



Council

An Ordinary Meeting of Lismore City Council will be held at the Council Chambers on Tuesday 10 February 2026 at 10:00 AM

Members of Council are requested to attend.

Lismore City Council acknowledges the Widjabul Wia-bal people of the Bundjalung nation, traditional custodians of the land on which we meet.

Eber Butron
General Manager

3 February 2026



ETHICAL DECISION MAKING AND CONFLICTS OF INTEREST

A guiding checklist for councillors, staff and community committees

Ethical decision making

- Is the decision or conduct legal?
- Is it consistent with government policy, Council's objectives and Code of Conduct?
- What will the outcome be for you, your colleagues, the Council, anyone else?
- Does it raise a conflict of interest?
- Do you stand to gain personally at public expense?
- Can the decision be justified in terms of public interest?
- Would it withstand public scrutiny?

Conflict of interest

A conflict of interest is a clash between private interest and public duty. There are two types of conflict:

- Pecuniary – an interest that you have in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to yourself or another person or entity defined in part 4 of the Lismore City Council Code of Conduct with whom you are associated.
- Non-pecuniary – a private or personal interest that you have that does not amount to a pecuniary interest as defined in the Lismore City Council Code of Conduct. These commonly arise out of family or personal relationships, or out of involvement in sporting, social, religious or other cultural groups and associations, and may include an interest of a financial nature.

The test for conflict of interest

- Is it likely I could be influenced by personal interest in carrying out my public duty?
- Would a fair and reasonable person believe I could be so influenced?
- Conflict of interest is closely tied to the layperson's definition of "corruption" – using public office for private gain.
- Important to consider public perceptions of whether you have a conflict of interest.

Identifying problems

- Do I have private interests affected by a matter I am officially involved in?
- Is my official role one of influence or perceived influence over the matter?
- Do my private interests' conflict with my official role?

Disclosure and participation in meetings

- A councillor or a member of a Council Committee who has a pecuniary interest in any matter with which the Council is concerned and who is present at a meeting of the Council or Committee at which the matter is being considered must disclose the nature of the interest to the meeting as soon as practicable.
- The councillor or member must not be present at, or in sight of, the meeting of the Council or Committee:
 - a. at any time during which the matter is being considered or discussed by the Council or Committee, or
 - b. at any time during which the Council or Committee is voting on any question in relation to the matter.

No Knowledge - a person does not breach this clause if the person did not know and could not reasonably be expected to have known that the matter under consideration at the meeting was a matter in which he or she had a pecuniary interest.

Non-pecuniary Interests - Must be disclosed in meetings.

There are a broad range of options available for managing conflicts & the option chosen will depend on an assessment of the circumstances of the matter, the nature of the interest and the significance of the issue being dealt with. Non-pecuniary conflicts of interests must be dealt with in at least one of the following ways:

- It may be appropriate that no action be taken where the potential for conflict is minimal. However, councillors should consider providing an explanation of why they consider a conflict does not exist.
- Limit involvement if practical (eg. participate in discussion but not in decision making or vice versa). Care needs to be taken when exercising this option.
- Remove the source of the conflict (eg. relinquishing or divesting the personal interest that creates the conflict)
- Have no involvement by absenting yourself from and not taking part in any debate or voting on the issue as of the provisions in the Code of Conduct (particularly if you have a significant non-pecuniary interest)

Whilst seeking advice is generally useful, the ultimate decision rests with the person concerned.

Agenda

1. Opening of Meeting

2. Acknowledgement of Country

3. Pause for reflection

4. Apologies and Applications for Leave of Absence or Attendance by Audio-Visual Link

5. Confirmation of Minutes

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Mayoral Minute(s) and Condolence Motions



Mayoral Minute

Subject **Condolence Motion - Bondi Beach Terrorist Attack**

TRIM Record No BP26/45:EF19/25-8

That Council receive and note the Condolence motion for the victims of the Bondi Beach Terrorist Attack.

Attachment/s

There are no attachments for this report.

TRIM Record No: BP26/45:EF19/25-8

Mayoral Minute

Subject Condolence Motion - Father Paul Glynn

TRIM Record No BP26/46:EF19/25-8

That Council:

1. receive and note the Condolence motion for Father Paul Glynn
2. forward a letter of condolence to the family from the Mayor

Attachment/s

There are no attachments for this report.

TRIM Record No: BP26/46:EF19/25-8

Reports of Committees



Report of Committee

Lismore Flood Risk Management Committee - 3 December 2025

That the minutes from the 3 December 2025 meeting be received and the recommendations contained therein be adopted.

Attachment/s

1. [↓](#) FRMC Minutes 3 December 2025

Lismore Flood Risk Management Committee Minutes

3 December 2025

MINUTES OF THE LISMORE FLOOD RISK MANAGEMENT COMMITTEE HELD IN COUNCIL CHAMBERS ON WEDNESDAY, 3 DECEMBER 2025 AT 1:00 PM

Please note: These minutes are subject to confirmation at the next Council meeting. Decisions recorded in the draft minutes are subject to the Council's Code of Meeting Practice in relation to rescinding decisions.

Present

Councillors Rob (Chair), Knight-Smith (audio visual), Jensen; Members; Mr Ackrell, Mr Askey, Mr Baker, Mr Herd, Mr Moorhouse, Mr Rubin, Mr Tirris, Mr Chin, Mr Williamson, Mr Yeo (audio visual), Ms Robinson

In Attendance

LCC Officers: Ms Van Iersel, Acting Head Planning & Environment; Ms Longstaff, Senior Strategic Planner; Ms Ali, Executive Assistant

Presenters: Ms Rogers, Richmond Landcare Incorporated; Mr Clough, Director Waste & Resilience LCC (left at 2:30pm)

Observers: Ms Trevan (audio visual), Councillor Hall, Rosslyn Martens (gallery)

Apologies

Mr Logan, Councillor Waters, Mr Butron, Mr Snow

Non Attendance

Councillor Dalton-Earls, Ms Flynn, Mr Kay, Mr Pilling, Ms Palmara, Mr Cinque

Confirmation of Minutes

RESOLVED that the minutes from the meeting dated 3 September 2025 be confirmed

Voting for: Councillors Rob (Chair), Knight-Smith (audio visual), Jensen; Members; Mr Ackrell, Mr Askey, Mr Baker, Mr Herd, Mr Moorhouse, Mr Rubin, Mr Tirris, Ms Robinson

Voting Against: Nil

Lismore Flood Risk Management Committee Minutes

3 December 2025

Disclosure of Interest

Member Baker disclosed he was a property owner. Councillor Rob disclosed he had sat on the board of Richmond Landcare.

4.1 Update on Nature-Based Solutions for Flood Risk Management

RESOLVED that the Committee notes the update.

(Member Herd/ Councillor Jensen)

Voting for: Councillors Rob (Chair), Knight-Smith (audio visual), Jensen; Members; Mr Ackrell, Mr Askey, Mr Baker, Mr Herd, Mr Moorhouse, Mr Rubin, Mr Tirris, Ms Robinson

Voting Against: Nil

Action: Ms Rogers is invited to update the Committee as the project progresses and to present at an upcoming Committee meeting (preferably March 2026) specifically on the below items:

- Data updates
- Cost benefit analysis
- Investment analysis (as compared to engineered solutions)
- Modelling numbers (including comparison to CSIRO modelling)

4.2 Update on Lismore Levee Pumps

RESOLVED that the Committee notes the update.

(Member Ackrell / Councillor Jensen)

Voting for: Councillors Rob (Chair), Knight-Smith (audio visual), Jensen; Members; Mr Ackrell, Mr Askey, Mr Baker, Mr Herd, Mr Moorhouse, Mr Rubin, Mr Tirris, Ms Robinson

Voting Against: Nil

4.3 Update on Flood Risk Management Plan

RESOLVED that the Committee note the report.

(Member Ackrell / Member Herd)

Voting for: Councillors Rob (Chair), Knight-Smith (audio visual), Jensen; Members; Mr Ackrell, Mr Askey, Mr Baker, Mr Herd, Mr Moorhouse, Mr Rubin, Mr Tirris, Ms Robinson

Voting Against: Nil

Action: Ms Longstaff will send an invitation to the Committee members, for the Flood

Lismore Flood Risk Management Committee Minutes 3 December 2025

Planning Sessions, a Business Lismore event that Council is support (9 February 2026).

Action: Committee members will review the Development Control Plan (DCP) for further discussion in the March 2026 FRMC meeting.

Action: Council staff will check property flood data is pulling correctly from modelling.

Matters Arising

4.4 2026 Flood Risk Management Committee (FRMC) meetings

RESOLVED that the Committee note the meeting dates for the 2026 as 11 March (as opposed to the original 4 March date), 3 June, 2 September and 2 December. The time for all meetings will be 1pm – 4pm.

(Members Mr Ackrell and Mr Rubin)

Voting for: Councillors Rob (Chair), Knight-Smith (audio visual), Jensen; Members; Mr Ackrell, Mr Askey, Mr Baker, Mr Herd, Mr Moorhouse, Mr Rubin, Mr Tirris, Ms Robinson

Voting Against: Nil

Closure

This concluded the business and the meeting terminated at 3.49 pm.

Matters Arising

Subject	Questions on Notice
TRIM Record No	BP25/1020:EF23/173
Prepared by	Executive Assistant - General Manager
Reason	To provide a response to councillors for questions taken on notice at the previous Council meeting
Strategic Theme	Leadership
Strategy	Ensure effective governance, advocacy, engagement and partnerships with a focus on long-term financial sustainability
Action	Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources

Executive Summary

The following Questions on Notice were taken by Council officers at the December Ordinary Council meeting. As per Clause 9.17 of the Code of Meeting Practice the response is being reported.

Recommendation

That the Questions on Notice responses provided in this report be noted.

Background

Cr Dalton-Earls

9.1 Increased Lighting

1. Fawcett Bridge Heritage Lighting: The resolution from the June Council meeting states that we were to seek funding to upgrade the lights on Fawcett Bridge in their heritage style? Can you please explain why this hasn't occurred?

Officer response:

The resolution stated, "fix heritage lighting on Fawcetts Bridge". Officers' primary objective was to fix the lighting. Councillors were provided information in City Notes and the December business paper as to why like-for-like replacement is not recommended.

Cr Waters/Cr Battista

10.3 Internal Reserves

1. Internal Reserves: Can you please provide more information on the second bullet point on page 14 - Reserves as at 30 September as the reserves have decreased from June 2025 to September 2025 driven by Fleet Replacement and Special Rate Variation.

Officer response:

Internal reserves have decreased by \$1.773m in the quarter. This is due to planned expenditure which reduces the balance of the particular reserve.

- a. the reserve for Fleet replacement decreased by c\$0.6m as a result of fleet acquisitions
- b. the Special Rate Variation Levies decreased by c\$0.3m as a result of expenditure for which those levels have been raised including Biodiversity Management Strategy and City Safe
- c. the Carry Forward Reserve has decreased by c\$0.4m being expenditure originally planned for the FY24-25 on projects not completed by 30 June 2025 and so carried forward to the FY25-26 and spent in the first three months of that year
- d. expenditure from the Reserve for Public Infrastructure & Building Assets accounts for the balance

Cr Rob

10.3 CBD Lights and cameras:

1. How many people that attended the community engagement sessions requested art before we took the \$122,538 out of the \$1M grant that was supposed to be spent on CBD lights and cameras?

Officer response:

In addition to the “walkshops” that councillors participated in, Council officers spoke to hundreds of community members and CBD workers in the main carparks and laneways which resulted in art being included in the project.

Attachment/s

There are no attachments for this report.

Matters Arising

Subject	Briefings Committee Terms of Reference
TRIM Record No	BP25/1021:EF13/463-7
Prepared by	Executive Officer
Reason	to adopt terms of reference for the Briefings Committee
Strategic Theme	Leadership
Strategy	Ensure effective governance, advocacy, engagement and partnerships with a focus on long-term financial sustainability
Action	Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources

Executive Summary

At the 9 December 2025 Council meeting it was resolved to establish a Briefings Committee, a committee of Council, of which all councillors are a member.

This report provides terms of reference (ToR) for the Committee.

Recommendation

That Council:

1. rescind 1.2.20 Council Briefings Policy
2. adopt the terms of reference for the Briefings Committee as attached to this report

Background

At the 9 December 2025 Council meeting the following was resolved:

That Council:

1. *establishes a Briefings Committee commencing 1 January 2026 under clause 20.2 of the Code of Meeting Practice whose members are all councillors and, pursuant to clause 20.3, of which all councillors are members*
2. *pursuant to clause 20.5 of the Code of Meeting Practice, specify the functions of the Briefings Committee as to receive briefings and workshops to inform councillors, the content of which is determined by the General Manager or may be requested by at least three councillors*
3. *schedules any Briefings Committee meetings at 6pm on Tuesday evenings wherever possible, or at another time and/or day as determined by the General Manager if 6pm on Tuesday is not available or suitable*
4. *prepare Terms of Reference to be considered by council at the February 2026 council meeting*

With the formation of this Committee policy 1.2.20 Council Briefings is no longer relevant, therefore as a good governance measure it should be rescinded.

Discussions with the Office of Local Government have not highlighted any issues.

Public consultation

Not required.

Attachment/s

1. [Briefings Committee Terms of Reference](#)



BRIEFINGS COMMITTEE

TERMS OF REFERENCE

1. Purpose

The Briefings Committee (Committee) is a committee of the council and its purpose is to receive and note reports and presentations that are to be determined by Council at its ordinary meetings.

2. Membership

The Committee consists of all councillors.

3. Meeting Protocol

The Committee will function in accordance with Council's adopted Code of Meeting Practice (COMP).

The Committee will meet each Tuesday, except on a Council meeting day, from 6.00pm in the Council Chambers. This may be amended to another time and/or day as determined by the General Manager if 6pm on Tuesday is not available or suitable.

The agenda will be determined by the General Manager or a request from at least three (3) councillors. The General Manager can cancel a scheduled Committee meeting by providing a minimum two (2) days notice.

An agenda will be provided to councillors and published on Council's website at least three (3) days before each meeting.

Meetings of the Committee will be open to the public to attend and livestreamed via Council's website, except when closed under section 10A of the *Local Government Act*.

A quorum of the Committee is a majority of the councillors of the council who hold office at the time (COMP clause 5.9).

The Committee may refer a matter to Council for determination.

4. Code of Conduct

Members must:

- adhere to the *Lismore City Council Code of Conduct - Councillors*
- make positive contributions during meetings in a polite and respectful manner

5. Review of Terms of Reference

Terms of Reference will be reviewed by Council at least once each council term. The Committee can recommend changes to the terms of reference for consideration by Council.

Matters Arising

Subject	Draft Code of Meeting Practice
TRIM Record No	BP26/6:EF19/483-8
Prepared by	Governance & Risk Manager
Reason	adopt a Code of Meeting Practice following public exhibition
Strategic Theme	Leadership
Strategy	Ensure effective governance, advocacy, engagement and partnerships with a focus on long-term financial sustainability
Action	Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources

Executive Summary

At the meeting on 11 November 2025, Council resolved to place the Draft Code of Meeting Practice on public exhibition for a period of 28 days and to receive submissions on the draft policy for a period of 42 days.

The draft policy is now returned to Council, together with details of submissions received for consideration and adoption.

Recommendation

That Council:

1. in accordance with Section 361 of the *Local Government Act 1993* the draft Code of Meeting Practice at Attachment 1 to this report be adopted with the inclusion of clause 14.12 c) *Completing the Public Representation Application Form*, which is available on the website, in the manner determined by council
2. notes minor administrative changes (formatting and corrections) may be made to the policy when required
3. reaffirms its previous resolution that Ordinary Meetings of Council be held on the second Tuesday of the month commencing at 10.00am from 10 February 2026 to 8 August 2028 and notes meetings will be held in the Council Chambers at 43 Oliver Ave Goonellabah or 165 Molesworth Street Lismore
4. determined the Order of Business for a Council Meeting as follows:
 1. Opening of meeting
 2. Acknowledgement of country
 3. Pause for reflection
 4. Apologies and applications for leave of absence or attendance by audio-visual link
 5. Confirmation of minutes
 6. Disclosures of Interest
 7. Mayoral minute(s) and condolence motions
 8. Matters arising
 9. Reports of the General Manager
 10. Reports of committees

11. Notices of motion/Questions with notice.
12. Confidential matters
13. Conclusion of the meeting

Background

As reported to Council in November 2025 the Office of Local Government (OLG) has released a new Model Code of Meeting Practice (the Model) which is prescribed under section 360 of the *Local Government Act 1993* (the Act) and the *Local Government (General) Regulation 2021* (the Regulation). The Draft Lismore City Council Code of Meeting Practice (COMP) incorporates the mandatory provisions of the Model prescribed by the Regulation. In addition to this, the Model allows councils to include optional and supplementary provisions if they choose.

A council adopted meeting code must not contain provisions inconsistent with the mandatory provisions.

To date no response has been received from the Minister or the OLG to letters sent by the Mayor following the November resolution.

The OLG published Updated FAQs on the Model Meeting Code in January 2026. A copy of this publication is attached.

The Model requires council to make a number of decisions to supplement the COMP, these are listed below:

Clause 3.1 – set the frequency, time, date and place of its ordinary meetings.

Council made the following resolution in September 2025.

RESOLVED that Ordinary Meetings of Council be held on the second Tuesday of the month commencing at 10.00am from 10 February 2026 to 8 August 2028.

This report reaffirms that resolution and notes the place of its ordinary meetings to be compliant with the Model.

Clause 3.10 – determine the period for submission of notices of motion by councillors for consideration at an ordinary meeting.

This has been determined as being eleven business days in clause 3.10 of the draft COMP.

Clause 4.2 – determine rules for the conduct of public forums if they propose to hold them

These rules are determined in clauses 4.4 to 4.26 of the draft COMP

Clause 5.35 – determine whether to authorise the person presiding at a meeting to exercise a power of expulsion

This is determined by including either clause 15.15 or 15.16 in the draft COMP. In the draft 15.16 has been included which allows the chairperson to expel any person **other than** a councillor. Councillors could choose to alter this to 15.15 which would allow the chairperson to expel any person including a councillor.

Clause 8.1 – fix the order of business by resolution of council

The order of business was previously included in the draft COMP. A specific resolution is now required.

Clause 14.12 – determine the manner for making an application to make representation/s to the council on whether a matter should be considered in a closed part of a meeting

Completing the Public Representation Application Form which is available on the website is the manner determined by council. Clause 14.12 c) has been included to reflect this.



Public consultation

The Draft Code of Meeting Practice was placed on public exhibition from 18 November 2025 to 6 January 2026 a total of 50 days and submissions were accepted during this time. No submissions were received.

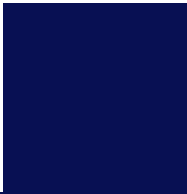
Conclusion

Council is required to adopt a Code of Meeting Practice that aligns with the Model Code of Meeting Practice. Mandatory provisions of the Model were effective from 1 January 2026.

Attachment/s

1.  Draft LCC Code of Meeting Practice
2.  2025 Model Meeting Guide FAQ updated

Reports of the General Manager



Report

Subject	Proposed Crown Land Easement Acquisition related to City View Drive Sewer Main Remediation
TRIM Record No	BP26/3:CDR25/1417
Prepared by	Project Manager
Reason	To obtain Council approval, via formal resolution, to acquire land required for the repair and reinstatement of critical sewer infrastructure damaged during the AGRN1012 severe weather event in 2022.
Strategic Theme	Place
Strategy	Plan growth to ensure Lismore retains its place as a regional city and remains the heart of the Northern Rivers
Action	Provide effective water supply, wastewater infrastructure and associated services

Executive Summary

Council is progressing the reinstatement of critical sewer infrastructure damaged during the AGRN1012 severe weather event in 2022. The damage occurred due to a significant landslip on Crown Road between 2 Beaumont Drive and 3 City Drive, which compromised an underground gravity sewer.

Following eligibility confirmation under the Northern Rivers Water and Wastewater Repair and Recovery program, NSW Public Works has advanced the project through options development to detailed design.

The approved design includes a new gravity sewer alignment and the realignment of a rising main from the Bahram Street Sewage Pump Station (SPS). To facilitate construction, access across Crown land is required.

Two options have been considered:

1. Land Transfer of the affected Crown land parcel to Council ownership
2. Easement Acquisition over the Crown land for the new infrastructure

Due to the presence of an active landslip on the Crown land, transferring ownership would expose Council to significant liability, with preliminary remediation estimates ranging from \$5 million to \$10 million. To mitigate this risk, the preferred approach is to acquire easements rather than pursue land transfer. This ensures Council can deliver the reinstatement works without assuming responsibility for future landslip repairs.

This report seeks Council's resolution to proceed with easement acquisition over the Crown land in accordance with legislative requirements, enabling timely delivery of the reinstatement works while minimizing long-term financial and legal exposure.

Recommendation

That Council:

1. endorse Option 2 (Licence Agreement and Easement Acquisition) as the preferred approach for reinstating sewer infrastructure damaged during the AGRN1012 event.
2. proceed with the acquisition of easements over the affected Crown land by compulsory process, in accordance with the *Land Acquisition (Just Terms Compensation) Act 1991* and section 186(1) of the *Local Government Act 1993*, acknowledging that the process is expected to take approximately 3 to 6 months, subject to Ministerial approvals and Native Title compliance

Folio	Project Location	Owner
Barham Street Crown Road Reserve adjoining Lot 7 DP 865421	City View Drive, Lismore NSW 2480	NSW Department of Planning and Environment, Crown Lands

3. Delegate authority to the General Manager to:
 - a. Negotiate and finalise all matters associated with the compulsory acquisition of easements, including interim access arrangements with Crown Lands NSW
 - b. Issue all notices and undertake all procedural steps required under the *Land Acquisition (Just Terms Compensation) Act 1991*, including submission of the application to the Minister for compulsory acquisition
 - c. Engage legal and specialist advice to address Native Title and Crown land requirements
 - d. Execute all documentation necessary to facilitate construction and complete the acquisition
 - e. Finalise compensation and settlement matters arising from the acquisition process

Background

Council is progressing the reinstatement of critical sewer infrastructure damaged during the AGRN1012 severe weather event in 2022. The damage resulted from a significant landslide on Crown Road, between 2 Beaumont Drive and 3 City View Drive, which compromised an underground gravity sewer.

The project has been confirmed for inclusion under the *Northern Rivers Water and Wastewater Repair and Recovery Program*. While reinstatement of sewerage services is funded under this program, remediation of the landslide itself is excluded. The landslide occurred on Crown land and has been deemed ineligible under *Category B Essential Public Asset Restoration (EPAR)* and inconsistent with the principles of the recovery program.

NSW Public Works has advanced the project through options development to detailed design. The approved design includes a new gravity sewer alignment and realignment of a rising main from the Bahram Street Sewage Pump Station (SPS). The design phase is now complete, representing a key milestone in project readiness.

To enable construction and maintain project timelines, Council must secure legal access across Crown land for the new infrastructure. During consultation with Crown Lands, two options were identified:

- **Option 1 – Road Dedication/Transfer to Council (preferred by Crown Lands):** Simple process, no compensation, but would transfer landslide liability to Council, with remediation costs estimated at \$5–\$10 million.
- **Option 2 – Licence Agreement and Easement Acquisition:** Longer process (approximately 3–6 months), involves compensation and legal costs, and may require Native Title compliance. This option avoids transferring landslide liability to Council.

Following consideration of the risks and implications, this report recommends that Council proceed with **Option 2 – Licence Agreement and Easement Acquisition**. This will require compulsory acquisition of easements over Crown land under the *Land Acquisition (Just Terms Compensation) Act 1991*, with Ministerial approval under *section 186(1) of the Local Government Act 1993*. Interim licence agreements will be sought to allow survey and construction activities to commence while the acquisition process is finalised.

See below for the project site affected by the landslip (first image) and proposed sewer realignment works to avoid the landslip zone (second image).

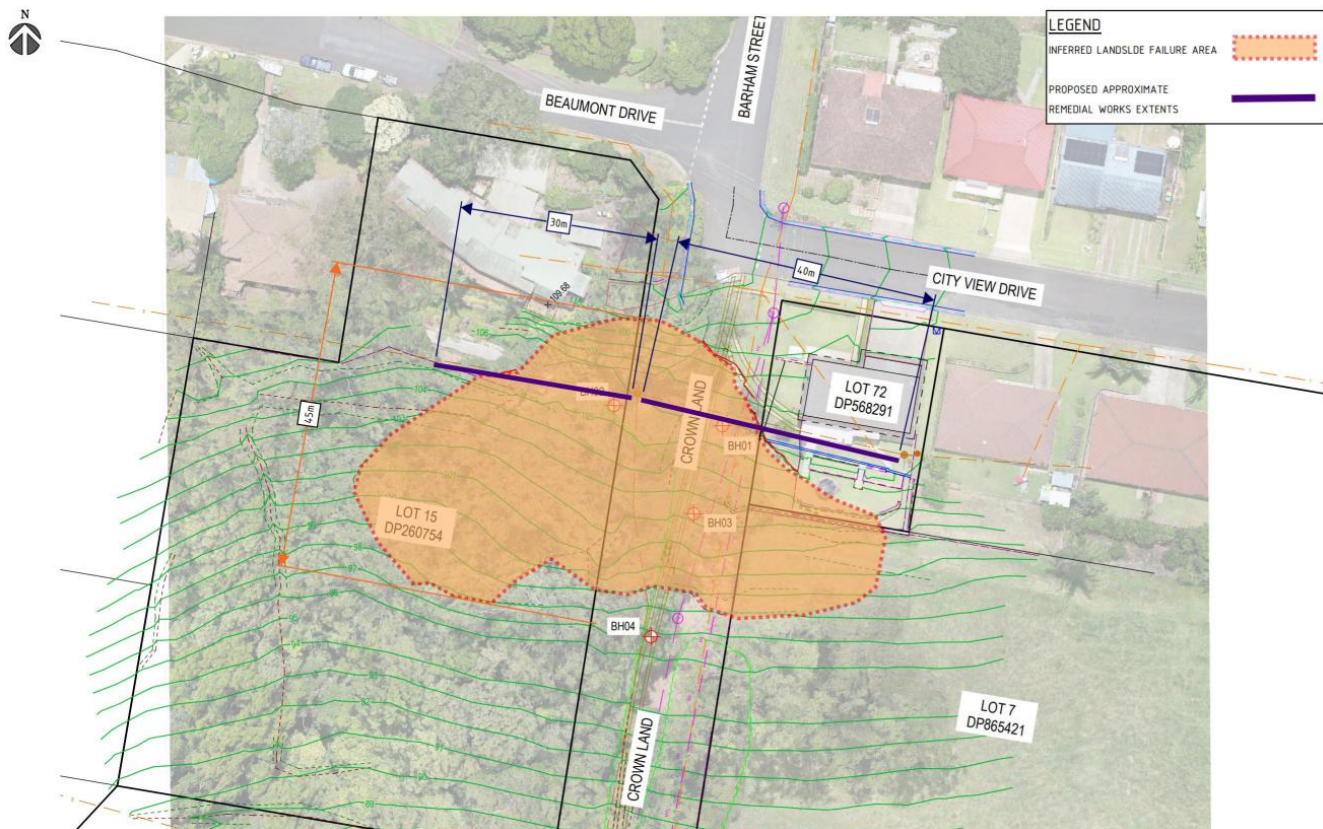


Figure 1: Project Site Affected by Landslip



Figure 2: Proposed Sewer Re-alignment



Figure 3: Crown Land Easement Area (Highlighted in Red - 3m wide)

Legislative Framework

Council is empowered under New South Wales legislation to acquire land or interests in land, including easements, for public infrastructure purposes such as sewerage systems. For this project, the acquisition of easements over Crown land must be undertaken in accordance with the *Land Acquisition (Just Terms Compensation) Act 1991*, which sets out the process for compulsory acquisition and ensures fair compensation and procedural compliance.

Under *section 377 of the Local Government Act 1993*, the authority to acquire land or easements is a non-delegable function. Only the elected Council may resolve to proceed with an acquisition; this decision cannot be delegated to staff or committees.

Unlike private land acquisitions, where genuine attempts to negotiate are required before compulsory acquisition, Crown land acquisitions typically proceed directly via the compulsory process once Ministerial approvals are obtained. This involves:

- Application to the *Minister for Local Government and the Governor* under *section 186(1) of the Local Government Act 1993*;
- Compliance with any requirements under the *Crown Land Management Act 2016* and consideration of *Native Title Act 1993 (Cth)* obligations.

The compulsory acquisition process for Crown land generally takes *3 to 6 months*, subject to Ministerial approvals and Native Title compliance. To maintain project timelines, Council will seek to enter into interim licence or access agreements with Crown Lands NSW, allowing survey and construction works to commence while the acquisition process is finalised.

This legislative framework supports the current proposal to compulsorily acquire easements over Crown land to enable reinstatement of sewer infrastructure damaged during the AGRN1012 severe weather event, while avoiding the significant liability that would arise from land transfer.

Funding

The *City View Drive Sewer Remediation Project* is funded through the *Northern Rivers Water and Wastewater Repair and Recovery Program*, which provides financial support for reinstating essential water and sewer infrastructure impacted by the AGRN1012 severe weather event. The total project cost is estimated at \$1,478,100.

Program funding is confirmed, however, it is subject to strict delivery milestones and limited flexibility. While the scheduled completion date of December 2027 may appear distant, delays in early phases, particularly those related to land access, approvals, and compulsory acquisition processes, pose a risk to meeting program requirements. Timely progression of these activities is critical to maintain compliance with funding conditions and avoid jeopardising the project timeline.

Financial and Risk Implications

Funding for the reinstatement of sewer infrastructure damaged during the AGRN1012 event is provided under the *Northern Rivers Water and Wastewater Repair and Recovery Program*, which is subject to strict delivery timeframes. Delays in securing land access and completing the compulsory acquisition process could impact the project schedule and place program funding at risk.

Under *Option 2 – Licence Agreement and Easement Acquisition*, the final cost to Council will include compensation payable for the acquisition of easements over Crown land, as determined through the compulsory acquisition process in accordance with the *Land Acquisition (Just Terms Compensation) Act 1991*. Additional costs may include valuation, legal, and administrative expenses, as well as any requirements associated with Native Title compliance.

Public consultation

Public consultation is not required for the acquisition of easements over Crown land for this project. Council, in collaboration with NSW Public Works, has engaged with Crown Lands NSW to identify and progress the appropriate acquisition pathway. Crown Lands has advised two options for securing access: road dedication/transfer or license agreement with compulsory easement acquisition.

To maintain project timelines, interim licence agreements will be pursued with Crown Lands to allow survey and construction activities to commence while the compulsory acquisition process is completed. The acquisition will proceed in accordance with the *Land Acquisition (Just Terms Compensation) Act 1991*, with Ministerial approval under *section 186(1) of the Local Government Act 1993*. This approach provides a clear legal framework and supports delivery within the funding program's time constraints.

Conclusion

Reinstatement of sewer infrastructure at City View Drive is a critical recovery project arising from the AGRN1012 event. Progressing the works requires securing legal access across Crown land in a way that supports timely delivery and manages Council's long-term risk.

While road dedication or land transfer provides a simpler pathway, it would expose Council to significant liability associated with an active landslip, with potential remediation costs estimated at \$5–\$10 million. The recommended approach of interim licensing followed by compulsory acquisition of easements allows the project to proceed within funding timeframes while retaining landslip responsibility with the Crown.

Council's resolution is sought to enable the acquisition of easements and associated approvals so this essential recovery work can proceed.

Attachment/s

1. [City View Drive Sewer Remedition Lismore Easement Map](#)



Lismore City Council

City View Drive, Lismore

- Discontinued Sewer
- Existing Gravity Sewer
- Existing Pressurised Sewer
- Lot
- Easement 3m wide



NSW Public Works - Survey, Spatial & Planning
Level 3, 28 Crown St, Lismore NSW 2556
025 444 0775
Public Construction, Lismore, Easement, 2026
10/02/2026

Report

Subject	51 Three Chain Rd Property Acquisition
TRIM Record No	BP26/1:AF25/3622
Prepared by	Project Manager
Reason	To seek a decision in relation to acquiring property for a flood pump station
Strategic Theme	Environment
Strategy	Value and protect local biodiversity, natural landscapes and waterways, and strengthen resilience to natural hazards
Action	Facilitate increased resilience to natural hazards and disasters

Executive Summary

The Snow Street Flood Pump Station, part of the Northern Rivers Recovery and Resilience Program (FRRE-FRE-00006) requires the acquisition of land from Lot 3 in DP 602872 (51 Three Chain Road, Lismore) to formalise existing infrastructure encroachments and enable construction of new flood mitigation infrastructure.

A preferred delivery and land tenure approach has been identified that Lismore City Council would acquire the required land and grant Rous County Council an easement for the pump station, existing levee and associated works, with compensation to the landowner to include a potential partial land swap involving the closure of unformed and unused West Street, and amalgamation with the landowner's property. Ownership of the pump station and associated infrastructure would rest with Rous County Council.

This report recommends Council endorse the proposed land acquisition and road closure framework, enabling the arrangement to be finalised through negotiation and allowing the project to progress.

Recommendation

That Council approve:

1. the acquisition of part of Lot 3 in DP 602872, known as 51 Three Chain Road, Lismore, to formalise existing flood levee and stormwater encroachments and to facilitate construction of the Snow Street Flood Pump Station
2. the closure of West Street, Lismore and its potential transfer as part of a land swap to be used in compensation negotiations for the acquisition
3. the land acquisition and tenure arrangements proceed under the following structure:
 - a. Lismore City Council acquire the required land and grant Rous County Council an easement for the pump station, existing levee and associated infrastructure, with compensation (including potential land swap) to be negotiated with Rous County Council to own the pump station and associated infrastructure
4. the landowner's reasonable costs associated with the acquisition and road closure be met by Council, including but not limited to survey, fencing, Council fees, reasonable legal fees, valuation fees and plan registration fees

- delegate authority to the General Manager to negotiate and finalise the acquisition, compensation (including any land swap), easements, road closure and all documentation necessary to give effect to this resolution

Background

Council is delivering the Snow Street Flood Pump Station as part of the Northern Rivers Recovery and Resilience Program (FRRE-FRE-00006). The project forms part of Lismore's flood mitigation system and is required to improve drainage performance and protect key evacuation routes during flood events.

The preferred location for the pump station and associated works is partly within the Snow Street road reserve, an existing Rous County Council drainage easement and partly within private land being Lot 3 in DP 602872.

The affected land already contains existing flood mitigation infrastructure, including a flood levee and stormwater drainage works, which were constructed to manage flood flows in this catchment. These works extend into the private property.

To enable construction of the pump station and to formalise the existing and proposed infrastructure footprint, it is necessary to secure appropriate land tenure over the affected portion of the property. The approximate area proposed to be acquired is shown in blue on the below proposed acquisition plan, noting that the final boundaries will be subject to final survey and agreement.

A preferred delivery and land tenure approach has been identified:

- Lismore City Council acquires the required land and grants Rous County Council a new easement for the pump station and associated works.

Compensation for the acquisition may be negotiated to include a land swap through the closure and transfer of West Street (unformed road reserve), which adjoins the subject property and may be amalgamated with the landowner's land as part of the settlement.

Council officers have commenced discussions with the landowner regarding the proposed acquisition and potential land swap. A resolution of Council is now required to progress to formal negotiations and finalise an agreement.

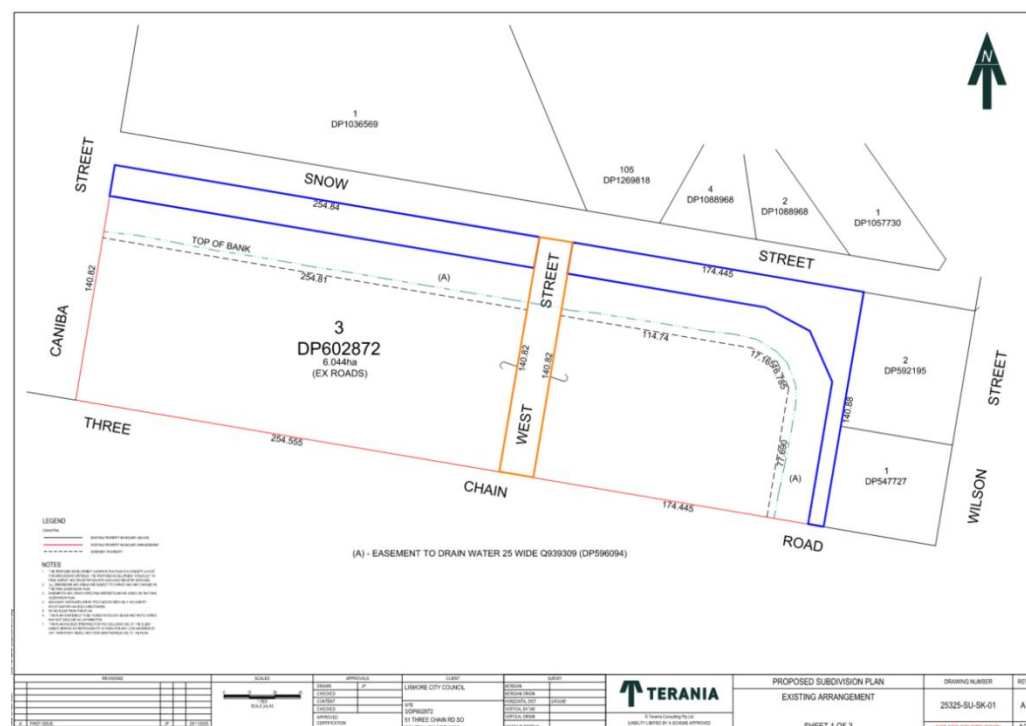


Image 1 – Proposed Acquisition and Road Closure – subject to final survey

Legal Framework

Section 377 of the *Local Government Act 1993* provides that a Council's power to acquire land is non-delegable and must be exercised by formal resolution.

The acquisition process is governed by the *Land Acquisition (Just Terms Compensation) Act 1991*, which requires the payment of just compensation, whether determined by agreement, or if necessary, by the NSW Valuer General.

Under Section 44 of the *Roads Act 1993*, land forming part of former public road may be given in compensation for other land acquired for public purposes. This enables Council to offer the closed West Street Road reserve as part of a land-swap compensation arrangement.

Public road closure will be undertaken in accordance with Section 38B and 38D of the *Roads Act 1993*.

Comments

Finance

All costs associated with the acquisition—including legal, valuation, compensation, and administrative fees - will be funded by Northern Rivers Recovery Resilience Program (NRRRP), Federal Government, as part of FRRE-FRE-00006. The associated cost estimate of \$90,000 ex GST which is within the project budget.

Other officer comments

Acting Manager Water and Wastewater

The proposed acquisition is supported as it will secure the necessary land to ensure the construction of a new flood pump station, and to maintain critical evacuation routes during flood events.

Public consultation

Public consultation beyond negotiations with the landholder is not required for the land acquisition. Staff will make all efforts to acquire the land by agreement. In the event agreement cannot be reached, a report will be brought back to Council to consider its options.

Statutory public consultation will be undertaken for the West Street Road closure in accordance with the *Roads Act 1993*.

Conclusion

A Council resolution endorsing the land acquisition, road closure and potential land swap is required to enable delivery of the Snow Street Flood Pump Station.

Endorsing the preferred tenure option provides the delivery of the most appropriate arrangement between Council, Rous and the landowner, while ensuring the project remains compliant with land acquisition and roads legislation and can proceed without delay.

Attachment/s

There are no attachments for this report.

Report

Subject	Clunes Master Plan
TRIM Record No	BP26/10:EF24/56
Prepared by	Senior Strategic Planner
Reason	Seeking endorsement of the Clunes Master Plan by Council.
Strategic Theme	Place
Strategy	Plan growth to ensure Lismore retains its place as a regional city and remains the heart of the Northern Rivers
Action	Provide strategic planning with diverse land uses, development opportunities and enabling infrastructure

Executive Summary

The Clunes Master Plan was identified as a strategic planning initiative under the Growth and Realignment Strategy (2022) and was included as a key action in Council’s previous Delivery Program and Operational Plan.

In 2024, Council commenced the Master Planning process, including two (2) consultation periods to understand community values, needs and challenges. In August 2025, Council supported public exhibition of the draft Clunes Master Plan, with any submissions to be reported back to Council for consideration prior to adoption. The consultation period provided valuable community feedback and has directly informed the changes made to the finalised Clunes Master Plan.

The adopted Clunes Master Plan will provide a clear and coordinated framework to guide future development and decision-making in and around the village of Clunes, providing certainty while ensuring alignment with community aspirations and Council’s broader strategic objectives.

Recommendation

That Council adopt the attached Clunes Master Plan.

Background

Clunes is a rural village defined by a strong community identity and valued character, requiring careful planning to balance future growth with the preservation of its qualities and regional priorities. Council resolved to prepare a master plan before considering any land in the vicinity of Clunes for inclusion in the Growth and Realignment Strategy 2022. Work on the Clunes Master Plan commenced in late 2024.

To ensure broad and inclusive input, community engagement was structured in three phases across the master planning process. Phases 1 and 2, undertaken in October and December 2024, focused on establishing a draft vision and supporting themes for the Master Plan. Detailed summaries of these phases are publicly available on the Clunes Master Plan Your Say webpage. Phase 3 will be further detailed within this report.

Councillor briefings were also held at key stages of the project to provide updates and maintain oversight:

- **November 2024:** Initial briefing on the objectives and scope of the master plan.

- **June 2025:** Second briefing on progress following early engagement and development of the draft plan.
- **December 2025:** Third briefing on outcomes from the final engagement phase and the revised structure of the draft plan.

In August 2025, Council resolved to publicly exhibit the draft Clunes Master Plan, inviting community feedback on proposed priorities and actions.

Phase 3 Engagement Activities and Community Response

Phase 3 community consultation, held from 18 August to 15 September 2025, invited feedback on the revised draft Clunes Master Plan. This engagement focused on testing the proposed strategies, implementation priorities, and land use framework, while ensuring the plan addressed earlier community input.

Engagement activities during Phase 3:

Engagement activities during Phase 3 included a mix of face-to-face and digital outreach to ensure broad participation. Two community drop-in sessions and four *Chat with a Planner* sessions provided opportunities for residents to discuss the draft Clunes Master Plan in person. Additionally, 16 targeted meetings were held with impacted landowners and local businesses. Direct communication included three email updates to email subscribers and letters sent to all proposed growth-area landowners.

Public awareness was supported through coverage in the Northern Rivers Times, Lismore App, and Echonet Daily, as well as radio mentions and interviews on ABC North Coast and BayFM. Community channels were also used to amplify engagement, with six social media posts and notices in local newsletters such as Clunes Clues and the Clunes Public School newsletter.

Community Consultation:

Phase 3 engagement generated a total of 107 survey responses on Lismore's Your Say website (attachment 1), 65 written submissions (attachment 2), interactive mapping comments (attachment 3), as well as the feedback captured through stakeholder meetings.

All responses were analysed using both quantitative and qualitative methods. Recurring topics were tallied to identify the most frequently raised issues, while thematic coding grouped comments into the following key themes:

1. **Scale and Pace of Growth:** Strong concern about overdevelopment and speculative projects, with support instead for gentle infill within the existing village footprint and a preference for staged growth aligned with infrastructure capacity.
2. **Environmental Protection and Biodiversity:** Biodiversity remained a high community priority, with concerns about proposed growth areas overlapping wildlife corridors and habitats, calls for ground-truth mapping and enforceable protections, requests for appropriate buffer zones around waterways, and worries about the loss of productive agricultural land, (highlighted by multiple flora and fauna sites identified through interactive mapping).
3. **Roads, Traffic and Safety:** Opposition to replacing cul-de-sacs with through-roads (highlighted by a 61-signature petition), alongside calls for roundabouts at key junctions, ongoing safety concerns in the Main Street and intersections, worries about Council's capacity to manage increased traffic and road maintenance, and general support for the proposed traffic calming and pedestrian crossing.
4. **Community Infrastructure and Amenities:** Strong support for public amenities and community spaces, with opposition to selling Smith Street Reserve and calls for a dedicated sports field.

5. **Sewerage Infrastructure and Costs:** Residents oppose mandatory sewerage connections, prefer on-site systems, and want developers to fully fund infrastructure amid unclear plant location and funding details.
6. **Village Character and Identity:** Concern regarding loss of character, which is perceived as tied to the existing size of the village.
7. **Consultation Process and Transparency:** The Master Plan was criticised as too vague, lacking detail on key issues, with calls for further consultation and concerns over its legitimacy and endorsement process by the Community Reference Group.
8. **Affordable and Diverse Housing:** Support for housing diversity but scepticism about affordability.
9. **Developer Contributions and Equity:** Residents want developers to fully fund infrastructure, citing vague contribution plans and past failures, and are calling for enforceable obligations and greater transparency.
10. **Risk, Resilience and Emergency Access:** Importance of planning for flood, bushfire, and emergency access.

Insights from the analysis informed revisions to the finalised Clunes Master Plan (attachment 4) and ensured community priorities were clearly traceable across the key moves and implementation actions.

Changes to the Master Plan as a result of the consultation

In response to community input, the finalised Clunes Master Plan provides clearer growth pathways, strengthened environmental protections, enhanced village safety and amenity, and delivers greater certainty around implementation. The changes directly address community feedback by focusing on the scale and pacing of growth, environmental priorities, and infrastructure clarity. Growth will occur through staged delivery, supported by defined zoning options such as R5 or RU5 eco-village pathways. Biodiversity and waterways are prioritised through the creation of an Urban Green Corridor, and clearer articulation of protection areas and buffer intent. Safety and connectivity improvements include traffic calming measures, pedestrian crossings, footpaths, and intersection upgrades, to be determined in partnership with TfNSW, while avoiding excessive vehicle through roads. Enhancements to amenities and open space include a program of upgrades and an indicative location for a sports field, alongside a commitment to preserving valued reserves. Sewerage and cost considerations are addressed by confirming that Council will not pursue sewer feasibility for the existing homes, reflecting the desire for retention of village-scale growth.

The changes to the five key moves are outlined below:

Amendment	Reasoning
Refinement of the “Key Moves”	
Key Move 1: Support Sustainable Housing Diversity	<ul style="list-style-type: none"> Replaces the earlier “Diverse Housing” move to emphasise managed and context-sensitive housing options that align with the village’s scale and character. The growth area remains largely unchanged in extent The plan now provides two clear pathways for future zoning and delivery, R5 Large Lot Residential or an eco-village within RU5, with a forthcoming DCP to guide all development in Clunes.
Key Move 2: Protect and Enhance Natural Assets	<ul style="list-style-type: none"> Elevates biodiversity and riparian protection to safeguard vegetation, waterways and wildlife, responding to requests for buffer distances and ground-truth mapping.

	<ul style="list-style-type: none"> Establishes the Clunes Urban Green Corridor to improve ecological connectivity and protect natural assets within and around the village.
Key Move 3: Improve Village Safety	<ul style="list-style-type: none"> Commits to gateway treatments and traffic calming to slow vehicles and reinforce the village identity. Safer pedestrian crossings, and improved lighting along Main Street to address local safety concerns. Confirms collaboration with TfNSW on the revised safety program and intersection treatments.
Key Move 4: Upgrade Public Amenities for the Future	<ul style="list-style-type: none"> Footpath prioritisation for the existing village and future opportunities. Upgrades to public toilets, seating and shade and inclusion of play space improvements to meet community expectations. Clarifies intent to retain or divest key open spaces. Active recreation is reinforced through an preferred open space and sports field location.
Key Move 5: Establish Long-Term Western Connectivity	<ul style="list-style-type: none"> Introduces a strategic framework and clear road hierarchy (local roads, collector roads and access trails), with shared paths and safe intersections to support multi-modal movement. Recognises strong opposition to creating through-roads for vehicles from existing cul-de-sacs.

The finalised actions have been refined through multiple rounds of internal review and targeted consultation with key internal stakeholders, ensuring alignment with organisational priorities and operational realities. They have also been shaped by external stakeholder engagement, incorporating community, partner, and expert feedback to strengthen their relevance, feasibility, and overall effectiveness.

Community Reference Group Endorsement

A Community Reference Group (CRG) was established to provide structured and ongoing community input throughout the master planning process and to ensure the final outcomes reflected local values and priorities. The adopted Growth and Realignment Strategy (2022) sets a clear sequencing framework for strategic planning in Clunes.

The CRG met on four occasions at key stages of the Master Plan process, including discussions on emerging directions and scenarios, review of draft actions, and detailed consideration of the draft Master Plan. Feedback from CRG members was documented and used to refine the plan, strengthening its

clarity, strategic rigour, and responsiveness to community expectations. Feedback from the CRG members was also used to ensure the community consultations met the needs of the community.

Following broader community consultation and internal review, the amended draft Master Plan was presented to the CRG for endorsement. Due to external factors, only eight of the originally selected ten members remained active at the time of endorsement. All eight members provided positive endorsement of the finalised Master Plan, noting it was more community aligned, well balanced, and responsive to earlier concerns. Members expressed support for the need for a clear master plan to guide village expansion, enhanced biodiversity outcomes, removal of the sewer option, and a return to a village-scale, large-lot approach, with flexibility for eco-village style development to provide diversity.

Conclusion

The finalised Clunes Master Plan (attachment 4) provides a clear, balanced and community-informed framework to guide the long-term growth and evolution of Clunes. It responds directly to extensive community and stakeholder feedback, reflects strong local values around village character, environmental protection and infrastructure capacity, and aligns with Council's strategic planning responsibilities under the Growth and Realignment Strategy (2022).

The Master Plan has been shaped through three phases of engagement, formal public exhibition, and ongoing collaboration with the Community Reference Group and internal stakeholders. Amendments made following exhibition have strengthened provisions for staged growth, biodiversity protection, village safety, public amenities and implementation certainty.

It is recommended that Council adopt the Clunes Master Plan. Adoption will provide clarity for the community, landowners and stakeholders, and establish a clear foundation for future planning and infrastructure decisions affecting Clunes.

Attachment/s

- | | | |
|------|---|----------------|
| 1. ➡ | Community Feedback Survey DRAFT Clunes Master Plan 18 August - 16 September 2025 REDACTED | (Over 7 pages) |
| 2. ➡ | Written Submission feedback DRAFT Clunes Master Plan 18 August - 16 September 2025 REDACTED | (Over 7 pages) |
| 3. ➡ | Interactive Mapping Responses Clunes Master Plan_Redacted | (Over 7 pages) |
| 4. ➡ | Clunes Master Plan Final 27012026 | (Over 7 pages) |

Report

Subject	December 2025 Quarterly Budget Review Statement
TRIM Record No	BP26/23:CDR25/1544
Prepared by	Senior Corporate & Strategic Finance Accountant
Reason	In accordance with Clause 203, Local Government (General) Regulation 2021, Council approval is required to amend the 2025/2026 Budget to reflect the actual or anticipated result
Strategic Theme	Leadership and participation
Strategy	We provide effective management and responsible governance.
Action	Ensure the efficient and effective operation of Council.

Executive Summary

This report presents the Quarterly Budget Review Statement (QBRS) for the quarter ended 31 December 2025, as required by the Local Government (General) Regulation 2021. The QBRS outlines the recommended changes to the budget for the second quarter.

Budget Item	Original Budget \$'000	Revised Budget 30-Sep-25 \$'000	Q2 Proposed Changes \$'000	Revised Budget 31-Dec-25 \$'000
Operating Result from Continuing Operations	209,488	208,948	(59,376)	149,573
Operating Result from Continuing Operations before Capital Grants & Contributions – (Deficit)	(11,071)	(12,872)	(405)	(13,276)
Unrestricted Cash Position – Surplus	612	612	0	612
Capital Works Budget	244,140	256,166	(60,478)	195,688

The most material change is the reduction in the capital works budget of \$60.478m, which is further detailed below. This reduction is the primary reason for the decrease in capital grants and contributions of \$58.971m and the reduction in the operating result from continuing operations.

Importantly, Council's unrestricted cash result has remained at a projected surplus of \$0.612m, with all proposed changes to the budget having funding sources.

Council held \$240.011m in cash, cash equivalents and investments at 31 December 2025. This includes \$222.388m in externally restricted funds and \$17.623m in internally restricted funds. Of primary concern, is that internally restricted funds had to be temporarily drawn down at 31 December 2025 by \$10.643m. This was primarily due to cashflow issues with the buildings flood recovery portfolio, where Council was owed \$9.28m in funding. The Flood Recovery team are pursuing options for the payment of these funds. This has been an ongoing issue, which also existed at the June 2024 and June 2025 reporting periods and may result in Council being noted again on the "least liquid" list in the Auditor General's report to the NSW Parliament.

There are three primary items for Council to note as part of the December QBRS.

Workplace Change

Workplace change at the senior management level was finalised in October 2025. Restructures at directorate level are in progress. The savings resulting from the senior management restructure, along with one-off workplace change costs to date have been included in the December QBRS and are further detailed in the report.

Office Relocation

Council resolved in October 2025 to relocate staff to the CBD. This is being implemented in stages, with the first stage underway. The move is expected to contribute favourably to the economic development of the Lismore CBD and support CBD activation. Further details are provided in the report.

Ongoing Flood Recovery Works

Council's original budget for 2025/2026 included a significant level of natural disaster restoration works of \$212.23m. A comprehensive rescheduling of the restoration program has been undertaken. This has resulted in a projected decrease of \$54.3m in total. Expenditure on roads is forecast to decrease by \$64.324m, partially offset by a forecast increase on buildings of \$8.359m. Further details are provided in the report.

Council's projected financial position at year end remains satisfactory, however further work is required to restore the cashflow position of the flood recovery building portfolio.

Recommendation

That Council adopts the attached December 2025 Quarterly Budget Review Statement and approve the recommended changes to the 2025/2026 budget.

Background

Clause 203 of the Local Government (General) Regulation 2021 requires a Quarterly Budget Review Statement (QBRs) to be presented to Council within two months of the end of each quarter. The QBRs details Council's financial performance for each quarter, projected position at year end as well as presenting the recommended changes to the current year budget. The content is mandated by the OLG.

The December 2025 Quarterly Budget Review Statement (QBRs) includes the recommended changes to the budget for the quarter ended 31 December 2025. In line with end of financial year reporting requirements, the QBRs has been prepared on a consolidated basis with internal transactions eliminated.

December 2025 QBRs – Consolidated Summary

The following table summarises the movements in the 2025/2026 consolidated budget (all funds) from the original budget adopted in June 2025, the revised budget at 30 September 2025, recommended changes for the second quarter to the revised budget position at 31 December 2025. Results by fund are detailed in the QBRs document.

Consolidated Result	Original Budget \$'000	Revised Budget 30-Sep-25 \$'000	Q2 Proposed Changes \$'000	Revised Budget 31-Dec-25 \$'000
Income from Continuing Operations	367,220	373,111	(62,075)	311,036
Expenses from Continuing Operations	157,731	164,162	(2,699)	161,463
Operating Result from Continuing Operations	209,488	208,948	(59,376)	149,573
Operating Result from Continuing Operations before Capital Grants & Contributions – (Deficit)	(11,071)	(12,872)	(405)	(13,276)
Unrestricted Cash Position – Surplus	612	612	0	612
Capital Works Budget	244,140	256,166	(60,478)	195,688

The recommended changes for the second quarter, requiring Council resolution, have adversely impacted the operating result before capital grants and contributions by \$0.405m. This is mainly due to operational planning costs of the Flood Restoration Portfolio (FRP) managing waste projects of \$0.723m Further details are provided in this report.

The net operating result for the year before capital grants and contributions has declined to a projected loss of \$13.276m.

Ongoing losses before capital grants and contributions are not financially sustainable in the long term. Council is taking steps to address this as part of the Finance Transformation Program, including revisions to financial targets and budgeting processes, and further development of its long term financial plan.

As part of the September QBRs, Council's capital works program had increased to a total of \$256.166m, resulting from the inclusion of carry forward works of \$7.4m and first quarter changes of \$4.626m. A comprehensive review of the capital works program has been undertaken as part of the December QBRs, with the focus on the ability to deliver works by 30 June 2026. There is a projected decrease in capital works of \$60.478m, with the major reduction being natural disaster restoration works on roads of \$64.324m, partially offset by other changes. The recommended changes to Council's capital works program of \$60.478m for the second quarter are detailed in this report. The revised capital works program now totals \$195.688m.

The projected unrestricted cash surplus at year end remains at \$0.612m.

Cash and Investments

Council held \$240.011m in cash and investments at 31 December 2025. This includes \$222.388m in external restrictions and \$17.623m in internal restrictions. It should be noted that internal reserves had to be temporarily drawn down by \$10.643m due to cashflow issues with the buildings flood recovery portfolio. The position of the buildings portfolio at 31 December 2025 was that Council was owed \$9.28m in funding. The Flood Recovery team are urgently pursuing options for the payment of these funds.

Operationally, all invoices are paid from Council's bank account and reimbursed from flood funding held in advance bank accounts or when grants are paid. Any delays in reimbursement can cause liquidity concerns for Council's reserves. At present, this is isolated to the buildings flood recovery portfolio.

This issue also existed at 30 June 2025, where internal reserves had to be drawn down by \$15.223m. This was mainly due to funds of approximately \$9m being owed for building restoration works and \$2.8m for costs associated with the Cyclone Alfred event. Approval has been received post 30 June 2025 to fund the costs associated with the Cyclone Alfred event from advance funding already held for the transport portfolio.

A full breakdown of external and internal restrictions is detailed in the QBRs document.

Recommended Changes for December Quarter

A summary of the recommended changes requiring Council approval for the December quarter are as follows:

	Recommended Changes \$'000
Income from continuing operations	
User Charges and Fees	\$2,701
Grants and contributions – operating	(\$9,005)
Grants and contributions – capital	(\$58,971)
Interest and Investment Income	\$3,200
Total income from continuing operations (decrease)	(\$62,075)

The main changes in income from continuing operations are detailed below:

- User Charges and Fees are projected to increase by \$2.701m. This is due to an increase in the level of works under the State Roads Maintenance contract for the 2025/2026 financial year. There is an equivalent increase in materials and services expense budgets.
- Operating grants and contributions are projected to decrease by \$9.005m. This is mainly due to a review of the Flood Resilience program, decreasing both operating income and expenditure by \$9.023m. This program has experienced significant delays as well as revised pricing requiring negotiations with the funding body and possible rescoping of works to remain within approved grant funding limits.
- Capital grants and contributions are projected to decrease by \$58.971m, due to:
 - the natural disaster restoration program for roads is estimated to decrease by \$64.324m
 - partially offset by a projected increase in the natural disaster restoration program for buildings of \$8.359m
 - a decrease in Get Active Footpath program grants of \$3.6m, with planning and design works to be completed in the current financial year and construction in the following year.
- Interest and Investment Income is projected to increase by \$3.2m. This is mainly due to interest earned on natural disaster grants paid in advance, with these funds being internally restricted.

Further details of recommended changes in operating income from continuing operations are included in the budget variation notes in the QBRs document.

	Recommended Changes \$'000
Expenses from continuing operations	
Employee benefits and oncosts	\$1,703
Materials and services	(\$4,402)
Total expenses from continuing operations (decrease)	(\$2,699)

The main changes in expenses from continuing operations are detailed below:

- Employee benefits and oncosts budgets are projected to increase by \$1.703m due to:
 - projected savings of \$1.1m in the 2025/2026 financial year from the first round of workplace change. Ongoing annual savings from this restructure are projected to be \$1.5m. Please note the savings attributable to director level reorganisations are not reflected in this QBRs.
 - offsetting one-off workplace change costs incurred to 31 December 2025 and expensed of \$2.8m. The one-off costs to date total \$3.7m, of which \$0.9m are leave entitlements funded out of Council's leave provisions.
- Materials and services budgets are projected to decrease by \$4.402m due to:
 - reduction in budgets for the Flood Resilience program of \$9.023m detailed above.
 - partially offset by increases of \$2.701m in State Road Maintenance contract works. There is an offsetting increase in revenue.
 - savings in employee costs of \$1.1m from workplace change taken up against the budget efficiency dividend
 - \$0.7m in waste disposal costs. This includes various planning activities managed by the Flood Restoration Portfolio (FRP) team.

Further details of recommended changes in operating expenses from continuing operations are included in the QBRs document.

	Recommended Changes \$'000
Capital Works Budget	
New Assets	(\$3,740)
Asset Renewal	(\$56,738)
Total Capital Works decrease	(\$60,478)

The main reasons for the net decrease in new assets of \$3.74m are detailed in the table below:

	Recommended Changes \$'000
New Assets	
Decreases in Capital Expenditure:	
Lismore Boulevard – Get Active NSW Footpath – project funding of \$2.483m was included in the September QBRs, with only planning works of \$100,000 to be completed in the current year and construction to be undertaken in 2026/2027	(\$2,383)

North Lismore Connections – Get Active NSW Footpath – project funding of \$0.857m was included in the September QBRS with only planning works of \$50,000 to be completed in the current year and construction to be undertaken in 2026/2027	(\$807)
Dibbs Street – Get Active NSW Footpath – project funding of \$0.4m was included in the September QBRS with only planning works of \$50,000 to be completed in the current year, with construction to be undertaken in 2026/2027	(\$361)
Sewerage – Pineapple Road Pump Station works were completed under budget, with the savings of \$400,000 being transferred back to sewer reserves	(\$400)
Increases in Capital Expenditure:	
Blakebrook Quarry boundary fencing – the inclusion of \$160,000 from carry forward reserves to be added to the existing budget of \$160,000 is required to complete this project	\$160

The main reasons for the net decreases in capital renewals of \$56.738m are detailed in the table below:

Asset Renewal	Recommended Changes \$'000
Decreases in Capital Expenditure:	
Flood Recovery Transport – a comprehensive review of the capital works program was undertaken, leading to a forecast reduction for 2025/2026 of \$64.324m. This mainly relates to resetting the baseline schedule for works.	(\$64,324)
Waste Disposal – a full review of the capital works program has been undertaken, with the main reductions being the Resource Recovery and Circular Economy Hub redevelopment of \$988,548 and the Leachate and Stormwater Dam of \$368,295, with works still in the planning phase, total reduction including other projects of \$1.579m	(\$1,579)
Bridges – the original budget included \$1.556m in future grant funded projects. Council's bridge program has been updated with all known current grants, with no further grant funding anticipated for this financial year. This adjustment is to remove the equivalent \$1.556m in capital expenditure budgets as well as capital grant budgets, with no overall impact on the budget result	(\$1,556)
Wyrallah Road (Arnett to Conte Street) rehabilitation – the original budget included \$700,000, however only \$300,000 is now required and will be funded from the Regional Emergency Road Repair Fund (RERRF) grant, with the balance of the project included in the Flood Recovery portfolio	(\$400)
Increases in Capital Expenditure:	
Flood Recovery Buildings – a review of the capital works program has resulted in a projected increase of \$8.359m, with the main increases relating to City Hall \$2.6m, Lismore Regional Airport \$2.6m and Public Amenities \$3.1m	\$8,359
Flood Recovery Waste – a review of the capital works program has resulted in a projected increase of \$1.666m, with the main increase relating to the reinstatement of cell 2B of \$0.7m.	\$1,666
Robert White Bridge – painting works are required, with funding previously set aside in Council's carry forward works reserve	\$471
Walsh Bridge – this project has required a funding variation of \$382,877 to enable completion of works	\$383
Terania Building – the second stage of the office relocation to the CBD will require capital works to be undertaken to the Terania Building to make it fit for purpose. The estimated cost of these works for the 2025/2026 financial year is \$500,000. Approval has been granted to utilise interest earned on natural disaster funding received in advance. These funds are held in Council's internal reserves and are available for this purpose.	\$500

Further details of recommended changes in capital works budgets are included in the budget variation notes in the QBRs document.

Workplace Change

In October 2025, Council's organisational structure moved to a structure with six directorates reporting to the General Manager, replacing a model of 2 directorates and 11 heads of service. This workplace change has delivered savings of \$1.1m in employee costs for the current financial year and \$1.5m annualised. In addition, the financial savings from director level restructures will be material and will be fully reflected in the 2026/2027 budget.

One-off workplace change costs of \$3.7m to 31 December 2025 have been accounted for as part of the December QBRs. These costs have been incurred as part of the above restructure as well as a broader director level restructure that is still in progress. These one-off costs have been funded from Council's Employee Leave Entitlements (ELE) reserve, which has \$70,000 remaining. Council's ELE reserve will be replenished with savings going forward.

Office Relocation

Council resolved in October 2025 to relocate staff to the CBD, which will require a staged approach. The move is expected to contribute favourably to the economic development of the Lismore CBD and support CBD activation. The costs of the first stage of the move are to be funded from existing current year budgets which were either unallocated and/or can be redirected. Council is requested to revoke \$100,000 previously allocated to the upgrade of the customer service area at the Goonellabah Office.

The second stage of the office relocation to the CBD will require capital works to be undertaken to the Terania Building to make it fit for purpose. The estimated cost of these works for the 2025/2026 financial year is \$500,000. This will be funded from interest earned on natural disaster funding received in advance.

Ongoing Flood Recovery Works

Council's original budget for 2025/2026 included a significant level of natural disaster restoration works of \$212.23m. A comprehensive rescheduling of the restoration program has been undertaken. Whilst the overall program is tracking well, effort has been refocused on design and coordination stages in lieu of delivery, which has reduced expenditure forecasts. This has resulted in a projected decrease of \$54.3m in total. Expenditure on roads is forecast to decrease by \$64.324m. Expenditure on buildings is forecast to increase by \$8.359m, with the main increases relating to Lismore Regional Airport \$2.6m, City Hall \$2.6m and Public Amenities \$3.1m.

These budgets will continue to be monitored and may be subject to further material change if Council encounters any further delays in funding approvals, encounters issues with the availability of contractors and materials or encounters other impacts such as weather events. The delivery of the capital works program and associated expenditure is being monitored and reported to the Council through the Monthly Financial Performance Report.

Conclusion

The December QBRs has seen the projected operating result before capital grants decline to a projected loss of \$13.276m. The capital works budget has decreased by \$60.478m, due to a comprehensive review of the program. Council's unrestricted cash result has remained at a projected surplus of \$0.612m.

Restoring internally restricted reserve balances and the \$10.643m cash shortfall is a priority. This issue needs to be appropriately resolved for all future periods. Both the Finance and the Flood Restoration Portfolio teams are proactively engaged in finding appropriate solutions.

Attachment/s

1. [Quarterly Budget Review Statement 31 December 2025](#) (Over 7 pages)

Report

Subject	Monthly Finance and Investment Report
TRIM Record No	BP26/32:EF22/158-3
Prepared by	Senior Corporate & Strategic Finance Accountant
Reason	Monthly Financial Performance and Investment Report to Council
Strategic Theme	Leadership
Strategy	Ensure effective governance, advocacy, engagement and partnerships with a focus on long-term financial sustainability
Action	Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources

Executive Summary

Staff have prepared a Monthly Financial Performance Report to improve transparency and provide clarity over Council's financial affairs, to be presented each month at the Council Meeting.

Recommendation

That Council note the report.

Background

The Lismore City Council Monthly Financial Performance and Investment December Report is attached. Summary of highlight and supporting details are incorporated into the Report.

This month's report has been expended to include grant applications.

As previously discussed with the Council, this report is a new finance initiative designed to improve transparency over financial matters and business decision making. Any feedback on the report and its content is welcome.

Please note the monthly Investment Report is also included in this document, along with the regular report from Prudential (Council's Investment Advisors).

Due to the business paper timeline for Council meetings, the body of the report will include the Investment Performance Report for the month before (31 December 2025 in this instance) and the most recent months Investment Performance Report (31 January 2026 in this instance) will be included as an appendix.

Conclusion

Council note the Monthly Finance and Investment Report.

Attachment/s

1. ➡ Monthly Finance and Investment Report - December 2025 (Over 7 pages)
2. ➡ Prudential Report (Over 7 pages)

Report

Subject	Investment Policy Review
TRIM Record No	BP26/38:EF22/158-3
Prepared by	Financial Accountant
Reason	Council Investment Strategy has been reviewed and as a result some minor amendments to the policy have been recommended.
Strategic Theme	Leadership
Strategy	Ensure effective governance, advocacy, engagement and partnerships with a focus on long-term financial sustainability
Action	Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources

Executive Summary

The current Investment Policy (March 2025) provides a detailed framework stepping out investment objectives, legislative and regulatory requirements, credit guidelines and approved investments.

Based on advice from Council's Investment Advisor (Prudential), two (2) amendments to this policy are proposed. A clean version of the current Policy is attached.

Any changes to the current Investment Strategy will be discussed at a future Briefing Committee, prior to implementation.

Recommendation

That Council approve the amendments to the current Investment Policy.

Background

In line with the financial sustainability initiative, a review of Council's Investment Policy and strategy is has been undertaken to assess and analyse the current levels of risk and returns.

As part of that review, it's proposed the current Investment Policy be updated in two aspects as detailed below:

1. Remove fixed individual limits on allocations to TCorp Managed Funds

Investments in TCorp managed funds are already permitted under the existing Investment Policy and are aligned to Ministerial guidelines (see below). However, the Ministerial guidelines permit 35% allocation to TCorp fund without restriction on the specific funds that TCorp offer.

Accordingly, the current Investment Policy is unduly restrictive and not fully aligned with Ministerial regulations.

It's proposed that these individual TCorp fund limits be removed and that the policy be better aligned to regulation as well as providing Council flexibility to allocate to specific funds (as considered appropriate).

(2) Institutional Credit Framework

Exposure to an individual institution will be restricted by their credit rating so that single entity exposure is limited, as detailed in the table below:

Government/ADI Credit Limits/Ratings	
Long Term Credit Ratings	Institution Max %
AAA	50%
AA+, AA, AA-	50%
A+ A	30%
A-	20%
BBB+	10%
Local ADIs rated BBB, BBB- or Unrated	5%
Specific Ministerial Approved Forms of Investment	
NSW TCorpIM Short Term Income Fund	20%
NSW TCorpIM Medium Term Growth Fund	10%
NSW TCorpIM Long Term Growth Fund	5%
Individual NSW TCorpIM Fund	35%

2. Institutional Credit Limits and Term to Maturity Framework

The current Policy outlines a framework which sets out limits on the amount of credit risk that is acceptable when Council undertakes investments. The current limits via credit rating thresholds are noted in the table above.

However, in addition to the above, the current Policy also places additional limits on maturity profile of investments – see below:

(3) Term to Maturity Framework

Council's investment portfolio shall be structured around the time horizon of the investments to ensure that liquidity and income requirements are met.

~~The investment portfolio is to be invested within the following maturity constraints:~~

Overall Portfolio Term to Maturity Limits		
Portfolio % ≤ 1 year	Min 20%	Max 100%
Portfolio % > 1 year ≤ 10 years	Min 0%	Max 80%
Sub limits by Maturity		
Portfolio % > 3 years	Min 0%	Max 50%
Portfolio % > 5 years ≤ 10 years	Min 0%	Max 25%

It's not clear how these maturity limits were derived as they have no bearing on funding and liquidity needs of the Council. These limits appear arbitrary.

As a practical matter, management practice has always been to ensure funding and liquidity requirements are met in any decision to allocate capital to the investment portfolio and/or retaining cash to meet operational requirements.

Given this, Prudential's advice is these maturity limits add no value to the investment strategy implementation and are not necessary.

Comments

Finance

The Finance team supports these amendments.

Conclusion

The current Investment Policy is well written and sets the guide rails for how Council can and cannot invest surplus funds, the two amendments above are a result of a review of the policy rather than a requirement for any wholesale changes.

Attachment/s

1. [🔗](#) Investment Policy 2026 (Over 7 pages)

Report

Subject	Policy Review
TRIM Record No	BP26/13:EF09/140
Prepared by	Executive Officer
Reason	To consider the adoption of revised policies
Strategic Theme	Leadership
Strategy	Ensure effective governance, advocacy, engagement and partnerships with a focus on long-term financial sustainability
Action	Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources

Executive Summary

Council officers are undertaking a body of work to review and update the policy register. Some policies have not been reviewed for a number of years and are now considered redundant, whilst others are recommended to be reviewed and continue. This is an ongoing process with policies regularly coming to Council for decision.

Recommendation

That Council:

1. adopt the new 1.4.23 Section 356 Financial Assistance Policy and associated Mayor's Discretionary Fund
2. adopt the following revised policies:
 - a. 5.2.35 Local Street Guide - Outdoor Dining Policy
 - b. 9.1.6 Building Over and Adjacent to Water & Sewer Assets Policy
3. revoke the following policies:
 - a. 1.8.26 Annual Community Grants Scheme Policy
 - b. 6.1.2 Section 356 Donation – Dialysis Machine Water & Waste Charges Policy
 - c. 5.2.21 Protection of World's Rainforest Timber Policy
4. place on public exhibition for 28 days the Councillors Expenses & Facilities Policy and if any objections are received during the submission period the Policy be reported back to Council for further consideration. If no objections are received during the submission period the Councillors Expenses & Facilities Policy is adopted by Council

Background

Council has commenced an extensive review of all policies. Over the coming months Council will be asked to consider adopting new and revised policies, as well as rescind outdated or superseded ones.

Section 356 Financial Assistance Policy

Council currently has the Annual Community Grants Scheme and Section 356 Donation – Dialysis Machine Water & Waste Charges Policy which both provide funding in accordance with Section 356 of the *Local Government Act*. To assist in record management it is recommended this new policy be created to combine old ones.

The Annual Community Grants Scheme has been in place since 2015; however, no budget has been allocated to community grants - other than funding for rural halls and the Mayor's Discretionary Fund - since the 2019/2020 financial year.

The Events and Destination & Economy teams also allocate funds to various events; however, there is no consistent reporting or acquittal process to clearly identify the total funding provided, assess value for money for ratepayers, or evaluate whether supported activities meet expectations.

It is recommended the Annual Community Grants Scheme be split with the rural halls, Mayor's Discretionary Fund and dialysis assistance incorporated into the new policy.

The community grants component will be included in a new policy for Council grants and sponsorship to external organisations for community events which will be presented to Council at a future meeting.

Mayor's Discretionary Fund Guidelines

There are currently no formal guidelines to support the allocation of the annual \$3,000 Mayor's Discretionary Fund.

In the interest of good governance and transparency, it is recommended a set of basic guidelines be implemented to support the appropriate use of these funds.

Revisions

Councillors Expenses & Facilities Policy - Clause 9.1 a) was amended from *"a councillor common room appropriately furnished to include access to pigeon holes, appropriate refreshments and a network printer"* to *"access to a workstation and network printer"*. Councillors will still have access to pigeon holes and refreshments will be provided as per clause 6.22. The new facilities at the Municipal building in the CBD do not allow for a dedicated councillor room, however a meeting room will be booked for councillor use prior to Council, committee and advisory group meetings. Two workstations will be also available for councillors.

Local Street Guide - Outdoor Dining Policy - the hyperlinks to NSW Government documents are updated and changed to the new policy template.

Building Over and Adjacent to Water & Sewer Assets Policy - renamed from Building over or near sewers and other underground pipelines or structures (Public Assets) Policy.

Revocations

Annual Community Grants Scheme and Section 356 Donation – Dialysis Machine Water & Waste Charges Policy added into the new Section 356 Financial Assistance Policy.

Protection of World's Rainforest Timber Policy – this policy was created in 1992 and has not been reviewed since 1998. Council has not actively provided a list of suitable alternatives for a long period of time. The building industry has already largely shifted to sustainable materials due to cost or consumer preference.

Public consultation

Section 253 of the *Local Government Act 1993* states:

253 Requirements before policy concerning expenses and facilities can be adopted or amended

- (1) A council must give public notice of its intention to adopt or amend a policy for the payment of expenses or provision of facilities allowing at least 28 days for the making of public submissions.
- (2) Before adopting or amending the policy, the council must consider any submissions made within the time allowed for submissions and make any appropriate changes to the draft policy or amendment.

Conclusion

If any objections are received during the submission period for the Councillors Expenses & Facilities Policy it will be reported back to Council for further consideration. If no objections are received during the submission period the Policy is adopted.

Attachment/s

- | | | |
|----------------------|--|----------------|
| 1. ↗ | 1.4.23 Section 356 Financial Assistance Policy | (Over 7 pages) |
| 2. ↗ | Mayor's Discretionary Fund Guidelines February 2026 | (Over 7 pages) |
| 3. ↗ | 5.2.35 Local Street Guide | (Over 7 pages) |
| 4. ↗ | 9.1.6 Building over and adjacent to water and sewer assets Policy | (Over 7 pages) |
| 5. ↗ | 1.2.23 Councillors Expenses and Facilities Policy | (Over 7 pages) |
| 6. ↗ | 1.8.26 Annual Community Grants Scheme Policy | (Over 7 pages) |
| 7. ↗ | 6.1.2 Section 356 Donations – Dialysis Machine Water and Waste Charges | (Over 7 pages) |
| 8. ↗ | 5.2.21 Protection of World's Rainforest Timber Policy | (Over 7 pages) |

Report

Subject	1 Molesworth Street, Lismore
TRIM Record No	BP26/39:P6709-02
Prepared by	Executive Officer
Reason	to determine if Council takes ownership of property
Strategic Theme	Place
Strategy	Plan growth to ensure Lismore retains its place as a regional city and remains the heart of the Northern Rivers
Action	Provide strategic planning with diverse land uses, development opportunities and enabling infrastructure

Executive Summary

The Council has received the attached correspondence from Greyhound Racing NSW offering to gift the land at 1 Molesworth Street, Lismore to Council.

Council does not have an immediate use for the land and it is recommended an Expression of Interest be advertised for a period of 30 days for future use of the site and returned to Council for a decision.

Recommendation

That:

1. Council accept from Greyhound Racing NSW the gifting of property at 1 Molesworth Street, Lismore (DP 122335 lot 1, DP 114455 lot 2, DP 758615 sec 3 lot 1, 2, 3, 4 & 5), subject to due diligence being completed
2. Council delegate authority to the General Manager to:
 - a. undertake due diligence on the property and proceed if satisfactory
 - b. finalise and execute the contract and any other documentation required to give effect to this resolution
3. Council classify the land as Operational pursuant to section 31 of the *Local Government Act 1993*
4. an Expression of Interest be open for a period of 30 days for future use of the site and return to Council for a decision

Background

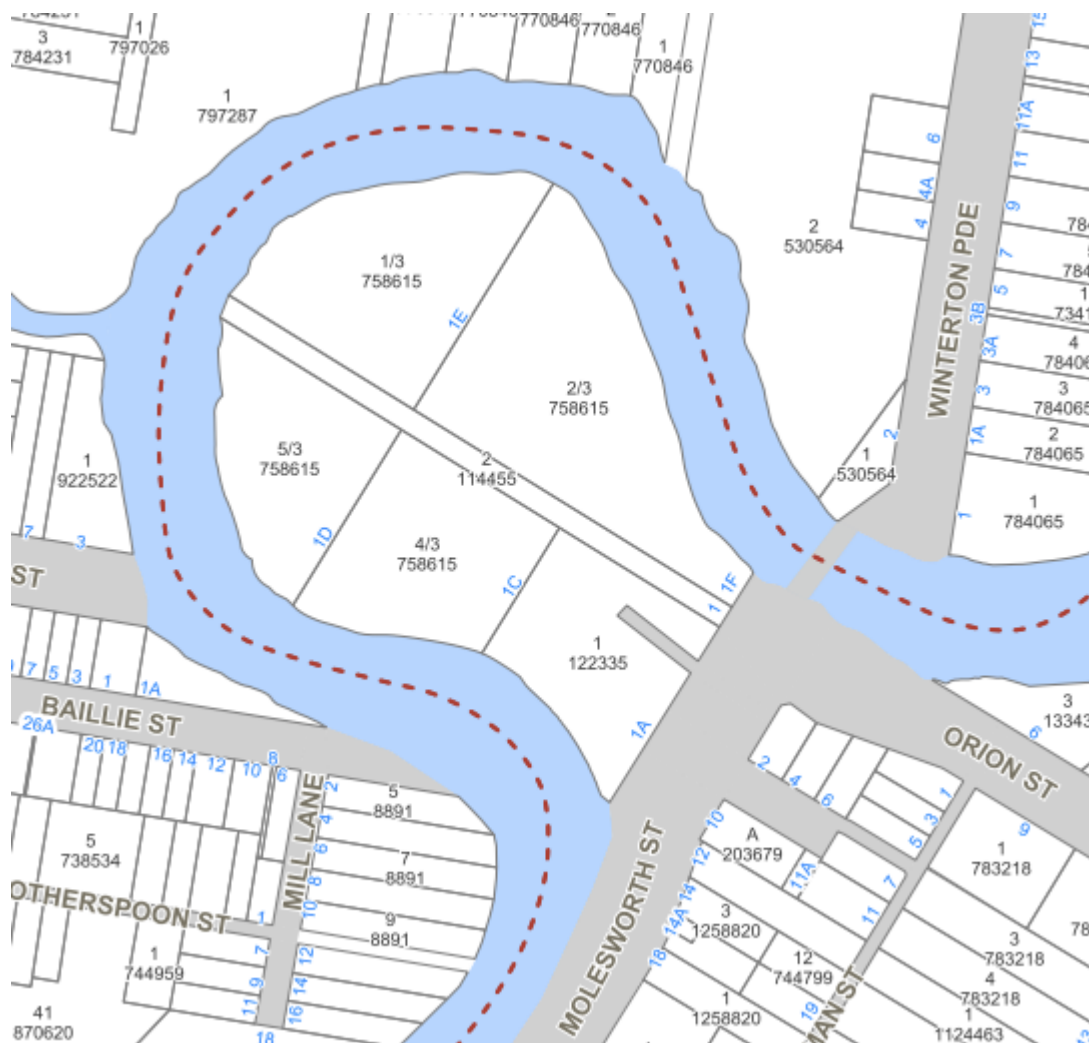
The property at 1 Molesworth Street, Lismore (DP 122335 lot 1, DP 114455 lot 2, DP 758615 sec 3 lot 1, 2, 3, 4 & 5) is currently owned by Greyhound Racing NSW (GRNSW).

The site has not been operational since the 2022 natural disaster and GRNSW has determined racing will not return and they have no future use for the site.

The attached correspondence from GRNSW has been received offering to gift the property to Council.

Council does not have an immediate use for the land and it is recommended an Expression of Interest be advertised for a period of 30 days for future use of the site and returned to Council for a decision.

The below image shows the land in question.



Comments

Finance

No specific issues or concerns. Finance will review the due diligence material to ensure financial risks and issues are appropriately addressed.

Other officer comments

Property Officer

The land must be classified as either community land or operational land and classification must occur before Council acquires the land or within three months of acquisition.

Public consultation

Not required.

Attachment/s

1. [Link](#) correspondence from Greyhound Racing NSW



General Manager
Mr Eber Butron
Lismore City Council
PO Box 23A
Lismore NSW 2480

Dear Eber,

Re: Property at 1 Molesworth Street Lismore NSW 2480

Thank you for your time by Teams Meeting Friday 16 January 2026 with the Lismore City Council Mayor Mr Steve Krieg and GRNSW CEO Mr Steve Griffin to discuss the property located at 1 Molesworth Street Lismore.

The purpose of this correspondence is to confirm Greyhound Racing NSW's (GRNSW) position on land owned at 1 Molesworth Street Lismore NSW 2480. I understand that this correspondence will be tabled at the next meeting of the Lismore City Council.

Land and Building

Property located at 1 Molesworth Street Lismore NSW 2480.

Ownership

The property is owned by GRNSW.

Property Use

GRNSW has previously conducted greyhound racing from the Molesworth Street property, although there has been no greyhound racing at the venue following the devastating weather event and major flooding of February and March 2022.

The property is currently maintained and secured by GRNSW.

Propose

GRNSW has determined that greyhound racing will no longer be conducted from the venue and proposes to gift the Molesworth Street Property land and existing infrastructure to the Lismore City Council as a community asset and for the Council to determine its future benefit and use for the local and broader community of Lismore.

GRNSW appreciates the Lismore City Council considering the proposed transfer of the property as a community asset and can provide further details in relation to the property if required.

Yours Sincerely



Brian Charman
Chief Racing Officer
Greyhound Racing NSW



GREYHOUND RACING NSW
ABN 61 018 166 13
Level 9, 10 Barrack Street, Sydney NSW 200

Notices of Motion / Questions with Notice



Notice of Motion / Question with Notice

Subject **Mayoral Attendance Report**

TRIM Record No BP26/2:EF19/25-8

That Council receives the Mayoral Attendance Report for December 2025 and January 2026.

December 2025

- 2 Fernside Bridge: Media Event
- 3 Restoration of Lismore Landfill Site: Media Event
- 3 International Day of People with Disability: Media Event
- 3 Official Opening 45 McKenzie Street Temporary Accommodation Site
- 5 Transport for New South Wales Site Tour
- 5 Santa's Wonderland: Media Event
- 8 Premier's Remote, Rural and Regional Advisory Council
- 9 Council Meeting
- 10 Rous County Council Meeting
- 18 Councillor Briefing

January 2026

- 19 Australia Day Awards Committee Meeting
- 21 U3A Open Day
- 22 Titan's Fan Day: Media Event
- 26 2026 Australia Day Awards and Citizenship Ceremony

Attachment/s

There are no attachments for this report.

TRIM Record No: BP26/2:EF19/25-8

Notices of Motion / Questions with Notice



Fernside Bridge: Media Event



Transport for New South Wales Site Tour



Santa's Wonderland: Media Event



Titan's Fan Day: Media Event

Notice of Motion / Question with Notice

Councillors Jasmine Knight-Smith; Virginia Waters; Adam Guise have given notice of their intention to move the following rescission motion:

That Council rescind its decision of item 10.5 Get NSW Active, Standing Street, Mills Street to The Channon Public School, The Channon from the 9 December 2025 meeting.

Councillor Comment

We intend to move at the 10 February 2026 Ordinary Council meeting a rescission motion on item 10.5 Get NSW Active, Standing Street, Mills Street to The Channon Public School, The Channon of the 9 December 2025 Council meeting.

RESOLVED that Council approves the construction of the final stage for the Get NSW Active, Standing Street, Mills Street to The Channon Public School, The Channon project in line with the proposed alignment contained in the independent consultant's report.

(Councillors Hall/Bing) (BP25/729)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Councillor Guise

There are no attachments for this report. **TRIM Record No:** BP26/33:AF23/897

Notice of Motion / Question with Notice

Councillor Jeri Hall has given notice of intention to move:

That Council:

1. engage with the Lismore & District Netball Association and relevant stakeholders to develop a plan addressing facility requirements and community needs at the Marie Mackney Courts
2. seek grant funding opportunities to facilitate the delivery of outcomes of item 1 above
3. Council staff provide an update to the Briefings Committee

Councillor Comment

Outcome Sought

The Lismore & District Netball Association is a long-standing and highly valued community sporting organisation that supports junior and senior participation and has recently rebuilt following major flood damage.

- Ongoing inappropriate use of the courts has resulted in repeated damage to playing surfaces, creating safety risks and additional maintenance costs.
- Secure fencing would protect Council's investment in sporting infrastructure and ensure the courts remain fit for purpose.
- Existing car parking is inadequate during training sessions and competition days, contribution to congestion and potential safety issues.
- Netball is family-oriented sport with long match days, and a lack of shaded spectator seating impacts comfort, inclusivity and participation, particularly for children, older generation and volunteers.
- Improving spectator facilities would support increased community use, align with Council's recreation and health objectives, and enhance the overall experience of the precinct.

Cost of Implementing

Funding Source

Grant funding sought to implement plan

Officer Consulted

General Manager

Attachment/s

There are no attachments for this report.

TRIM Record No: BP26/29:EF19/25-8

Notice of Motion / Question with Notice

Councillor Steve Krieg has given notice of intention to move:

That Council:

1. write to The Hon Kristy McBain MP, Minister for Emergency Management, The Hon Janelle Saffin MP, Minister for Recovery, Kate Fitzgerald, CEO, NSW Reconstruction Authority and Brendan Moon, CEO, National Emergency Management Agency seeking a meeting and requesting they review proposed restrictions on land subject of “buybacks” in North and South Lismore and the CBD.
2. Invite NEMA to visit Lismore to understand the impact of their decision.
3. write to Kate Fitzgerald, CEO, NSW Reconstruction Authority requesting:
 - a. the following properties at 39, 41, 43 and 45 Elliott Road, South Lismore be gifted to Council
 - b. this land be used for industrial/commercial purposes, providing a model as to how effective building design can be integrated to ensure highest and best use of the land
4. request the buyback properties at 100, 102, 104, 106, 108 and 110 Alexandra Parade, 134 and 136 Bridge Street, 8, 8A and 10 Slater Street, 3, 5 and 7 Flick Street be gifted to the North Coast A&I Society for additional carparking during major events

Councillor Comment

Outcome Sought

Currently the Federal government policy regarding buyback properties is that they can no longer be built on.

This policy in its current form will see several hundred vacant blocks where many residents still live, and businesses still operate. A review of this policy needs to allow council to utilise this land for best future use possible, focusing on commercial and industrial possibilities.

Cost of Implementing

Nil.

Funding Source

N/A

Officer Consulted

General Manager

Officer Comment

Strategic Planning Coordinator

The Resilient Homes Program has had significant impact on Lismore’s urban fabric and our communities and businesses. To date, there have been 655 approved buybacks within Lismore, representing around 40 fragmented hectares of what could become grass under this policy. The scale of buybacks in Lismore is distinct, and thus, requires distinct consideration and individualised policy response from the government. Aside from the scale, Lismore is also a uniquely strong and resilient regional centre. We are grounded in community and our community is skilled and dedicated to the place and their own resilience – resulting in innovative responses to reducing risk. Policies that have served other areas in the past regarding the future of buyback land aren’t directly suitable for Lismore.

Notices of Motion / Questions with Notice

While residential uses in these areas are no longer supported, there are some suitable areas in which commercial, industrial and/or community uses could be safely provided. The buyback rollout has been ad-hoc in its geographic impact, meaning that some potentially vacant areas will be left alongside existing residential and industrial uses.

Lismore City Council, together with the NSW Reconstruction Authority, under a structure Precinct Planning process, are capable and best placed to determine the future use of all buyback land within our own local government area (LGA). Together, we have started this process and will be engaging skilled consultants to assist in determining the best future use for all buyback properties, balancing risk with community and economic need and aspiration.

To further reduce risk and provide guarantee to National Emergency Management Agency that residential uses will not be permitted on these properties, sufficient planning controls already exist that can be applied to land to ensure that residential uses are restricted into the long term (zoning and title restrictions for example), reducing risk.

Attachment/s

There are no attachments for this report.

TRIM Record No: BP26/40:EF19/25-8

Notice of Motion / Question with Notice

Councillor Andrew Gordon has given notice of intention to move:

That Council:

1. identify how many rural lots in our LGA do not have a dwelling entitlement and how many of those are suitable to build a dwelling
2. advise how many we can give dwelling entitlements to
3. investigate the ability for land holders to accommodate more than two dwellings on rural land
4. These measures be considered in any future reviews of the Lismore LEP

Councillor Comment

Outcome Sought

We have been making great progress in delivering desperately needed flood free housing for Lismore. New residential subdivisions are under construction across this city and many more DA's are in the pipeline.

However, we already have many vacant rural lots that already exist in the rural areas of our LGA. Unfortunately, many of these existing rural properties do not have a dwelling entitlement. Without a dwelling entitlement the landowners cannot obtain an approval to build a home and therefore much of the property sits vacant for decades.

There often doesn't seem to be a good reason for a property lacking a dwelling entitlement. In many cases these properties have sites that are suitable for a home (flood free and clear of trees etc) but our local planning laws dictate dwelling entitlements on more arbitrary matters like who owned the property back in the 1960's.

If we were to give dwelling entitlements to all the vacant rural lots in our LGA that had a suitable building site, we could deliver more flood free housing potential in this single decision than all the other residential subdivisions combined.

These properties already exist so all the time and cost of the subdivision process would be completely avoided. Rural houses also use rainwater and septic systems, so we don't have to worry about water and sewer networks. This removes a huge financial burden from Council in building and maintaining infrastructure.

Can staff please investigate how many additional dwellings could be built in our LGA if we give dwelling entitlements to these existing rural lots and advise the process to these lots entitlements.

Cost of Implementing

Nil – staff time

Funding Source

N/A

Officer Consulted

Jamie van Iersel/Graham Snow

Officer Comment

Director Planning & Economy

We don't currently know exactly how many lots do not have a dwelling entitlement. Our best estimates, by comparing rural zoned lots that do and do not have an on-site septic system, tell us that of the roughly 4500 RU1 zoned lots in the Lismore LGA, almost 2000 lots have no septic and could be considered as likely not having a dwelling entitlement based on this fact.

Data based on dwelling entitlement searches, conducted between 2015 and 2025, shows that 481 searches resulted in positive dwelling entitlement results, and 107 searches resulted in a 'no entitlement' finding. Properties with no dwelling entitlement can still apply for a dwelling house development approval through the 4.6 request for variations to a standard pathway. Currently, there is an exemption given by the Secretary of the Department of Planning, that allows Council staff the delegation to approve such applications until September 2026.

Staff agree that much of Lismore's rural lands are under-utilised for both rural industry, tourism and rural living. At present, most of Lismore rural land (85.9%) is currently zoned RU1 primary production, however the zone is intended for land where the main function is agriculture and the application of this zone is arguably over-prescribed. As such, the revised *Strategic Planning Framework* that is currently being prepared includes a Rural Land Use Strategy (RLUS).

The draft RLUS proposes a pathway for improved land use application across Lismore's rural areas – including application of the zoning options that more closely align with both zoning intent and the on-ground reality.

The strategy will propose greatly expanding and using the RU2 scenic amenity zone, currently not applied strategically across the landscape. This zone would be applied in accordance with specific criteria set by the Strategy and typically have agricultural and rural industry uses but also include a range of uses compatible with the rural landscape (i.e. residential, tourism activities such as artisan food and drink premises, restaurants, and function centres) to allow landowners greater opportunities for diversification. Under the zoning change it would be proposed that all land in the reappropriated RU2 zone would have a residential entitlement.

In addition to the expansion of the reappropriated RU2 zone, the Strategy will propose other zoning applications and housing permissibility pathways, which include multiple dwellings (more than two) per allotment should it be suitable to the landscape in which they sit.

Staff are working to present the draft *Strategic Planning Framework*, including the draft RLUS to a Council meeting in the coming months. Further detail on the amount of land being considered for RU2 zoning, and therefore greater housing entitlement, will be detailed within this report and Strategy.

This strategic approach to determining the best use of our Rural Lands puts forward a robust, considered and evidenced-based zoning pathway to ensure the best use of our rural lands. This will be required when seeking the relevant endorsement and approvals from NSW government agencies.

Attachment/s

There are no attachments for this report.

TRIM Record No: BP26/41:EF19/25-8

Notice of Motion / Question with Notice

Councillor Harper Dalton-Earls has given notice of intention to move:

That Council:

1. acknowledges the significant public health and safety risks posed by extreme heat events to the residents, pets, and livestock of the Lismore LGA
2. directs the General Manager to ensure that a comprehensive Heatwave Management and Resilience framework is developed for the Lismore LGA
3. directs that this framework be delivered either as a standalone Heatwave Management Plan or as a clearly defined, integrated component of the Climate Adaptation Strategy currently under development by staff
4. directs that the framework development leverage existing best practices from other NSW regional councils to ensure the response is evidence-based and place-based for the Lismore context
5. requests a report be brought back to Council upon the completion of the draft Strategy or Plan for consideration and public exhibition

Councillor Comment

Outcome Sought

Lismore is currently experiencing extreme temperatures and heatwave warnings. These events place immense strain on our most vulnerable community members, including babies, the elderly, and those without access to private cooling.

While staff are currently working on a Climate Adaptation Strategy, it is vital that Council provides a clear mandate that heatwave management is included within this work.

Other regional councils, such as Bega Valley and Wagga Wagga, have already moved to formalise their heat responses to protect their communities.

This motion ensures that Lismore has a formal, strategic plan for "cool refuges", communication strategy and building community resilience during periods of extreme heat.

Cost of Implementing

Nil – staff time

Funding Source

Existing operational budget

Future Potential Funding Opportunities

NSW Local Government Recovery Grants (Office of Local Government): Deadline: 30 June 2026 - Lismore appears is one of only eight "highly impacted" councils eligible for this flexible resilience funding.

Disaster Ready Fund (DRF) – Round 3 (NEMA / NSW Reconstruction Authority): Deadline: Early 2026

NSW Climate Change Fund (Adaptation Support): Deadline: Ongoing

Officer Consulted

Strategic Planning Coordinator and Emergency Management Coordinator

Officer Comment

Strategic Planning Coordinator

Staff are currently working on a revised suite of strategies that together make up Lismore's *Strategic Planning Framework*. One proposed component of this Framework is the draft Climate Adaptation and Resilience Strategy. Heatwave management will be an integrated component of this strategy.

These strategies are expected to be reported to councillors, seeking a resolution to proceed to community consultation, at the April 2026 meeting.

All strategies have been drafted in the context of regional, state-wide and national best practice and influences and are being drafted with input from internal and external subject-matter expertise. Additionally, the Strategy has been drafted with significant input from internal and external subject-matter expertise, including Council's Emergency Management Coordinator. Further detail on Council's operational and existing projects relating to heat are outlined below.

Emergency Management Coordinator

At a local level, the Northern Rivers Local Emergency Management Committee (LEMC) has an established *Heatwave Consequence Management Guide* as part of the Northern Rivers Emergency Management Plan (EMPLAN). This guide was reviewed as recently as January 2026 and provides clear guidance on response and consequence management during extreme heat events.

Under NSW emergency management arrangements:

- NSW Ambulance is the designated Combat Agency for heatwave events.
- NSW Ambulance is responsible for the control of heatwave operations and the allocation of resources in accordance with the NSW State Heatwave Plan.
- Heatwave warnings are issued by NSW Ambulance using the Australian Warning System (AWS).

To date, recent heat conditions in Lismore have not exceeded the Severe threshold (AWS: Advice) and have not reached the Extreme threshold that would trigger Watch and Act warnings or activation of additional emergency arrangements.

Council's Role

Council's role in heatwave events is primarily supportive and facilitative, including:

- supporting emergency services and health agencies when emergency arrangements are activated
- communicating consistent, accurate and timely information to the community, as directed by NSW Ambulance, through the LEMC
- managing Council-owned facilities and assets in line with guidance and capability

Council is currently progressing Community Strategic Plan Action 2.1.9, which involves the creation and implementation of an annual community awareness campaign to improve preparedness for natural hazards and disasters. This campaign will include heatwave preparedness messaging alongside other hazards such as floods, bushfires, cyclones, landslips and emerging risks (e.g. fire ants). Pre-determined communication materials and triggers will form part of this work.

Cool Centres, Cool Places, and Council Facilities

State-level *Cool Centres Guidelines*, endorsed by the NSW State Emergency Management Committee in December 2025, outline considerations for the planning, activation and operation of Cool Centres during heatwave events.

- Cool Centres are temporarily activated, publicly accessible facilities established specifically to provide safe heat respite for at-risk community members during periods of extreme heat.
- Cool Places are existing public or private spaces that provide cooling incidentally to their primary purpose, such as libraries, aquatic centres, shopping centres, shaded parks or other air-conditioned venues.

Notices of Motion / Questions with Notice

The decision to activate a Cool Centre is discretionary and locally determined, informed by NSW Ambulance heatwave warnings, advice from the LEOCON, coordination through the LEMC, and identified community need, as per consequence management guide.

Operationally, as an immediate and practical step, Council will include information about available Council-managed 'Cool Places' on the heatwave section of Council's website, aligned with state health messaging and emergency management guidance, as soon as practicable. This supports community awareness and preparedness while maintaining alignment with established emergency management arrangements.

Attachment/s

There are no attachments for this report.

TRIM Record No: BP26/42:EF19/250-8

Notice of Motion / Question with Notice

Councillor Harper Dalton-Earls has put the following question with notice:

1. When will the CBD dog waste bag stations be installed?
2. Do the lighting upgrades for Fawcett Bridge include restoration of the heritage lighting components?
3. Are there any updates on the installation of an RV dump point, including location and expected timeframe?
4. Has there been any progress on delivering additional lighting in the inner CBD and CBD laneways?
5. What upgrades are planned or have occurred at the Goonellabah Off-Lead Dog Park?
6. Has the lighting at the Hepburn Park hockey fields been upgraded, or is there an expected delivery timeframe?
7. What is the expected timeframe for installing a bus shelter at the Goolmangar bus interchange?

Attachment/s

There are no attachments for this report.

TRIM Record No: BP26/48:EF19/25-8

General Manager's response:

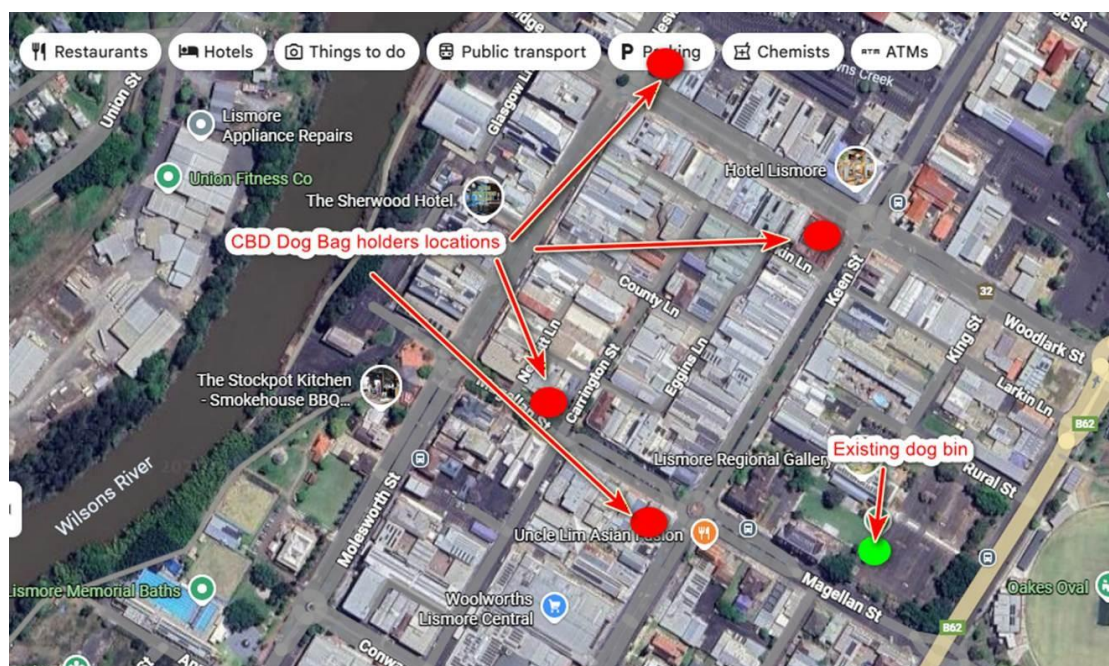
Resolution 136/25 states:

*On submission to the meeting the foreshadowed motion became the motion and was **RESOLVED** that Council:*

1. *adopt Reimagine Lismore: A Plan for the Future 2025-2035 combining the Community Strategic Plan 2025-2035 and Delivery Program 2025-2029, including seeking funding for:*
 - a. *upgrades to the Goonellabah Off-lead Dog Park*
 - b. *beautification works in South Lismore*
 - c. *installation of an RV dump point*
 - d. *installation of CBD dog waste bag stations*
 - e. *lighting upgrades to Hepburn Park hockey complex*
 - f. *inner CBD and laneway lighting upgrades*
 - g. *a bus shelter at Goolmangar bus interchange*
 - h. *fix heritage lighting on Fawcetts Bridge*
2. *publish the documents on Council's website*
3. *provide a copy to the Office of Local Government*

Notices of Motion / Questions with Notice

1. Bag dispensers were installed at the below locations on 30 January 2026.



2. The resolution stated, “fix heritage lighting on Fawcetts Bridge”. Officers’ primary objective was to fix the lighting. Councillors were provided information in City Notes and the December business paper as to why like-for-like replacement is not recommended.
3. Plans are being developed prior to seeking funding.
4. Staff continue to investigate funding avenues.
5. In 2024/2025 upgrades included a new shelter, seating, picnic tables and footpaths. Future plans are being developed, including agility equipment, prior to seeking funding.
6. Far North Coast Hockey late last year applied for funding to install LED lights from the Clubgrants Category 3 Infrastructure Grants program. Successful applicants have not been announced.
7. As previously advised in September’s business paper, “an unfunded action (4.3.7) was included in the recently adopted delivery plan. A submission for a new bus shelter located at Goolmangar will be included in our next round of funding applications in 2026”.

MINUTES OF THE ORDINARY MEETING OF THE COUNCIL OF THE CITY OF LISMORE HELD IN COUNCIL CHAMBERS ON TUESDAY 9 DECEMBER 2025 AT 10.00AM

Please note: These minutes are subject to confirmation at the next Council meeting. Decisions recorded in the draft minutes are subject to the Council's Code of Meeting Practice in relation to rescinding decisions.

Present

Mayor, Councillor Krieg; Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Rob, Waters together with Mr Butron, General Manager; Ms Keneally, Director Roads & Infrastructure; Mr Singh-Pangly, Director Corporate Sustainability; Mr Mercer, Senior Corporate & Strategic Finance Accountant; Ms Foy, Executive Director Flood Restoration Portfolio (via audio-visual); Mr Snow, Director Planning & Economy; Mr Pitman, Helpdesk Support Officer; Mrs Mitchell, Executive Officer (via audio-visual); Ms Cotterill, Governance & Risk Manager and Miss Hull, Executive Assistant.

Apologies and Applications for Leave of Absence or Attendance by Audio-Visual Link

1/25 **RESOLVED** that a leave of absence be granted for:

- Cr Knight-Smith from 6 to 27 February 2026
- Cr Guise from 10 December 2025 to 30 January 2026
- Cr Battista from 20 to 29 January 2026
- Cr Jensen from 14 to 18 December 2025
- Cr Rob 18 December 2025 to 14 January 2026

(Councillors Hall/Knight-Smith)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

Confirmation of Minutes

2/25 **RESOLVED** that the minutes of the following meeting be confirmed:

- Ordinary Council meeting 11 November 2025
- Extraordinary Council meeting 27 November 2025

(Councillors Gordon/Battista)

Voting for:	Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters
Voting against:	Councillor Guise

Disclosures of Interest

Cr Gordon declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item: 11.5 Keeping Cats Safe at Home program. I have 4 cats.

Cr Jensen declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item: 10.6 DA2025/146 proposes the establishment of a Farm Experience Premises (Periodic Use as Campground) and installation of a new onsite sewage management system. I am on the Koala Advisory Group (KAG) so I have met Elissa Caldwell before.

Cr Waters declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item: 10.6 DA2025/146 proposes the establishment of a Farm Experience Premises (Periodic Use as Campground) and installation of a new onsite sewage management system. I am on the Koala Advisory Group (KAG).

Cr Krieg declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item: 10.6 DA2025/146 proposes the establishment of a Farm Experience Premises (Periodic Use as Campground) and installation of a new onsite sewage management system. I am on the Koala Advisory Group (KAG).

Cr Rob declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item: 10.6 DA2025/146 proposes the establishment of a Farm Experience Premises (Periodic Use as Campground) and installation of a new onsite sewage management system. I am on the Koala Advisory Group (KAG) and Disability Inclusion Advisory Group.

Cr Battista declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item: 10.1 Property Portfolio Strategy. I know one of the tenants on the property.

Cr Rob declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item: 10.1 Property Portfolio Strategy. I may have some conflicts come in the future when that returns but as of today there is nothing that will keep me out of the room, so I will stay.

Cr Bing declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item in Confidential business: 12.1 T25/13 Wyrallah Road Depot Office Upgrade Tender Award. I know the contractors they a vehicle serviced at our dealership.

Mayoral Minute(s) and Condolence Motions

Reports of Committees

Matters Arising

9.1 Questions on Notice

That the Questions on Notice responses provided in this report be noted.

This item was not moved or voted on

Altering Order of Business

3/25 **RESOLVED** that the order of business be altered to debate the following matters raised during Public Forum:

- 10.6 DA2025/146 proposes the establishment of a Farm Experience Premises (Periodic Use as Campground) and installation of a new onsite sewage management system.

(Councillors Hall/Gordon)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

Reports of the General Manager

10.6 DA2025/146 proposes the establishment of a Farm Experience Premises (Periodic Use as Campground) and installation of a new onsite sewage management system.

MOTION moved that DA2025/146, the establishment of a Farm Experience Premises (Periodic Use as Campground) and installation of a new onsite sewage management system, be approved by way of conditional consent.

(Councillors Hall/Bing)

FORESHADOWED MOTION moved that DA25/146 be refused.

(Councillor Guise)

RESOLVED that be motion be put.

(Councillors Hall/Bing)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Councillors Dalton-Earls, Guise and Waters

4/25

RESOLVED that DA2025/146, the establishment of a Farm Experience Premises (Periodic Use as Campground) and installation of a new onsite sewage management system, be approved by way of conditional consent.

(Councillors Hall/Bing) (BP25/810)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg and Rob

Voting against: Councillors Guise and Waters

10.1 Property Portfolio Strategy

MOTION moved that Council:

1. adopt the Property Portfolio Strategy
2. delegate the General Manager authority to:
 - a. make graphic and formatting amendments to the Property Portfolio Strategy as required prior to publication
 - b. progress the Value Creation Project

(Councillors Gordon/Dalton-Earls)

5/25

AMENDMENT moved and **DEFEATED** that Council:

1. adopt the Property Portfolio Strategy
2. delegate the General Manager authority to:
 - a. make graphic and formatting amendments to the Property Portfolio Strategy as required prior to publication
 - b. progress the Value Creation Project
3. There is a report annually for Councillors
4. Early council notification if it goes into divestment category

(Councillors Dalton-Earls/Waters) (BP25/761)

Voting for: Councillors Dalton-Earls, Guise, Knight-Smith and Waters

Voting against: Councillors Battista, Bing, Gordon, Hall, Jensen, Krieg and Rob

6/25

RESOLVED that Council:

1. adopt the Property Portfolio Strategy
2. delegate the General Manager authority to:
 - a. make graphic and formatting amendments to the Property Portfolio Strategy as required prior to publication
 - b. progress the Value Creation Project

(Councillors Gordon/Dalton-Earls) (BP25/761)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Krieg, Rob and Waters

Voting against: Councillors Guise and Knight-Smith

Councillor Jensen left the meeting, the time being 10:40AM

Councillor Jensen returned to the meeting, the time being 10:41AM

Councillor Rob left the meeting, the time being 10:47AM

Councillor Rob returned to the meeting, the time being 10:49AM

Councillor Knight-Smith left the meeting, the time being 11:05AM

Councillor Bing left the meeting, the time being 11:05AM

Councillor Guise left the meeting, the time being 11:06AM

Councillor Knight-Smith returned to the meeting, the time being 11:06AM

Councillor Bing returned to the meeting, the time being 11:06AM

Councillor Guise returned to the meeting, the time being 11:07AM

10.2 Proposed Water Leaks Policy Amendments

7/25

RESOLVED that:

1. the Undetected Water Leaks Policy be placed on public exhibition for 28 days.
2. if any objections are received during the submission period the Policy be reported back to Council for further consideration. If no objections are received during the submission period, the Undetected Water Leaks Policy is adopted by Council.

(Councillors Rob/Waters) (BP24/804)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

10.3 Monthly Finance Report

8/25 **RESOLVED** that Council note the report.

(Councillors Battista/Rob) (BP25/888)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Councillor Guise

Councillor Jensen left the meeting, the time being 11:11AM

Councillor Jensen returned to the meeting, the time being 11:12AM

Councillor Gordon left the meeting, the time being 11:12AM

Councillor Gordon returned to the meeting, the time being 11:13AM

10.4 NORPA Memorandum of Understanding

9/25 **RESOLVED** that Council:

1. endorse the Memorandum of Understanding (MOU) between Lismore City Council (LCC) and Northern Rivers Performing Arts (NORPA) as contained in Attachment 1
2. delegate authority to the General Manager to finalise and sign the MOU

(Councillors Knight-Smith/Dalton-Earls) (BP25/847)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

10.5 Get NSW Active, Standing Street, Mills Street to The Channon Public School, The Channon

MOTION moved that that Council approves the construction of the final stage for the Get NSW Active, Standing Street, Mills Street to The Channon Public School, The Channon project in line with the proposed alignment contained in the independent consultant's report.

(Councillors Hall/Bing)

FORESHADOWED MOTION moved that we go with an alternative route after consultation with the community and seeking that option with Transport for NSW.

(Councillor Guise)

10/25 **RESOLVED** that Council approves the construction of the final stage for the Get NSW Active, Standing Street, Mills Street to The Channon Public School, The Channon project in line with the proposed alignment contained in the independent consultant's report.

(Councillors Hall/Bing) (BP25/729)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Councillor Guise

Councillor Krieg left the meeting, the time being 11:42AM

Councillor Krieg returned to the meeting, the time being 11:43AM

Councillor Dalton-Earls left the meeting, the time being 11:44AM

Councillor Dalton-Earls returned to the meeting, the time being 11:48AM

10.7 Code of Conduct Statistical Reporting

11/25 **RESOLVED** that Council receive and note the attached annual report on Code of Conduct statistics for Lismore City Council and that the report will be forwarded to the Office of Local Government.

(Councillors Rob/Battista) (BP25/815)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Councillor Guise

10.8 Advisory Groups

12/25 **RESOLVED** that Council appoint James Speeding to the Aboriginal Advisory Group.

(Councillors Hall/Dalton-Earls) (BP25/896)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

10.9 Water Security

13/25

RESOLVED that Council:

1. reaffirm its current position in relation to water security and submit it to the Far North Coast Regional Water Supply Project
2. request DCCEEW and Minister Rose Jackson undertake further and more effective consultation with councils and the community with regards to this project

(Councillors Rob/Battista) (BP25/904)

Voting for: Councillors Battista, Bing, Gordon, Hall, Jensen, Krieg and Rob

Voting against: Councillors Dalton-Earls, Guise, Knight-Smith and Waters

Councillor Rob left the meeting, the time being 12:08PM

Councillor Rob returned to the meeting, the time being 12:09PM

Councillor Knight-Smith left the meeting, the time being 12:26PM

Councillor Knight-Smith returned to the meeting, the time being 12:28PM

Matter of Urgency

14/25

RESOLVED that MOTION that the following issue be considered.

That Council:

1. establishes a Briefings Committee commencing 1 January 2026 under clause 20.2 of the Code of Meeting Practice whose members are all councillors and, pursuant to clause 20.3, of which all councillors are members
2. pursuant to clause 20.5 of the Code of Meeting Practice, specify the functions of the Briefings Committee as to receive briefings and workshops to inform councillors, the content of which is determined by the General Manager or may be requested by at least three councillors
3. schedules any Briefings Committee meetings at 6pm on Tuesday evenings wherever possible, or at another time and/or day as determined by the General Manager if 6pm on Tuesday is not available or suitable
4. prepare Terms of Reference to be considered by council at the February 2026 council meeting

(Councillor Rob)

Voting for: Councillors Battista, Bing, Gordon, Hall, Jensen, Knight-Smith, Krieg and Rob

Voting against: Councillors Dalton-Earls, Guise and Waters

The Mayor deemed the matter urgent.

15/25

RESOLVED that Council:

1. establishes a Briefings Committee commencing 1 January 2026 under clause 20.2 of the Code of Meeting Practice whose members are all councillors and, pursuant to clause 20.3, of which all councillors are members
2. pursuant to clause 20.5 of the Code of Meeting Practice, specify the functions of the Briefings Committee as to receive briefings and workshops to inform councillors, the content of which is determined by the General Manager or may be requested by at least three councillors
3. schedules any Briefings Committee meetings at 6pm on Tuesday evenings wherever possible, or at another time and/or day as determined by the General Manager if 6pm on Tuesday is not available or suitable
4. prepare Terms of Reference to be considered by council at the February 2026 council meeting

(Councillors Rob/Hall)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Councillor Guise

Notices of Motion / Questions with Notice

11.1 Mayoral Attendance Report

16/25

RESOLVED that Council receives the Mayoral Attendance Report for November 2025.

(Councillors Krieg/Bing) (BP25/768)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg and Waters

Voting against: Councillor Rob

Cr Battista declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item:
11.1 Mayoral Attendance Report. My wife is a coordinator of the "Our Kids" organisation.

11.2 Reallocation of Councillor Catering Funds to Support Community Safety and Strategic Plan Inclusion

17/25

That Council:

1. notes that the “Councillor Facilities – Catering” line item for the 2025-26 financial year is currently \$36,500
2. reduces this allocation by 40 percent, resulting in a revised catering amount of \$21,900 and a saving of \$14,600
3. allocates the \$14,600 saving to community safety initiatives, to be defined in consultation with staff and the community
4. includes this revised allocation in future annual budgets
5. requests the Delivery Program and Operational Plan be updated to reflect Council’s support for community safety as a strategic objective, including a corresponding budget line in future plans

(Councillor Dalton-Earls) (BP25/848)

Lapsed due to want of seconder

11.3 Whian Whian Falls Safety and Security

18/25

RESOLVED that:

1. the temporary speed reduction measures put in place during the bridge repair to commence in January 2026, being speed humps and speed reduction, be made permanent after the completion of bridgeworks.
2. Council write to the General Manager of Rous requesting the construction of a carpark on Rous owned land at the site, as per current design.
3. Council work with Rous officers on appropriate public signage around rules to be applied at the site, such as rubbish removal and dogs.
4. Council work with Rous to provide a rubbish removal service for the facility

(Councillors Krieg/Hall) (BP25/863)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

Cr Hall declared a Non-Significant, Non-Pecuniary Conflict of Interest for the following item: 11.3 Whian Whian Falls Safety and Security. I operate a school bus run through Whian Whian.

11.4 Inclusion of an Interhalls Representative on the Village Advisory Group (LVAG)

19/25

RESOLVED that Council:

1. include one (1) representative nominated by the Interhalls Group as a member of the Lismore Village Advisory Group (LVAG)
2. update the LVAG Terms of Reference to reflect this addition
3. approve Don Metcalfe as a Rural North West representative on the LVAG

(Councillors Waters/Hall) (BP25/885)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

11.5 Keeping Cats Safe at Home program

In light of the NSW Government's recent announcement expanding the Keeping Cats Safe at Home program to include 19 additional councils across the state, will Council be seeking to apply or express interest in participating in the program?

Cats pose a risk to native wildlife and supporting owners to contain, desex and micro-chip their pets would deliver better outcomes for our community and local environment.

General Manager's response:

Council has already spoken to RSPCA. They are currently a few months into Phase 2 of Keeping Cats Safe at Home, which is a project funded by the NSW Government through its Environmental Trust that takes a holistic, human behaviour change approach to reduce negative impacts associated with domestic cats.

The project has two main components:

1. a state-wide social marketing campaign that aims to increase uptake of voluntary cat containment by cat owners
2. place-based targeted cat desexing programs in 30 council areas. (Lismore is not one of these councils.)

The RSPCA is very aware that Keeping Cats Safe at Home is a project needed in most council areas in NSW. They are currently preparing a proposal for a state-wide rollout of the project (Phase 3), which they hope will be funded by the NSW Government. Council is hopeful of participating in Phase 3.

11.6 Weed Management Responsibilities and Enforcement

Could the General Manager please advise:

1. which authority is responsible for weed control on private land within the Lismore LGA?
2. which authority is responsible for weed compliance enforcement on private land within the Lismore LGA?
3. which authority is responsible for weed control on public land, including:
 - a. Council-managed land (parks, roadsides, reserves)
 - b. Crown land managed by the NSW Government or appointed managers
 - c. State-managed land such as National Parks, State Forests, and rail corridors?
4. who is responsible for compliance enforcement of point 3
5. what coordination exists between Council, Local Land Services, Crown Lands, DPI, and other state and federal agencies to manage weeds?

General Manager's response:

1. Under the NSW *Biosecurity Act 2015*, all landowners and occupiers have a general biosecurity duty to prevent, eliminate or minimise biosecurity risks on their land where reasonable. Rous County Council also undertakes targeted weed control on priority species and outbreaks across the region and provides education and support to landholders.
2. Rous County Council is the Local Control Authority for weeds and has the power to inspect properties, issue weed control notices and enforce compliance under the *Biosecurity Act*.
3. All land managers, whether councils, Crown land managers or state agencies, hold the same general biosecurity duty as private landholders. Each authority is responsible for controlling weeds on the land they manage to prevent spread and meet their obligations under the *Biosecurity Act*, as far as is reasonable and practicable with the resources and funding available.
4. Rous County Council is responsible for compliance enforcement across the Lismore LGA as the designated Local Control Authority.
5. Local Land Services provides the regional framework through the North Coast Regional Strategic Weed Management Plan 2023–2027, which sets priorities and guides coordinated management. Rous County Council delivers on-ground inspection, compliance and targeted programs, and works closely with councils, Crown Lands, National Parks, Forestry and Transport for NSW to ensure weed programs align with regional priorities. Rous also supports land managers through advice, guidance and education initiatives

MOTION moved that Council:

1. write to Rous County Council requesting that its operational priorities for 2026 include a stronger focus on compliance and enforcement of weed management obligations under the *Biosecurity Act 2015*, particularly targeting properties with significant infestations of priority species such as Tropical Soda Apple

2. advocate for increased funding and resources from the NSW Government to support Rous in proactive compliance and enforcement, noting the regional biosecurity risk posed by uncontrolled infestations
3. request that Council officers work with Rous to identify high-risk areas and properties within the LGA and develop a joint communication strategy to inform landholders of their obligations and penalties for non-compliance

(Councillors Knight-Smith/Jensen)

AMENDMENT moved that Council:

1. write to Rous County Council requesting that its operational priorities for 2026 include a stronger focus on compliance and enforcement of weed management obligations under the Biosecurity Act 2015, particularly targeting properties with significant infestations of priority species such as Tropical Soda Apple
2. advocate for increased funding and resources from the NSW Government to support Rous in proactive compliance and enforcement, noting the regional biosecurity risk posed by uncontrolled infestations
3. request that Council officers work with Rous to identify high-risk areas and properties within the LGA and develop a joint communication strategy to inform landholders of their obligations and penalties for non-compliance
4. support Rous to seek funding to establish incentive based initiatives to encourage landholders to maintain their properties

(Councillors Dalton-Earls/Hall)

FORESHADOWED MOTION moved that Council write to Rous County Council requesting that its operational priorities for 2026 include a stronger focus on compliance and enforcement of weed management obligations under the Biosecurity Act 2015, particularly targeting properties with significant infestations of priority species such as Tropical Soda Apple.

(Councillors Battista/Rob)

RESOLVED that be motion be put.

(Councillor Krieg)

Voting for: Councillors Battista, Bing, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Dalton-Earls

20/25 The amendment was **DEFEATED** that Council:

1. write to Rous County Council requesting that its operational priorities for 2026 include a stronger focus on compliance and enforcement of weed management obligations under the *Biosecurity Act 2015*, particularly targeting properties with significant infestations of priority species such as Tropical Soda Apple

2. advocate for increased funding and resources from the NSW Government to support Rous in proactive compliance and enforcement, noting the regional biosecurity risk posed by uncontrolled infestations
3. request that Council officers work with Rous to identify high-risk areas and properties within the LGA and develop a joint communication strategy to inform landholders of their obligations and penalties for non-compliance
4. support Rous to seek funding to establish incentive based initiatives to encourage landholders to maintain their properties

(Councillors Dalton-Earls/Hall) (BP25/886)

Voting for: Councillors Dalton-Earls and Hall

Voting against: Councillors Battista, Bing, Gordon, Guise, Jensen, Knight-Smith, Krieg, Rob and Waters

21/25 The motion was **DEFEATED** that Council:

1. write to Rous County Council requesting that its operational priorities for 2026 include a stronger focus on compliance and enforcement of weed management obligations under the *Biosecurity Act 2015*, particularly targeting properties with significant infestations of priority species such as Tropical Soda Apple
2. advocate for increased funding and resources from the NSW Government to support Rous in proactive compliance and enforcement, noting the regional biosecurity risk posed by uncontrolled infestations
3. request that Council officers work with Rous to identify high-risk areas and properties within the LGA and develop a joint communication strategy to inform landholders of their obligations and penalties for non-compliance

(Councillors Krieg/Jensen) (BP25/886)

Voting for: Councillors Hall, Jensen and Knight-Smith

Voting against: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Krieg, Rob and Waters

22/25 **RESOLVED** that Council write to Rous County Council requesting that its operational priorities for 2026 include a stronger focus on compliance and enforcement of weed management obligations under the *Biosecurity Act 2015*, particularly targeting properties with significant infestations of priority species such as Tropical Soda Apple.

(Councillors Battista/Rob) (BP25/886)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Knight-Smith and Rob

Voting against: Councillors Guise, Jensen, Krieg and Waters

Councillor Hall left the meeting, the time being 1:59PM

Councillor Hall returned to the meeting, the time being 2:00PM

Councillor Krieg left the meeting, the time being 2:00PM

Councillor Krieg returned to the meeting, the time being 2:0 PM

Confidential Matters – Closed Council Meeting

23/25 **RESOLVED** that Council now exclude the press and public and meet in Closed Council to consider the following matters;

Item	12.1 T25/13 Wyrallah Road Depot Office Upgrade Tender Award
Grounds for Closure	Section 10A(2) (d i):
Public Interest	Discussion of this matter in an open meeting would on balance be contrary to the public interest because it relates to: commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

Item	12.2 Tender REGPRO252526 - Supply and Delivery of Bulk Bitumen CRS Emulsion
Grounds for Closure	Section 10A(2) (d i):
Public Interest	Discussion of this matter in an open meeting would on balance be contrary to the public interest because it relates to: commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

(Councillors Hall/Bing)

Voting for:	Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters
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Voting against:	Nil
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Councillor Rob left the meeting, the time being 2:43PM

Councillor Rob returned to the meeting, the time being 2:44PM

Councillor Dalton-Earls left the meeting, the time being 2:43PM

Councillor Dalton-Earls returned to the meeting, the time being 2:46PM

Resumption of Open Council

When the Council had resumed its former sitting, the Mayor reported that Council, meeting in Closed Session, had RESOLVED:

12.1 T25/13 Wyrallah Road Depot Office Upgrade Tender Award

That Council:

1. in accordance with Clause 178 (1)(a) of the *Local Government (General) Regulation 2021*, accept the tender from CBHG Building Pty Ltd for Tender T25/13 Wyrallah Road Depot Upgrade, for the sum of \$538,7000 excluding GST
2. delegates authority to the General Manager to finalise and execute the contract and any other documentation required to give effect to this resolution

(Councillors Hall/Bing) (BP25/851)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

12.2 Tender REGPRO252526 - Supply and Delivery of Bulk Bitumen CRS Emulsion

That Council:

1. in accordance with Clause 178(1)(a) of the *Local Government (General) Regulation 2021*, accepts the tender from **Downer EDI Works Pty Ltd** for Tender **REGPRO252526** on a Schedule of Rates based contract with expenditure up to \$220,000 p.a.
2. authorises the General Manager to:
 - a. finalise and execute the contract and any other documentation required to give effect to this resolution
 - b. exercise the option when required to extend the contract, subject to the satisfactory performance of the supplier

(Councillors Knight-Smith/Dalton-Earls) (BP25/901)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Councillor Guise

Closure

This concluded the business and the meeting terminated at 2.52pm.

CONFIRMED > > 2026 at which meeting the signature herein was subscribed.

MAYOR

**MINUTES OF THE CONFIDENTIAL MEETING OF THE COUNCIL OF THE CITY OF LISMORE HELD
IN COUNCIL CHAMBERS ON TUESDAY 9 DECEMBER 2025 AT 10.00AM**

Please note: These minutes are subject to confirmation at the next Council meeting. Decisions recorded in the draft minutes are subject to the Council's Code of Meeting Practice in relation to rescinding decisions.

Present

Mayor, Councillor Krieg; Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Rob, Waters together with Mr Butron, General Manager; Ms Keneally, Director Roads & Infrastructure; Ms Cotterill, Governance & Risk Manager Mrs Mitchell, Executive Officer (via audio-visual) and Miss Hull, Executive Assistant to the General Manager.

12.1 T25/13 Wyrallah Road Depot Office Upgrade Tender Award

1/25

RESOLVED that Council:

1. in accordance with Clause 178 (1)(a) of the *Local Government (General) Regulation 2021*, accept the tender from CBHG Building Pty Ltd for Tender T25/13 Wyrallah Road Depot Upgrade, for the sum of \$538,7000 excluding GST
2. delegates authority to the General Manager to finalise and execute the contract and any other documentation required to give effect to this resolution

(Councillors Hall/Bing) (BP25/851)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

12.2 Tender REGPRO252526 - Supply and Delivery of Bulk Bitumen CRS Emulsion

2/25

RESOLVED that Council:

1. in accordance with Clause 178(1)(a) of the *Local Government (General) Regulation 2021*, accepts the tender from Downer EDI Works Pty Ltd for Tender REGPRO252526 on a Schedule of Rates based contract with expenditure up to \$220,000 p.a.
2. authorises the General Manager to:
 - a. finalise and execute the contract and any other documentation required to give effect to this resolution

- b. exercise the option when required to extend the contract, subject to the satisfactory performance of the supplier

(Councillors Knight-Smith/Dalton-Earls) (BP25/901)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Councillor Guise

Resumption of Open Council

3/25 **RESOLVED** that Council reopen the doors to the public and return to open session.

(Councillors Knight-Smith/Dalton-Earls)

Voting for: Councillors Battista, Bing, Dalton-Earls, Gordon, Guise, Hall, Jensen, Knight-Smith, Krieg, Rob and Waters

Voting against: Nil

Closure

This concluded the business and the meeting terminated at 2.52pm.

CONFIRMED this > > 2026 at which meeting the signature herein was subscribed.

MAYOR