

An Ordinary Meeting of Lismore City Council will be held at the Council Chambers on 12 May 2026, 10:00 AM

## Supplementary Attachments Excluded From Agenda

Eber Butron  
**General Manager**

7 May 2026



# Attachments

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## Reports

### 10.5 Public Exhibition of the Draft Operational Plan 2026-2027, Draft Budget by Program 2026-2027, Draft Revenue Policy 2026-2027, Draft Fees and Charges 2026-2027 and Draft Long Term Financial Plan 2026-2036

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# Draft Operational Plan

2026-2027

**Lismore**  
City Council



## Acknowledgement of Country

Lismore City Council acknowledges the  
Widjabul/Wia-bal people of the Bundjalung nation,  
traditional owners of the land on which  
we work, live and play.

We acknowledge their continuing  
connection to the land, sea and community.

We pay our respects to the Widjabul/Wia-bal  
people, their culture, their elders  
and community leaders past,  
present and emerging.



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**Lismore**  
City Council



## A Message from the Mayor

On behalf of my fellow Councillors, I am proud to present Lismore City Council's 2026-2027 Operational Plan and Budget. This is a disciplined, delivery-focused plan that gets on with the job.

I encourage all residents to join us in this journey towards a brighter future for our city. Your continued support and participation are crucial as we work together to bring this vision to life.

Thank you for your commitment to making Lismore a better place for everyone.

Building on several years of delivery, with the largest capital works and recovery program in Council's history, we are continuing to support local jobs, strengthening the community and accelerating recovery, underpinned by strong advocacy that has secured substantial State and Federal funding to ensure Lismore receives its fair share of support and investment. Council has taken a careful and disciplined approach to this budget.

General rates have been held in line with the State rate peg, with only targeted adjustments made where necessary to ensure services remain sustainable over the long term. This reflects a balanced and responsible approach to managing Council's finances.

We are acutely aware of the ongoing cost-of-living pressures facing our community. This budget includes practical measures to support households, including a CBD rate freeze, increased access to free waste vouchers, subsidised access to key facilities and continued support for local community organisations. Where we can, we have focused on protecting and supporting our community.

The budget remains focused on delivering what matters most to our residents: roads, bridges, core infrastructure, and flood recovery and preparedness. These priorities are consistently raised by the community and are essential to safety, connectivity and long-term resilience.

This level of investment will also support local jobs and the regional economy, with opportunities for local contractors and suppliers to participate in delivering these projects. This is strategic investment that keeps economic activity within our region and supports local livelihoods.

Importantly, this Operational Plan and Budget is not only about delivery today. It is about positioning Lismore for the future through resilient infrastructure, housing-enabling services and a strong foundation for long-term financial sustainability.

This is a practical, balanced budget that delivers for our community, supports recovery and builds confidence in Lismore's future.



5 | Operational Plan: 2026-2027



## A Message from the General Manager

I am pleased to present Lismore City Council’s 2026–2027 Budget and Operational Plan, which sets out how Council will deliver a coordinated program of works, services and initiatives over the next 12 months in line with the priorities of our community.

The 2026–2027 year delivers Council’s largest capital works and recovery program, building on previous years significant capital projects. Major projects will move into construction and delivery across the local government area, translating strategic planning into visible outcomes on the ground. Council has adopted a prudent and disciplined financial approach supported by a continued focus on efficiency, cost management and long-term financial sustainability.

Alongside significant infrastructure investment, Council has prioritised measures that directly support the community through continued access to essential services, facilities and targeted programs that respond to local needs.

The Operational Plan places a strong emphasis on delivering core infrastructure such as roads, bridges and flood recovery works, while also progressing the delivery and implementation of key strategic frameworks that guide future planning and economic growth.

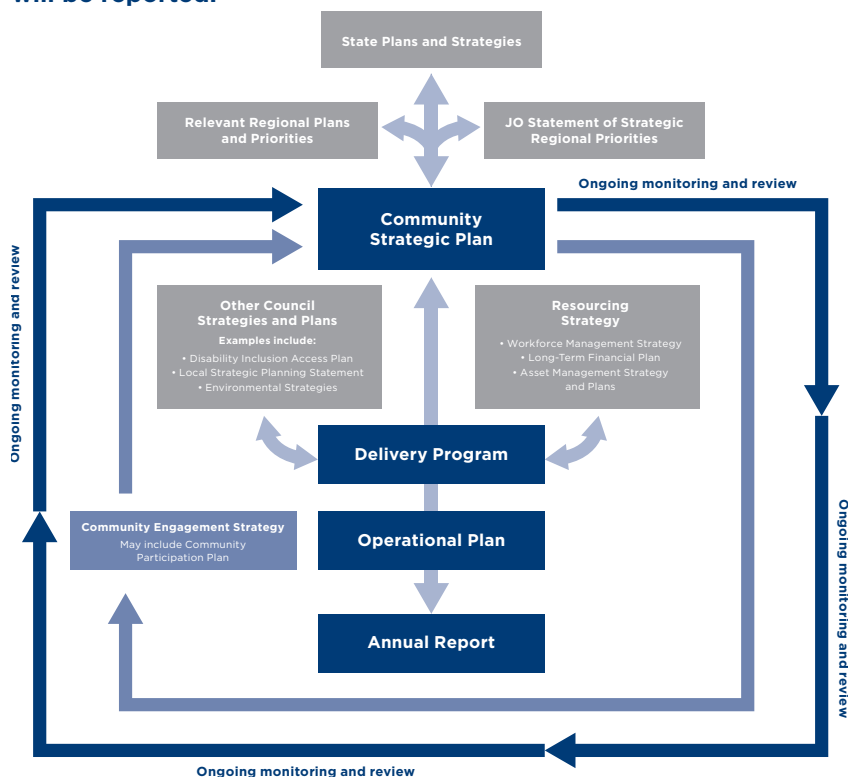
Council remains committed to quality service delivery and will continue to undertake service reviews to ensure services remain effective, efficient and aligned with community expectations, with these investments playing a vital role in maintaining service levels, supporting economic activity and strengthening long-term community resilience.

This Operational Plan aligns Council’s resources with priority areas while continuing to build organisational capability and support long-term sustainability.

Through this approach, Council is well positioned to deliver on its commitments and achieve meaningful outcomes for the community in the year ahead and into the future.

# Integrated Planning and Reporting Framework

The Integrated Planning & Reporting Framework guides planning and reporting activities to meet requirements under the *Local Government Act 1993* and *Local Government (General) Regulation 2021*. The Framework includes a suite of plans that set out a community vision and goals, strategic actions to achieve them, how services and projects will be resourced, how the community will be engaged, and how progress will be reported.



The **Community Strategic Plan** details the community’s 10-year vision, priorities, aspirations, and strategic objectives.

The 4-year **Delivery Program** and annual **Operational Plan** details how Council will deliver and resource projects and services to address the community’s strategic objectives.

An **Annual Report** is prepared to report on Council’s overall progress.

The **Community Engagement Strategy** outlines Council’s principles and approach for engaging with the community and key stakeholders to inform Council decisions about projects and services.

The **Resourcing Strategy** provides information on the resources (money, assets and people) Council needs to implement the Delivery Program and Operational Plan. It includes a Long-Term Financial Plan, Asset Management Strategy, and a Workforce Management Strategy.

The **Workforce Management Strategy** details how Council will ensure they have the right people with the right skills in the right place at the right time.

The **Long-Term Financial Plan** is a rolling 10-year plan that informs decision making and demonstrates how the objectives of the Community Strategic Plan and commitments of the 4-year Delivery Program and annual Operational Plans will be resourced and delivered over the short, medium, and long-term.

The **Asset Management Strategy** provides strategic guidance and direction to manage Council assets covering roads, buildings, water and wastewater, stormwater, parks and open spaces, and other Council-owned land.

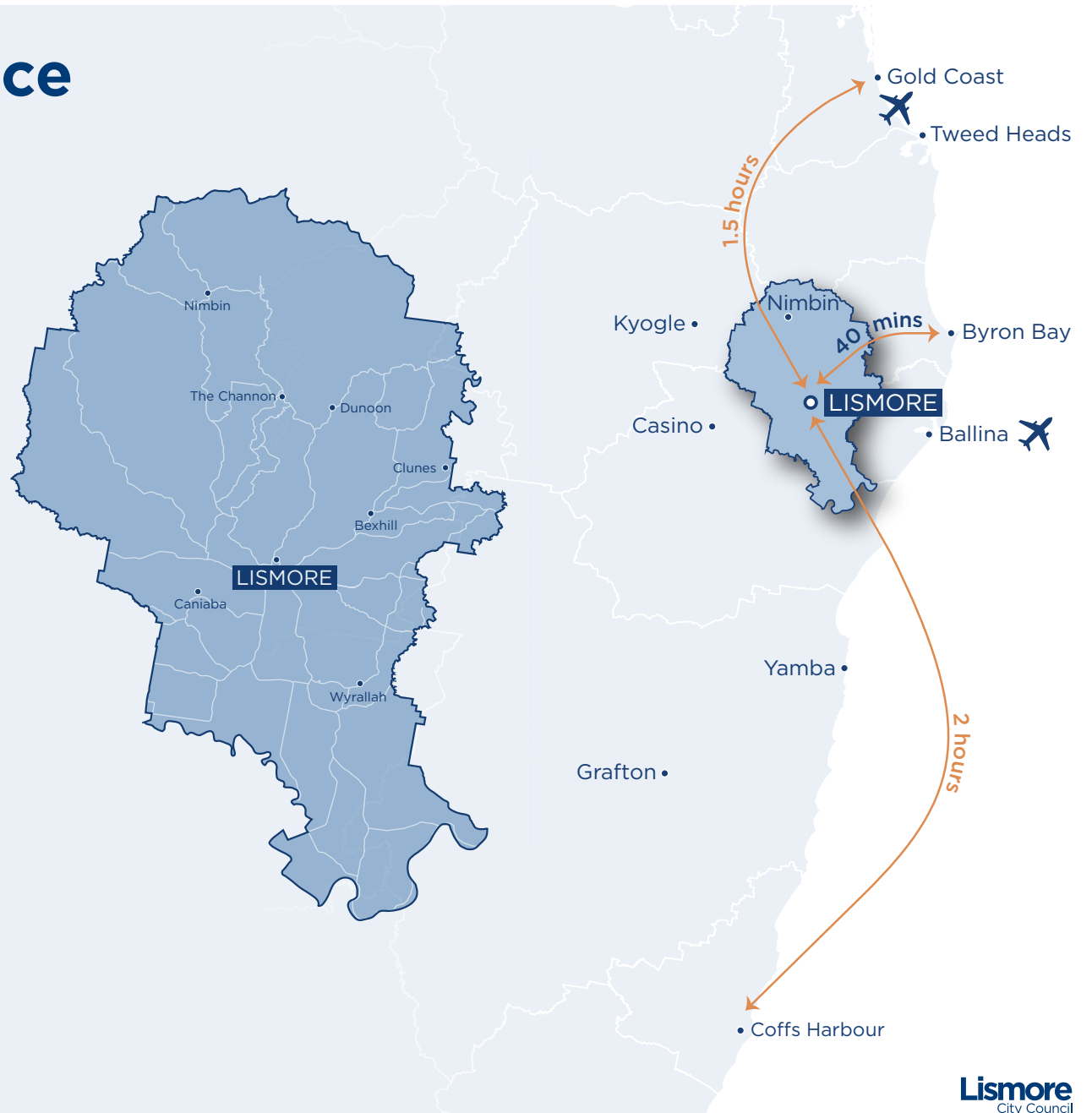
To strengthen integration, improve service delivery and community value, Lismore City Council has integrated its Community Strategic Plan, Delivery Program and Operational Plan into **Reimagine Lismore: A Plan for the Future**.

# Lismore at a Glance

**Lismore Local Government Area (LGA), located in the heart of the Northern Rivers region of New South Wales, is a diverse and vibrant area comprising the regional city of Lismore and several surrounding villages including Nimbin, Clunes, Bexhill, Dunoon, Wyrallah, Caniaba and The Channon.**

Lismore is built on the lands of the Widjabul/Wia-bal people of the Bundjalung Nation, whose enduring cultural and spiritual connection to Country is deeply respected and acknowledged through local initiatives. Indigenous culture is celebrated through Bundjalung language revitalisation, art, festivals and community programs that aim to strengthen reconciliation and preserve Aboriginal and Torres Strait Islander people’s knowledge and traditions.

Located in lush hinterland with a subtropical climate, the Lismore region is known for its beautiful rainforests, rivers and koala populations. Key attractions include the Lismore Rainforest Botanic Gardens, Whian Whian Conservation Area, Nightcap National Park, Protesters Falls and Minyon Falls.



Economically, Lismore functions as a key regional service centre. It supports a diverse range of industries including education, sports, community justice, health, retail, agriculture, and tourism. Southern Cross University and TAFE campuses contribute to innovation and skills development in the region. Agriculture remains vital, with macadamia, blueberry, dairy and beef farming among the dominant sectors.

Lismore is known as a regional arts and creative hub. Lismore Regional Gallery, local galleries and artist collectives offer a platform for emerging and established artists. Annual events such as the Lantern Parade and Nimbin MardiGrass reflect the region’s progressive, inclusive and creative spirit. Nimbin, in particular, is internationally recognised for its countercultural identity, environmental activism and alternative lifestyle.

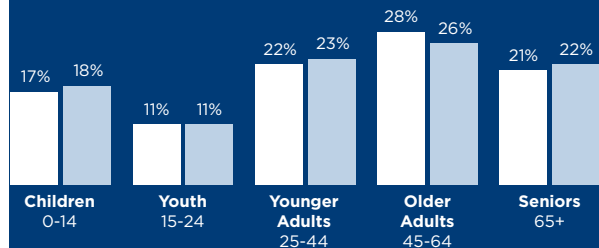
Sport plays a central role in the Lismore community, with high community participation and several notable Australian sportspeople excelling on the world stage. Key facilities include CBD Sporting Complex, Hepburn Park, Albert Park and Goonellabah Sports & Aquatic Centre. Ongoing infrastructure upgrades aim to enhance local participation across a range of sports and attract regional sporting events.

When you drive into Lismore and villages, the love for the region is evident from the number of colourful hearts and positive messages of hope and resilience in windows and on buildings. Lismore is thriving, growing and evolving to create a vibrant and welcoming place for everyone.



### Age Profile

2021, ABS Census



**Lismore LGA**  
Median age: 44 years

**Regional NSW**  
Median age: 43 years

 **43,783**  
**Resident Population**


2024, ABS estimate

 **7.7%** Regional NSW: 7.3%  
**Profound or severe core activity limitation**

Lismore LGA: 2021, ABS Census (excludes not stated)

 **5.9%** Regional NSW: 6.6%  
**Aboriginal and/or Torres Strait Islander people**

Lismore LGA 2021, ABS Census

 **5.9%** Regional NSW: 6.6%  
**Households that speak a non-English language**

Lismore LGA: 2021, ABS Census (excludes not stated)



 **70.2%** Similar to 69.9% in 2016  
Regional NSW, 2021: 70%  
**Home ownership**


Own home outright or with a mortgage  
2021, ABS Census (excludes not stated)

 **15%** Similar to 14.8% in 2016  
Regional NSW, 2021: 16.9%  
**Housing diversity**

Semi-detached house, townhouse, flat or apartment  
2021, ABS Census (excludes not stated)

 **20.9%** Up from 17.6% in 2016  
Regional NSW, 2021: 17.8%  
**Completed bachelor degree or higher**

2021, ABS Census

 **3.7%** Regional NSW: 3.8%  
**Cycle or walk to work**  
Among employed persons aged 15+ years, 2021, ABS Census  
(base excludes work from home, did not go to work and not stated)



# Community Vision

**Lismore, the heart of the Northern Rivers**

**We envision a vibrant community where everyone has the opportunity to succeed, supported by strong economic foundations for meaningful employment, growth and wealth creation in a thriving economy – all while celebrating our culture, fostering the arts, promoting sports and protecting our natural environment.**

# Objectives and Strategies

Local government contributes to overall quality of life in five key performance areas – the built environment (place), natural environment, community, economic development (prosperity) and governance. For each of these areas, Lismore City Council engaged the community to establish core objectives and strategies. Our Delivery Program and Operational Plan provide further details about principal activities and priority projects Council will deliver to meet community needs.

	Place	Environment	Community	Prosperity	Leadership
CSP Objectives	1. Plan growth to ensure Lismore retains its place as a regional city and remains the heart of the Northern Rivers.	2. Value and protect local biodiversity, natural landscapes and waterways, and strengthen resilience to natural hazards.	3. Foster safe, healthy and inclusive communities for all ages, cultures and abilities.	4. Support the growth of prosperous and vibrant communities.	5. Ensure effective governance, advocacy, engagement and partnerships with a focus on long-term financial sustainability.
Delivery Program Strategies	1.1 Provide strategic planning with diverse land uses, development opportunities and enabling infrastructure. 1.2 Advocate for increased housing availability and choice to meet community needs. 1.3 Provide effective water supply, wastewater infrastructure and associated services. 1.4 Improve our roads and footpaths to provide a safer and better connected network.	2.1 Facilitate increased resilience to natural hazards and disasters. 2.2 Work with partners to protect natural habitats, waterways and catchments to maintain ecosystem integrity and biological diversity. 2.3 Maintain green infrastructure in urban areas, including green corridors, streetscapes and public open spaces. 2.4 Deliver sustainable waste management.	3.1 Promote respect for Aboriginal and Torres Strait Islander peoples, all cultures, and their heritage. 3.2 Facilitate access to essential services in our city and villages for all ages, cultures and abilities. 3.3 Support a diverse and thriving arts and culture scene. 3.4 Provide quality sport and recreation facilities, services and programs. 3.5 Facilitate public safety and wellbeing.	4.1 Stimulate economic growth, diversification and investment in established and emerging industries. 4.2 Create vibrant, welcoming and attractive city and village centres. 4.3 Enhance tourism and events to leverage economic and social benefits for the local community.	5.1 Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources. 5.2 Embed a customer-centric approach with effective engagement, communication and service delivery.

# Council's Role and Responsibilities

Lismore City Council is committed to working with our community as well as strategic and industry partners to deliver services, facilities and projects for a stronger Lismore. From investing in road reconstructions and critical infrastructure upgrades, to providing a range of community services and facilities while also supporting economic activity and events, the work of local government is as diverse as it is holistic. This broader mandate helps us cultivate a thriving, connected, healthy and resilient community and supports a more prosperous future.

**Provide** 

We build and manage assets, ensure compliance with local government regulations and local laws, deliver a range of services to support the day-to-day functioning of our community, and support community groups to deliver critical community services.

**Collaborate** 

We collaborate and partner with other agencies and organisations to achieve good outcomes for the community.

**Advocate** 

We advocate on behalf of the community to Australian and State Governments, community organisations and the private industry to deliver services and funding within our community.



# Our Services

**Lismore City Council provides a range of services to meet community needs.**

A summary of our services is provided below. Full details regarding what we do can be found at [www.lismore.nsw.gov.au](http://www.lismore.nsw.gov.au)

Place	Environment	Community	Prosperity	Leadership
<ul style="list-style-type: none"> <li>• Town planning</li> <li>• Urban and rural roads</li> <li>• Kerbing and guttering</li> <li>• Local traffic management</li> <li>• Quarry management</li> <li>• Paths and cycleways</li> <li>• Water supply infrastructure</li> <li>• Sewerage management</li> </ul>	<ul style="list-style-type: none"> <li>• Environmental planning and protection</li> <li>• Water and wastewater services</li> <li>• Lismore Recycling &amp; Recovery Centre</li> <li>• Nimbin Transfer Station</li> <li>• Waste collection services</li> <li>• Stormwater infrastructure</li> <li>• Parks and gardens</li> <li>• Lismore Rainforest Botanic Gardens</li> <li>• Streetscapes and verges</li> <li>• Ranger services</li> <li>• Environment Education Centre</li> <li>• Northern Rivers Rail Trail</li> </ul>	<ul style="list-style-type: none"> <li>• Art, culture and creative services</li> <li>• Sport, recreation and leisure services</li> <li>• Playgrounds and skate parks</li> <li>• Crematorium and cemeteries</li> <li>• Public amenities</li> <li>• Universal access and inclusion</li> <li>• Animal management</li> <li>• Community facilities</li> </ul>	<ul style="list-style-type: none"> <li>• Economic development</li> <li>• City and village centre activation</li> <li>• Tourism services</li> <li>• Community and cultural festivals and events</li> <li>• Airport management</li> </ul>	<ul style="list-style-type: none"> <li>• Customer Service</li> <li>• Council support services</li> <li>• Financial, risk, asset and resource management</li> <li>• Council buildings</li> <li>• Fleet management</li> <li>• Community engagement</li> </ul>

# Key Partners

To deliver this plan and meet local community needs, Lismore City Council partners with various stakeholders including other levels of government, non-governmental organisations and the private sector.



## Australian Government

The Australian Government plays a central role in managing national affairs and addressing issues that impact the country as a whole. Key responsibilities include:

- Disaster Recovery
- Indigenous affairs
- Foreign affairs
- Immigration
- Defence
- Welfare programs
- National infrastructure
- Medicare
- Economic regulation
- Education: tertiary level (universities, etc)
- Environmental protection
- Emergency management



## State Government

NSW Government addresses state-wide issues and needs. Primary responsibilities include::

- Disaster Recovery
- Police, law and order
- Public housing
- Hospitals
- Public health
- State roads
- Public transport
- Economic development
- Tourism
- Education: primary, secondary, vocational
- Youth services
- Land use planning
- Community services
- Emergency services



## Other Partners

Lismore City Council works with a range of other stakeholders to meet community needs in health, safety, housing, transport, education, economic development and the environment, including:

- NSW Reconstruction Authority
- Northern Rivers Joint Organisation
- Neighbouring councils
- Industry and peak bodies
- Local businesses
- Non-government organisations
- Environmental groups
- Community groups
- Cultural groups
- Sporting clubs
- Event organisers
- Funding bodies









# 1. Place










Plan growth to ensure Lismore retains its place as a regional city and remains the heart of the Northern Rivers.







Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<b>1.1 Plan growth to ensure Lismore retains its place as a regional city and remains the heart of the Northern Rivers.</b> 	1.1.1. Update and adopt Lismore's Local Strategic Planning Statement (LSPS) and supporting theme-based strategies that address the long term needs across population growth needs, economic development, environmental management, resilience and adaptation. Includes: Economic Development Strategy, Rural Land Use Strategy, Biodiversity Management Strategy, Resilience and Adaptation Strategy.	<ul style="list-style-type: none"> <li>Strategies adopted by 30 June 2027.</li> <li>Report to Council on quarterly basis.</li> </ul>	Director Planning & Economy
	1.1.2. Review and update the Developer Contribution Plans to align with Lismore's LSPS.	<ul style="list-style-type: none"> <li>Strategies adopted by 30 June 2027.</li> <li>Report to Council on quarterly basis.</li> </ul>	Director Planning & Economy
	1.1.3. Partner with NSW Reconstruction Authority to develop precinct plans for future land use within Lismore CBD, East Lismore, North Lismore, South Lismore and the Health Precinct.	<ul style="list-style-type: none"> <li>Precinct Plans adopted by 30 June 2027.</li> <li>Report to Council on quarterly basis.</li> </ul>	Director Planning & Economy
	1.1.4. Prepare village master plans in accordance with the identified villages set within the LSPS.	<ul style="list-style-type: none"> <li>Village Plans Adopted by 30 June 2027.</li> <li>Report to Council on quarterly basis.</li> </ul>	Director Planning & Economy
<b>1.2 Advocate for increased housing availability and choice to meet community needs.</b> 	1.2.1. Advocate for Homes NSW and Aboriginal Housing Office to increase supply of social and community housing across Lismore LGA.	Report to Council on quarterly basis.	Director Planning & Economy
	1.2.2. Facilitate Community Housing Providers to develop land for diverse housing and other types of accommodation.	Report to Council on quarterly basis.	Director Planning & Economy
	1.2.3. Review plans to facilitate and/or provide, key worker and essential worker housing.	Report to Council on quarterly basis.	Director Planning & Economy
	1.2.4. Carry out a robust review of rural land use provisions including planning control amendments under the Local Environment Plan (LEP) and Development Control Plan (DCP).	LEP review commenced DCP review commenced.	Director Planning & Economy
	1.2.5. Deliver Council approved Property Strategy.	<ul style="list-style-type: none"> <li>Revenue generated from the sale of surplus land and non-core Council assets.</li> <li>Percentage of Council leases and licences reviewed or updated to align with market rates and community obligations.</li> <li>Number of new or updated commercial agreements for Council-owned land and property assets that improve financial sustainability.</li> </ul>	Director of Corporate Sustainability



Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>1.3 Provide effective water supply, wastewater infrastructure and associated services.</b></p> 	<p>1.3.1. Ensure designs for water treatment plant assets will meet functional requirements of the community.</p>	<p>Flood Restoration Portfolio (FRP) to take the lead in management of the Flood Restoration Water Program.</p> 	<p>Executive Director Flood Restoration</p>
	<p>1.3.2. Update the Strategic Business Plan for Water Supply and Wastewater Services to plan for effective operations and long term financial sustainability.</p>	<ul style="list-style-type: none"> <li>• Progress scenario analysis for long term year capital investment plan and financial modelling for water and wastewater assets/ infrastructure.</li> <li>• Prepare draft plan.</li> <li>• Update the water and wastewater asset register and asset management plans [note: joint ownership - Corporate Sustainability, Asset Management].</li> <li>• Commence public consultation.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>1.3.3. Update the Development Servicing Plan for Water and Wastewater.</p>	<ul style="list-style-type: none"> <li>• Progress scenario analysis for long term Capital Investment Plan and financial modelling for water and wastewater assets/infrastructure.</li> <li>• Update Development Services Plan.</li> <li>• Commence public consultation.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>1.3.4. Advocate for funding to extend the water tank program for villages and rural lands.</p>	<p>Report to Council on quarterly basis.</p> 	<p>Director Planning &amp; Economy</p>
	<p>1.3.5. Support Rous County Council (RCC) looking at water security and clean energy.</p>	<ul style="list-style-type: none"> <li>• Engage with RCC and provide support to development of future water security and clean energy initiatives.</li> <li>• Attend regional liasion meetings.</li> <li>• Engage with RCC and share long term capital investment plans to support water yield requirements.</li> <li>• Provide quarterly progress updates to Council.</li> </ul>   	<p>Director Water, Waste &amp; Open Space</p>




Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>1.4 Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.1. Advocate to Transport for NSW (TfNSW) to progress development of the Strategic Regional Integrated Transport Plan (SRITP) for our region delivering coordinated, long-term improvements across the transport network.</p>	<ul style="list-style-type: none"> <li>Collaborate with TfNSW and key stakeholders to advocate for enhanced transport connectivity across the Lismore local government area.</li> <li>Lead the review of the Integrated Transport Plan upon release and participate in advisory groups to gather insights and inform Council's strategic position.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
	<p>1.4.2. Complete development stage of Portfolio Roads Program ensuring assets planned are fit for purpose. Undertake delivery of the 2026/2027 scheduled portion of works.</p>	<p>Delivery program underway by the Flood Restoration Portfolio.</p> 	<p>Executive Director Flood Restoration</p>
	<p>1.4.3. Advance Council's advocacy efforts with TfNSW to achieve duplication of Hollingsworth Creek Bridge.</p>	<ul style="list-style-type: none"> <li>Review design plans to ensure suitability and compliance.</li> <li>Prepare evidence based analysis including traffic modelling, safety data, flood resilience assessments and economic impact to clearly demonstrate the need and benefits of duplicating Hollingsworth Creek Bridge.</li> <li>Engage proactively with TfNSW through briefings, submissions and targeted advocacy meetings to secure commitment, funding pathways and prioritisation within regional transport programs.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
	<p>1.4.4. Lead ongoing advocacy to TfNSW to secure improved traffic management solutions at the Invercauld Road-Ballina Road intersection, with options including traffic lights or a roundabout.</p>	<ul style="list-style-type: none"> <li>Compile justification using updated traffic counts, turning-movement data, crash statistics, peak-hour congestion analysis and future-growth modelling to demonstrate the need for intersection upgrades.</li> <li>Prepare a formal options assessment comparing the feasibility, safety benefits, operational performance and cost implications of traffic lights versus a roundabout to support a clear advocacy position.</li> <li>Engage directly with TfNSW through written submissions and scheduled advocacy meetings to present Council's evidence and seek prioritisation within regional transport programs.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>





Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>1.4 Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.5. Work with TfNSW to advance planning and secure commitment for the realignment and duplication of the Bruxner Highway between Goonellabah and Wollongbar.</p>	<ul style="list-style-type: none"> <li>• Develop a comprehensive evidence base report incorporating traffic modelling, crash-history analysis, safety improvement, freight and commuter movement data, and long-term growth projections to demonstrate the strategic need for realignment and duplication.</li> <li>• Engage proactively with TfNSW through written submissions and scheduled advisory meetings to present Council's evidence and seek prioritisation within regional transport and funding programs.</li> <li>• Participate in relevant TfNSW advisory, planning or technical groups to maintain visibility of the project, influence early planning considerations, and ensure Council's priorities are consistently represented.</li> <li>• Coordinate key stakeholder support, including neighbouring council, Ballina Shire Council, emergency services, freight operators, and industry groups, to strengthen the case for investment in this key transport corridor.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
	<p>1.4.6. Progress advocacy to TfNSW to secure improved traffic management solutions at the Alphadale Road and Bruxner Highway intersection, including consideration of traffic signals or a roundabout.</p>	<ul style="list-style-type: none"> <li>• Undertake updated traffic and safety analysis including turning-movement counts, crash data review, peak-hour congestion assessments and future growth modelling to demonstrate the operational and safety issues at the intersection.</li> <li>• Prepare an options assessment comparing the performance, safety benefits, constructability and cost implications of traffic signals versus a roundabout to support a clear, evidence-based advocacy position.</li> <li>• Engage directly with TfNSW to present Council's findings and seek prioritisation within regional transport planning and funding programs.</li> <li>• Build coordinated stakeholder support, including input from local residents and businesses, bus companies, school communities, freight operators, emergency services and commuters strengthening the case for intervention.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>



Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>1.4 Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.7. Progress delivery of priority roadworks identified in the four-year Capital Delivery Program and engage proactively with the community to provide transparent and timely project updates.</p>	 <ul style="list-style-type: none"> <li>• Implement structured project planning and delivery processes for all priority roadworks, including detailed scopes, schedules, risk assessments and procurement plans to ensure timely and efficient delivery within the 4-year program.</li> <li>• Monitor and report on project progress through regular internal reviews, using updated schedules, cost tracking, risk register and Power BI dashboards to maintain visibility and support early issue resolution.</li> <li>• Provide consistent, accessible community updates through Council’s website, social media, project signage and media releases to keep residents informed of milestones, disruptions and delivery timeframes.</li> <li>• Establish Roads and Infrastructure advisory group to maintain visibility of projects, issues, obtain feedback, influence early planning considerations and ensure Council’s priorities are consistently represented.</li> <li>• Engage directly with affected residents and businesses through targeted notifications, information sessions or letterbox updates prior to major works to ensure clear communication and minimise impacts.</li> <li>• Build capacity and capability: Percentage of priority roadworks delivered using internal resources where capability exists. Target: Internal delivery is the default where skills and capacity are available, with exceptions documented through a value for money and risk assessment.</li> <li>• Documented value for money assessments completed for all roadwork delivery pathway decisions (internal vs external). Target: 100% of projects have a documented assessment that considers cost, risk, capability, timeliness, and community benefit.</li> <li>• Reduction in delivery risk by prioritising internal teams where local contractor capacity is limited. Target: Risk assessments show internal delivery reduces project risk in at least 90% of applicable projects.</li> <li>• Timely updates provided to the community on roadwork progress, including delivery method (internal or external) and rationale. Target: Updates issued at key milestones for 100% of priority roadwork projects.</li> </ul>	<p>Director Roads &amp; Infrastructure</p>



Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>1.4 Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.8. Implement the reformed Roads Operational Management Plan and enhance maintenance practices to improve and strengthen the road network.</p>	<ul style="list-style-type: none"> <li>• Undertake a full review and update of existing road maintenance practices, including service levels, inspection practices, intervention criteria and response times, to align with the new Roads Operational Management Plan.</li> <li>• Develop standardised workflows, procedures and maintenance schedules to ensure consistent, efficient and transparent delivery of road maintenance activities across the network.</li> <li>• Implement improved data collection and asset condition assessment processes, including regular inspections, digital field reporting, implementing a project register and integration with Council's asset management systems.</li> <li>• Establish performance monitoring and reporting frameworks to track maintenance delivery, backlog reduction, cost control and enabling evidence based decision making.</li> <li>• Provide training and capability development for operational staff to support adoption of new processes, technologies and service standards within the reformed management plan.</li> <li>• Engage with the community through clear communication channels to build understanding of maintenance priorities and program delivery.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>1.4 Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.9. Lead the development and rollout of a quality management system (QMS) to improve processes, performance, accountability and service standards within the Roads department.</p>	<ul style="list-style-type: none"> <li>Conduct a comprehensive review of current Roads processes, procedures, workflows and quality standards to identify gaps, inefficiencies and areas requiring standardisation as part of the new QMS.</li> <li>Establish a quality assurance and audit framework that includes routine internal audits, field based quality checks, maintenance, non-conformance reporting, customer requests and corrective action processes to ensure consistency and accountability.</li> <li>Implement a centralised document control system to manage QMS documents, version control, approvals and staff access, ensuring all teams operate from current and approved procedures.</li> <li>Provide training and capability development for Roads staff to support adoption of the QMS, including process changes, quality expectations, reporting requirements and continuous improvement practices.</li> <li>Introduce performance monitoring and reporting mechanisms such as KPIs, dashboards and regular review cycles to track compliance, identify trends and drive ongoing improvements in service delivery.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>1.4 Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.10. Deliver priority missing link footpath and cycleway projects to strengthen active transport connectivity to key community destinations.</p>	<ul style="list-style-type: none"> <li>Undertake detailed design and site assessments for priority locations previously identified; Ballina Road to Albert Park School, Pindari Crescent, and the southern end of the Rowing Club car park, to confirm eligibility, constructability, drainage needs and safety considerations.</li> <li>Secure necessary approvals, land access and environmental clearances to enable construction, including consultation with adjacent landowners, utility providers and relevant regulatory bodies.</li> <li>Collaborate with schools, local community groups, sporting groups, businesses and the university to obtain feedback and establish new priority locations, ensuring designs support safe access, reflect user needs and align with broader active transport priorities.</li> <li>Develop cost estimates, project plans and procurement documentation to support efficient delivery of newly established priority locations within the Capital Delivery Program.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
	<p>1.4.11. Advance construction of new pathways and road improvements around the new Richmond River High Campus to provide safer travel routes for students and the community.</p>	<ul style="list-style-type: none"> <li>Undertake detailed design and safety assessments for new footpaths, cycle links, pedestrian crossings and road upgrades surrounding the campus, ensuring compliance with school zone safety standards and active transport best practice.</li> <li>Coordinate closely with the Department of Education and school leadership to understand student movement patterns, peak hour behaviours and access needs, ensuring infrastructure is designed to support safe travel routes.</li> <li>Secure necessary approvals, land access and utility clearances to enable construction of new paths and road improvements without delays.</li> <li>Develop construction staging and procurement plans to deliver works efficiently while minimising disruption to school construction, nearby residents and bus routes.</li> <li>Provide clear, timely communication to the community through project updates, on-site signage and Council's digital channels to keep the community informed of progress and temporary impacts.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>1.4 Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.12. Develop a concept plan to strengthen funding applications for a pedestrian bridge linking South Lismore to the CBD.</p>	<ul style="list-style-type: none"> <li>Undertake preliminary site investigations and constraints analysis to identify feasible bridge alignments, land requirements, flood considerations, resilience, geotechnical conditions and connectivity to existing paths and road networks.</li> <li>Develop a high-level concept design that includes indicative bridge form, span, materials, accessibility features, landing points and integration with active transport routes on both sides of the river.</li> <li>Prepare preliminary cost estimates and staging options to support funding submissions, ensuring estimates reflect construction complexity, flood resilience requirements and long term maintenance considerations.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
	<p>1.4.13. Coordinate and deliver targeted advocacy for Creek Bridge and the Lismore to Booyong Northern Rivers Rail Trail section.</p>	<p>Advocacy plan implemented; number of engagements with government stakeholders; funding outcomes achieved.</p> 	<p>Director Roads &amp; Infrastructure</p>
	<p>1.4.14. Deliver a CBD enhancement program incorporating streetscape upgrades, parking improvements, traffic management solutions and new footpath connections.</p>	<ul style="list-style-type: none"> <li>Prepare a concept plan, cost estimate and undertake an urban design assessment of the CBD to identify opportunities for improved streetscapes, pedestrian safety, footpath improvements, parking efficiency, traffic flow and accessibility.</li> <li>Coordinate with internal teams (traffic, assets, open space, economic development) to ensure the concept integrates with existing strategies, asset plans and future capital works.</li> <li>Engage with key stakeholders including local businesses, property owners, community groups and transport agencies to ensure the concept reflects user needs and supports economic activity in the CBD.</li> <li>Provide clear, ongoing communication to the community and CBD businesses through project updates, consultation materials, visualisations and construction notices to maintain transparency and support engagement.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>1.4 <b>Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.15. Progress the design and delivery of new projects to enhance community safety in public spaces and transport hubs.</p>	<ul style="list-style-type: none"> <li>Undertake safety audits and risk assessments across priority public spaces and transport hubs to identify hazards, visibility issues, access constraints and opportunities for safety upgrades. </li> <li>Develop concept designs for safety focused improvements such as lighting upgrades, CCTV coverage, pedestrian priority treatments, wayfinding, landscaping that improves sightlines, and safer access routes.</li> <li>Collaborate with key stakeholders including Police, transport operators, local businesses, disability advocates and community groups to ensure proposed safety projects address real user needs and local concerns.</li> <li>Prepare cost estimates, project plans and funding strategies to support delivery of priority safety projects within available budgets and grant opportunities.</li> <li>Implement targeted safety upgrades such as improved lighting, footpath widening, crossing upgrades, traffic calming measures, Executive Leadership Team (ELT) improvements and accessibility enhancements at transport hubs.</li> <li>Provide clear communication to the community through project updates, signage, digital channels and engagement activities to build awareness of safety improvements and upcoming works.</li> <li>Monitor project outcomes and safety performance through post-implementation reviews, user feedback and incident data to ensure the upgrades deliver measurable improvements in community safety.</li> </ul>	<p>Director Roads &amp; Infrastructure</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>1.4 <b>Improve our roads and footpaths to provide a safer and better connected network.</b></p> 	<p>1.4.16. Strengthen advocacy efforts with TfNSW to facilitate removal of four previously identified railway bridges to improve safety and resilience in North and South Lismore.</p>	<ul style="list-style-type: none"> <li>• Prepare an evidence based report demonstrating the safety, flood-risk, access and maintenance issues associated with the four identified railway bridges, supported by engineering assessments, traffic data and community impact analysis.</li> <li>• Develop targeted advocacy materials including briefing notes, concept options, risk summaries and cost-benefit narratives to support formal discussions with TfNSW.</li> <li>• Engage directly with TfNSW through scheduled meetings, site inspections and technical workshops to present Council's case and seek agreement on next steps, responsibilities and potential funding pathways.</li> <li>• Coordinate with local MPs, emergency services and community stakeholders to build a unified advocacy position and strengthen the case for bridge removal.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>





## 2. Environment













Value and protect local biodiversity, natural landscapes and waterways, and strengthen resilience to natural hazards.















Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
2.1 Facilitate increased resilience to natural hazards and disasters. 	2.1.1. Lead targeted advocacy to secure State and Australian Government funding to implement CSIRO flood mitigation recommendations and enable delivery of priority flood mitigation works.	<ul style="list-style-type: none"> <li>Value of external funding secured; number of advocacy engagements with government stakeholders.</li> <li>Report to council and community on a quarterly basis.</li> </ul>  	Director Planning & Economy
	2.1.2. Complete development stage of Resilience Program ensuring assets planned are fit for purpose. Undertake delivery of the 2026/2027 scheduled portion of work.	Delivery program underway by the Flood Restoration Portfolio. 	Executive Director Flood Restoration
	2.1.3. Collaborate with the NSW Reconstruction Authority on the Northern Rivers Disaster Adaptation Plan (DAP) that they are developing.	<ul style="list-style-type: none"> <li>Lismore City Council (LCC) staff attendance at DAP workshops and meetings.</li> <li>LCC review of draft documents.</li> <li>ELT and Councillors briefed on DAP progress.</li> </ul> 	Director Planning & Economy
	2.1.4. Partner with adjoining councils to develop a Regional Masterplan delivered by CSIRO.	<ul style="list-style-type: none"> <li>Meetings held with State and Federal Agencies.</li> <li>Meetings held with neighbouring Councils.</li> <li>Submissions and advocacy pieces sent to Government agencies.</li> </ul> 	Director Planning & Economy
	2.1.5. Review the Lismore Flood Risk Management Plan (FRMP) in accordance with CSIRO mapping and data.	<ul style="list-style-type: none"> <li>CSIRO report reviewed.</li> <li>CSIRO report discussed at the Flood Risk Management Committee.</li> <li>Review of FRMP to determine if update is required.</li> <li>If update is required, funding to be sought.</li> </ul> 	Director Planning & Economy
	2.1.6. Commence review and update of Urban Stormwater Management Plan (USMP).	<ul style="list-style-type: none"> <li>Commence USMP for review.</li> <li>Revise and update 10 year capital investment plan to service LSPS.</li> <li>Public consultation and final adoption of plan.</li> <li>Interstate agency consultation.</li> </ul>   	Director Water, Waste & Open Space

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
2.1 Facilitate increased resilience to natural hazards and disasters. 	2.1.7. Review the Emergency Management Framework and Implementation Plan to ensure they remain current and aligned with organisational needs, and prepare a report to Council on implementation progress and next steps.	<ul style="list-style-type: none"> <li>• Framework and Implementation Plan reviewed.</li> <li>• Implementation actions updated.</li> <li>• Report to Council via LCC Emergency Management Committee quarterly.</li> </ul> 	Director Water, Waste & Open Space
	2.1.8. Work with the Communications Team to develop the annual campaign ensuring alignment with action 5.2.5. Collaborate with lead agencies and functional areas to ensure all information is accurate, hazard-specific, and reflects local conditions and resources. Launch the campaign.	<ul style="list-style-type: none"> <li>• Develop campaign.</li> <li>• Endorsed by Council.</li> <li>• Launch September 2026.</li> </ul> 	Director Water, Waste & Open Space
	2.1.9. Continue to facilitate the transfer of remaining telemetry sites to the Bureau of Meteorology (BoM) and support upgrade planning.	<ul style="list-style-type: none"> <li>• Number of telemetry sites transferred to BoM ownership.</li> <li>• Percentage of remaining sites with confirmed upgrade requirements (based on BoM inspections).</li> </ul> 	Director Water, Waste & Open Space

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>2.1 Facilitate increased resilience to natural hazards and disasters.</p> 	<p>2.1.10. Implement a program to install flood-awareness cameras and signage on identified high risk roads and bridges to strengthen community resilience and reduce isolation during flood events.</p>	<ul style="list-style-type: none"> <li>Engage with Clarence Valley Council to obtain information on costs, technical specifications, implementation processes and system components associated with their recent rollout of flood monitoring stations including integrated cameras feeds, river level monitoring and flood gauges.</li> <li>Confirm and prioritise high risk locations using flood history, isolation patterns, road closure data and community impact assessments to guide staged installation.</li> <li>Undertake site assessments and technical design for each priority location to determine camera placement, power supply, communications requirements, sign locations and integration with existing systems.</li> <li>Procure and install flood-awareness cameras and automated warning signs in accordance with technical specifications, ensuring real time data feeds and reliable visibility for road users.</li> <li>Integrate cameras and signage with Council's flood-information systems to enable live monitoring, automated alerts and timely updates to the community during flood events.</li> <li>Develop and implement a community communication plan to promote awareness of new cameras and signage, including how to access live information and make safer travel decisions during flooding.</li> <li>Monitor system performance and undertake regular maintenance to ensure cameras, sensors and signs remain operational, accurate and effective throughout the flood season.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
	<p>2.1.11. Introduce automated Property Flood Certificates for rural residents with information on potential flood risks to support insurance or building applications.</p>	<ul style="list-style-type: none"> <li>Property surveying complete by 30 June 2027.</li> <li>New rural flood model integrated into WaterRIDE.</li> <li>WaterRIDE updated and media/comms disseminated to public.</li> </ul> 	<p>Director Planning &amp; Economy</p>
	<p>2.1.12. Develop a fire-risk assessment methodology for assessing fire hazards across all Council-managed urban properties. Undertake site inspections and document hazards for all Council-managed properties in urban areas.</p>	<p>Fire-risk assessment methodology completed and endorsed. 100% of Council managed urban properties assessed for fire risk, by 30 June 2027.</p> 	<p>Director Water, Waste &amp; Open Space</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director	
<p>2.2 Work with partners to protect natural habitats, waterways and catchments to maintain ecosystem integrity and biological diversity.</p> 	2.2.13. Support community groups to implement the Urban Landcare Program.	<ul style="list-style-type: none"> <li>Annual sponsorship to landcare groups given.</li> <li>Planting days organised.</li> <li>Meetings with community groups held.</li> </ul> 	Director Planning & Economy	
	2.2.14. Prioritise and implement projects in the Urban Rivers and Catchment Project: Regenerating for resilience in Lismore's urban endangered rainforests.	<ul style="list-style-type: none"> <li>Grant milestones met.</li> <li>Planting days held.</li> <li>Funding disseminated to community groups as per the grant weeds managed.</li> </ul> 	Director Planning & Economy	
	2.2.15. Review the Comprehensive Koala Plan of Management for South East Lismore and implement priority actions.	Quarterly update to Council.		Director Planning & Economy
	2.2.16. Participate in the development of a Richmond River Coastal Management Plan (CMP).	<ul style="list-style-type: none"> <li>Stages 3 and 4 of the CMP completed by 30 June 2027.</li> <li>LCC staff participate in Partner meetings (Rous County Council is the chair).</li> </ul> 	Director Planning & Economy	
	2.2.17. Partner with Rous County Council to deliver the Northern Rivers Watershed Initiative Project for Lismore to improve catchment health, natural flood mitigation, water security and landscape hydration.	Quarterly update to Council.		Director Planning & Economy
<p>2.3 Maintain green infrastructure in urban areas, including green corridors, streetscapes and public open spaces.</p> 	2.3.1. Identify and carry out garden and streetscape improvements in key urban areas across Lismore and surrounding villages.	Identify gardens requiring rejuvenation and carry out replanting projects.		Director Water, Waste & Open Space
	2.3.2. Prioritise and deliver projects in the Urban Green Corridors Plan.	<ul style="list-style-type: none"> <li>Urban green corridor plan revised and updated.</li> <li>New areas of green corridor added into the plan.</li> <li>Landcare groups supported to work in areas of the green corridor.</li> </ul> 	Director Water, Waste & Open Space	
	2.3.3. Implement Open Spaces Strategy 2024-2034.	Develop eight (8) year Project Implementation Plan linked with Open Space Strategy.		Director Water, Waste & Open Space








Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>2.4 Deliver sustainable waste management.</p> 	<p>2.4.1. Deliver priority projects within the Nimbin Place Plan, including upgrading the existing basketball court to a multipurpose sports court and progressing improvements to Peace Park, Allsopp Park and Main Street.</p>	<ul style="list-style-type: none"> <li>• Multipurpose court upgrade progressed in line with milestones.</li> <li>• Delivery of priority Nimbin Place Plan projects (Peace Park, Allsopp Park and Main Street).</li> <li>• Number of projects completed or underway.</li> <li>• Progress reported quarterly.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>2.4.2. Continue planning for a new regional landfill site to service future needs.</p>	<ul style="list-style-type: none"> <li>• Advance concept design, investigations and business case development for a new regional landfill.</li> <li>• Undertake targeted engagement to inform Council's future investment decision.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>2.4.3. Complete master planning for improved resource recovery at Wyrallah Road including feasibility for a circular economy hub.</p>	<ul style="list-style-type: none"> <li>• Finalise waste stream strategy through Council-led market engagement.</li> <li>• Finalise master plan and concept design.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>2.4.4. Complete: emergency tender awarded for services until 2027. Progress tender for ongoing comingled recycling and resource recovery.</p>	<ul style="list-style-type: none"> <li>• Prepare procurement plan for ongoing commercial arrangements.</li> <li>• Implement tender process.</li> <li>• Evaluate and award contract for transport and processing of our comingled recycling and resource recovery operations.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>2.4.5. Provide ongoing support for regional Food Organics Green Organics (FOGO) in accordance with the Regional Balance Model A.</p>	<ul style="list-style-type: none"> <li>• Provide support to the lead Council (Ballina Shire Council).</li> <li>• Provide progress reports to Council.</li> </ul>   	<p>Director Water, Waste &amp; Open Space</p>
	<p>2.4.6. Investigate options to provide public bins for compostable waste.</p>	<ul style="list-style-type: none"> <li>• Commence investigation to ascertain pros and cons.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>2.4.7. Investigate environmentally friendly waste management solutions, such as biogas waste to energy.</p>	<ul style="list-style-type: none"> <li>• Undertake preliminary investigations into landfill gas and future energy recovery opportunities.</li> <li>• Inform future decisions aligned with the landfill capping program.</li> </ul>   	<p>Director Water, Waste &amp; Open Space</p>









# 3. Community



















Foster safe, healthy and inclusive communities for all ages, cultures and abilities.







Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>3.1 Promote respect for Aboriginal and Torres Strait Islander peoples, all cultures, and their heritage.</b></p> 	<p>3.1.1. Quarterly RAP Implementation meetings held.</p> <ul style="list-style-type: none"> <li>• NAIDOC event supported and driven by First Nations.</li> <li>• Reconciliation week events delivered.</li> <li>• RAP Action items actioned as per schedule.</li> <li>• Cultural Awareness Training conducted.</li> <li>• Work with local Aboriginal groups and LCC First Nations employees to develop a cultural safety program.</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly meetings held and minutes distributed to staff.</li> <li>• Cultural Awareness Training conducted.</li> <li>• Naidoc and Reconciliation week events promoted and delivered.</li> </ul> 	<p>Director People &amp; Community</p>
	<p>3.1.2. Consult and maintain relationships with Ngulingah Local Aboriginal Land Council and Widjabul/Wia-bal Gurrumbil Aboriginal Corporation RNTBC.</p>	<ul style="list-style-type: none"> <li>• Monthly consultation with Widjabul/Wia-bal Gurrumbil Aboriginal Corporation RNTBC and Ngulingah Local Aboriginal Land Council.</li> <li>• Identify and apply for funding to support consultation and development in partnership with a culturally appropriate consultant.</li> </ul> 	<p>Director People &amp; Community</p>
	<p>3.1.3. Deliver Council's decision to transfer Council-owned land at North Lismore Plateau to local Traditional Owners.</p>	<p>Land transfer completed; agreements finalised in partnership with Traditional Owners; milestone delivery against project timeline.</p> 	<p>Director People &amp; Community</p>
<p><b>3.2 Facilitate access to essential services in our city and villages for all ages, cultures and abilities.</b></p> 	<p>3.2.1. Implement priority projects in the Disability Inclusion Action Plan.</p>	<p>Delivery of agreed priority actions; quarterly progress reporting against implementation targets.</p> 	<p>Director People &amp; Community</p>
	<p>3.2.2. Ensure Lismore library programs meet diverse needs by age, culture and abilities.</p>	<p>Ongoing and planned programs;</p> <ul style="list-style-type: none"> <li>• Quad Storytime programs.</li> </ul> <p>Dedicated Youth week activity annually;</p> <ul style="list-style-type: none"> <li>• Drop-in sessions for eBooks and eAudio library apps. Directed for all abilities. Promotion of large font and dyslexic service.</li> <li>• Introduction to AI sessions in collaboration with Southern Cross University.</li> <li>• Naidoc week activities.</li> <li>• Maintenance and management of Lismore's Gnibi Indigenous collection.</li> </ul> 	<p>Director People &amp; Community</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<b>3.2 Facilitate access to essential services in our city and villages for all ages, cultures and abilities.</b> 	3.2.3. Facilitate improved access to student study areas, and homework clubs.	Consolidate DVDs, and remove shelving to provided additional desk space on Level 2. 	Director People & Community
	3.2.4. Provide an annual Youth Week program, showcasing services, facilities and activations Council provides to support youth engagement in our community.	Secure annual State Government funding for Youth Week to fund the communications campaign showcasing the Council programs, services, facilities and activations that support youth engagement in our LGA.  Collaborate with Gallery, Library, GSAC, LMB, Events and other Council teams to identify activations for inclusion in the campaign. 	Director People & Community
	3.2.5. Advocate for relevant agencies and private partnerships to extend the delivery and promotion of youth programs and services.	Number of new or strengthened partnerships established with agencies and private providers. <ul style="list-style-type: none"> <li>Increase in the number and/or reach of youth programs delivered across the community.</li> <li>Improved youth participation and engagement in programs (e.g. attendance, feedback or uptake).</li> </ul> 	Director People & Community
	3.2.6. Advocate for funding to install a solar hot water system in the Nimbin amenities block.	Funding submissions prepared and submitted to relevant agencies. <ul style="list-style-type: none"> <li>Funding secured to support installation of the solar hot water system.</li> <li>Installation completed within approved timeframe and budget (subject to funding).</li> <li>Reduction in energy costs and greenhouse gas emissions following installation.</li> </ul> 	Director People & Community
<b>3.3 Support a diverse and thriving arts and culture scene.</b> 	3.3.1. Elevate and support the careers of First Nations artists with a focus on Bundjalung creatives. Enable First Nations-led creative programs.	<ul style="list-style-type: none"> <li>Deliver 5-10 programs with First Nations content.</li> <li>Deliver bi-annual Koori Mail Art Award.</li> <li>1 x mentorship/residency.</li> <li>1.5 programs with First Nations content led by First Nations people.</li> </ul> 	Director People & Community
	3.3.2. Implement the Lismore Regional Gallery Strategic Management Plan.	Report annually on progress of Management Strategy Actions 2025-2028 in LCC annual report. 	Director People & Community

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>3.3 Support a diverse and thriving arts and culture scene.</b></p> 	<p>3.3.3. Strengthen existing partnerships and foster cross-disciplinary collaborations to support ongoing growth and capacity-building. Transform our financial capacity through philanthropic and stakeholder partnerships to elevate our offerings and broaden revenue streams.</p>	<ul style="list-style-type: none"> <li>• Two projects/generated or continued.</li> <li>• Fundraising target \$45,000.</li> <li>• Gallery art sales target \$15,000.</li> <li>• Venue Hire target \$20,000.</li> <li>• Shop sales target \$10,000.</li> </ul> 	<p>Director People &amp; Community</p>
	<p>3.3.4. Strengthen community connection to contemporary art through artist-led workshops. Support the careers of artists connected to the Northern Rivers.</p>	<p>Four programs/workshops led by local artists;</p> <ul style="list-style-type: none"> <li>• 25-50% of artists in program are local.</li> <li>• 1 x Graduate award.</li> <li>• 1 x Residency opportunity.</li> <li>• 1 x TAFE Graduate Residency award.</li> </ul> 	<p>Director People &amp; Community</p>
	<p>3.3.5. Foster an inclusive environment by normalising diverse access needs. Embed artists with disability in our program.</p>	<ul style="list-style-type: none"> <li>• Increased engagement of audience with access needs.</li> <li>• Up to 50 Auslan-led exhibition tours, Auslan-interpreted events and videos.</li> </ul> 	<p>Director People &amp; Community</p>
	<p>3.3.6. Facilitate a public art project to recognise and celebrate the Sister City relationship with Yamato Takada, Japan.</p>	<ul style="list-style-type: none"> <li>• Public art project delivered and installed within agreed timeframe and budget.</li> <li>• Number of stakeholders and community members engaged in the project (including cultural partners).</li> <li>• Level of community awareness and appreciation of the Sister City relationship (via feedback or engagement metrics).</li> <li>• Strengthened cultural connection demonstrated through collaboration with Yamato Takada representatives or organisations.</li> </ul> 	<p>Director People &amp; Community</p>
<p><b>3.4 Provide quality sport and recreation facilities, services and programs.</b></p> 	<p>3.4.1. Develop plans of management for Council managed land.</p>	<ul style="list-style-type: none"> <li>• Number of Plans of Management prepared, exhibited and adopted.</li> <li>• Percentage of identified Council managed land covered by current Plans of Management.</li> <li>• Plans developed in accordance with legislative requirements and within agreed timeframes.</li> <li>• Level of community and stakeholder engagement undertaken during plan development.</li> </ul> 	<p>Director People &amp; Community</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>3.4 Provide quality sport and recreation facilities, services and programs.</b></p> 	<p>3.4.2. Review, update and have adopted the Draft Sport and Recreation Plan 2026-2029.</p>	<ul style="list-style-type: none"> <li>• Sport and Recreation Plan finalised and adopted within 6 months with realistic, prioritised actions.</li> <li>• Implement structured engagement and communication plan with Sport community within 6 month.</li> <li>• Prepare cost estimates to inform establishment of 10 year capital within 12 months.</li> </ul> 	<p>Collaboration of Director People &amp; Community and Director Water, Waste &amp; Open Space</p>
	<p>3.4.3. Develop, adopt and deliver a Skate Park Activation Plan, including regional collaboration, delivery of events and activations, and progression of funding for beginner-level infrastructure.</p>	<ul style="list-style-type: none"> <li>• Skate Park Activation Plan adopted within 6 months.</li> <li>• Regional collaboration established within 12 months (including Ballina and Nimbin).</li> <li>• Delivery of key events including Rumble on the River, Momentum (including female-focused workshops), and Halloween event.</li> <li>• Ongoing coaching, school holiday activities and workshops delivered.</li> <li>• At least one Nimbin-based activation delivered within 12 months.</li> <li>• Funding applications submitted for beginner-level infrastructure.</li> </ul> 	<p>Director People &amp; Community</p>
	<p>3.4.4. Seek funding to implement the Wade Park Masterplan.</p>	<p>Actively seek and apply for eligibility grant funding opportunities.</p> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>3.4.5. Provide Seasonal upgrades and repairs to Nimbin Pool.</p>	<p>Reseal, repaint and maintain Nimbin Pool.</p> 	<p>Director Water, Waste &amp; Open Space</p>
<p><b>3.5 Facilitate public safety and wellbeing.</b></p>  	<p>3.5.1. Integrate the Lismore Transit Centre Safety Review findings into the Lismore Centre Precinct Plan to ensure Crime Prevention through Environmental Design (CPTED) measures are included.</p>	<p>Safety Review findings integrated into the Precinct Plan.</p> <ul style="list-style-type: none"> <li>• CPTED measures included in the final Plan.</li> <li>• Milestones achieved and reported to council on a quarterly basis.</li> </ul> 	<p>Director Planning &amp; Economy</p>
	<p>3.5.2. Develop a report summarising the findings of the Lismore Transit Centre Safety Review for a decision on the long-term use of the Transit Centre to be made.</p>	<p>Completion and submission of Safety Review report to Council.</p> <ul style="list-style-type: none"> <li>• Council resolution on the long-term use of the Transit Centre.</li> <li>• Delivery achieved within agreed timeframes and reported quarterly.</li> </ul> 	<p>Director Planning &amp; Economy</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p><b>3.5 Facilitate public safety and wellbeing.</b></p> 	<p>3.5.3. Facilitate regular interagency meetings to strengthen information sharing and partnerships to reduce anti-social behaviour, including participation in regional safety precinct meetings with State and Federal representatives.</p>	<p>Number of interagency and regional safety precinct meetings held throughout the year.</p> <ul style="list-style-type: none"> <li>Attendance and participation of key agencies (including State and Federal representatives).</li> <li>Actions identified and progressed through interagency collaboration.</li> <li>Outcomes reported through regular updates.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>
	<p>3.5.4. Include consideration for lighting improvements in place and precinct plans and seek funding to implement.</p>	<ul style="list-style-type: none"> <li>Place plans commenced.</li> <li>Lighting discussed and considered within place plans.</li> <li>Place plans adopted.</li> <li>Funding secured to deliver place plans.</li> </ul> 	<p>Director Planning &amp; Economy</p>
	<p>3.5.5. Advocate for more youth diversion programs for at-risk young people.</p>	<p>Number of new or expanded youth diversion programs established through advocacy efforts.</p> <ul style="list-style-type: none"> <li>Increase in participation of at-risk young people in diversion programs.</li> <li>Improved participant outcomes (e.g. reduced reoffending or increased engagement with education and support services).</li> </ul> 	<p>Director People &amp; Community</p>
	<p>3.5.6. Progress and secure funding efforts to support delivery of a new footpath/ cycleway connection between Dunoon and Modanville.</p>	<ul style="list-style-type: none"> <li>Develop a preliminary concept and route assessment to identify feasible alignments, land requirements, environmental constraints, safety considerations, health benefits, tourism potential and connectivity to existing active transport networks.</li> <li>Prepare cost estimates and concept design options to support funding submissions, ensuring estimates reflect terrain, drainage, structures, and long term maintenance needs.</li> <li>Undertake early engagement with key stakeholders including local residents, schools, businesses, community groups and active transport advocates to demonstrate community support and strengthen the funding application.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>3.5 Facilitate public safety and wellbeing.</p> 	<p>3.5.7. Seek funding for improved lighting at key sites including;</p> <ul style="list-style-type: none"> <li>• Inner CBD and laneways.</li> <li>• Hepburn Park hockey complex.</li> <li>• Goonellabah Off-lead Dog Park.</li> </ul>	<p>Funding applications submitted and secured for identified sites.</p> <ul style="list-style-type: none"> <li>• Number of lighting upgrades completed at priority locations.</li> <li>• Percentage of project milestones delivered on time and within budget.</li> <li>• Improved community safety and satisfaction (via feedback or survey results).</li> <li>• Reduction in reported incidents or complaints related to poor lighting.</li> </ul> 	<p>Director Water, Waste &amp; Open Space</p>











# 4. Prosperity






















Support the growth of prosperous and vibrant communities.









Lismore City Council



Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>4.1 Stimulate economic growth, diversification and investment in established and emerging industries</p> 	<p>4.1.1. Develop an investment prospectus for Lismore’s key and emerging industries.</p>	<ul style="list-style-type: none"> <li>Prospectus completed and published online.</li> <li>Economy team use/share to investors and potential businesses looking to establish/expand.</li> <li>Meetings held to provide business support.</li> </ul> 	<p>Director Planning &amp; Economy</p>
	<p>4.1.2. Advocate to relevant government agencies including Department of Regional NSW and Department of Primary Industries to support regenerative and sustainable agriculture and increase local food security.</p>	<p>Number of advocacy initiatives undertaken and partnerships established with key agencies.</p> <ul style="list-style-type: none"> <li>Funding or support secured for regenerative agriculture and local food initiatives.</li> <li>Increased availability or access to locally produced, sustainable food within the community.</li> </ul>  	<p>Director Planning &amp; Economy</p>
	<p>4.1.3. Work with key education and health providers to pursue shared economic and growth objectives.</p>	<p>Meetings held with universities, TAFE, hospitals and ancillary businesses.</p>  	<p>Director Planning &amp; Economy</p>
	<p>4.1.4. Advocate to Government agencies to implement insurance reform and address insurance issues facing local business and residents.</p>	<p>Number of advocacy engagements with Government agencies.</p> <ul style="list-style-type: none"> <li>Submissions made outlining local insurance challenges.</li> <li>Evidence of policy consideration or response from Government.</li> <li>Progress reported quarterly.</li> </ul>  	<p>Director Planning &amp; Economy</p>
	<p>4.1.5. Develop an advocacy document that summarises Council’s growth targets and opportunities.</p>	<p>Advocacy document completed and used by ELT, Councillors and community to lobby governments, seek investment attraction and secure grants.</p> 	<p>Director Planning &amp; Economy</p>
	<p>4.1.6. Publish a map and list of land Council supports for future residential and employment uses.</p>	<ul style="list-style-type: none"> <li>Map and list are online.</li> <li>Economy team use/share with investors.</li> </ul> 	<p>Director Planning &amp; Economy</p>





Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>4.1 Stimulate economic growth, diversification and investment in established and emerging industries.</p> 	<p>4.1.7. Deliver a strategic pathway for the Airport and commence implementation of priority actions.</p>	<ul style="list-style-type: none"> <li>Undertake a detailed assessment of existing and potential pedestrian access and connectivity around the Airport, identifying gaps, safety issues, design concepts and opportunities for improved active transport links.</li> <li>Prepare a strategic footpath plan that defines preferred alignments, design standards, cost estimates and integration with the broader Airport strategic pathway.</li> <li>Engage with key stakeholders including Airport operators, nearby businesses, emergency services, active transport groups and the community to confirm access needs, safety priorities and preferred design outcomes.</li> <li>Secure necessary approvals and confirm requirements, including easements, environmental considerations and compliance with aviation related safety and security standards.</li> <li>Identify and prioritise early-stage actions such as short footpath extensions, crossing improvements, lighting upgrades or wayfinding enhancements that can be delivered quickly.</li> <li>Seek external funding opportunities to support delivery of priority footpath works.</li> <li>Commence delivery of priority sections of the footpath in line with available funding, construction windows, current airport restoration work and airport operational requirements.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
<p>4.2 Create vibrant, welcoming and attractive city and village centres.</p> 	<p>4.2.1. Establish dedicated, precinct-based teams to maintain and enhance the appearance and community pride of the Lismore CBD and village centres.</p> <p>4.2.2. Identify stakeholders and collaborate to develop and deliver City and village centre activation programs with events and activities to engage local businesses and attract shoppers and visitors.</p>	<p>Define teams to geographical zones to strengthen ownership and accountability for service delivery 2026. Number of CRMs requesting maintenance.</p> <ul style="list-style-type: none"> <li>New senior Events and Activation officer role targeted at Lismore Quad and CBD activation in place.</li> <li>Clarify responsibilities and ownership and add Quad to Bookable within three (3) months.</li> <li>Development of Activation framework for Lismore CBD including mechanisms for stakeholder communication and collaboration within six (6) months.</li> </ul>   	<p>Director Water, Waste &amp; Open Space</p> <p>Director People &amp; Community</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<b>4.2 Create vibrant, welcoming and attractive city and village centres.</b> 	4.2.3. Enable initiatives to stimulate the night-time economy in Lismore CBD.	Staff participate in NSW night-time economy training. Night-time economy objectives included in the Economic Development Strategy. Planning/regulatory pathways for enabling more flexible pathways investigated.	   Director Planning & Economy
	4.2.4. Embed the Wilsons River Bridge to Bridge Master Plan into the broader CBD Precinct Plan to activate the waterfront precinct.	Existing Master Plan provided to Precinct Planning consultants. Community engaged on the Precinct Plans.	 Director Planning & Economy
	4.2.5. Implement priority projects within the Nimbin Place Plan.	Schedule implementation of; <ul style="list-style-type: none"> <li>Peace Park.</li> <li>Allsopp Park.</li> <li>Main Street projects.</li> <li>Begin project design.</li> <li>Seek grant funding.</li> </ul>	   Director Water, Waste & Open Space
	4.2.6. Continue implementing the entrance beautification program, including the renewal of signage and enhancement of landscaping across Lismore and surrounding villages.	<ul style="list-style-type: none"> <li>Priority village and town entrance signs upgraded.</li> <li>Maintain entrance gardens.</li> </ul>	 Director Water, Waste & Open Space
	4.2.7. Secure funding to implement urban and village enhancement projects, including delivery of a bus shelter at the Goolmangar bus interchange.	<ul style="list-style-type: none"> <li>Number and value of funding applications submitted for enhancement projects.</li> <li>Funding secured for priority projects (including Goolmangar bus shelter).</li> <li>Project delivery progressed in line with funding outcomes.</li> <li>Progress reported quarterly.</li> </ul>	  Director Water, Waste & Open Space
<b>4.3 Enhance tourism and events to leverage economic and social benefits for the local community.</b> 	4.3.1. Implement key actions from the Destination Management Plan.	<ul style="list-style-type: none"> <li>Percentage of priority actions completed from the Destination Management Plan.</li> <li>Delivery of key tourism initiatives aligned to the plan.</li> <li>Measurable outcomes.</li> <li>Progress tracked and reported quarterly.</li> </ul>	 Director People & Community

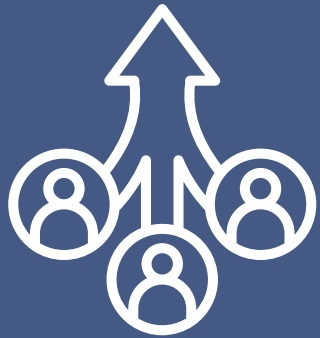
Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>4.3 Enhance tourism and events to leverage economic and social benefits for the local community.</p> 	<p>4.3.2. Develop a Sponsorships and Partnerships Policy and Process for adoption of council.</p>	<ul style="list-style-type: none"> <li>• Policy and Process adopted within six (6) months.</li> <li>• Procedures, tools and mechanisms implemented and communicated to the community within twelve (12) months.</li> </ul>  	<p>Director People &amp; Community</p>
	<p>4.3.3. Establish Events and Capability Prospectus to bid for conferences and events.</p>	<ul style="list-style-type: none"> <li>• Completed Sports Management Australia venue review with recommendations to ELT within three (3) months.</li> <li>• Develop and have endorsed prospectus designed within six (6) months.</li> <li>• Bid for a minimum of three (3) major event opportunities annually.</li> </ul>  	<p>Director People &amp; Community</p>
	<p>4.3.4. Partner with NSW National Parks &amp; Wildlife Service to plan and implement improved access, signage and educational initiatives for hiking and adventure sport experiences across the Lismore region.</p>	<ul style="list-style-type: none"> <li>• Undertake a joint assessment of existing trails, access points and visitor facilities to identify priority upgrades, safety improvements and opportunities to enhance the hiking and adventure sport network.</li> <li>• Collaborate with NPWS to develop consistent signage, maps and wayfinding that improve trail visibility, safety information, cultural interpretation and environmental education for visitors.</li> <li>• Develop educational materials and digital content initiatives, including online guides, trail information, safety messaging and environmental protection advice to promote responsible recreation and increase awareness of local opportunities.</li> <li>• Support NPWS in planning and delivering access improvements such as car parking upgrades, trailhead enhancements, accessibility features and connections to local townships.</li> <li>• Engage with local adventure sport groups, tourism operators and community organisations to gather insights and ensure improvements reflect user needs and regional tourism priorities.</li> <li>• Explore funding and partnership opportunities to support trail upgrades, visitor education initiatives and infrastructure improvements that enhance the overall visitor experience.</li> <li>• Monitor visitor use, trail condition and safety outcomes in collaboration with NPWS to inform future planning, maintenance and educational campaigns.</li> </ul>  	<p>Director Roads &amp; Infrastructure</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>4.3 Enhance tourism and events to leverage economic and social benefits for the local community.</p> 	<p>4.3.5. Strengthen prioritisation of transport networks leading to key natural attractions in the Roads Operational Management Plan to support visitor access and community connectivity.</p>	<ul style="list-style-type: none"> <li>Identify and map priority access routes to key natural attractions, using visitor data, tourism strategies, road condition assessments and community feedback to determine which links require priority attention.</li> <li>Undertake condition assessments and risk reviews of these routes to quantify maintenance needs, safety issues, flood impacts and asset renewal requirements. Integrate priority routes into the Roads Operational Management Plan by clearly ranking them within renewal, maintenance and upgrade programs, supported by evidence based justification.</li> <li>Collaborate with NSW National Parks &amp; Wildlife Service, tourism operators and local communities to confirm access needs, seasonal pressures and opportunities for shared investment or coordinated upgrades.</li> <li>Develop cost estimates, concept designs and delivery pathways for priority road segments to ensure they can be programmed efficiently within available budgets and grant opportunities.</li> <li>Monitor and report progress on the completion of priority transport links through regular updates.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
	<p>4.3.6. Investigate management models for the operation of the Northern Rivers Rail Trail, including options beyond the current Council-led maintenance approach.</p>	<p>Assessment of alternative management models completed (e.g. Council, partnership, outsourced).</p> <ul style="list-style-type: none"> <li>Preferred management model identified and endorsed by Council.</li> <li>Implementation plan developed to transition to the agreed management approach (if required).</li> </ul>  	<p>Director Water, Waste &amp; Open Space</p>

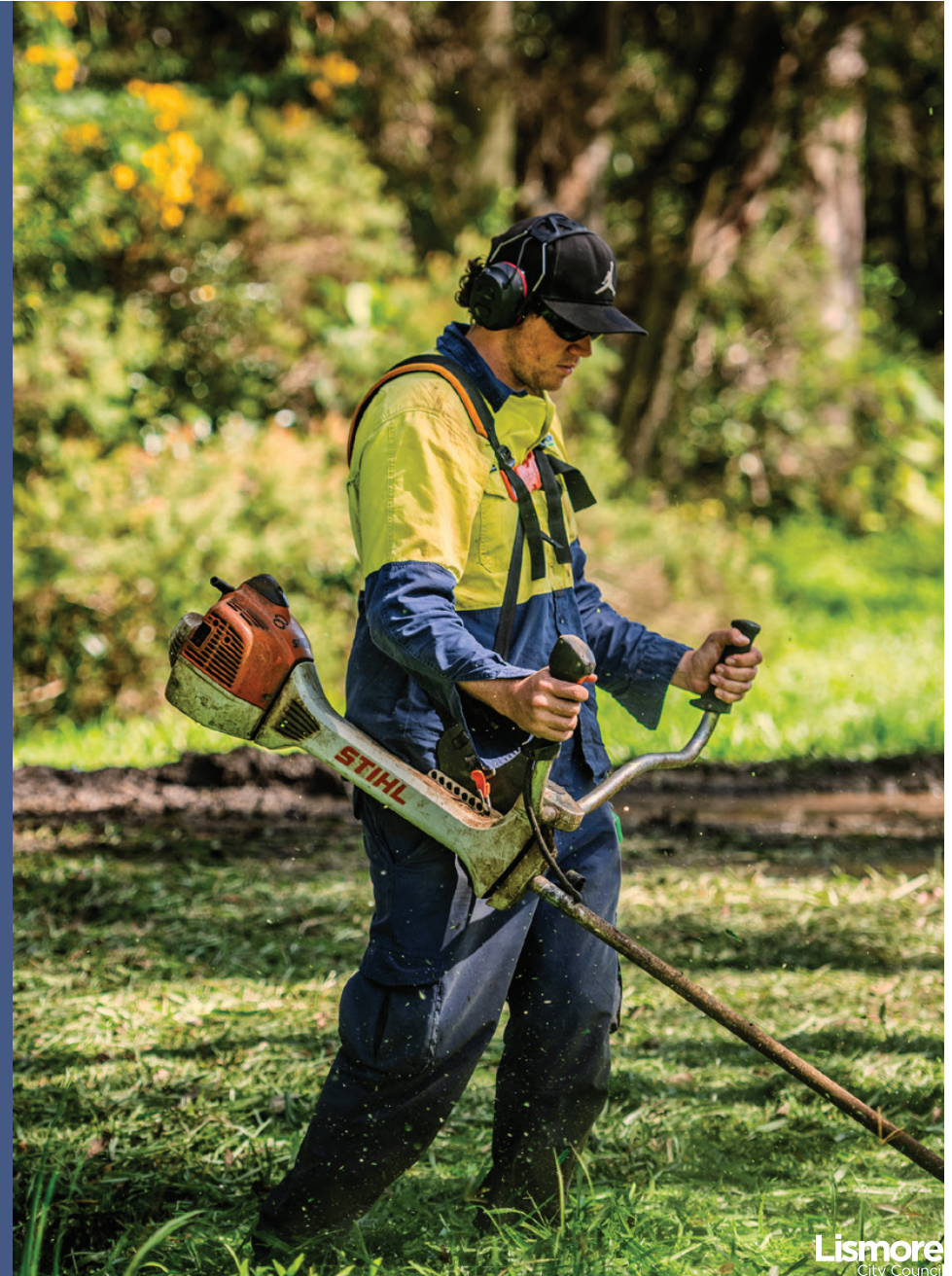
Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>4.3 Enhance tourism and events to leverage economic and social benefits for the local community.</p> 	<p>4.3.7. Deliver a formalised car parking solution at Whian Whian Falls to support safe, sustainable visitor access.</p>	<ul style="list-style-type: none"> <li>• Undertake a site assessment and concept design to determine the most suitable layout, capacity, access points, drainage requirements and environmental constraints for a formalised car parking area.</li> <li>• Engage with NSW National Parks &amp; Wildlife Service, local residents and visitor groups to confirm access needs, safety concerns, cultural considerations and opportunities to minimise environmental impacts.</li> <li>• Prepare environmental and cultural heritage assessments to ensure the car parking design protects sensitive ecosystems, water quality and cultural values surrounding Whian Whian Falls.</li> <li>• Develop cost estimates, staging options and delivery pathways to support funding applications and inclusion in capital works programs.</li> <li>• Seek external funding opportunities (e.g., tourism, recreation, safety or environmental grants) to support construction.</li> <li>• Implement signage, wayfinding and safety improvements as part of the design to manage visitor flow, reduce roadside parking and improve emergency vehicle access.</li> <li>• Monitor visitor use, safety outcomes and environmental impacts to inform future upgrades, maintenance and visitor-management strategies.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<p>4.3 Enhance tourism and events to leverage economic and social benefits for the local community.</p> 	<p>4.3.8. Undertake a structured review through evaluating and prioritising car parking capacity, safety and access needs at key natural attractions to enhance visitor experience, sustainable visitor access and inform future planning.</p>	<ul style="list-style-type: none"> <li>Identify and map key natural attractions and associated access points, including informal parking areas, roadside stopping zones and high use visitor locations.</li> <li>Undertake site specific assessments to evaluate current parking capacity, safety risks, congestion issues, environmental impacts and accessibility constraints.</li> <li>Collect visitor data including peak period demand, seasonal patterns, traffic counts and user behaviour to understand pressure points and future needs.</li> <li>Engage with NSW National Parks &amp; Wildlife Service, local communities and tourism operators to gather insights on visitor expectations, safety concerns and opportunities for improved parking management.</li> <li>Assess environmental and cultural heritage considerations to ensure any future parking solutions protect sensitive ecosystems and cultural values.</li> <li>Develop a prioritised list of car parking improvement needs based on safety, demand, environmental impact and alignment with tourism and recreation strategies.</li> <li>Prepare concept options and cost estimates to support future planning, funding applications and inclusion in capital works programs.</li> <li>Integrate findings into relevant Council plans such as the Roads Operational Management Plan, Open Spaces strategies and tourism development frameworks.</li> </ul> 	<p>Director Roads &amp; Infrastructure</p>
	<p>4.3.9. Identify appropriate location, suitable land in alignment with buyback precinct planning, long term planning and operational needs for the city.</p>	<p>Completion of site identification and assessment process.</p> <ul style="list-style-type: none"> <li>Alignment demonstrated with buyback precinct planning and long-term operational requirements.</li> <li>Report submitted to Council with recommended option/s.</li> <li>Milestones achieved and reported quarterly.</li> </ul>  	<p>Director Planning &amp; Economy</p>











# 5. Leadership

















Ensure effective governance, advocacy, engagement and partnerships with a focus on long-term financial sustainability.



Lismore City Council

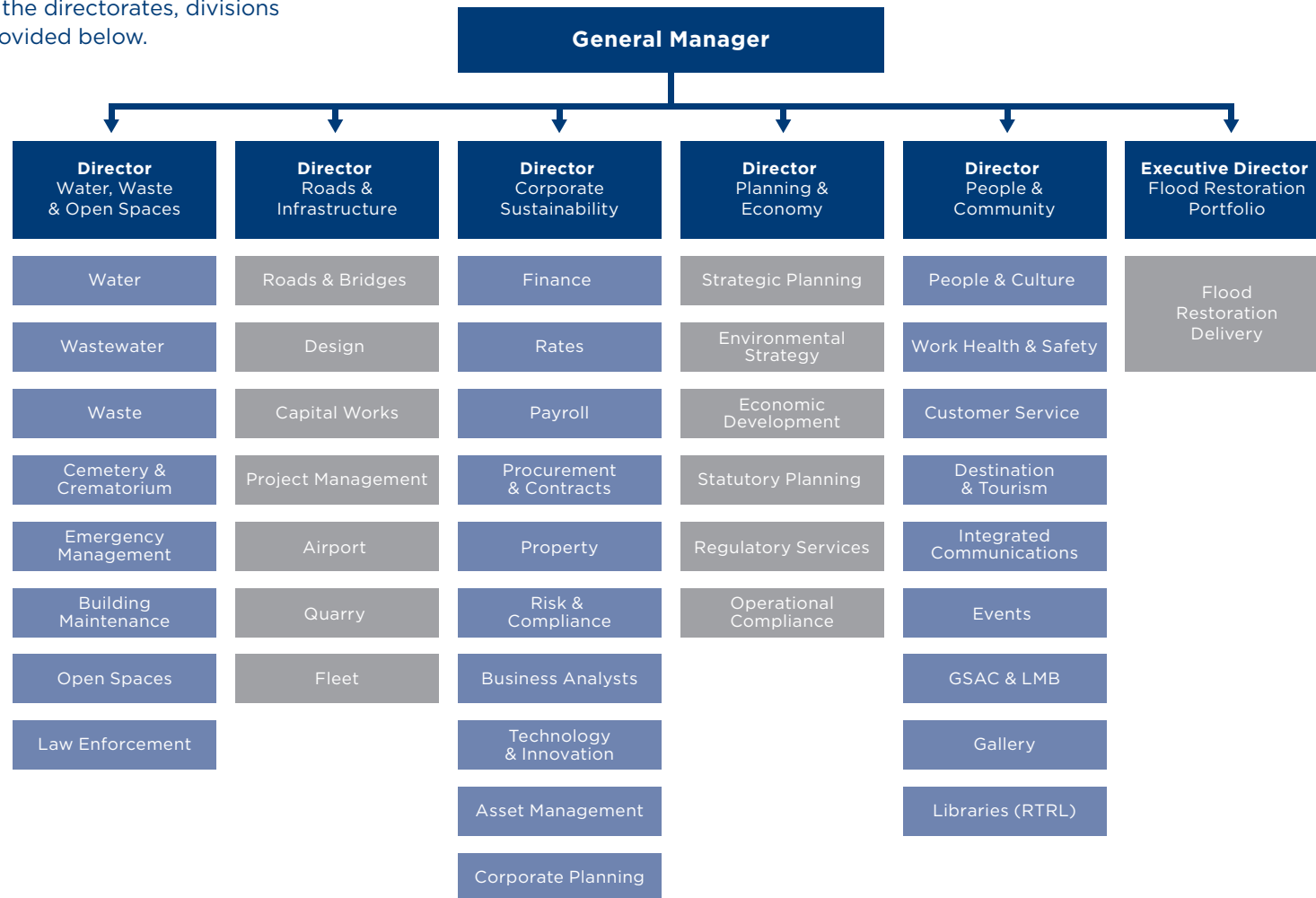
Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director
<b>5.1 Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources.</b> 	5.1.1. Review, model and develop options for rating categories and charges to support informed Council decision-making and long-term financial sustainability.	Review and financial modelling completed. <ul style="list-style-type: none"> <li>Options developed and presented to Council.</li> <li>Council direction or decision provided.</li> <li>Progress reported against milestones.</li> </ul> 	Director Corporate Sustainability
	5.1.2. Improve financial sustainability.	Financial sustainability targets in place and tracked. <ul style="list-style-type: none"> <li>Implementation actions progressed through Finance Business Partner model.</li> <li>Policies and procedures finalised.</li> <li>Financial capability training program developed and delivered.</li> <li>Milestones achieved and reported quarterly.</li> </ul> 	Director Corporate Sustainability
	5.1.3. Uplift asset management.	<ul style="list-style-type: none"> <li>A complete record of all assets LCC owns including asset condition assessments.</li> <li>An Asset Management Strategy agreed with ELT and implementation commenced.</li> <li>Revised Asset Management Plans and Strategic Asset Management Plan.</li> </ul>  	Director Corporate Sustainability
	5.1.4. Develop and implement a public-facing reporting tool to provide the community with transparent updates on key projects and performance against KPIs.	Public-facing reporting tool developed and launched. <ul style="list-style-type: none"> <li>Key projects and KPIs incorporated into the tool.</li> <li>Regular updates provided in line with reporting cycle.</li> <li>Community access and engagement with the tool (where measurable).</li> <li>Progress reported against milestones.</li> </ul> 	Director Corporate Sustainability
	5.1.5. Review results of Engagement Survey (issued late June 2026) and distribute to ELT for thematic analysis review. <ul style="list-style-type: none"> <li>Provide results to all staff.</li> <li>Agree on one over-arching area of focus for 2026/2027 to increase scores.</li> </ul>	<ul style="list-style-type: none"> <li>50% completion rate of survey.</li> <li>LCC Area of Focus identified and communicated.</li> <li>Staff provided results by end July 2026.</li> </ul>   	Director People & Community
	5.1.6. Prepare a technology roadmap to guide the prioritisation of system upgrades or development and adoption of new technologies to achieve organisational outcomes.	Roadmap developed and endorsed. <ul style="list-style-type: none"> <li>Priority initiatives identified.</li> <li>Implementation commenced.</li> <li>Progress reported.</li> </ul> 	Director Corporate Sustainability

Delivery Program (18 Strategies)	DRAFT 2026/ 2027 Operational Plan	DRAFT Measures	Responsible Director	
<b>5.1 Provide responsible, transparent and accountable leadership with sustainable management of Council finances, assets, risks and human resources.</b> 	5.1.7. Progress and implement identified options to increase LCC's presence in the CBD, supporting workforce relocation and improved service accessibility add measure to this one.	Percentage of identified initiatives implemented. <ul style="list-style-type: none"> <li>• Number of staff relocated to CBD locations.</li> <li>• Service access improvements delivered.</li> <li>• Progress tracked and reported against milestones.</li> </ul> 	Director Corporate Sustainability	
	5.1.8. Ensure compliance with the Local Government requirements through the implementation of a revised enterprise risk management framework which includes the articulation of LCC's material risks.	<ul style="list-style-type: none"> <li>• Publish Enterprise Risk Management Framework (ERMF) on LCC's public website by 30 June 2027.</li> <li>• Establish a risk register for the LCC enterprise which contains the enterprise risks, controls and risk ratings by 30 June 2027.</li> </ul>  	Director Corporate Sustainability	
<b>5.2 Embed a customer centric approach with effective engagement, communication and service delivery.</b> 	5.2.1. Develop and deliver the Communications and Engagement Toolkit for use across Council.	Roll out Communications and Engagement Toolkit for use by Council teams to build education, understanding and responsibilities for engagement. Ongoing: Utilise the updated Engagement and Communications Plan template to ensure considerations included in the Community Engagement Strategy 2025 are addressed for Council projects, plans and policies.   	Director People & Community	
	5.2.2. Complete an annual community satisfaction survey to support development of the Operational Plan and address compliance requirement from the Office of Local Government on the progresses of the CSP and DP.	Completed by end of February, to support draft actions for inclusion in Operational Plan. <ul style="list-style-type: none"> <li>• Report to all stakeholders.</li> <li>• Require supporting communications and engagement plan.</li> </ul> 	Director Corporate Sustainability	
	5.2.3. Implement Monday.com as a task management system to record, track and develop annual campaigns. Utilise corporate calendar to provide forecast activity proactively with staff and councillors. Provide an updated monthly and quarterly <i>Whats On</i> calendar for community.	Commence training for Monday.com in May 2026.		Director People & Community
	5.2.4. Develop a more effective Complaints Management Framework - People and Community.	Framework developed and implemented. <ul style="list-style-type: none"> <li>• Processes established.</li> <li>• Improvements in response and resolution times.</li> <li>• Progress reported.</li> </ul> 	Director People & Community	
	5.2.5. Secure grant funding to deliver priority projects.	Reports to Council on funding secured and applied for.	  	Director Corporate Sustainability

# Organisational Structure

Council determines a staff structure to support the Council and General Manager to deliver programs and activities detailed within the Delivery Program and Operational Plan.

An overview of the directorates, divisions and teams is provided below.



# Financial Summary

Detailed estimates across each year of programmed activities can be found in the Budget by Program.

Please refer to the following documents for further information, available on Council's website at [www.lismore.nsw.gov.au](http://www.lismore.nsw.gov.au)

- Budget by Program
- Fees & Charges
- Revenue Policy



**Do you have an idea  
or suggestion to make  
Lismore and villages  
more vibrant, sustainable  
and welcoming?**

Please reach out to your **elected member** or the responsible officer at Lismore City Council to share your thoughts and ideas.

In person: 43 Oliver Avenue, Goonellabah NSW  
Phone: (02) 6625 0500  
Email: [council@lismore.nsw.gov.au](mailto:council@lismore.nsw.gov.au)  
Website: [www.lismore.nsw.gov.au](http://www.lismore.nsw.gov.au)



**Lismore**  
City Council

# Draft Budget by Program 2026-2027



**Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates**  
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2026/2027 Operational Plan - Budget Fact Sheet

Key Highlights

Operational Spend  
\$188.3m

+ Capital Program  
\$218.4m

+ Loan Repayments  
\$4.6m






= Total Budget  
\$411.3m

Cash Surplus  
\$2.6m

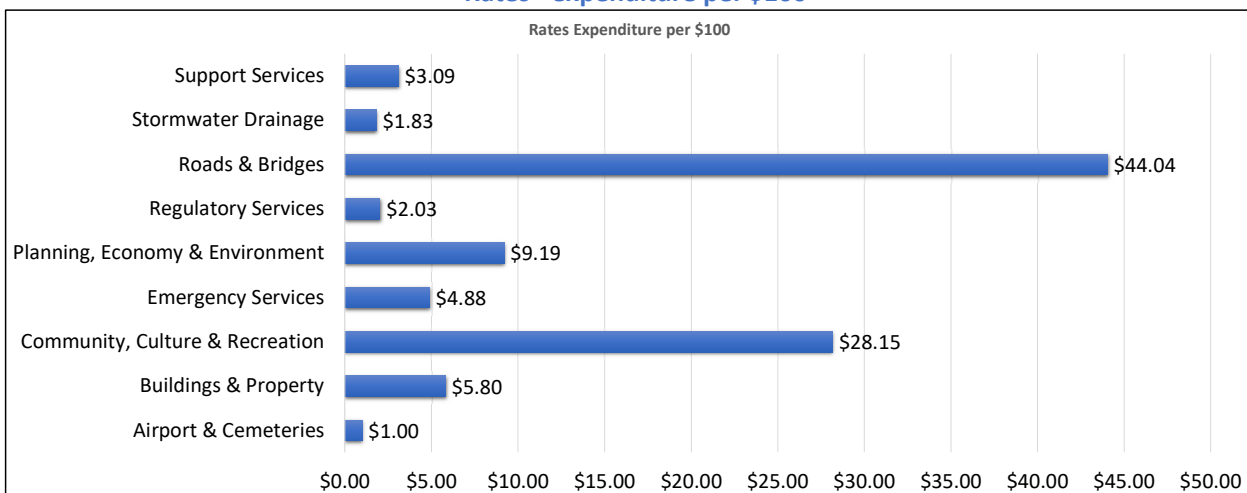
Key Assumptions - 2026/2027 Operational Plan

Rate Increase	3.1%
Fees & Charges	3.0% - 5.0%
Water Charges	10.0% \$5.81 kilolitre
Sewer Charges	7.0% \$1,127.00
Stormwater	0.0%
Waste Charges	5.0% plus various other fee changes
Borrowings	Nil

Planned Capital Investment 2026/2027 - \$218.4m

Infrastructure	Waste	Water & Sewer	Parks & Open Spaces	Natural Disaster Works
 Roads & Bridges \$14.2m Footpaths \$3.6m Stormwater \$0.5m	 Service Road \$2.0m Regional Landfill \$1.3m Cell Capping \$0.5m	 Water \$4.3m Sewer \$4.7m	 Renewals \$0.6m Wanda Park \$0.3m	 Buildings \$3.9m Roads & Bridges \$157.8m Waste \$6.4m Water \$2.3m Sewer \$8.6m <b>Total \$179.1m</b>

Rates - expenditure per \$100









Lismore City Council  
Consolidated Income Statement (by Fund)  
Year ending June 2027



	Budget General '000	Budget Sewer '000	Budget Water '000	Budget 2026/27 '000
<b>Income from Continuing Operations</b>				
<b>Revenue:</b>				
Rates & Annual Charges	51,088	16,293	7,597	74,978
User Charges & Fees	18,204	542	12,541	31,287
Other Revenues	3,792	20	0	3,812
Grants & Contributions provided for Operating Purposes	44,433	8	9	44,450
Grants & Contributions provided for Capital Purposes	175,784	9,487	2,561	187,832
Interest & Investment Revenue	6,911	2,160	591	9,662
<b>Total Income from Continuing Operations</b>	<b>300,212</b>	<b>28,510</b>	<b>23,299</b>	<b>352,021</b>
<b>Expenses from Continuing Operations</b>				
Employee Benefits & On-Costs	48,187	2,643	2,240	53,070
Borrowing Costs	378	473	287	1,138
Materials & Services	42,452	7,289	12,936	62,677
Depreciation & Amortisation	29,091	6,086	3,564	38,741
Other Expenses	5,860	0	0	5,860
Net Losses from the Disposal of Assets	1,452	637	1,176	3,265
<b>Total Expenses from Continuing Operations</b>	<b>127,420</b>	<b>17,128</b>	<b>20,203</b>	<b>164,751</b>
<b>Operating Result from Continuing Operations</b>	<b>172,792</b>	<b>11,382</b>	<b>3,096</b>	<b>187,270</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(2,992)</b>	<b>1,895</b>	<b>535</b>	<b>(562)</b>

Lismore City Council Balance Sheet (by Fund) Year ending June 2027	General 2026/27 \$ '000	Sewer 2026/27 \$ '000	Water 2026/27 \$ '000	Consolidated 2026/27 \$ '000
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash & Cash Equivalents	27,487	5,161	4,771	37,419
Investments	33,451	42,275	8,273	83,999
Receivables	10,196	1,702	4,929	16,827
Inventories	2,184	437	515	3,136
Contract assets and contract cost assets	22,619	0	0	22,619
Other	428	0	0	428
<b>Total Current Assets</b>	<b>96,365</b>	<b>49,575</b>	<b>18,488</b>	<b>164,428</b>
<b>Non-Current Assets</b>				
Investments	471	4,178	0	4,649
Receivables	3,715	408	1,753	5,876
Inventories	174	0	0	174
Infrastructure, Property, Plant & Equipment	2,015,641	383,489	205,489	2,604,620
Right of use assets	2,765	134	231	3,130
Investments Accounted for using the equity method	1,442	0	0	1,442
<b>Total Non-Current Assets</b>	<b>2,024,208</b>	<b>388,209</b>	<b>207,473</b>	<b>2,619,891</b>
<b>TOTAL ASSETS</b>	<b>2,120,573</b>	<b>437,784</b>	<b>225,961</b>	<b>2,784,318</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Payables	28,693	368	335	29,396
Contract liabilities	11,011	0	0	11,011
Borrowings	2,207	1,524	949	4,680
Employee benefit provisions	6,886	222	528	7,636
Other provisions	269	0	0	269
<b>Total Current Liabilities</b>	<b>49,066</b>	<b>2,114</b>	<b>1,812</b>	<b>52,992</b>
<b>Non-Current Liabilities</b>				
Lease liabilities	2,885	143	247	3,275
Borrowings	5,590	11,056	4,601	21,247
Employee benefit provisions	551	12	30	593
Other provisions	13,114	0	0	13,114
<b>Total Non-Current Liabilities</b>	<b>22,140</b>	<b>11,211</b>	<b>4,878</b>	<b>38,229</b>
<b>TOTAL LIABILITIES</b>	<b>71,206</b>	<b>13,325</b>	<b>6,690</b>	<b>91,221</b>
<b>Net Assets</b>	<b>2,049,367</b>	<b>424,459</b>	<b>219,271</b>	<b>2,693,097</b>
<b>EQUITY</b>				
Retained Earnings	1,000,889	109,307	44,388	1,154,584
Revaluation Reserves	1,048,478	315,152	174,883	1,538,513
Other Reserves				0
Council Equity Interest	<b>2,049,367</b>	<b>424,459</b>	<b>219,271</b>	<b>2,693,097</b>
Non-controlling equity interests	0	0	0	0
<b>Total Equity</b>	<b>2,049,367</b>	<b>424,459</b>	<b>219,271</b>	<b>2,693,097</b>

Lismore City Council Cashflow Statement (by Fund) Year ending June 2027	General 2026/27 \$ '000	Sewer 2026/27 \$ '000	Water 2026/27 \$ '000	Consolidated 2026/27 \$ '000
<b>Cash Flows from Operating Activities</b>				
<b>Receipts:</b>				
Rates & Annual Charges	51,065	16,211	7,347	74,623
User Charges & Fees	18,203	542	12,339	31,084
Investment & Interest Revenue Received	6,593	2,109	578	9,280
Grants & Contributions	221,923	9,495	2,570	233,988
Other	2,798	20	0	2,818
<b>Payments:</b>				
Employee Benefits & On-Costs	(48,435)	(2,639)	(2,225)	(53,299)
Materials & Contracts	(42,276)	(7,301)	(12,966)	(62,543)
Borrowing Costs	(391)	(489)	(294)	(1,174)
Other	(5,163)	0	0	(5,163)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>204,317</b>	<b>17,948</b>	<b>7,349</b>	<b>229,614</b>
<b>Cash Flows from Investing Activities</b>				
<b>Receipts:</b>				
Sale of Infrastructure, Property, Plant & Equipment	668	12	30	710
Sale of Investment Securities	0	0	0	0
Sale of non-current assets classified as "held for sale"	0	0	0	0
Sale of Intangible Assets	0	0	0	0
Sale of Interests in Joint Ventures & Associates	0	0	0	0
Sale of Disposal Groups	0	0	0	0
Deferred Debtors Receipts	0	0	0	0
Distributions Received from Joint Ventures & Associates	0	0	0	0
Other Investing Activity Receipts	0	0	0	0
<b>Payments:</b>				
Purchase of Investment Securities	0	(2,906)	0	(2,906)
Purchase of Infrastructure, Property, Plant & Equipment	(196,164)	(13,269)	(6,656)	(216,089)
Purchase of Interests in Joint Ventures & Associates	0	0	0	0
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(195,496)</b>	<b>(16,163)</b>	<b>(6,626)</b>	<b>(218,285)</b>
<b>Cash Flows from Financing Activities</b>				
<b>Receipts:</b>				
Proceeds from Borrowings & Advances	0	0	0	0
<b>Payments:</b>				
Repayment of Borrowings & Advances	(2,218)	(1,462)	(893)	(4,573)
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(2,218)</b>	<b>(1,462)</b>	<b>(893)</b>	<b>(4,573)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>6,603</b>	<b>323</b>	<b>(170)</b>	<b>6,756</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>20,884</b>	<b>4,838</b>	<b>4,941</b>	<b>30,663</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>27,487</b>	<b>5,161</b>	<b>4,771</b>	<b>37,419</b>
Cash & Cash Equivalents - end of the year	27,487	5,161	4,771	37,419
Investments - end of the year	33,922	46,453	8,273	88,648
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>61,409</b>	<b>51,614</b>	<b>13,044</b>	<b>126,067</b>

**Lismore City Council  
Key Performance Indicators - Consolidated  
Year Ended 30 June 2027**

		<b>26/27</b>
Operating Performance Ratio	Snapshot	
	Benchmark	> 0.00%
	Actual Ratio	1.65%
Own Source Operating Revenue Ratio	Snapshot	
	Benchmark	> 60.00%
	Actual Ratio	34.01%
Unrestricted Current Ratio	Snapshot	
	Benchmark	> 1.50
	Actual Ratio	1.66
Debt Service Cover Ratio	Snapshot	
	Benchmark	> 2.00
	Actual Ratio	7.46
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	
	Benchmark	< 10.00%
	Actual Ratio	9.64%
Cash Expense Cover Ratio	Snapshot	
	Benchmark	> 3.00
	Actual Ratio	11.94

-  Within benchmark
-  Not within benchmark

Ratio	Benchmark
Operating Performance Ratio	> 0%
Own Source Operating Revenue Ratio	> 60%
Unrestricted Current Ratio	> 1.5
Debt Service Cover Ratio	> 2.0
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	< 10%
Cash Expense Cover Ratio	> 3 months

Lismore City Council Unconsolidated Budget & Cash Result by Program - Budget 2026/2027													
Cost Centre/Program	Operating Income	Operating Expenditure	Capital Grants & Contributions	Loan Borrowings	Asset Sales	Capital Expenditure	Loan Principal Repayments	Net Reserve Funding	Net Result after Deprec	Add back Depreciation	Net Result before Deprec	Add back P/L on disposal	Net cash Result 25/26
<b>Corporate Sustainability Office</b>													
Corporate Sustainability Office	0	357,084	0	0	0	0	0	0	(357,084)	0	(357,084)	0	(357,084)
Finance	50,405,300	345,561	0	0	0	0	0	(615,800)	49,443,939	0	49,443,939	1,452,300	50,896,239
Procurement & Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Risk & Compliance	0	650,704	0	0	0	0	0	0	(650,704)	0	(650,704)	0	(650,704)
Technology & Innovation	39,000	1,000	0	0	0	0	0	(38,000)	0	18,800	18,800	0	18,800
Asset Management	0	(0)	0	0	0	0	0	0	0	0	0	0	0
Commercial & Property Services	438,442	1,645,346	0	0	0	0	238,800	0	(1,445,704)	663,100	(782,604)	0	(782,604)
<b>Total Corporate Sustainability Office</b>	<b>50,882,742</b>	<b>2,999,694</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>238,800</b>	<b>(653,800)</b>	<b>46,990,448</b>	<b>681,900</b>	<b>47,672,348</b>	<b>1,452,300</b>	<b>49,124,648</b>
<b>Economy, Planning &amp; Environment</b>													
Planning & Economy Office	356,200	888,995	0	0	0	0	0	(104,100)	(636,895)	0	(636,895)	0	(636,895)
Development Standards	1,254,820	1,667,981	0	0	0	0	0	0	(413,161)	0	(413,161)	0	(413,161)
Development Services	722,300	2,054,352	1,254,800	0	0	0	0	(1,254,800)	(1,332,052)	0	(1,332,052)	0	(1,332,052)
Strategic Services	30,000	2,818,426	0	0	0	0	0	96,213	(2,692,213)	0	(2,692,213)	0	(2,692,213)
<b>Total Economy, Planning &amp; Environment</b>	<b>2,363,320</b>	<b>7,429,754</b>	<b>1,254,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,262,687)</b>	<b>(5,074,321)</b>	<b>0</b>	<b>(5,074,321)</b>	<b>0</b>	<b>(5,074,321)</b>
<b>People &amp; Community</b>													
People & Community Office	0	208,013	0	0	0	0	0	0	(208,013)	0	(208,013)	0	(208,013)
Corporate Communications	0	406,846	0	0	0	0	0	0	(406,846)	0	(406,846)	0	(406,846)
Customer Contact	0	(0)	0	0	0	0	0	0	0	0	0	0	0
Leisure Facilities	2,012,200	3,954,294	0	0	0	0	461,400	0	(2,403,494)	766,600	(1,636,894)	0	(1,636,894)
Lismore Regional Gallery	360,700	1,171,847	0	0	0	0	124,300	0	(935,447)	105,800	(829,647)	0	(829,647)
Events & Facilities	261,800	1,170,819	0	0	0	0	0	0	(909,019)	0	(909,019)	0	(909,019)
Public Libraries	194,200	2,486,206	0	0	0	0	0	0	(2,292,006)	83,800	(2,208,206)	0	(2,208,206)
Destination & Tourism	0	651,773	0	0	0	0	0	0	(651,773)	400	(651,373)	0	(651,373)
People & Culture	0	(730,479)	0	0	0	0	0	0	730,479	0	730,479	0	730,479
Work, Health & Safety	0	936,479	0	0	0	0	0	0	(936,479)	0	(936,479)	0	(936,479)
<b>Total People &amp; Community</b>	<b>2,828,900</b>	<b>10,255,799</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>585,700</b>	<b>0</b>	<b>(8,012,599)</b>	<b>956,600</b>	<b>(7,055,999)</b>	<b>0</b>	<b>(7,055,999)</b>
<b>Roads &amp; Infrastructure</b>													
Roads & Infrastructure Office	88,411	136,000	0	0	0	0	0	0	(47,589)	0	(47,589)	0	(47,589)
Engineering Office	0	155,236	0	0	0	0	0	0	(155,236)	0	(155,236)	0	(155,236)
Compliance Roads & Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0
Airport	82,440	766,043	0	0	0	0	11,300	0	(694,903)	168,700	(526,203)	0	(526,203)
Fleet Management	10,968,100	9,951,200	0	0	668,000	4,500,000	0	906,507	(1,908,593)	1,873,000	(35,593)	0	(35,593)
Quarry Operations	6,678,000	6,258,102	0	0	0	80,000	30,900	0	308,998	273,600	582,598	0	582,598
Roads & Bridges	8,582,004	40,782,363	9,127,796	0	0	17,761,254	862,100	268,354	(41,427,563)	19,374,200	(22,053,363)	0	(22,053,363)
<b>Total Roads &amp; Infrastructure</b>	<b>26,398,955</b>	<b>58,048,944</b>	<b>9,127,796</b>	<b>0</b>	<b>668,000</b>	<b>22,341,254</b>	<b>904,300</b>	<b>1,174,861</b>	<b>(43,924,886)</b>	<b>21,689,500</b>	<b>(22,235,386)</b>	<b>0</b>	<b>(22,235,386)</b>
<b>Water, Waste &amp; Open Spaces Office</b>													
Water, Waste & Open Spaces Office	0	0	0	0	0	0	0	0	0	0	0	0	0
Law Enforcement	579,000	1,592,847	0	0	0	0	0	0	(1,013,847)	31,200	(982,647)	0	(982,647)
Emergency Management	0	2,710,158	0	0	0	0	11,000	0	(2,721,158)	366,200	(2,354,958)	0	(2,354,958)
Property Maintenance	376,700	1,792,952	0	0	1,750,000	0	0	950,000	(2,216,252)	198,500	(2,017,752)	0	(2,017,752)
Cemeteries	1,406,400	1,156,699	0	0	0	0	23,600	0	226,101	60,100	286,201	0	286,201
Parks & Reserves	193,300	9,784,619	0	0	0	1,063,800	55,700	0	(10,710,819)	3,350,600	(7,360,219)	0	(7,360,219)
Urban Stormwater Drainage	407,100	2,284,528	80,900	0	0	520,131	24,700	515,800	(1,826,459)	944,800	(881,659)	0	(881,659)
Waste Collection	12,582,162	9,466,025	0	0	0	0	0	0	(3,084,531)	31,606	(3,052,925)	0	(3,052,925)
Waste Disposal	12,560,939	10,442,766	0	0	4,617,333	373,800	3,017,333	144,373	811,800	956,173	0	956,173	
Waste Minimisation	1,256,560	726,931	0	0	0	0	0	0	(510,929)	18,700	(492,229)	0	(492,229)
Sewer	19,666,900	17,771,899	929,100	0	12,000	4,711,183	1,461,900	(3,385,419)	(6,722,400)	6,085,700	(636,700)	636,700	(0)
Water	21,180,129	20,644,694	237,700	0	30,000	4,332,900	892,700	(318,334)	(4,740,800)	3,564,300	(1,176,500)	1,176,500	0
<b>Total Water, Waste &amp; Open Spaces Office</b>	<b>70,209,190</b>	<b>78,374,116</b>	<b>1,246,800</b>	<b>0</b>	<b>42,000</b>	<b>16,995,347</b>	<b>2,843,400</b>	<b>(2,816,080)</b>	<b>(29,530,954)</b>	<b>15,413,200</b>	<b>(14,117,754)</b>	<b>1,813,200</b>	<b>(12,304,554)</b>
<b>Flood Restoration Portfolio</b>													
Flood Recovery PMO	18,230,008	18,230,008	0	0	0	0	0	0	0	0	0	0	0
Flood Recovery Flood Mitigation	12,401,798	12,401,798	0	0	0	0	0	0	0	0	0	0	0
Flood Recovery Buildings	0	0	1,058,807	0	0	3,908,807	0	2,850,000	0	0	0	0	0
Flood Recovery Transport	3,700,000	0	157,817,234	0	0	157,817,234	0	(3,700,000)	0	0	0	0	0
Flood Recovery Waste	0	0	6,445,615	0	0	6,445,615	0	0	0	0	0	0	0
Flood Recovery Sewer	0	0	8,558,200	0	0	8,558,200	0	0	0	0	0	0	0
Flood Recovery Water	0	0	2,323,388	0	0	2,323,388	0	0	0	0	0	0	0
<b>Total Flood Restoration Portfolio</b>	<b>34,331,806</b>	<b>30,631,806</b>	<b>176,203,244</b>	<b>0</b>	<b>0</b>	<b>179,053,244</b>	<b>0</b>	<b>(850,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Manager</b>													
GM Support Services	0	95,839	0	0	0	0	0	0	(95,839)	0	(95,839)	0	(95,839)
GM Office	727,605	337,474	0	0	0	0	0	0	390,131	0	390,131	0	390,131
Mayor & Councillors	0	349,255	0	0	0	0	0	0	(349,255)	0	(349,255)	0	(349,255)
Governance	0	(217,839)	0	0	0	0	0	0	217,839	0	217,839	0	217,839
<b>Total GM</b>	<b>727,605</b>	<b>964,730</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>162,875</b>	<b>0</b>	<b>162,875</b>	<b>0</b>	<b>162,875</b>
<b>TOTAL</b>	<b>187,742,518</b>	<b>188,304,843</b>	<b>187,832,640</b>	<b>0</b>	<b>710,000</b>	<b>218,389,845</b>	<b>4,572,200</b>	<b>(4,407,707)</b>	<b>(39,389,437)</b>	<b>38,741,200</b>	<b>(648,237)</b>	<b>3,265,500</b>	<b>2,617,263</b>

**Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates**  
**Overall Budget Summary**  
**Unconsolidated and Unrestricted Cash Result**



Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>				
48,351,571	48,351,571	Corporate Sustainability	50,882,742	52,531,000	53,991,800	55,599,000
2,445,300	3,131,404	Economy, Planning & Environment	2,363,320	2,429,100	2,502,100	2,577,000
3,111,247	3,111,247	People & Community	2,828,900	3,035,800	2,817,120	3,014,230
24,910,930	26,556,116	Roads & Infrastructure	26,398,955	28,480,332	28,984,277	28,316,900
64,786,502	64,804,489	Water, Waste & Open Spaces	70,209,190	72,594,500	75,103,900	77,708,100
21,470,623	19,647,895	Flood Restoration Portfolio	34,331,806	23,407,407	8,621,300	0
4,844,277	4,844,277	General Manager	727,605	749,400	771,900	795,100
<b>169,920,450</b>	<b>170,446,999</b>	<b>Total Operating Revenue</b>	<b>187,742,518</b>	<b>183,227,539</b>	<b>172,792,397</b>	<b>168,010,330</b>
		<b>Operating Expenditure</b>				
3,716,279	3,865,595	Corporate Sustainability	2,999,694	3,065,291	3,131,714	3,204,813
9,143,180	10,828,208	Economy, Planning & Environment	7,429,754	7,575,949	7,700,847	7,897,529
10,373,036	13,850,250	People & Community	10,255,799	10,607,768	10,567,004	10,942,419
54,231,345	55,010,029	Roads & Infrastructure	58,048,944	59,014,124	60,220,520	61,530,385
79,274,452	80,114,723	Water, Waste & Open Spaces	78,374,116	79,798,677	82,318,512	84,416,572
21,470,623	16,447,895	Flood Restoration Portfolio	30,631,806	22,207,407	8,621,300	0
2,782,679	3,595,488	General Manager	564,730	580,669	728,360	615,821
<b>180,991,594</b>	<b>183,712,188</b>	<b>Total Operating Expenditure</b>	<b>188,304,843</b>	<b>182,849,884</b>	<b>173,288,257</b>	<b>168,607,539</b>
<b>(11,071,144)</b>	<b>(13,265,189)</b>	<b>Operating Result before Capital Grants and Contributions</b>	<b>(562,325)</b>	<b>377,655</b>	<b>(495,860)</b>	<b>(597,209)</b>
		<b>Capital Revenue</b>				
220,559,551	162,848,812	Capital Grants and Contributions	187,832,640	74,805,236	7,985,758	5,740,000
<b>209,488,407</b>	<b>149,583,623</b>	<b>Operating Result after Capital Grants and Contributions</b>	<b>187,270,315</b>	<b>75,182,891</b>	<b>7,489,898</b>	<b>5,142,791</b>
		<b>Add: Non-Cash Expenses</b>				
36,181,900	36,181,900	Depreciation	38,741,200	39,247,900	39,972,600	40,711,700
3,265,500	3,265,500	Net Losses from the Disposal of Assets	3,265,500	3,292,700	3,329,500	3,367,100
		<b>Add: Non-Operating Funds Deployed</b>				
0	0	Loan Funds	0	1,900,000	3,800,000	0
504,600	504,600	Proceeds from Sale of Assets	710,000	775,500	317,500	1,550,300
	(944,791)	Balance Sheet Movements	0	0	0	0
		<b>Less: Capital Movements</b>				
244,139,708	195,698,936	Capital Expenditure	218,389,845	108,984,494	41,274,852	32,739,561
0	0	Non-Cash Dedications	0	0	0	0
4,856,900	4,856,900	Loan Principal Repayments	4,572,200	4,679,800	3,970,100	3,020,300
<b>443,799</b>	<b>(11,965,004)</b>	<b>Overall Cash Movement</b>	<b>7,024,970</b>	<b>6,734,697</b>	<b>9,664,546</b>	<b>15,012,030</b>
		<b>Equity Movements</b>				
(168,642)	(12,577,445)	Restricted Funds - increase/(decrease)	4,407,707	4,099,043	7,380,716	12,331,783
<b>612,441</b>	<b>612,441</b>	<b>Unrestricted Cash Surplus/(Deficit)</b>	<b>2,617,263</b>	<b>2,635,654</b>	<b>2,283,830</b>	<b>2,680,247</b>

## Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates

## Directorate: Corporate Sustainability

## Budget Summary



Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	Corporate Sustainability Office	0	0	0	0	0
48,088,071	48,088,071	Finance	2,317,229	50,405,300	52,039,400	53,485,500	55,077,600
0	0	Procurement	0	0	0	0	0
0	0	Risk & Compliance	0	0	0	0	0
37,700	37,700	Technology & Innovation	1,300	39,000	40,100	41,300	42,500
0	0	Asset Management	0	0	0	0	0
225,800	225,800	Commercial & Property Services	212,642	438,442	451,500	465,000	478,900
<b>48,351,571</b>	<b>48,351,571</b>	<b>Total Operating Revenue</b>	<b>2,531,171</b>	<b>50,882,742</b>	<b>52,531,000</b>	<b>53,991,800</b>	<b>55,599,000</b>
		<b>Operating Expenditure</b>					
387,032	536,348	Corporate Sustainability Office	(29,948)	357,084	363,700	371,642	381,327
1,604,980	1,604,980	Finance	(1,259,419)	345,561	360,285	369,871	379,531
0	0	Procurement	0	0	0	0	0
0	0	Risk & Compliance	650,704	650,704	669,582	689,209	709,386
186,783	186,783	Technology & Innovation	(185,783)	1,000	1,000	1,000	1,000
0	0	Asset Management	(0)	(0)	(0)	(0)	0
1,537,484	1,537,484	Commercial & Property Services	107,862	1,645,346	1,670,725	1,699,992	1,733,569
<b>3,716,279</b>	<b>3,865,595</b>	<b>Total Operating Expenditure</b>	<b>(716,585)</b>	<b>2,999,694</b>	<b>3,065,291</b>	<b>3,131,714</b>	<b>3,204,813</b>
<b>44,635,292</b>	<b>44,485,976</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>3,247,756</b>	<b>47,883,048</b>	<b>49,465,709</b>	<b>50,860,086</b>	<b>52,394,187</b>
<b>45,314,292</b>	<b>45,164,976</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>3,250,656</b>	<b>48,564,948</b>	<b>50,154,209</b>	<b>51,559,186</b>	<b>53,104,087</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		653,800	1,276,900	1,398,800	1,470,000
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>47,911,148</b>	<b>48,877,309</b>	<b>50,160,386</b>	<b>51,634,087</b>

**Directorate: Corporate Sustainability  
Program: Corporate Sustainability Office**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Corporate Sustainability Office</b>					
0	274,990	Staff Costs	445,528	445,528	458,900	472,700	486,900
0	0	Operating Costs	19,360	19,360	19,700	20,100	20,500
0	0	ABC Charges	73,095	73,095	74,700	76,542	78,427
0	0	Governance Charges	(304,000)	(304,000)	(314,700)	(325,700)	(335,400)
		<b>Corporate Services Office</b>					
291,758	138,958	Corporate Services Office Expenses	(291,758)	0	0	0	0
(27,126)	0	Budget Efficiency Dividend	27,126	0	0	0	0
		<b>Section 356 Donations</b>					
122,400	122,400	Section 356 Donations	700	123,100	125,100	128,000	130,900
<b>387,032</b>	<b>536,348</b>	<b>Total Operating Expenditure</b>	<b>(29,948)</b>	<b>357,084</b>	<b>363,700</b>	<b>371,642</b>	<b>381,327</b>
<b>(387,032)</b>	<b>(536,348)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>29,948</b>	<b>(357,084)</b>	<b>(363,700)</b>	<b>(371,642)</b>	<b>(381,327)</b>
<b>(387,032)</b>	<b>(536,348)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>29,948</b>	<b>(357,084)</b>	<b>(363,700)</b>	<b>(371,642)</b>	<b>(381,327)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(357,084)</b>	<b>(363,700)</b>	<b>(371,642)</b>	<b>(381,327)</b>

Directorate: Corporate Sustainability  
Program: Finance

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>General Purpose Revenues</b>					
25,304,600	25,304,600	Rates - Residential	823,300	26,127,900	26,911,700	27,719,100	28,550,700
6,913,000	6,913,000	Rates - Business	166,400	7,079,400	7,291,800	7,510,600	7,735,900
5,336,400	5,336,400	Rates - Farmland	140,200	5,476,600	5,640,900	5,810,100	5,984,400
(801,000)	(801,000)	Abandonments Pensioner	126,000	(675,000)	(695,300)	(716,200)	(737,700)
(28,200)	(28,200)	Abandonments Other	(900)	(29,100)	(30,000)	(30,900)	(31,800)
430,600	430,600	Pensioner Subsidy Rates	(59,300)	371,300	382,400	393,900	405,700
2,464,871	2,464,871	Interest	665,929	3,130,800	3,346,700	3,331,900	3,419,400
5,687,700	5,687,700	Financial Assistance Grant - Gen Component	328,700	6,016,400	6,196,900	6,382,800	6,574,300
2,627,100	2,627,100	Financial Assistance Grant - Roads Component	106,500	2,733,600	2,815,600	2,900,100	2,987,100
		<b>Finance</b>					
102,100	102,100	Section 603 Certificates	3,600	105,700	108,900	112,200	115,600
21,500	21,500	Credit Card Surcharge	(1,500)	20,000	20,600	21,200	21,800
36,000	36,000	Fees & Charges - Other	0	36,000	37,100	38,200	39,300
(17,900)	(17,900)	Net Share in JV & Associates	17,900	0	0	0	0
11,300	11,300	Other Revenue	400	11,700	12,100	12,500	12,900
<b>48,088,071</b>	<b>48,088,071</b>	<b>Total Operating Revenue</b>	<b>2,317,229</b>	<b>50,405,300</b>	<b>52,039,400</b>	<b>53,485,500</b>	<b>55,077,600</b>
		<b>Operating Expenditure</b>					
		<b>Rates &amp; Debt Recovery</b>					
337,485	337,485	Rates & Debt Recovery Staff Costs	73,429	410,914	423,200	435,900	449,000
270,000	270,000	Rates & Debt Recovery Operations	76,000	346,000	351,200	358,200	365,400
		<b>Finance</b>					
1,648,731	1,483,793	Financial Services Staff Costs	729,812	2,378,543	2,449,400	2,522,600	2,597,900
533,500	533,500	Financial Services Operations	20,000	553,500	562,000	573,200	584,600
100,000	100,000	Financial Services Special Projects	105,000	205,000	208,100	212,300	216,500
1,000,000	1,000,000	Finance Uplift	(1,000,000)	0	0	0	0
(373,019)	(208,081)	Budget Efficiency Dividend	19	(373,000)	(378,600)	(386,200)	(393,900)
12,400	12,400	Interest Paid - Trust Funds	0	12,400	12,600	12,900	13,200
(2,026,840)	(2,026,840)	ABC Charges	(672,656)	(2,699,496)	(2,765,615)	(2,842,629)	(2,921,869)
0	0	Governance Charges	(501,800)	(501,800)	(515,600)	(530,200)	(545,300)
		<b>Integrated Planning &amp; Reporting</b>					
99,752	99,752	IP&R Staff Costs	(99,752)	0	0	0	0
13,500	13,500	IP&R Operations	0	13,500	13,600	13,800	14,000
(10,529)	(10,529)	Budget Efficiency Dividend	10,529	0	0	0	0
<b>1,604,980</b>	<b>1,604,980</b>	<b>Total Operating Expenditure</b>	<b>(1,259,419)</b>	<b>345,561</b>	<b>360,285</b>	<b>369,871</b>	<b>379,531</b>
<b>46,483,091</b>	<b>46,483,091</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>3,576,648</b>	<b>50,059,739</b>	<b>51,679,115</b>	<b>53,115,629</b>	<b>54,698,069</b>
<b>46,483,091</b>	<b>46,483,091</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>3,576,648</b>	<b>50,059,739</b>	<b>51,679,115</b>	<b>53,115,629</b>	<b>54,698,069</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		615,800	1,237,800	1,358,500	1,428,500
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>49,443,939</b>	<b>50,441,315</b>	<b>51,757,129</b>	<b>53,269,569</b>

Directorate: Corporate Sustainability  
Program: Procurement & Contracts

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Procurement</b>					
350,689	350,689	Procurement Staff Costs	157,038	507,727	522,900	538,600	554,800
15,400	15,400	Procurement Operations	(15,400)	0	0	0	0
(34,036)	(34,036)	Budget Efficiency Dividend	36	(34,000)	(34,500)	(35,200)	(35,900)
(332,053)	(332,053)	ABC Charges	(141,674)	(473,727)	(488,400)	(503,400)	(518,900)
0	0	<b>Total Operating Expenditure</b>	0	0	0	0	0
0	0	<b>Operating Result - Surplus/(Deficit)</b>	0	0	0	0	0
0	0	<b>Operating Cash Result - Surplus/(Deficit)</b>	0	0	0	0	0
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		0	0	0	0

Directorate: Corporate Sustainability  
Program: Risk & Compliance

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
0	0	Operating Revenue	0	0	0	0	0
0	0	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Risk &amp; Compliance</b>					
0	0	Risk & Compliance Staff Costs	573,297	573,297	590,500	608,200	626,400
0	0	Insurance Premiums	1,882,100	1,882,100	1,976,300	2,075,100	2,178,800
0	0	ABC Charges	(1,804,693)	(1,804,693)	(1,897,218)	(1,994,091)	(2,095,814)
0	0	<b>Total Operating Expenditure</b>	<b>650,704</b>	<b>650,704</b>	<b>669,582</b>	<b>689,209</b>	<b>709,386</b>
0	0	<b>Operating Result - Surplus/(Deficit)</b>	<b>(650,704)</b>	<b>(650,704)</b>	<b>(669,582)</b>	<b>(689,209)</b>	<b>(709,386)</b>
0	0	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(650,704)</b>	<b>(650,704)</b>	<b>(669,582)</b>	<b>(689,209)</b>	<b>(709,386)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(650,704)</b>	<b>(669,582)</b>	<b>(689,209)</b>	<b>(709,386)</b>

Directorate: Corporate Sustainability  
Program: Technology & Innovation

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Technology Services</b>					
1,000	1,000	Technology Services	0	1,000	1,000	1,000	1,000
		<b>Records Management</b>					
36,700	36,700	DA Archiving Fee	1,300	38,000	39,100	40,300	41,500
<b>37,700</b>	<b>37,700</b>	<b>Total Operating Revenue</b>	<b>1,300</b>	<b>39,000</b>	<b>40,100</b>	<b>41,300</b>	<b>42,500</b>
		<b>Operating Expenditure</b>					
		<b>Business Systems</b>					
538,178	485,744	Business Systems Staff Costs	5,438	543,616	559,700	576,300	593,400
72,600	125,034	Business Systems Operations	79,300	151,900	154,200	157,200	160,300
1,620,350	1,620,350	Business Systems Software Purchases	50	1,620,400	1,644,700	1,677,600	1,711,200
(207,435)	(207,435)	Budget Efficiency Dividend	35	(207,400)	(210,500)	(214,700)	(219,000)
		<b>Technology Infrastructure</b>					
660,709	660,709	Technology Infrastructure Staff Costs	46,613	707,322	728,200	749,800	772,100
1,722,516	1,722,516	Technology Infrastructure Operations	(71,219)	1,651,297	1,676,100	1,709,600	1,743,900
5,600	5,600	Technology Infrastructure Hardware Maintenance	0	5,600	5,700	5,800	5,900
712,750	712,750	Technology Infrastructure Software Purchases	50	712,800	723,500	738,000	752,800
(288,363)	(288,363)	Budget Efficiency Dividend	(37)	(288,400)	(292,700)	(298,600)	(304,600)
		<b>Technology Management</b>					
354,862	354,862	Technology Services Management Staff Costs	(3,463)	351,399	360,800	371,000	381,400
68,300	68,300	Technology Services Management Operations	(200)	68,100	69,100	70,500	71,900
(39,343)	(39,343)	Budget Efficiency Dividend	43	(39,300)	(39,900)	(40,700)	(41,500)
18,800	18,800	Depreciation	0	18,800	18,800	18,800	18,800
(5,238,524)	(5,238,524)	ABC Charges	(56,610)	(5,295,134)	(5,396,700)	(5,519,600)	(5,645,600)
		<b>Records Management</b>					
180,326	180,326	Records Management Staff Costs	4,897	185,223	190,700	196,400	202,300
22,500	22,500	Records Management Operations	(8,700)	13,800	14,000	14,200	14,400
2,000	2,000	Records Storage & Destruction	(1,000)	1,000	1,000	1,000	1,000
(19,043)	(19,043)	Budget Efficiency Dividend	9,743	(9,300)	(9,400)	(9,600)	(9,800)
0	0	ABC Charges	(190,723)	(190,723)	(196,300)	(202,000)	(207,900)
<b>186,783</b>	<b>186,783</b>	<b>Total Operating Expenditure</b>	<b>(185,783)</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>(149,083)</b>	<b>(149,083)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>187,083</b>	<b>38,000</b>	<b>39,100</b>	<b>40,300</b>	<b>41,500</b>
<b>(130,283)</b>	<b>(130,283)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>187,083</b>	<b>56,800</b>	<b>57,900</b>	<b>59,100</b>	<b>60,300</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		38,000	39,100	40,300	41,500
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>18,800</b>	<b>18,800</b>	<b>18,800</b>	<b>18,800</b>

Directorate: Corporate Sustainability  
Program: Asset Management

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
0	0	Operating Revenue	0	0	0	0	0
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Asset Management &amp; Support</b>					
1,354,698	1,405,660	Asset Management Staff Costs	(500,045)	854,653	879,100	904,600	930,800
53,100	53,100	Asset Management Costs	(16,100)	37,000	37,600	38,400	39,200
8,400	8,400	Asset Management Special Projects	(8,400)	0	0	0	0
		Asset Revaluations	160,000	160,000	140,000	70,000	105,000
84,900	84,900	NEWLOG Contribution	(24,900)	60,000	60,900	62,100	63,300
1,600	1,600	Broadcast Licences - Operating Costs	100	1,700	1,800	1,900	2,000
(139,711)	(190,673)	Budget Efficiency Dividend	11	(139,700)	(141,800)	(144,600)	(147,500)
(1,362,987)	(1,362,987)	ABC Charges	389,334	(973,653)	(977,600)	(932,400)	(992,800)
0	0	<b>Total Operating Expenditure</b>	(0)	(0)	(0)	(0)	0
0	0	<b>Operating Result - Surplus/(Deficit)</b>	0	0	0	0	(0)
0	0	<b>Operating Cash Result - Surplus/(Deficit)</b>	0	0	0	0	(0)
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		0	0	0	(0)

**Directorate: Corporate Sustainability  
Program: Commercial & Property Services**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
225,800	225,800	Property Rentals & Other Revenue	212,642	438,442	451,500	465,000	478,900
<b>225,800</b>	<b>225,800</b>	<b>Total Operating Revenue</b>	<b>212,642</b>	<b>438,442</b>	<b>451,500</b>	<b>465,000</b>	<b>478,900</b>
		<b>Operating Expenditure</b>					
		<b>Property</b>					
191,420	191,420	Property Staff Costs	276,386	467,806	481,700	496,100	510,900
15,200	15,200	Native Title Claim	0	15,200	15,400	15,700	16,000
91,700	91,700	General Non-Recoverable Costs	(31,400)	60,300	61,400	62,800	64,300
4,300	4,300	Dept of Lands Lease Payment	0	4,300	4,400	4,500	4,600
(48,436)	(48,436)	Budget Efficiency Dividend	36	(48,400)	(49,100)	(50,100)	(51,100)
47,300	47,300	Interest on Loans	(7,000)	40,300	33,800	26,900	19,800
660,200	660,200	Depreciation	2,900	663,100	669,700	680,300	691,100
357,460	357,460	ABC Charges	(76,916)	280,544	287,625	293,792	303,769
		<b>Crown Property</b>					
61,640	61,640	Property Crown Reserves Staff Costs	(37,044)	24,596	25,300	26,100	26,900
		<b>Real Estate Development</b>					
15,900	15,900	Dunoon Rd Widening for Nth Lismore Plateau	(15,900)	0	0	0	0
0	0	Legal Costs	5,000	5,000	5,100	5,200	5,300
1,000	1,000	General Recoverable Costs	(1,000)	0	0	0	0
52,900	52,900	Held for Sale Industrial Land Maintenance	(2,700)	50,200	51,700	53,300	54,900
7,400	7,400	Held for Sale Residential Land Maintenance	(4,500)	2,900	3,000	3,100	3,200
		<b>Road Acquisition Costs</b>					
15,900	15,900	Road Acquisitions General	0	15,900	16,100	16,400	16,700
63,600	63,600	Road Acquisitions Wyrallah Rd Tuckurimba	0	63,600	64,600	65,900	67,200
<b>1,537,484</b>	<b>1,537,484</b>	<b>Total Operating Expenditure</b>	<b>107,862</b>	<b>1,645,346</b>	<b>1,670,725</b>	<b>1,699,992</b>	<b>1,733,569</b>
<b>(1,311,684)</b>	<b>(1,311,684)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>104,780</b>	<b>(1,206,904)</b>	<b>(1,219,225)</b>	<b>(1,234,992)</b>	<b>(1,254,669)</b>
<b>(651,484)</b>	<b>(651,484)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>107,680</b>	<b>(543,804)</b>	<b>(549,525)</b>	<b>(554,692)</b>	<b>(563,569)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(543,804)</b>	<b>(549,525)</b>	<b>(554,692)</b>	<b>(563,569)</b>

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
 Directorate: Economy, Planning & Environment  
 Budget Summary



Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
344,200	344,200	Economy, Planning & Environment Office	12,000	356,200	366,800	377,800	389,100
1,441,900	1,441,900	Development Standards	(187,080)	1,254,820	1,287,300	1,326,000	1,365,700
634,700	634,700	Development Services	87,600	722,300	744,100	766,500	789,400
24,500	710,604	Strategic Services	5,500	30,000	30,900	31,800	32,800
<b>2,445,300</b>	<b>3,131,404</b>	<b>Total Operating Revenue</b>	<b>(81,980)</b>	<b>2,363,320</b>	<b>2,429,100</b>	<b>2,502,100</b>	<b>2,577,000</b>
		<b>Operating Expenditure</b>					
1,789,083	1,535,160	Economy, Planning & Environment Office	(900,088)	888,995	911,803	936,428	963,080
1,560,690	1,560,690	Development Standards	107,291	1,667,981	1,714,923	1,764,539	1,815,654
2,684,074	2,704,335	Development Services	(629,722)	2,054,352	2,111,593	2,172,466	2,234,969
3,109,333	5,028,023	Strategic Services	(290,907)	2,818,426	2,837,629	2,827,414	2,883,825
<b>9,143,180</b>	<b>10,828,208</b>	<b>Total Operating Expenditure</b>	<b>(1,713,426)</b>	<b>7,429,754</b>	<b>7,575,949</b>	<b>7,700,847</b>	<b>7,897,529</b>
<b>(6,697,880)</b>	<b>(7,696,804)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>1,631,446</b>	<b>(5,066,434)</b>	<b>(5,146,849)</b>	<b>(5,198,747)</b>	<b>(5,320,529)</b>
<b>(6,697,880)</b>	<b>(7,696,804)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,631,446</b>	<b>(5,066,434)</b>	<b>(5,146,849)</b>	<b>(5,198,747)</b>	<b>(5,320,529)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		1,254,800	1,286,100	1,318,200	1,351,200
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		1,444,913	1,445,121	1,396,319	1,394,046
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		2,707,600	2,782,500	2,859,400	2,938,600
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(5,074,321)</b>	<b>(5,198,127)</b>	<b>(5,343,628)</b>	<b>(5,513,882)</b>

Directorate: Economy, Planning & Environment  
 Program: Economy, Planning & Environment Office

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
100,600	100,600	Economy, Planning & Environment Office	3,500	104,100	107,200	110,400	113,700
243,600	243,600	Business Support	8,500	252,100	259,600	267,400	275,400
<b>344,200</b>	<b>344,200</b>	<b>Total Operating Revenue</b>	<b>12,000</b>	<b>356,200</b>	<b>366,800</b>	<b>377,800</b>	<b>389,100</b>
		<b>Operating Expenditure</b>					
		<b>Economy, Planning &amp; Environment Office</b>					
417,721	481,395	Staff Costs	533,949	951,670	978,700	1,007,100	1,036,400
26,000	26,000	Operating Costs	9,400	35,400	35,900	36,600	37,300
(41,254)	(104,928)	Budget Efficiency Dividend	(46)	(41,300)	(41,900)	(42,700)	(43,600)
65,646	65,646	ABC Charges	38,909	104,555	107,410	110,599	113,768
0	0	Governance Charges	(293,000)	(293,000)	(303,300)	(313,900)	(323,300)
		<b>Business Support</b>					
495,445	495,445	Business Support Staff Costs	(493,345)	2,100	2,200	2,300	2,400
8,400	8,400	Business Support Operations	(5,400)	3,000	3,000	3,000	3,000
2,100	2,100	Business Support Staff Recognition Program	(2,100)	0	0	0	0
(47,039)	(47,039)	Budget Efficiency Dividend	39	(47,000)	(47,700)	(48,700)	(49,700)
192,271	192,271	ABC Charges	(18,701)	173,570	177,493	182,129	186,813
		<b>Chief Community Office</b>					
613,732	301,902	Chief Community Office Staff Costs	(613,732)	0	0	0	0
9,100	9,100	Chief Community Officer Expenses	(9,100)	0	0	0	0
(57,907)	0	Budget Efficiency Dividend	57,907	0	0	0	0
104,868	104,868	ABC Charges	(104,868)	0	0	0	0
<b>1,789,083</b>	<b>1,535,160</b>	<b>Total Operating Expenditure</b>	<b>(900,088)</b>	<b>888,995</b>	<b>911,803</b>	<b>936,428</b>	<b>963,080</b>
<b>(1,444,883)</b>	<b>(1,190,960)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>912,088</b>	<b>(532,795)</b>	<b>(545,003)</b>	<b>(558,628)</b>	<b>(573,980)</b>
<b>(1,444,883)</b>	<b>(1,190,960)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>912,088</b>	<b>(532,795)</b>	<b>(545,003)</b>	<b>(558,628)</b>	<b>(573,980)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		104,100	107,200	110,400	113,700
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(636,895)</b>	<b>(652,203)</b>	<b>(669,028)</b>	<b>(687,680)</b>

Directorate: Economy, Planning & Environment  
Program: Development Standards

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Development Standards</b>					
752,400	752,400	Building Services	(609,700)	142,700	141,800	146,100	150,400
204,500	204,500	Environmental & Public Health	72,600	277,100	285,500	294,100	302,900
485,000	485,000	Onsite Sewerage Management	350,020	835,020	860,000	885,800	912,400
<b>1,441,900</b>	<b>1,441,900</b>	<b>Total Operating Revenue</b>	<b>(187,080)</b>	<b>1,254,820</b>	<b>1,287,300</b>	<b>1,326,000</b>	<b>1,365,700</b>
		<b>Operating Expenditure</b>					
		<b>Environmental &amp; Public Health</b>					
619,574	619,574	Environmental & Public Health Staff Costs	320,467	940,041	967,500	996,100	1,025,500
7,100	7,100	Environmental & Public Health Operations	(4,000)	3,100	3,100	3,200	3,300
1,000	1,000	Gasworks Remediation	(1,000)	0	0	0	0
1,000	1,000	Overgrown Allotment Clearing	0	1,000	1,000	1,000	1,000
12,800	12,800	Water & Environmental Monitoring	0	12,800	13,000	13,300	13,600
(59,640)	(59,640)	Budget Efficiency Dividend	40	(59,600)	(60,500)	(61,700)	(62,900)
486,788	486,788	ABC Charges	(63,601)	423,187	433,863	445,634	457,768
		<b>Onsite Sewerage Management</b>					
370,448	370,448	OSSM Staff Costs	(87,202)	283,246	291,200	299,500	308,100
4,900	4,900	OSSM Operations	0	4,900	5,000	5,100	5,200
116,720	116,720	ABC Charges	(57,413)	59,307	60,761	62,405	64,086
<b>1,560,690</b>	<b>1,560,690</b>	<b>Total Operating Expenditure</b>	<b>107,291</b>	<b>1,667,981</b>	<b>1,714,923</b>	<b>1,764,539</b>	<b>1,815,654</b>
<b>(118,790)</b>	<b>(118,790)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(294,371)</b>	<b>(413,161)</b>	<b>(427,623)</b>	<b>(438,539)</b>	<b>(449,954)</b>
<b>(118,790)</b>	<b>(118,790)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(294,371)</b>	<b>(413,161)</b>	<b>(427,623)</b>	<b>(438,539)</b>	<b>(449,954)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		700,000	721,000	742,600	764,900
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		700,000	721,000	742,600	764,900
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(413,161)</b>	<b>(427,623)</b>	<b>(438,539)</b>	<b>(449,954)</b>

**Directorate: Economy, Planning & Environment**  
**Program: Development Services**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Statutory Planning</b>					
634,700	634,700	Development Services	87,600	722,300	744,100	766,500	789,400
<b>634,700</b>	<b>634,700</b>	<b>Total Operating Revenue</b>	<b>87,600</b>	<b>722,300</b>	<b>744,100</b>	<b>766,500</b>	<b>789,400</b>
		<b>Operating Expenditure</b>					
		<b>Development Services</b>					
2,065,636	2,065,636	Development Services Staff Costs	(637,199)	1,428,437	1,468,400	1,510,500	1,553,800
51,600	51,600	Development Services Operations	5,000	56,600	57,500	58,600	59,800
0	20,261	Strong Start Cadetship Program	0	0	0	0	0
(196,846)	(196,846)	Budget Efficiency Dividend	46	(196,800)	(199,800)	(203,800)	(207,900)
763,684	763,684	ABC Charges	2,431	766,115	785,493	807,166	829,269
<b>2,684,074</b>	<b>2,704,335</b>	<b>Total Operating Expenditure</b>	<b>(629,722)</b>	<b>2,054,352</b>	<b>2,111,593</b>	<b>2,172,466</b>	<b>2,234,969</b>
<b>(2,049,374)</b>	<b>(2,069,635)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>717,322</b>	<b>(1,332,052)</b>	<b>(1,367,493)</b>	<b>(1,405,966)</b>	<b>(1,445,569)</b>
<b>(2,049,374)</b>	<b>(2,069,635)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>717,322</b>	<b>(1,332,052)</b>	<b>(1,367,493)</b>	<b>(1,405,966)</b>	<b>(1,445,569)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		1,254,800	1,286,100	1,318,200	1,351,200
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		1,254,800	1,286,100	1,318,200	1,351,200
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(1,332,052)</b>	<b>(1,367,493)</b>	<b>(1,405,966)</b>	<b>(1,445,569)</b>

Directorate: Economy, Planning & Environment  
Program: Strategic Services

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Strategic Planning</b>					
19,400	19,400	Strategic Planning	10,600	30,000	30,900	31,800	32,800
		<b>Environmental Strategies</b>					
0	506,104	Grants	0	0	0	0	0
0	180,000	Northern Rivers Watershed Initiative	0	0	0	0	0
5,100	5,100	Other Revenue	(5,100)	0	0	0	0
<b>24,500</b>	<b>710,604</b>	<b>Total Operating Revenue</b>	<b>5,500</b>	<b>30,000</b>	<b>30,900</b>	<b>31,800</b>	<b>32,800</b>
		<b>Operating Expenditure</b>					
		<b>Strategic Planning</b>					
648,323	648,323	Strategic Planning Staff Costs	224,907	873,230	899,200	926,000	953,600
29,800	29,800	Strategic Planning Operations	5,950	35,750	36,300	37,000	37,700
0	500,000	Lismore Affordable Housing Project	0	0	0	0	0
0	0	Strategic Planning Grants Projects	0	0	0	0	0
(63,047)	(63,047)	Budget Efficiency Dividend	47	(63,000)	(63,900)	(65,200)	(66,500)
249,585	249,585	ABC Charges	6,247	255,832	262,587	269,949	277,518
		<b>Environmental Strategies</b>					
521,683	521,683	Environmental Strategies Staff Costs	(283,968)	237,715	244,600	251,800	259,200
7,900	7,900	Environmental Strategies Operations	0	7,900	8,000	8,100	8,200
0	0	State of the Environment Report	17,000	17,000	0	0	19,000
10,700	10,700	Catchment Administration	0	10,700	10,900	11,100	11,300
0	207,591	Northern Rivers Watershed Initiative	0	0	0	0	0
0	8,725	VMS Trailers	0	0	0	0	0
0	4,464	Bushland Reserves Program	0	0	0	0	0
0	992,352	Urban Rivers and Catchments Program	0	0	0	0	0
(50,232)	(50,232)	Budget Efficiency Dividend	32	(50,200)	(51,000)	(52,000)	(53,000)
223,802	223,802	Biodiversity Strategy Implementation	2,685	226,487	232,103	238,494	245,005
		<b>Biodiversity Management</b>					
60,000	60,000	Weed management High Conservation	(25,000)	35,000	35,000	50,000	50,000
22,000	25,189	Spatial Data Review	0	22,000	22,000	22,000	22,000
3,000	3,000	Recognition of community achievements	(3,000)	0	0	0	3,000
19,200	44,483	Strategic conservation projects	(19,200)	0	0	10,000	0
17,300	17,300	Education actions & RLI information Pack	(6,300)	11,000	11,300	14,000	14,200
200,000	200,000	Rural Landholder Initiative	6,000	206,000	212,200	150,000	154,500
153,145	153,145	Rural Landholder Initiative - ext officer	(37,997)	115,148	125,203	122,300	126,000
35,000	35,000	Coastal Zone Management Plan Implementation	(20,000)	15,000	0	25,000	0
62,500	94,500	Community and industry group partnerships	(52,500)	10,000	62,500	22,000	22,000
20,000	45,556	Implement Sport & Recreation Plan	(20,000)	0	0	0	0
1,500	1,500	Wellbeing and tourism initiatives	0	1,500	1,500	1,500	1,500
70,000	86,476	Weed management in urban bushland	1,000	71,000	70,000	50,000	50,000
60,000	60,000	Weed management in priority riparian areas	0	60,000	37,458	60,000	60,000
4,000	6,648	Road and traffic management for wildlife	0	4,000	4,000	4,000	4,000
36,000	64,056	Koala habitat restoration program & Advisory Group	0	36,000	36,000	26,000	26,000
0	0	Koala density and population Study	55,000	55,000	0	0	0
50,000	50,000	Landcare Partnership	(5,000)	45,000	50,000	35,000	35,000
3,000	24,350	Urban Habitat for Wildlife Program	197	3,197	0	3,000	0
1,000	1,000	Evaluation Reporting and Review	0	1,000	1,000	1,000	1,000

**Directorate: Economy, Planning & Environment**  
**Program: Strategic Services**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Expenditure (continued)</b>					
		<b>Economic Development</b>					
355,760	355,760	Economic Development Staff Costs	(140,901)	214,859	221,300	227,900	234,700
42,000	42,000	Economic Development Operations	1,100	43,100	43,700	44,500	45,300
0	51,000	Small Business Month	0	0	0	0	0
10,400	10,400	Business Program Delivery	(10,400)	0	0	0	0
48,000	48,000	Event Delivery and Sponsorship	(48,000)	0	0	0	0
14,500	14,500	Project Development	0	14,500	14,700	15,000	15,300
60,000	60,000	Business Centre Infrastructure	0	60,000	60,900	62,100	63,300
0	0	Investment Attraction & Sponsorship	48,700	48,700	49,400	50,400	51,400
(49,337)	(49,337)	Budget Efficiency Dividend	37	(49,300)	(50,000)	(51,000)	(52,000)
231,851	231,851	ABC Charges	(32,543)	199,308	204,978	210,872	217,102
<b>3,109,333</b>	<b>5,028,023</b>	<b>Total Operating Expenditure</b>	<b>(290,907)</b>	<b>2,818,426</b>	<b>2,837,629</b>	<b>2,827,414</b>	<b>2,883,825</b>
<b>(3,084,833)</b>	<b>(4,317,419)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>296,407</b>	<b>(2,788,426)</b>	<b>(2,806,729)</b>	<b>(2,795,614)</b>	<b>(2,851,025)</b>
<b>(3,084,833)</b>	<b>(4,317,419)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>296,407</b>	<b>(2,788,426)</b>	<b>(2,806,729)</b>	<b>(2,795,614)</b>	<b>(2,851,025)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		744,913	724,121	653,719	629,146
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		648,700	668,200	688,200	708,800
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(2,692,213)</b>	<b>(2,750,808)</b>	<b>(2,830,095)</b>	<b>(2,930,679)</b>

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
 Directorate: People & Community  
 Budget Summary



Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	People & Community Office	0	0	0	0	0
0	0	Corporate Communications	0	0	0	0	0
0	0	Customer Contact	0	0	0	0	0
2,289,700	2,289,700	Leisure Facilities	(277,500)	2,012,200	2,083,200	2,156,600	2,232,000
280,447	280,447	Lismore Regional Gallery	80,253	360,700	367,200	180,700	167,300
233,000	233,000	Events & Facilities	28,800	261,800	387,200	277,620	408,530
190,300	190,300	Public Libraries	3,900	194,200	198,200	202,200	206,400
14,700	14,700	Destination & Tourism	(14,700)	0	0	0	0
103,100	103,100	People & Culture	(103,100)	0	0	0	0
0	0	Work, Health & Safety	0	0	0	0	0
<b>3,111,247</b>	<b>3,111,247</b>	<b>Total Operating Revenue</b>	<b>(282,347)</b>	<b>2,828,900</b>	<b>3,035,800</b>	<b>2,817,120</b>	<b>3,014,230</b>
		<b>Operating Expenditure</b>					
267,454	578,014	People & Community Office	(59,441)	208,013	212,050	216,271	222,113
6,800	6,800	Corporate Communications	400,046	406,846	417,200	429,000	442,100
0	0	Customer Contact	0	0	0	0	0
4,755,105	4,875,105	Leisure Facilities	(800,811)	3,954,294	4,031,082	4,128,932	4,244,972
1,010,338	1,243,654	Lismore Regional Gallery	161,509	1,171,847	1,169,136	1,015,449	1,016,798
1,009,777	1,018,527	Events & Facilities	161,042	1,170,819	1,339,898	1,239,398	1,375,777
2,441,335	2,441,335	Public Libraries	44,871	2,486,206	2,559,052	2,634,958	2,713,323
676,227	676,227	Destination & Tourism	(24,454)	651,773	670,250	689,697	709,736
(705,820)	2,098,768	People & Culture	705,820	0	0	0	0
911,820	911,820	Work, Health & Safety	(705,820)	206,000	209,100	213,300	217,600
<b>10,373,036</b>	<b>13,850,250</b>	<b>Total Operating Expenditure</b>	<b>(117,237)</b>	<b>10,255,799</b>	<b>10,607,768</b>	<b>10,567,004</b>	<b>10,942,419</b>
<b>(7,261,789)</b>	<b>(10,739,003)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(165,110)</b>	<b>(7,426,899)</b>	<b>(7,571,968)</b>	<b>(7,749,884)</b>	<b>(7,928,189)</b>
<b>(6,302,089)</b>	<b>(9,779,303)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(165,110)</b>	<b>(6,470,299)</b>	<b>(6,602,268)</b>	<b>(6,762,484)</b>	<b>(6,922,689)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(6,470,299)</b>	<b>(6,602,268)</b>	<b>(6,762,484)</b>	<b>(6,922,689)</b>

Directorate: People & Community  
 Program: People & Community Office

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
0	0	Operating Revenue	0	0	0	0	0
0	0	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		Operating Expenditure					
		People & Community Office					
267,454	578,014	People & Community Office	186,612	454,066	467,100	480,700	494,700
0	0	ABC Charges	36,548	36,548	37,350	38,271	39,213
0	0	Governance Charges	(282,600)	(282,600)	(292,400)	(302,700)	(311,800)
267,454	578,014	<b>Total Operating Expenditure</b>	<b>(59,441)</b>	<b>208,013</b>	<b>212,050</b>	<b>216,271</b>	<b>222,113</b>
(267,454)	(578,014)	<b>Operating Result - Surplus/(Deficit)</b>	<b>59,441</b>	<b>(208,013)</b>	<b>(212,050)</b>	<b>(216,271)</b>	<b>(222,113)</b>
(267,454)	(578,014)	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>59,441</b>	<b>(208,013)</b>	<b>(212,050)</b>	<b>(216,271)</b>	<b>(222,113)</b>
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(208,013)</b>	<b>(212,050)</b>	<b>(216,271)</b>	<b>(222,113)</b>

Directorate: People & Community  
 Program: Corporate Communications

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
0	0	<b>Operating Revenue</b>	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Communications - Infrastructure &amp; Projects</b>					
771,390	771,390	Partnering & Community Engage Staff Cost	(758,890)	12,500	15,200	15,800	18,400
0	0	Staff Costs	377,146	377,146	388,500	400,200	412,200
9,900	9,900	Partnering & Community Engage Operations	0	9,900	10,000	10,100	10,200
0	0	Primex	20,000	20,000	20,000	20,000	20,000
0	0	Community Disaster Recovery Grant	0	0	0	0	0
6,800	6,800	Disability Action Plan	(600)	6,200	5,200	5,300	6,400
0	0	Reconciliation Action Plan	0	0	0	0	0
0	0	Youth Week - Council Funded	3,500	3,500	3,500	3,500	3,500
(73,271)	(73,271)	Budget Efficiency Dividend	(29)	(73,300)	(74,400)	(75,900)	(77,400)
(708,019)	(708,019)	ABC Charges	758,919	50,900	49,200	50,000	48,800
		<b>Communications - Community &amp; Culture</b>					
0	0	Staff Costs	747,400	747,400	769,500	792,300	815,800
438,624	438,624	Media & Community Relations	(322,924)	115,700	117,600	119,600	121,600
2,000	2,000	Lismore Show Stand	200	2,200	2,400	2,600	2,700
(40,966)	(40,966)	Budget Efficiency Dividend	(34)	(41,000)	(41,600)	(42,400)	(43,200)
(399,658)	(399,658)	ABC Charges	(424,642)	(824,300)	(847,900)	(872,100)	(896,900)
<b>6,800</b>	<b>6,800</b>	<b>Total Operating Expenditure</b>	<b>400,046</b>	<b>406,846</b>	<b>417,200</b>	<b>429,000</b>	<b>442,100</b>
<b>(6,800)</b>	<b>(6,800)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(400,046)</b>	<b>(406,846)</b>	<b>(417,200)</b>	<b>(429,000)</b>	<b>(442,100)</b>
<b>(6,800)</b>	<b>(6,800)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(400,046)</b>	<b>(406,846)</b>	<b>(417,200)</b>	<b>(429,000)</b>	<b>(442,100)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(406,846)</b>	<b>(417,200)</b>	<b>(429,000)</b>	<b>(442,100)</b>

Directorate: People & Community  
Program: Customer Contact

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
0	0	<b>Operating Revenue</b>	0	0	0	0	0
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Customer Contact</b>					
993,275	993,275	Contact Centre Staff Costs	(32,937)	960,338	989,000	1,018,600	1,049,100
2,100	2,100	Contact Centre Operations	900	3,000	3,000	3,100	3,200
(92,543)	(92,543)	Budget Efficiency Dividend	43	(92,500)	(93,900)	(95,800)	(97,700)
0	0	Depreciation	0	0	0	0	0
(902,832)	(902,832)	ABC Charges	31,994	(870,838)	(898,100)	(925,900)	(954,600)
0	0	<b>Total Operating Expenditure</b>	(0)	0	0	0	0
0	0	<b>Operating Result - Surplus/(Deficit)</b>	0	0	0	0	0
0	0	<b>Operating Cash Result - Surplus/(Deficit)</b>	0	0	0	0	0
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		0	0	0	0

Directorate: People & Community  
Program: Leisure Facilities

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Liveable &amp; Active Communities</b>					
661,900	661,900	GSAC	(81,900)	580,000	600,500	621,700	643,500
635,800	635,800	GSAC Gym	(77,800)	558,000	577,800	598,200	619,100
668,200	668,200	GSAC Swimstations	(126,600)	541,600	562,300	583,600	605,600
290,300	290,300	Lismore Memorial Baths	22,600	312,900	321,900	331,300	340,900
33,500	33,500	Lismore Memorial Baths - Swimsations	(13,800)	19,700	20,700	21,800	22,900
<b>2,289,700</b>	<b>2,289,700</b>	<b>Total Operating Revenue</b>	<b>(277,500)</b>	<b>2,012,200</b>	<b>2,083,200</b>	<b>2,156,600</b>	<b>2,232,000</b>
		<b>Operating Expenditure</b>					
		<b>Goonellabah Sports &amp; Aquatic Centre (GSAC)</b>					
80,000	80,000	GSAC Staff Costs	(68,500)	11,500	12,200	12,800	13,400
1,049,746	1,049,746	GSAC Operations	10,712	1,060,458	1,094,200	1,129,400	1,165,600
128,987	128,987	GSAC Kiosk	(15,679)	113,308	115,800	118,600	121,500
364,176	364,176	GSAC Pool	(124,151)	240,025	247,500	254,600	261,900
16,600	16,600	GSAC Skatepark Maintenance	(6,000)	10,600	11,100	11,400	11,700
13,300	13,300	GSAC Stadium	0	13,300	13,500	13,800	14,100
275,255	275,255	GSAC Gym	(151,729)	123,526	126,700	130,000	133,400
390,096	390,096	GSAC Swimstations	(60,170)	329,926	339,700	349,800	360,200
0	120,000	GSAC Point of Sale Software	0	0	0	0	0
(215,526)	(215,526)	Budget Efficiency Dividend	26	(215,500)	(218,700)	(223,100)	(227,600)
87,300	87,300	Interest on Loans	(44,600)	42,700	13,300	0	0
528,800	528,800	Depreciation	(2,100)	526,700	533,400	542,500	551,800
536,237	536,237	ABC Charges	(54,999)	481,238	493,331	506,436	520,821
		<b>Leisure Facilities Management</b>					
197,589	197,589	LAC Management Staff Costs	74,025	271,614	278,800	286,200	293,800
4,100	4,100	LAC Management Operations	0	4,100	4,200	4,300	4,400
1,500	1,500	Project Officer Staff Costs	0	1,500	1,500	1,500	1,500
500	500	Project Officer Operations	0	500	500	500	500
107,735	107,735	Recreation Officer Staff Costs	(107,735)	0	0	0	0
(28,954)	(28,954)	Budget Efficiency Dividend	(46)	(29,000)	(29,400)	(30,000)	(30,600)
191,554	191,554	ABC Charges	(9,639)	181,915	186,191	190,941	195,888
		<b>Lismore Memorial Baths</b>					
579,083	579,083	Lismore Memorial Baths Operations	(202,906)	376,177	388,200	400,200	412,500
55,442	55,442	Lismore Memorial Baths Kiosk	16,464	71,906	73,500	75,300	77,200
55,700	55,700	Plant & Equipment Maintenance	(30,000)	25,700	27,300	28,400	29,600
5,822	5,822	Lismore Memorial Baths Swimsations	(5,822)	0	0	0	0
(64,713)	(64,713)	Budget Efficiency Dividend	13	(64,700)	(65,700)	(67,000)	(68,300)
0	0	Interest on Loans	0	0	0	0	0
240,900	240,900	Depreciation	(1,000)	239,900	243,500	248,300	253,200
153,876	153,876	ABC Charges	(16,973)	136,903	140,461	144,055	148,463
<b>4,755,105</b>	<b>4,875,105</b>	<b>Total Operating Expenditure</b>	<b>(800,811)</b>	<b>3,954,294</b>	<b>4,031,082</b>	<b>4,128,932</b>	<b>4,244,972</b>
<b>(2,465,405)</b>	<b>(2,585,405)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>523,311</b>	<b>(1,942,094)</b>	<b>(1,947,882)</b>	<b>(1,972,332)</b>	<b>(2,012,972)</b>
<b>(1,695,705)</b>	<b>(1,815,705)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>520,211</b>	<b>(1,175,494)</b>	<b>(1,170,982)</b>	<b>(1,181,532)</b>	<b>(1,207,972)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(1,175,494)</b>	<b>(1,170,982)</b>	<b>(1,181,532)</b>	<b>(1,207,972)</b>

Directorate: People & Community  
 Program: Lismore Regional Gallery

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Media &amp; Communications</b>					
265,447	265,447	Art Gallery	95,253	360,700	367,200	180,700	167,300
15,000	15,000	Quadrangle	(15,000)	0	0	0	0
<b>280,447</b>	<b>280,447</b>	<b>Total Operating Revenue</b>	<b>80,253</b>	<b>360,700</b>	<b>367,200</b>	<b>180,700</b>	<b>167,300</b>
		<b>Operating Expenditure</b>					
		<b>Art Gallery</b>					
360,347	360,347	Art Gallery Staff Costs	11,728	372,075	383,000	394,200	405,800
206,447	206,447	Art Gallery Operations	17,553	224,000	208,700	236,800	223,300
15,000	15,000	Artist Fees	46,000	61,000	61,200	61,500	61,800
85,000	191,988	Create NSW Funding Program	110,000	195,000	195,000	0	0
0	16,181	Gordon Darling Foundation	0	0	0	0	0
0	2,547	MGNSW ADF - Caring for an art collection	0	0	0	0	0
0	9,075	MGNSW ADF - Accessible programming	0	0	0	0	0
0	21,203	AGNSW - Exhibition install and equipment	0	0	0	0	0
0	17,000	Website Transition	0	0	0	0	0
3,900	3,900	Permanent Collection	0	3,900	4,000	4,100	4,200
2,700	2,700	Public Art - Legacy	(2,700)	0	0	0	0
17,100	17,100	Public Programs - Legacy	(5,900)	11,200	11,400	11,700	12,000
0	0	Permanent Collection Storage	5,000	5,000	5,000	5,000	5,000
4,400	4,400	Youth Week Event	(4,400)	0	0	0	0
0	0	Hannah Cabinet Costs	0	0	0	0	0
(71,593)	(71,593)	Budget Efficiency Dividend	(7)	(71,600)	(72,700)	(74,200)	(75,700)
45,700	45,700	Interest on Loans	(4,600)	41,100	36,500	31,400	26,800
64,200	64,200	Depreciation	0	64,200	65,200	66,500	67,800
160,399	160,399	ABC Charges	4,490	164,889	168,736	172,949	177,698
		<b>Quadrangle</b>					
49,038	49,038	Quadrangle Staff Costs	(15,756)	33,282	34,300	35,300	36,400
26,100	26,100	Quadrangle Operations	100	26,200	26,600	27,200	27,800
0	0	Inspiring Australia Funding Dark Science	0	0	0	0	0
0	42,150	Revive: Live_Lismore Music Program	0	0	0	0	0
0	18,172	First Nations Programming Fund	0	0	0	0	0
41,600	41,600	Depreciation	0	41,600	42,200	43,000	43,900
<b>1,010,338</b>	<b>1,243,654</b>	<b>Total Operating Expenditure</b>	<b>161,509</b>	<b>1,171,847</b>	<b>1,169,136</b>	<b>1,015,449</b>	<b>1,016,798</b>
<b>(729,891)</b>	<b>(963,207)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(81,256)</b>	<b>(811,147)</b>	<b>(801,936)</b>	<b>(834,749)</b>	<b>(849,498)</b>
<b>(624,091)</b>	<b>(857,407)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(81,256)</b>	<b>(705,347)</b>	<b>(694,536)</b>	<b>(725,249)</b>	<b>(737,798)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(705,347)</b>	<b>(694,536)</b>	<b>(725,249)</b>	<b>(737,798)</b>

Directorate: People & Community  
Program: Events & Facilities

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Events</b>					
233,000	233,000	Events	28,800	261,800	387,200	277,620	408,530
<b>233,000</b>	<b>233,000</b>	<b>Total Operating Revenue</b>	<b>28,800</b>	<b>261,800</b>	<b>387,200</b>	<b>277,620</b>	<b>408,530</b>
		<b>Operating Expenditure</b>					
		<b>Events</b>					
283,107	283,107	Events Staff Costs	140,900	424,007	433,800	446,700	460,800
0	0	Legends of Cricket	20,250	20,250	36,700	39,700	39,700
0	0	Jets & Roar Game	27,500	27,500	27,500	27,500	29,000
0	0	Skate Competition	41,700	41,700	42,900	43,800	44,700
0	0	Anacac Day	20,000	20,000	20,000	20,000	0
41,700	41,700	Baseball	(41,700)	0	0	0	0
56,600	56,600	Carols by Candlelight	2,480	59,080	60,000	61,200	62,400
215,300	215,300	Community Events	600	215,900	219,400	223,900	228,700
63,200	63,200	Eat The Street	0	63,200	64,100	65,400	66,700
67,100	75,850	Events Operations	(1,400)	65,700	67,100	68,700	70,400
0	0	Flood Concert	0	0	0	0	0
40,000	40,000	Lantern Parade	7,200	47,200	47,400	47,600	47,800
77,900	77,900	Masters Games	(77,400)	500	130,800	500	131,900
28,500	28,500	Naidoc Week	13,250	41,750	42,650	43,250	38,850
10,000	10,000	North Coast National Show	0	10,000	10,000	10,000	10,000
30,000	30,000	Rugby Union/AFL Match	0	30,000	30,000	30,000	30,000
5,400	5,400	International Women's Day	0	5,400	5,500	5,600	5,700
(85,424)	(85,424)	Budget Efficiency Dividend	24	(85,400)	(86,700)	(88,400)	(90,200)
176,394	176,394	ABC Charges	7,638	184,032	188,748	193,948	199,327
<b>1,009,777</b>	<b>1,018,527</b>	<b>Total Operating Expenditure</b>	<b>161,042</b>	<b>1,170,819</b>	<b>1,339,898</b>	<b>1,239,398</b>	<b>1,375,777</b>
<b>(776,777)</b>	<b>(785,527)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(132,242)</b>	<b>(909,019)</b>	<b>(952,698)</b>	<b>(961,778)</b>	<b>(967,247)</b>
<b>(776,777)</b>	<b>(785,527)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(132,242)</b>	<b>(909,019)</b>	<b>(952,698)</b>	<b>(961,778)</b>	<b>(967,247)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(909,019)</b>	<b>(952,698)</b>	<b>(961,778)</b>	<b>(967,247)</b>

**Directorate: People & Community**  
**Program: Public Libraries**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Public Libraries</b>					
190,300	190,300	Public Libraries	3,900	194,200	198,200	202,200	206,400
<b>190,300</b>	<b>190,300</b>	<b>Total Operating Revenue</b>	<b>3,900</b>	<b>194,200</b>	<b>198,200</b>	<b>202,200</b>	<b>206,400</b>
		<b>Operating Expenditure</b>					
		<b>Public Libraries</b>					
86,700	86,700	Lismore City Library Operations	2,100	88,800	91,600	94,700	97,900
57,800	57,800	Lismore Library Local Priorities Grant Op Costs	0	57,800	58,700	59,900	61,100
2,123,500	2,123,500	Contrib to Richmond Tweed Regional Library	55,900	2,179,400	2,244,800	2,312,100	2,381,500
83,800	83,800	Depreciation	0	83,800	85,000	86,700	88,400
89,535	89,535	ABC Charges	(13,129)	76,406	78,952	81,558	84,423
<b>2,441,335</b>	<b>2,441,335</b>	<b>Total Operating Expenditure</b>	<b>44,871</b>	<b>2,486,206</b>	<b>2,559,052</b>	<b>2,634,958</b>	<b>2,713,323</b>
<b>(2,251,035)</b>	<b>(2,251,035)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(40,971)</b>	<b>(2,292,006)</b>	<b>(2,360,852)</b>	<b>(2,432,758)</b>	<b>(2,506,923)</b>
<b>(2,167,235)</b>	<b>(2,167,235)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(40,971)</b>	<b>(2,208,206)</b>	<b>(2,275,852)</b>	<b>(2,346,058)</b>	<b>(2,418,523)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(2,208,206)</b>	<b>(2,275,852)</b>	<b>(2,346,058)</b>	<b>(2,418,523)</b>

Directorate: People & Community  
Program: Destination & Tourism

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Tourism</b>					
14,700	14,700	Tourism	(14,700)	0	0	0	0
<b>14,700</b>	<b>14,700</b>	<b>Total Operating Revenue</b>	<b>(14,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>CBD Activation - Lismore Business SRV</b>					
43,800	43,800	CBD Promotion & Marketing	1,500	45,300	46,700	48,000	49,600
11,700	11,700	CBD Experience & Placemaking Initiatives	400	12,100	12,500	12,900	13,300
50,000	50,000	Coordination & Delivery	1,500	51,500	52,900	54,600	56,100
50,000	50,000	Business Lismore (Lismore Chamber of Commerce)	1,500	51,500	53,000	54,600	56,200
15,800	15,800	CBD Events Sponsorship	500	16,300	16,800	17,300	17,800
70,000	70,000	New Pop-up Activities & Events	2,100	72,100	74,300	76,500	78,800
47,600	47,600	Christmas CBD Activation	1,400	49,000	50,500	52,000	53,600
		<b>Nimbin Business Rate</b>					
18,600	18,600	CBD Activation - Operations	600	19,200	19,800	20,400	21,000
		<b>Tourism</b>					
162,665	162,665	Tourism Staff Costs	4,304	166,969	172,000	177,200	182,500
79,000	79,000	Tourism Operations	(33,600)	45,400	46,700	48,100	49,600
23,200	23,200	Tourism Development Costs	(2,000)	21,200	21,500	21,900	22,300
5,000	5,000	Tourism Signs	0	5,000	5,100	5,200	5,300
(25,090)	(25,090)	Budget Efficiency Dividend	(10)	(25,100)	(25,500)	(26,000)	(26,500)
400	400	Depreciation	0	400	400	400	400
123,552	123,552	ABC Charges	(2,648)	120,904	123,550	126,597	129,736
<b>676,227</b>	<b>676,227</b>	<b>Total Operating Expenditure</b>	<b>(24,454)</b>	<b>651,773</b>	<b>670,250</b>	<b>689,697</b>	<b>709,736</b>
<b>(661,527)</b>	<b>(661,527)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>9,754</b>	<b>(651,773)</b>	<b>(670,250)</b>	<b>(689,697)</b>	<b>(709,736)</b>
<b>(661,127)</b>	<b>(661,127)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>9,754</b>	<b>(651,373)</b>	<b>(669,850)</b>	<b>(689,297)</b>	<b>(709,336)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(651,373)</b>	<b>(669,850)</b>	<b>(689,297)</b>	<b>(709,336)</b>

Directorate: People & Community  
Program: People & Culture

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>People &amp; Culture</b>					
103,100	103,100	People & Culture	(103,100)	0	0	0	0
<b>103,100</b>	<b>103,100</b>	<b>Total Operating Revenue</b>	<b>(103,100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>People &amp; Culture Management</b>					
1,231,920	1,231,920	People & Culture Management Staff Costs	(157,357)	1,074,563	1,107,200	1,140,200	1,174,200
10,200	13,289	Reconciliation Action Plan	0	10,200	10,400	10,600	10,800
0	0	Legal Costs	50,000	50,000	52,000	54,000	56,000
(9,476)	(9,476)	Budget Efficiency Dividend	(24)	(9,500)	(9,600)	(9,800)	(10,000)
		<b>Organisational Development Staff</b>					
101,924	101,924	Organisational Development - Staff Costs	(101,924)	0	0	0	0
		<b>Organisational Development Programs</b>					
120,600	120,600	Corporate Training	0	120,600	114,200	116,700	119,200
26,700	26,700	Education Assistance	0	26,700	27,100	27,600	28,100
38,300	38,300	Culture Development	5,000	43,300	38,800	39,600	40,400
		<b>People Services</b>					
32,300	32,300	People Services Operations	(5,600)	26,700	26,900	27,100	27,300
172,500	172,500	Recruitment	(600)	171,900	173,400	175,600	177,800
		<b>Employee Relations</b>					
130,600	130,600	Health & Wellbeing	(17,500)	113,100	114,800	117,100	119,400
		<b>Employee Leave Entitlements</b>					
4,500,000	4,500,000	Superannuation	700,000	5,200,000	5,278,000	5,383,600	5,491,300
1,451,100	1,451,100	Workers Compensation Insurance	48,900	1,500,000	1,575,000	1,653,800	1,736,500
1,178,200	1,178,200	Public Holidays	(1,178,200)	0	0	0	0
1,097,900	1,097,900	Sick Leave	(1,097,900)	0	0	0	0
2,486,700	2,486,700	Annual Leave	(2,486,700)	0	0	0	0
921,600	921,600	Long Service Leave	(921,600)	0	0	0	0
0	2,801,499	Leave Entitlements	6,425,421	6,425,421	6,521,800	6,652,200	6,785,200
		<b>Oncost Credits</b>					
(12,087,100)	(12,087,100)	Oncost Credits	(1,471,221)	(13,558,321)	(13,799,500)	(14,121,400)	(14,451,900)
		<b>ABC Charges</b>					
(2,109,788)	(2,109,788)	ABC Charges	915,125	(1,194,663)	(1,230,500)	(1,266,900)	(1,304,300)
<b>(705,820)</b>	<b>2,098,768</b>	<b>Total Operating Expenditure</b>	<b>705,820</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>808,920</b>	<b>(1,995,668)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(808,920)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>808,920</b>	<b>(1,995,668)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(808,920)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Directorate: People & Community  
 Program: Work, Health & Safety

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Work, Health &amp; Safety</b>					
0	0		0	0	0	0	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Work, Health &amp; Safety</b>					
793,084	803,442	Work Health & Safety COO Staff Costs	24,695	817,779	841,800	866,700	892,300
6,200	33,200	Work Health & Safety COO Operations	0	6,200	6,300	6,400	6,500
206,000	179,000	Compliance Training	0	206,000	209,100	213,300	217,600
(93,464)	(103,822)	Budget Efficiency Dividend	(36)	(93,500)	(94,900)	(96,800)	(98,700)
0	0	ABC Charges	(730,479)	(730,479)	(753,200)	(776,300)	(800,100)
<b>911,820</b>	<b>911,820</b>	<b>Total Operating Expenditure</b>	<b>(705,820)</b>	<b>206,000</b>	<b>209,100</b>	<b>213,300</b>	<b>217,600</b>
<b>(911,820)</b>	<b>(911,820)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>705,820</b>	<b>(206,000)</b>	<b>(209,100)</b>	<b>(213,300)</b>	<b>(217,600)</b>
<b>(911,820)</b>	<b>(911,820)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>705,820</b>	<b>(206,000)</b>	<b>(209,100)</b>	<b>(213,300)</b>	<b>(217,600)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(206,000)</b>	<b>(209,100)</b>	<b>(213,300)</b>	<b>(217,600)</b>

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
 Directorate: Roads & Infrastructure  
 Budget Summary



Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	Roads & Infrastructure Office	88,411	88,411	90,464	92,577	94,000
0	0	Compliance	0	0	0	0	0
74,900	74,900	Airport	7,540	82,440	84,800	87,300	89,900
10,930,920	10,930,920	Fleet Management	37,180	10,968,100	11,149,000	11,383,200	11,622,500
7,496,000	6,496,000	Quarry Operations	(818,000)	6,678,000	6,878,400	7,084,800	7,297,500
6,409,110	9,054,296	Roads & Bridges	2,172,894	8,582,004	10,277,668	10,336,400	9,213,000
<b>24,910,930</b>	<b>26,556,116</b>	<b>Total Operating Revenue</b>	<b>1,488,025</b>	<b>26,398,955</b>	<b>28,480,332</b>	<b>28,984,277</b>	<b>28,316,900</b>
		<b>Operating Expenditure</b>					
2,108,682	1,091,805	Roads & Infrastructure Office	(1,817,446)	291,236	299,259	308,104	316,511
0	0	Compliance	0	0	0	0	0
841,080	841,080	Airport	(75,037)	766,043	766,938	785,247	804,828
8,744,183	8,769,707	Fleet Management	1,207,017	9,951,200	10,120,394	10,320,433	10,526,967
7,246,427	6,246,427	Quarry Operations	(988,325)	6,258,102	6,380,697	6,529,858	6,684,009
35,290,973	38,061,010	Roads & Bridges	5,491,390	40,782,363	41,446,835	42,276,878	43,198,070
<b>54,231,345</b>	<b>55,010,029</b>	<b>Total Operating Expenditure</b>	<b>3,817,599</b>	<b>58,048,944</b>	<b>59,014,124</b>	<b>60,220,520</b>	<b>61,530,385</b>
<b>(29,320,415)</b>	<b>(28,453,913)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(2,329,574)</b>	<b>(31,649,989)</b>	<b>(30,533,792)</b>	<b>(31,236,243)</b>	<b>(33,213,485)</b>
<b>(8,452,215)</b>	<b>(7,585,713)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(55,974)</b>	<b>(8,508,189)</b>	<b>(7,093,892)</b>	<b>(7,393,043)</b>	<b>(8,958,985)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		9,127,796	620,000	3,120,000	3,120,000
		Asset Sales		668,000	738,000	267,000	1,403,300
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		13,877,590	11,532,310	11,154,259	12,496,967
		Capital Expenditure		22,341,254	14,757,484	17,129,926	18,178,036
		Loan Repayments		904,300	964,100	529,300	160,900
		Transfer to Reserves		12,702,729	11,102,900	10,842,600	12,194,000
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(20,783,086)</b>	<b>(21,028,066)</b>	<b>(21,353,610)</b>	<b>(22,471,654)</b>

Directorate: Roads & Infrastructure  
 Program: Roads & Infrastructure Office

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	Roads Safety Officer TfNSW	88,411	88,411	90,464	92,577	94,000
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>88,411</b>	<b>88,411</b>	<b>90,464</b>	<b>92,577</b>	<b>94,000</b>
		<b>Operating Expenditure</b>					
		<b>Roads &amp; Infrastructure Office</b>					
5,200	5,200	Roads & Infrastructure Office	1,507,652	1,512,852	1,557,600	1,603,700	1,651,100
0	0	ABC Charges	(1,094,252)	(1,094,252)	(1,124,349)	(1,155,285)	(1,189,233)
0	0	Governance Charges	(282,600)	(282,600)	(292,400)	(302,700)	(311,800)
		<b>Survey &amp; Design</b>					
658,132	658,132	Survey & Design Staff Costs	(609,632)	48,500	49,300	50,300	51,300
1,200	1,200	Survey & Design Operations	0	1,200	1,200	1,200	1,200
9,300	9,300	Chart Plotter Consumables	0	9,300	9,300	9,500	9,700
26,200	26,200	Traffic Facilities	0	26,200	26,500	27,000	27,500
3,600	3,600	Radio Base Cost and Licenses - Wyreema Av	200	3,800	4,000	4,200	4,400
(64,935)	(64,935)	Budget Efficiency Dividend	35	(64,900)	(65,900)	(67,200)	(68,500)
158,035	158,035	ABC Charges	(26,899)	131,136	134,008	137,389	140,844
		<b>Chief Operating Office</b>					
1,100,009	272,265	COO Management Office Staff Costs	(1,100,009)	0	0	0	0
3,900	3,900	COO Management Office Expenses	(3,900)	0	0	0	0
(112,210)	0	Budget Efficiency Dividend	112,210	0	0	0	0
320,251	320,251	ABC Charges	(320,251)	0	0	0	0
		<b>COO Shared Services Office</b>					
1,150,032	741,767	COO Shared Services Staff Costs	(1,150,032)	0	0	0	0
(106,922)	0	Budget Efficiency Dividend	106,922	0	0	0	0
(1,043,110)	(1,043,110)	ABC Charges	1,043,110	0	0	0	0
<b>2,108,682</b>	<b>1,091,805</b>	<b>Total Operating Expenditure</b>	<b>(1,817,446)</b>	<b>291,236</b>	<b>299,259</b>	<b>308,104</b>	<b>316,511</b>
<b>(2,108,682)</b>	<b>(1,091,805)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>1,905,857</b>	<b>(202,825)</b>	<b>(208,795)</b>	<b>(215,527)</b>	<b>(222,511)</b>
<b>(2,108,682)</b>	<b>(1,091,805)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,905,857</b>	<b>(202,825)</b>	<b>(208,795)</b>	<b>(215,527)</b>	<b>(222,511)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(202,825)</b>	<b>(208,795)</b>	<b>(215,527)</b>	<b>(222,511)</b>

Directorate: Roads & Infrastructure  
Program: Compliance

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Operational Compliance</b>					
948,183	948,183	Operational Compliance Staff Costs	(417,982)	530,201	546,100	562,500	579,400
(88,156)	(88,156)	Budget Efficiency Dividend	(44)	(88,200)	(89,500)	(91,300)	(93,100)
(860,027)	(860,027)	ABC Charges	418,026	(442,001)	(456,600)	(471,200)	(486,300)
0	0	<b>Total Operating Expenditure</b>	0	0	0	0	0
0	0	<b>Operating Result - Surplus/(Deficit)</b>	0	0	0	0	0
0	0	<b>Operating Cash Result - Surplus/(Deficit)</b>	0	0	0	0	0
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		0	0	0	0

Directorate: Roads & Infrastructure  
Program: Airport

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
74,900	74,900	Lismore Regional Airport	7,540	82,440	84,800	87,300	89,900
<b>74,900</b>	<b>74,900</b>	<b>Total Operating Revenue</b>	<b>7,540</b>	<b>82,440</b>	<b>84,800</b>	<b>87,300</b>	<b>89,900</b>
		<b>Operating Expenditure</b>					
233,658	233,658	Airport Staff Costs	(115,634)	118,024	121,600	125,200	128,900
92,611	92,611	Airport Operations	(7,451)	85,160	80,500	83,200	86,000
59,100	59,100	Airport Building Maintenance	(27,500)	31,600	27,300	28,000	28,700
80,200	80,200	Airport Compliance	11,400	91,600	93,000	94,800	96,600
6,900	6,900	Airport Pavement Maintenance	0	6,900	7,000	7,100	7,200
31,900	31,900	Airport Lighting Maintenance	0	31,900	32,400	33,000	33,700
82,100	82,100	Airport Surrounds Maintenance	30,400	112,500	111,100	113,300	115,600
6,300	6,300	Airport Security Operations	(5,000)	1,300	1,300	1,300	1,300
1,000	1,000	Interest on Loans	(400)	600	300	0	0
(55,112)	(55,112)	Budget Efficiency Dividend	55,112	0	0	0	0
168,700	168,700	Depreciation	0	168,700	171,300	174,800	178,300
133,723	133,723	ABC Charges	(15,964)	117,759	121,138	124,547	128,528
<b>841,080</b>	<b>841,080</b>	<b>Total Operating Expenditure</b>	<b>(75,037)</b>	<b>766,043</b>	<b>766,938</b>	<b>785,247</b>	<b>804,828</b>
<b>(766,180)</b>	<b>(766,180)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>82,577</b>	<b>(683,603)</b>	<b>(682,138)</b>	<b>(697,947)</b>	<b>(714,928)</b>
<b>(597,480)</b>	<b>(597,480)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>82,577</b>	<b>(514,903)</b>	<b>(510,838)</b>	<b>(523,147)</b>	<b>(536,628)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		11,300	11,600	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(526,203)</b>	<b>(522,438)</b>	<b>(523,147)</b>	<b>(536,628)</b>

**Directorate: Roads & Infrastructure**  
**Program: Fleet**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
374,900	374,900	Fabrication Shop	13,100	388,000	399,600	411,600	423,900
9,868,320	9,868,320		(20)	9,868,300	10,016,300	10,216,600	10,420,900
360,700	360,700	Sign Shop	12,600	373,300	384,500	396,000	407,900
327,000	327,000	Plant Hire & Other Revenue	11,500	338,500	348,600	359,000	369,800
<b>10,930,920</b>	<b>10,930,920</b>	<b>Total Operating Revenue</b>	<b>37,180</b>	<b>10,968,100</b>	<b>11,149,000</b>	<b>11,383,200</b>	<b>11,622,500</b>
		<b>Operating Expenditure</b>					
		<b>Fabrication Shop</b>					
198,006	198,006	Fabrication Shop	187,270	385,276	395,300	406,100	417,200
		<b>Sign Shop</b>					
281,744	281,744	Sign Shop	22,073	303,817	311,300	319,400	327,700
		<b>Fleet Management</b>					
585,111	610,635	Fleet Management Staff Costs	(239,362)	345,749	356,000	366,600	377,500
107,800	107,800	Net Losses from Disposal of Assets	0	107,800	107,800	107,800	107,800
		<b>Plant Running Costs</b>					
6,730,633	6,730,633	Plant Running Costs	252,374	6,983,007	7,124,694	7,295,133	7,471,267
		<b>Workshop</b>					
438,100	438,100	Workshop Operating Costs	900	439,000	446,100	455,200	464,600
(1,336,283)	(1,336,283)	Reallocation to Plant Items	47,653	(1,288,630)	(1,319,394)	(1,353,833)	(1,390,667)
		<b>Depreciation</b>					
1,137,800	1,137,800	Depreciation	735,200	1,873,000	1,874,100	1,875,600	1,877,100
		<b>ABC Charges</b>					
601,272	601,272	ABC Charges	200,909	802,181	824,494	848,433	874,467
<b>8,744,183</b>	<b>8,769,707</b>	<b>Total Operating Expenditure</b>	<b>1,207,017</b>	<b>9,951,200</b>	<b>10,120,394</b>	<b>10,320,433</b>	<b>10,526,967</b>
<b>2,186,737</b>	<b>2,161,213</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,169,837)</b>	<b>1,016,900</b>	<b>1,028,606</b>	<b>1,062,767</b>	<b>1,095,533</b>
<b>3,432,337</b>	<b>3,406,813</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(434,637)</b>	<b>2,997,700</b>	<b>3,010,506</b>	<b>3,046,167</b>	<b>3,080,433</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		668,000	738,000	267,000	1,403,300
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		11,781,307	11,933,110	10,944,123	12,178,167
		Capital Expenditure		4,500,000	4,501,216	3,332,590	4,381,000
		Loan Repayments		0	0	0	0
		Transfer to Reserves		10,874,800	11,102,900	10,842,600	12,194,000
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>72,207</b>	<b>77,500</b>	<b>82,100</b>	<b>86,900</b>

Directorate: Roads & Infrastructure  
Program: Quarry Operations

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
6,957,800	5,957,800	Blakebrook Quarry	(844,900)	6,112,900	6,296,300	6,485,200	6,679,900
538,200	538,200	Asphalt Plant	26,900	565,100	582,100	599,600	617,600
0	0	Other Quarries	0	0	0	0	0
<b>7,496,000</b>	<b>6,496,000</b>	<b>Total Operating Revenue</b>	<b>(818,000)</b>	<b>6,678,000</b>	<b>6,878,400</b>	<b>7,084,800</b>	<b>7,297,500</b>
		<b>Operating Expenditure</b>					
		<b>Blakebrook Quarry</b>					
556,386	556,386	Quarry Management & Admin Staff Costs	(275,750)	280,636	288,600	296,900	305,400
129,300	129,300	Quarry Management & Admin Operations	84,800	214,100	221,900	230,300	239,000
870,900	870,900	Cost of Sales	277,321	1,148,221	1,177,100	1,208,700	1,241,100
3,651,500	2,651,500	Production Costs	(621,500)	3,030,000	3,075,700	3,137,400	3,200,400
33,100	33,100	Site Maintenance	(4,100)	29,000	29,400	30,000	30,600
228,500	228,500	Compliance	0	228,500	232,000	236,600	241,300
20,100	20,100	Precoat Costs	(20,100)	0	0	0	0
5,200	5,200	Interest on Loans	(2,100)	3,100	900	0	0
0	0	Interest on Remediation (non-cash)	0	0	0	0	0
85,900	85,900	Depreciation	18,800	104,700	106,100	108,000	110,000
19,000	19,000	NCP Charges	0	19,000	19,300	19,700	20,100
1,175,281	1,175,281	ABC Charges	(401,278)	774,003	796,364	820,250	845,239
		<b>Asphalt Plant</b>					
246,700	246,700	Asphalt Plant	0	246,700	250,400	255,400	260,500
50,700	50,700	Depreciation	0	50,700	51,400	52,400	53,400
28,960	28,960	ABC Charges	(17,719)	11,241	11,533	11,808	12,170
		<b>Other Quarries</b>					
26,700	26,700	Other Quarries Operations	(26,700)	0	0	0	0
118,200	118,200	Depreciation	0	118,200	120,000	122,400	124,800
<b>7,246,427</b>	<b>6,246,427</b>	<b>Total Operating Expenditure</b>	<b>(988,325)</b>	<b>6,258,102</b>	<b>6,380,697</b>	<b>6,529,858</b>	<b>6,684,009</b>
<b>249,573</b>	<b>249,573</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>170,325</b>	<b>419,898</b>	<b>497,703</b>	<b>554,942</b>	<b>613,491</b>
<b>504,373</b>	<b>504,373</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>189,125</b>	<b>693,498</b>	<b>775,203</b>	<b>837,742</b>	<b>901,691</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		80,000	80,000	80,000	80,000
		Loan Repayments		30,900	25,100	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>582,598</b>	<b>670,103</b>	<b>757,742</b>	<b>821,691</b>

Directorate: Roads & Infrastructure  
Program: Roads & Bridges

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
681,500	1,030,400	State Road Maintenance	318,500	1,000,000	1,015,000	1,035,300	1,056,000
1,398,100	3,750,000	State Road Ordered Works	2,601,900	4,000,000	4,060,000	4,141,200	4,224,000
1,802,500	1,795,100	Regional Roads	584,985	2,387,485	3,136,900	1,930,700	1,975,500
113,200	112,300	Urban Roads	3,200	116,400	1,177,268	122,800	126,100
2,147,110	2,099,796	Rural Sealed Roads	(2,147,110)	0	0	0	0
52,100	52,100	Rural Sealed Roads	837,719	889,819	699,700	2,917,100	1,641,500
20,800	20,800	Rural Unsealed Roads	500	21,300	21,800	22,300	22,900
193,800	193,800	Street Lighting	(26,800)	167,000	167,000	167,000	167,000
<b>6,409,110</b>	<b>9,054,296</b>	<b>Total Operating Revenue</b>	<b>2,172,894</b>	<b>8,582,004</b>	<b>10,277,668</b>	<b>10,336,400</b>	<b>9,213,000</b>
		<b>Operating Expenditure</b>					
		<b>Roads Management</b>					
298,500	298,500	Works Depot	3,900	302,400	309,100	317,000	325,000
(802,930)	(802,930)	Budget Efficiency Dividend	394,369	(408,561)	(414,700)	(423,000)	(431,500)
		<b>Urban Road Maintenance</b>					
3,066,675	3,112,977	Urban Roads	(219,961)	2,846,714	2,913,000	2,987,500	3,064,100
57,400	57,400	Interest on Loans	(13,800)	43,600	31,200	17,600	6,900
1,046,700	1,046,700	Net Losses from Disposal of Assets	0	1,046,700	1,046,700	1,046,700	1,046,700
10,360,000	10,360,000	Depreciation	440,000	10,800,000	10,962,000	11,181,200	11,404,800
904,015	904,015	ABC Charges	675,109	1,579,124	1,614,047	1,636,278	1,693,547
		<b>Sealed Rural Roads Maintenance</b>					
3,324,092	3,354,427	Sealed Rural Roads	(416,554)	2,907,538	2,969,900	3,042,200	3,116,100
297,800	297,800	Net Losses from Disposal of Assets	0	297,800	297,800	297,800	297,800
1,983,400	1,983,400	Depreciation	766,600	2,750,000	2,791,300	2,847,100	2,904,000
1,191,431	1,191,431	ABC Charges	409,126	1,600,557	1,643,231	1,686,488	1,737,687
		<b>Regional Roads Maintenance</b>					
1,336,821	1,329,421	Regional Roads	(61,937)	1,274,884	1,279,166	1,310,307	1,337,489
2,693,600	2,693,600	Depreciation	306,400	3,000,000	3,045,000	3,105,900	3,168,000
211,879	211,879	ABC Charges	89,925	301,804	308,886	314,345	324,764
		<b>Unsealed Rural Roads Maintenance</b>					
1,417,370	1,417,370	Unsealed Rural Roads	19,230	1,436,600	1,467,900	1,504,000	1,541,100
426,500	426,500	Depreciation	0	426,500	432,900	441,600	450,400
223,811	223,811	ABC Charges	131,190	355,001	364,510	374,240	385,449
		<b>Carpark Maintenance</b>					
272,600	272,600	Carpark Maintenance	4,300	276,900	283,200	290,500	297,900
		<b>State Road Maintenance Contract</b>					
574,900	923,800	Routine Services	320,000	894,900	909,100	927,800	946,900
98,365	98,365	ABC Charges	15,447	113,812	116,671	119,815	123,046
1,215,900	3,567,800	Ordered Works	2,262,361	3,478,261	3,532,000	3,603,700	3,676,800
130,121	130,121	ABC Charges	97,792	227,913	233,823	240,260	246,964
		<b>Roads Private Works</b>					
8,000	8,000	Private Works	0	8,000	8,100	8,200	8,300
		<b>Footpaths &amp; Cycleways</b>					
240,000	240,000	Footpath Maintenance	3,600	243,600	249,100	255,400	261,800
690,500	690,500	Depreciation	6,600	697,100	707,400	721,300	735,500
160,417	160,417	ABC Charges	86,698	247,115	253,239	259,130	266,890
		<b>Bus Shelters</b>					
11,700	11,700	Bus Shelter Maintenance	0	11,700	11,900	12,100	12,300
21,800	21,800	Depreciation	0	21,800	22,100	22,500	23,000

Directorate: Roads & Infrastructure  
 Program: Roads & Bridges (continued)

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Expenditure (continued)</b>					
		<b>Roadside Maintenance</b>					
251,000	251,000	Roadside Maintenance - Urban	(12,000)	239,000	244,100	250,000	256,200
367,400	367,400	Roadside Maintenance - Rural - Sealed	4,400	371,800	379,600	388,700	398,200
91,600	91,600	Roadside Maintenance - Rural - Unsealed	1,600	93,200	95,400	97,800	100,300
(66,011)	(66,011)	Budget Efficiency Dividend	66,011	0	0	0	0
		<b>Bridge Maintenance</b>					
68,557	77,214	Bridge Management Staff Costs	1,843	70,400	72,400	74,400	76,500
563,678	563,678	Bridge Maintenance	10,622	574,300	588,500	604,100	620,200
(58,781)	(67,438)	Budget Efficiency Dividend	(19)	(58,800)	(59,700)	(60,900)	(62,100)
131,000	131,000	Interest on Loans	(34,800)	96,200	61,500	28,300	11,800
255,163	255,163	ABC Charges	205,539	460,702	473,662	484,615	502,335
		<b>Depreciation</b>					
253,600	253,600	Bridges - Urban Sealed	0	253,600	257,400	262,500	267,800
1,160,500	1,160,500	Bridges - Rural Sealed	0	1,160,500	1,177,900	1,201,500	1,225,500
264,700	264,700	Bridges - Rural Unsealed	0	264,700	268,700	274,100	279,600
		<b>Street Lighting</b>					
233,500	233,500	Street Light Use of Service (SLUOS)	21,500	255,000	267,800	281,200	295,300
313,700	313,700	Street Lighting Electricity	(93,700)	220,000	231,000	242,600	254,700
0	0	LED Upgrade	0	0	0	0	0
<b>35,290,973</b>	<b>38,061,010</b>	<b>Total Operating Expenditure</b>	<b>5,491,390</b>	<b>40,782,363</b>	<b>41,446,835</b>	<b>42,276,878</b>	<b>43,198,070</b>
<b>(28,881,863)</b>	<b>(29,006,714)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(3,318,496)</b>	<b>(32,200,359)</b>	<b>(31,169,167)</b>	<b>(31,940,478)</b>	<b>(33,985,070)</b>
<b>(9,682,763)</b>	<b>(9,807,614)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,798,896)</b>	<b>(11,481,659)</b>	<b>(10,159,967)</b>	<b>(10,538,278)</b>	<b>(12,181,970)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		9,127,796	620,000	3,120,000	3,120,000
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		2,096,283	(400,800)	210,136	318,800
		Capital Expenditure		17,761,254	10,176,268	13,717,336	13,717,036
		Loan Repayments		862,100	927,400	529,300	160,900
		Transfer to Reserves		1,827,929	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(20,708,863)</b>	<b>(21,044,435)</b>	<b>(21,454,778)</b>	<b>(22,621,106)</b>

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
 Directorate: Water, Waste & Open Space  
 Budget Summary



Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
<b>Operating Revenue</b>							
0	0	Water, Waste & Open Spaces Office	0	0	0	0	0
498,400	498,400	Law Enforcement	80,600	579,000	596,400	614,400	632,800
0	0	Emergency Management	0	0	0	0	0
364,000	364,000	Property Maintenance	12,700	376,700	388,000	399,600	411,600
1,358,900	1,358,900	Cemeteries	47,500	1,406,400	1,448,500	1,492,000	1,536,800
186,800	186,800	Parks & Reserves	6,500	193,300	199,100	205,000	211,200
405,100	405,100	Urban Stormwater Drainage	2,000	407,100	409,100	411,100	413,200
11,469,204	11,469,204	Waste Collection	1,112,958	12,582,162	12,959,100	13,342,600	13,737,800
12,351,780	12,369,767	Waste Disposal	209,159	12,560,939	12,841,600	13,162,000	13,490,500
18,100	18,100	Waste Minimisation	1,238,460	1,256,560	1,294,300	1,333,200	1,373,200
18,482,600	18,482,600	Sewer	1,184,300	19,666,900	20,246,400	20,846,500	21,464,500
19,651,618	19,651,618	Water	1,528,511	21,180,129	22,212,000	23,297,500	24,436,500
<b>64,786,502</b>	<b>64,804,489</b>	<b>Total Operating Revenue</b>	<b>5,422,688</b>	<b>70,209,190</b>	<b>72,594,500</b>	<b>75,103,900</b>	<b>77,708,100</b>
<b>Operating Expenditure</b>							
336,237	231,291	Water, Waste & Open Spaces Office	(336,237)	0	0	0	0
1,607,506	1,607,506	Law Enforcement	(14,659)	1,592,847	1,621,497	1,663,482	1,706,475
2,723,619	2,723,619	Emergency Management	(13,461)	2,710,158	2,785,027	2,889,172	2,998,491
1,574,137	1,574,137	Property Maintenance	218,815	1,792,952	1,828,640	1,872,117	1,916,362
1,219,353	1,219,353	Cemeteries	(62,654)	1,156,699	1,181,494	1,210,866	1,242,152
9,663,397	9,652,313	Parks & Reserves	121,222	9,784,619	9,998,834	10,244,556	10,505,697
2,121,487	2,121,487	Urban Stormwater Drainage	163,041	2,284,528	1,916,112	1,952,388	1,995,267
9,887,184	9,885,547	Waste Collection	(421,159)	9,466,025	9,636,112	9,849,029	10,067,210
12,447,489	13,315,891	Waste Disposal	(2,004,723)	10,442,766	10,667,593	10,984,525	11,280,646
970,706	970,706	Waste Minimisation	(243,775)	726,931	740,468	756,731	773,508
17,461,562	17,459,091	Sewer	310,337	17,771,899	18,078,197	18,576,066	18,834,079
19,261,775	19,353,782	Water	1,382,919	20,644,694	21,344,704	22,319,580	23,096,685
<b>79,274,452</b>	<b>80,114,723</b>	<b>Total Operating Expenditure</b>	<b>(900,336)</b>	<b>78,374,116</b>	<b>79,798,677</b>	<b>82,318,512</b>	<b>84,416,572</b>
<b>(14,487,950)</b>	<b>(15,310,234)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>6,323,024</b>	<b>(8,164,926)</b>	<b>(7,204,177)</b>	<b>(7,214,612)</b>	<b>(6,708,472)</b>
<b>2,452,550</b>	<b>1,630,266</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>6,608,924</b>	<b>9,061,474</b>	<b>10,238,323</b>	<b>10,557,788</b>	<b>11,400,428</b>
<b>Capital Movements</b>							
		Capital Grants and Contributions		1,246,800	2,716,377	2,230,692	1,268,800
		Asset Sales		42,000	37,500	50,500	147,000
		Loan Borrowings		0	1,900,000	3,800,000	0
		Transfer from Reserves		65,030,097	62,070,654	57,450,643	52,946,104
		Capital Expenditure		16,995,347	24,044,251	22,828,060	14,561,525
		Loan Repayments		2,843,400	3,038,200	3,068,900	2,525,700
		Transfer to Reserves		67,846,177	62,784,829	62,281,138	62,566,300
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(12,304,554)</b>	<b>(12,904,426)</b>	<b>(14,088,475)</b>	<b>(13,891,192)</b>

Directorate: Water, Waste & Open Spaces  
 Program: Water, Waste & Open Spaces Office

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
0	0	Water, Waste & Open Spaces Office Staff Costs	691,580	691,580	711,900	733,000	754,700
0	0	ABC Charges	(691,580)	(691,580)	(711,900)	(733,000)	(754,700)
		<b>Fleet and Outdoor Office</b>					
370,702	231,291	Fleet and Outdoor Office	(370,702)	0	0	0	0
(34,465)	0	Budget Efficiency Dividend	34,465	0	0	0	0
<b>336,237</b>	<b>231,291</b>	<b>Total Operating Expenditure</b>	<b>(336,237)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(336,237)</b>	<b>(231,291)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>336,237</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(336,237)</b>	<b>(231,291)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>336,237</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Directorate: Water, Waste & Open Spaces  
Program: Law Enforcement

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
127,800	127,800	Animal Control	1,600	129,400	133,300	137,300	141,400
358,500	358,500	Law Enforcement	78,600	437,100	450,200	463,800	477,700
12,100	12,100	CBD Security - Lismore SRV	400	12,500	12,900	13,300	13,700
<b>498,400</b>	<b>498,400</b>	<b>Total Operating Revenue</b>	<b>80,600</b>	<b>579,000</b>	<b>596,400</b>	<b>614,400</b>	<b>632,800</b>
		<b>Operating Expenditure</b>					
		<b>Animal Control</b>					
101,500	101,500	Animal Control Expenses	5,000	106,500	102,800	104,800	106,800
2,800	2,800	Depreciation	0	2,800	2,800	2,900	3,000
		<b>Law Enforcement</b>					
540,640	540,640	Law Enforcement Staff Costs	103,985	644,625	657,500	676,300	695,600
40,200	40,200	Law Enforcement Operations	0	40,200	40,800	41,600	42,400
7,200	7,200	Disposal of Abandoned Vehicles	10,000	17,200	17,400	17,700	18,000
114,387	114,387	Lismore Base Hospital Parking Strategy	(3,787)	110,600	112,800	115,400	118,000
(74,744)	(74,744)	Budget Efficiency Dividend	44	(74,700)	(75,800)	(77,300)	(78,800)
28,400	28,400	Depreciation	0	28,400	28,400	28,400	28,400
534,023	534,023	ABC Charges	(137,101)	396,922	407,097	418,282	429,775
		<b>CBD Security - Lismore SRV</b>					
171,200	171,200	Beat Patrol - Lismore SBRVL	4,200	175,400	179,600	183,800	188,200
75,900	75,900	City Safe - CCTV Lismore Monitoring	1,900	77,800	79,700	81,700	83,700
39,300	39,300	City Safe - CCTV Lismore Maintenance	1,100	40,400	41,400	42,500	43,600
15,000	15,000	Lismore Late Nighter Service	0	15,000	15,200	15,500	15,800
5,300	5,300	Contribution to Late Nighter Service	0	5,300	5,300	5,300	5,300
		<b>CBD Security - Nimbin Business Rate</b>					
6,400	6,400	City Safe - CCTV Nimbin Maintenance	0	6,400	6,500	6,600	6,700
<b>1,607,506</b>	<b>1,607,506</b>	<b>Total Operating Expenditure</b>	<b>(14,659)</b>	<b>1,592,847</b>	<b>1,621,497</b>	<b>1,663,482</b>	<b>1,706,475</b>
<b>(1,109,106)</b>	<b>(1,109,106)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>95,259</b>	<b>(1,013,847)</b>	<b>(1,025,097)</b>	<b>(1,049,082)</b>	<b>(1,073,675)</b>
<b>(1,077,906)</b>	<b>(1,077,906)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>95,259</b>	<b>(982,647)</b>	<b>(993,897)</b>	<b>(1,017,782)</b>	<b>(1,042,275)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(982,647)</b>	<b>(993,897)</b>	<b>(1,017,782)</b>	<b>(1,042,275)</b>

Directorate: Water, Waste & Open Spaces  
Program: Emergency Management

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Flood Monitoring</b>					
36,500	36,500	Flood Telemetry Maintenance	(7,800)	28,700	29,100	29,600	30,200
10,700	10,700	Flood Telemetry Upgrades	0	10,700	10,900	11,100	11,300
(4,388)	(4,388)	Budget Efficiency Dividend	(12)	(4,400)	(4,500)	(4,600)	(4,700)
		<b>Emergency Services</b>					
83,221	83,221	Flood Pump Stn & Levee Maintenance	26,079	109,300	111,600	114,400	117,300
1,900	1,900	Contribution to Flood Plain Mgmt Authority	0	1,900	1,900	1,900	1,900
388,600	388,600	Contribution to Rous County Council	15,100	403,700	419,800	432,400	445,400
28,700	28,700	Flood Prone Property Costs	800	29,500	30,300	31,200	32,100
55,000	55,000	Flood Awareness Week	(30,000)	25,000	25,400	25,900	26,400
134,079	134,079	Contribution to State Emergency Service	6,721	140,800	147,800	155,200	163,000
1,200	1,200	SES Costs	0	1,200	1,200	1,200	1,200
130,471	130,471	Staff Costs	(946)	129,525	133,400	137,400	141,500
3,100	3,100	Interest on Loans	(700)	2,400	1,600	800	0
38,900	38,900	Depreciation	0	38,900	39,500	40,200	41,000
128,787	128,787	ABC Charges	(47,462)	81,325	83,885	86,569	89,473
		<b>Fire Control</b>					
499,983	499,983	Contribution to NSW Rural Fire Service	25,017	525,000	551,300	578,900	607,800
775,733	775,733	Contribution to NSW Fire & Rescue	38,767	814,500	855,200	898,000	942,900
15,800	15,800	RFS Non Subsidised Costs	(5,400)	10,400	10,700	11,000	11,300
8,100	8,100	RFS Subsidised Costs - Station Maintenance	0	8,100	8,200	8,400	8,600
296,900	296,900	Depreciation	30,400	327,300	300,500	301,500	302,500
90,333	90,333	ABC Charges	(64,025)	26,308	27,243	28,103	29,318
2,723,619	2,723,619	<b>Total Operating Expenditure</b>	(5,649)	2,710,158	2,785,027	2,889,172	2,998,491
(2,723,619)	(2,723,619)	<b>Operating Result - Surplus/(Deficit)</b>	5,649	(2,710,158)	(2,785,027)	(2,889,172)	(2,998,491)
(2,387,819)	(2,387,819)	<b>Operating Cash Result - Surplus/(Deficit)</b>	36,049	(2,343,958)	(2,445,027)	(2,547,472)	(2,654,991)
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		11,000	11,800	12,700	2,900
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		(2,354,958)	(2,456,827)	(2,560,172)	(2,657,891)

**Directorate: Water, Waste & Open Spaces  
Program: Property Maintenance**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
364,000	364,000	Lismore Caravan Park	12,700	376,700	388,000	399,600	411,600
<b>364,000</b>	<b>364,000</b>	<b>Total Operating Revenue</b>	<b>12,700</b>	<b>376,700</b>	<b>388,000</b>	<b>399,600</b>	<b>411,600</b>
		<b>Operating Expenditure</b>					
		<b>Building Operations and Maintenance</b>					
4,700	4,700	Animal Control	0	4,700	4,800	4,900	5,000
40,700	40,700	Art Gallery	0	40,700	41,000	41,700	42,400
12,500	12,500	Performing Arts Venues	200	12,700	12,900	13,100	13,300
310,900	310,900	Lismore Caravan Park	900	311,800	317,000	323,700	330,400
37,600	37,600	Nimbin Caravan Park	800	38,400	39,400	40,500	41,600
37,900	37,900	Depreciation - Other Properties	0	37,900	38,500	39,200	39,900
5,270	5,270	ABC Charges - Other Properties	(4,439)	831	839	817	862
205,787	205,787	Buildings & CBD	214,034	419,821	432,100	444,800	457,900
243,600	243,600	Lismore City Hall	1,500	245,100	249,500	255,000	260,700
152,300	152,300	Other Community Centres & Halls	1,400	153,700	156,800	160,700	164,700
22,900	22,900	Crozier Oval	0	22,900	23,100	23,500	23,900
336,500	336,500	Goonellabah Administration Centre	11,400	347,900	361,700	377,700	391,700
160,600	160,600	Depreciation - G'Bah Admin Centre	0	160,600	163,000	166,300	169,600
(497,100)	(497,100)	ABC Charges - G'Bah Admin Centre	(11,400)	(508,500)	(524,700)	(544,000)	(561,300)
123,600	123,600	GSAC	0	123,600	125,400	127,800	130,300
21,200	21,200	Lismore Memorial Baths	0	21,200	21,400	21,800	22,200
133,500	133,500	Nimbin Pool	700	134,200	136,600	139,600	142,600
22,400	22,400	Oakes Oval	0	22,400	22,600	23,100	23,600
35,200	35,200	Sports Fields & Venues	0	35,200	35,300	35,600	35,900
2,000	2,000	Parks & Reserves	0	2,000	2,000	2,000	2,000
50,600	50,600	Public Conveniences	0	50,600	50,900	51,800	52,700
7,000	7,000	Tourism	0	7,000	7,000	7,100	7,200
30,100	30,100	Public Libraries	0	30,100	30,400	31,000	31,600
15,200	15,200	Works Depot	0	15,200	15,300	15,700	16,100
250,600	250,600	Other Council Properties	3,700	254,300	260,100	266,900	273,700
(191,420)	(191,420)	Budget Efficiency Dividend	20	(191,400)	(194,300)	(198,200)	(202,200)
<b>1,574,137</b>	<b>1,574,137</b>	<b>Total Operating Expenditure</b>	<b>218,815</b>	<b>1,792,952</b>	<b>1,828,640</b>	<b>1,872,117</b>	<b>1,916,362</b>
<b>(1,210,137)</b>	<b>(1,210,137)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(206,115)</b>	<b>(1,416,252)</b>	<b>(1,440,640)</b>	<b>(1,472,517)</b>	<b>(1,504,762)</b>
<b>(1,011,637)</b>	<b>(1,011,637)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(206,115)</b>	<b>(1,217,752)</b>	<b>(1,239,140)</b>	<b>(1,267,017)</b>	<b>(1,295,262)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		950,000	0	0	0
		Capital Expenditure		1,750,000	750,000	1,100,000	1,412,000
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(2,017,752)</b>	<b>(1,989,140)</b>	<b>(2,367,017)</b>	<b>(2,707,262)</b>

Directorate: Water, Waste & Open Spaces  
Program: Cemeteries

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
405,000	405,000	Crematorium	14,100	419,100	431,600	444,600	458,000
840,800	840,800	Lawn Cemetery	29,400	870,200	896,300	923,200	950,900
113,100	113,100	Other Cemeteries	4,000	117,100	120,600	124,200	127,900
<b>1,358,900</b>	<b>1,358,900</b>	<b>Total Operating Revenue</b>	<b>47,500</b>	<b>1,406,400</b>	<b>1,448,500</b>	<b>1,492,000</b>	<b>1,536,800</b>
		<b>Operating Expenditure</b>					
		<b>Crematorium</b>					
89,536	89,536	Crematorium Staff Costs	(62,521)	27,015	27,800	28,600	29,400
235,303	235,303	Crematorium Operations	38,255	273,558	279,500	286,500	293,700
6,893	6,893	Crematorium Maintenance Costs	296	7,189	7,200	7,400	7,600
(30,842)	(30,842)	Budget Efficiency Dividend	42	(30,800)	(31,300)	(31,900)	(32,500)
84,613	84,613	ABC Charges	(35,261)	49,352	50,702	52,177	53,704
		<b>Lawn Cemetery</b>					
56,428	56,428	Lawn Cemetery Staff Costs	17,603	74,031	76,200	78,400	80,700
229,705	229,705	Lawn Cemetery Operations	22,559	252,264	255,400	260,400	266,600
162,059	162,059	Lawn Cemetery Surrounds Maintenance	(8,197)	153,862	156,700	160,300	164,000
60,100	60,100	Depreciation	0	60,100	61,000	62,300	63,600
(41,670)	(41,670)	Budget Efficiency Dividend	(30)	(41,700)	(42,300)	(43,100)	(44,000)
23,900	23,900	NCP Charges	0	23,900	24,300	24,800	25,300
132,054	132,054	ABC Charges	(40,726)	91,328	93,892	96,589	99,547
		<b>Other Cemeteries</b>					
232,930	232,930	Other Cemeteries	5,370	238,300	244,400	250,800	257,300
(21,656)	(21,656)	Budget Efficiency Dividend	(44)	(21,700)	(22,000)	(22,400)	(22,800)
<b>1,219,353</b>	<b>1,219,353</b>	<b>Total Operating Expenditure</b>	<b>(62,654)</b>	<b>1,156,699</b>	<b>1,181,494</b>	<b>1,210,866</b>	<b>1,242,152</b>
<b>139,547</b>	<b>139,547</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>110,154</b>	<b>249,701</b>	<b>267,006</b>	<b>281,134</b>	<b>294,648</b>
<b>199,647</b>	<b>199,647</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>110,154</b>	<b>309,801</b>	<b>328,006</b>	<b>343,434</b>	<b>358,248</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		23,600	25,500	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>286,201</b>	<b>302,506</b>	<b>343,434</b>	<b>358,248</b>

Directorate: Water, Waste & Open Spaces  
Program: Parks & Reserves

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
11,700	11,700	Oakes Oval	400	12,100	12,500	12,900	13,300
5,200	5,200	Crozier Oval	200	5,400	5,600	5,800	6,000
140,700	140,700	Other Sports Fields	4,900	145,600	149,900	154,300	159,000
29,200	29,200	Parks & Reserves	1,000	30,200	31,100	32,000	32,900
0	0	Grants	0	0	0	0	0
<b>186,800</b>	<b>186,800</b>	<b>Total Operating Revenue</b>	<b>6,500</b>	<b>193,300</b>	<b>199,100</b>	<b>205,000</b>	<b>211,200</b>
		<b>Operating Expenditure</b>					
		<b>Sports Fields</b>					
21,531	21,531	Oakes Oval	(11,331)	10,200	10,300	10,600	10,900
34,233	34,233	Baxter Oval	(24,033)	10,200	10,300	10,600	10,900
19,633	19,633	Cozier Oval	(11,433)	8,200	8,300	8,400	8,500
24,305	24,305	Other Sports Fields	(5,305)	19,000	19,200	19,600	20,000
		<b>Parks &amp; Reserves</b>					
214,957	214,957	Parks & Reserves Management	364,987	579,944	597,100	614,800	633,000
4,500	4,500	Interest on Loans	(1,200)	3,300	2,100	800	200
7,200	7,200	Quadrangle	0	7,200	7,300	7,400	7,500
0	0	Lismore Lake	0	0	0	0	0
5,305,375	5,305,375	Other Parks & Reserves	(228,270)	5,077,105	5,191,800	5,322,600	5,456,800
175,500	175,500	Noxious Weeds Contribution	7,000	182,500	195,300	209,000	223,600
10,200	10,200	Sharps Disposal	0	10,200	10,400	10,600	10,800
(524,130)	(535,214)	Budget Efficiency Dividend	30	(524,100)	(532,000)	(542,600)	(553,500)
		<b>Depreciation</b>					
3,202,500	3,202,500	Depreciation	148,100	3,350,600	3,399,200	3,465,100	3,532,300
		<b>ABC Charges</b>					
1,167,593	1,167,593	ABC Charges	(117,323)	1,050,270	1,079,534	1,107,656	1,144,697
<b>9,663,397</b>	<b>9,652,313</b>	<b>Total Operating Expenditure</b>	<b>121,222</b>	<b>9,784,619</b>	<b>9,998,834</b>	<b>10,244,556</b>	<b>10,505,697</b>
<b>(9,476,597)</b>	<b>(9,465,513)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(114,722)</b>	<b>(9,591,319)</b>	<b>(9,799,734)</b>	<b>(10,039,556)</b>	<b>(10,294,497)</b>
<b>(6,274,097)</b>	<b>(6,263,013)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>33,378</b>	<b>(6,240,719)</b>	<b>(6,400,534)</b>	<b>(6,574,456)</b>	<b>(6,762,197)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		1,063,800	1,353,800	1,383,000	948,000
		Loan Repayments		55,700	56,900	50,500	19,800
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(7,360,219)</b>	<b>(7,811,234)</b>	<b>(8,007,956)</b>	<b>(7,729,997)</b>

Directorate: Water, Waste & Open Spaces  
 Program: Urban Stormwater Drainage

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
405,100	405,100	Stormwater Management Service Charge	2,000	407,100	409,100	411,100	413,200
<b>405,100</b>	<b>405,100</b>	<b>Total Operating Revenue</b>	<b>2,000</b>	<b>407,100</b>	<b>409,100</b>	<b>411,100</b>	<b>413,200</b>
		<b>Operating Expenditure</b>					
		<b>Stormwater Management Service</b>					
470,755	469,510	Urban Stormwater Management Operations	38,098	508,853	520,900	533,900	547,200
10,000	10,000	Community Education (inc training)	0	10,000	10,200	10,400	10,600
40,000	40,000	Conduits & Pits Asset Management	0	40,000	40,600	41,400	42,200
30,800	30,800	Conduits & Pits Survey and design (internal)	0	30,800	31,300	31,900	32,500
40,000	40,000	Conduits & Pits Administration and management	0	40,000	40,600	41,400	42,200
13,200	13,200	Treatment Asset Management	0	13,200	13,400	13,700	14,000
30,800	30,800	Treatment Survey and design (internal)	0	30,800	31,300	31,900	32,500
20,000	20,000	Treatment Administration and management	0	20,000	20,300	20,700	21,100
10,000	10,000	Treatment Monitoring	0	10,000	10,200	10,400	10,600
200,000	200,000	Conduits & Pits CCTV & Rectification Works	0	200,000	0	0	0
102,000	102,000	Reactive Maintenance	0	102,000	103,500	105,600	107,700
46,200	46,200	Routine Treatment System Maintenance	0	46,200	46,900	47,800	48,800
200,000	200,000	Stormwater Forward Works Program Project	0	200,000	0	0	0
6,700	6,700	Interest on Loans	(1,500)	5,200	3,600	1,800	200
0	0	ABC Charges	126,474	126,474	128,812	128,688	134,167
(43,768)	(42,523)	Budget Efficiency Dividend	(32)	(43,800)	(44,500)	(45,400)	(46,300)
944,800	944,800	Depreciation	0	944,800	959,000	978,200	997,800
<b>2,121,487</b>	<b>2,121,487</b>	<b>Total Operating Expenditure</b>	<b>163,041</b>	<b>2,284,528</b>	<b>1,916,112</b>	<b>1,952,388</b>	<b>1,995,267</b>
<b>(1,716,387)</b>	<b>(1,716,387)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(161,041)</b>	<b>(1,877,428)</b>	<b>(1,507,012)</b>	<b>(1,541,288)</b>	<b>(1,582,067)</b>
<b>(771,587)</b>	<b>(771,587)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(161,041)</b>	<b>(932,628)</b>	<b>(548,012)</b>	<b>(563,088)</b>	<b>(584,267)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		80,000	80,000	80,000	80,000
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		922,900	528,200	587,600	577,800
		Capital Expenditure		520,131	409,000	953,600	978,400
		Loan Repayments		24,700	26,300	28,000	12,000
		Transfer to Reserves		407,100	409,100	411,100	413,200
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(881,659)</b>	<b>(784,212)</b>	<b>(1,288,188)</b>	<b>(1,330,067)</b>

Directorate: Chief Operating Office  
Program: Waste Collection

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Domestic Waste Revenue</b>					
7,484,273	7,484,273	Domestic Annual Charge - Urban	(395,544)	7,088,729	7,301,400	7,520,400	7,746,000
2,941,191	2,941,191	Domestic Annual Charge - Rural	(256,620)	2,684,571	2,765,100	2,848,100	2,933,500
(225,000)	(225,000)	Abandonments - Pensioner	(5,000)	(230,000)	(225,000)	(225,000)	(225,000)
(1,500)	(1,500)	Abandonments - Other	0	(1,500)	(1,500)	(1,500)	(1,500)
101,000	101,000	Pensioner Subsidy	3,500	104,500	107,600	110,800	114,100
0	0	Interest on Overdue Rates & Charges	80,000	80,000	70,000	60,000	50,000
45,000	45,000	Interest on Investments	(45,000)	0	0	0	0
		<b>Non Domestic Waste Revenue</b>					
0	0	Waste Infrastructure Charge	1,937,500	1,937,500	1,995,600	2,055,500	2,117,200
799,240	799,240	Waste Non Domestic Collection Rateable	(217,278)	581,962	599,400	617,400	635,900
300,000	300,000	Waste Non Domestic Collection Account	10,500	310,500	319,800	329,400	339,300
25,000	25,000	Waste Non Domestic Public Events	900	25,900	26,700	27,500	28,300
<b>11,469,204</b>	<b>11,469,204</b>	<b>Total Operating Revenue</b>	<b>1,112,958</b>	<b>12,582,162</b>	<b>12,959,100</b>	<b>13,342,600</b>	<b>13,737,800</b>
		<b>Operating Expenditure</b>					
		<b>Domestic Waste Collection</b>					
67,216	65,579	Collection-Domestic-General: Management	90,380	157,596	162,300	167,200	172,200
29,700	29,700	Collection-Domestic-General: Sundry	0	29,700	30,100	30,700	31,300
209,378	209,378	Collection-Domestic-Rural: Organics	(3,453)	205,925	209,300	213,700	218,200
448,822	448,822	Collection-Domestic-Rural: Recyclables	(12,872)	435,950	443,300	452,700	462,400
1,224,110	1,224,110	Collection-Domestic-Rural: Waste	(33,197)	1,190,913	1,210,400	1,235,700	1,261,700
3,142,769	3,142,769	Collection-Domestic-Urban: Organic	(68,192)	3,074,577	3,124,300	3,189,300	3,255,700
821,992	821,992	Collection-Domestic-Urban: Recyclables	14,531	836,523	851,200	869,800	888,800
1,960,894	1,960,894	Collection-Domestic-Urban: Waste	(51,163)	1,909,731	1,941,200	1,982,100	2,023,800
985,481	985,481	ABC Charges	(247,126)	738,355	758,749	780,726	803,701
		<b>Non Domestic Waste Collection</b>					
42,200	42,200	Collection-Non Domestic-Account: Organics	(19,750)	22,450	22,800	23,200	23,600
66,900	66,900	Collection-Non Domestic-Account: Recyclables	(34,600)	32,300	32,800	33,500	34,200
241,800	241,800	Collection-Non Domestic-Account: Waste	(52,772)	189,028	191,900	195,800	199,700
21,251	21,251	Collection-Non Domestic-General: Management	43,704	64,955	66,900	68,900	71,000
33,500	33,500	Collection-Non Domestic-General: Sundry	50,058	83,558	84,800	86,500	88,300
15,844	15,844	Collection-Non Domestic-Ratable: Organics	(3,152)	12,692	13,000	13,400	13,800
70,952	70,952	Collection-Non Domestic-Ratable: Recyclables	(9,976)	60,976	62,500	64,200	65,900
397,034	397,034	Collection-Non Domestic-Ratable: Waste	(40,448)	356,586	363,400	371,700	380,100
(82,698)	(82,698)	Budget Efficiency Dividend	(2)	(82,700)	(83,900)	(85,600)	(87,300)
190,039	190,039	ABC Charges	(43,127)	146,912	151,063	155,502	160,109
<b>9,887,184</b>	<b>9,885,547</b>	<b>Total Operating Expenditure</b>	<b>(421,159)</b>	<b>9,466,025</b>	<b>9,636,112</b>	<b>9,849,029</b>	<b>10,067,210</b>
<b>1,582,020</b>	<b>1,583,657</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>1,534,117</b>	<b>3,116,137</b>	<b>3,322,988</b>	<b>3,493,571</b>	<b>3,670,590</b>
<b>1,582,020</b>	<b>1,583,657</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,534,117</b>	<b>3,116,137</b>	<b>3,322,988</b>	<b>3,493,571</b>	<b>3,670,590</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		8,579,269	8,730,849	8,921,926	9,117,801
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		11,663,800	12,013,200	12,368,300	12,734,300
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>31,606</b>	<b>40,637</b>	<b>47,198</b>	<b>54,091</b>

Directorate: Chief Operating Office  
Program: Waste Disposal

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Waste Disposal Lismore</b>					
840,000	840,000	CDS Collection	29,400	869,400	895,500	922,400	950,100
414,000	414,000	CDS Handling Fee	14,500	428,500	441,400	454,600	468,200
40,000	40,000	Fees & Charges Other	1,400	41,400	42,600	43,900	45,200
373,500	373,500	Internal Charge Income Waste Tip Vouchers	0	373,500	379,100	386,700	394,400
727,900	727,900	Internal Charge Income Waste Recyclables	0	727,900	738,800	753,600	768,700
2,572,200	2,572,200	Internal Charge Income Waste	0	2,572,200	2,610,800	2,663,000	2,716,300
2,730,700	2,730,700	Internal Charge Income Waste Organic	0	2,730,700	2,771,700	2,827,100	2,883,600
8,000	8,000	Other Revenue	300	8,300	8,500	8,800	9,100
15,600	15,600	Rentals & Hire	500	16,100	16,600	17,100	17,600
336,400	336,400	Sales Waste Metal	11,800	348,200	358,600	369,400	380,500
40,000	40,000	Sales Waste Aluminium	1,400	41,400	42,600	43,900	45,200
40,000	40,000	Sales Waste Cardboard	1,400	41,400	42,600	43,900	45,200
10,000	10,000	Sales Waste Plastic	400	10,400	10,700	11,000	11,300
5,900	5,900	Sales Waste Recycling	200	6,100	6,300	6,500	6,700
248,400	248,400	Sales Waste Revolve Centre	8,700	257,100	264,800	272,700	280,900
3,800,000	3,800,000	Weighbridge Fees	133,000	3,933,000	4,051,000	4,172,500	4,297,700
0	17,987	Circular Economy Hub Feasibility Grant	0	0	0	0	0
		<b>Waste Disposal Nimbin</b>					
61,180	61,180	Nimbin Transfer Station Charge	3,059	64,239	66,200	68,200	70,200
8,000	8,000	Sales Waste Recycling	300	8,300	8,500	8,800	9,100
80,000	80,000	Transfer Station Fees	2,800	82,800	85,300	87,900	90,500
<b>12,351,780</b>	<b>12,369,767</b>	<b>Total Operating Revenue</b>	<b>209,159</b>	<b>12,560,939</b>	<b>12,841,600</b>	<b>13,162,000</b>	<b>13,490,500</b>
		<b>Operating Expenditure</b>					
		<b>Waste Disposal Lismore</b>					
41,906	41,906	Illegal Dumping	1,002	42,908	43,600	44,500	45,400
32,376	32,376	Public Waste Bins	(3,143)	29,233	29,800	30,300	30,900
971,764	971,764	Transfer Station Working Costs	204,305	1,176,069	1,205,400	1,237,400	1,270,200
90,300	90,300	Waste Disposal Maintenance	70,000	160,300	162,600	165,800	169,000
531,905	529,091	Waste Disposal Management	219,607	751,512	772,600	794,800	817,600
293,206	387,198	Waste Disposal Management Compliance	46,574	339,780	347,500	356,100	365,000
5,258,061	5,258,061	Waste Disposal Operations	(2,278,075)	2,979,986	3,034,200	3,101,400	3,170,000
3,000	3,000	Waste Disposal Organics Compliance	0	3,000	3,000	3,100	3,200
1,389,500	1,389,500	Waste Disposal Organics Green Waste Mulching	(379,500)	1,010,000	1,025,200	1,045,700	1,066,600
1,000	1,000	Waste Disposal Organics Maintenance	0	1,000	1,000	1,000	1,000
1,853,821	1,853,821	Waste Disposal Resource Recovery	554,406	2,408,227	2,450,300	2,503,100	2,557,200
500	500	Waste Disposal Chemical Shed Maintenance	0	500	500	500	500
5,100	5,100	Waste Disposal Organics Compliance Testing	(5,100)	0	0	0	0
21,700	21,700	Waste Disposal Management Compliance	(10,000)	11,700	11,900	12,100	12,300
0	39,440	Circular Economy Hub Feasibility Grant	0	0	0	0	0
(975,673)	(971,222)	Budget Efficiency Dividend - Wyrallah Disposal	(27)	(975,700)	(990,300)	(1,010,100)	(1,030,300)
(18,236)	(18,236)	Budget Efficiency Dividend - Nimbin Disposal	36	(18,200)	(18,500)	(18,900)	(19,300)
1,853,142	1,853,142	ABC Charges	(530,172)	1,322,970	1,362,531	1,405,592	1,450,819
96,900	96,900	Depreciation Building	0	96,900	98,400	100,400	102,400
41,100	41,100	Depreciation Other Structures	0	41,100	41,700	42,500	43,400
163,700	163,700	Depreciation Land Improvements	0	163,700	166,200	169,500	172,900
310,100	310,100	Depreciation Plant & Equipment	0	310,100	310,100	310,100	310,100
92,600	92,600	Depreciation Tip Assets	107,400	200,000	203,000	207,100	211,200
64,800	64,800	NCP Charges	0	64,800	65,800	67,100	68,400
95,000	95,000	Interest Pd Loans	(10,600)	84,400	97,400	165,800	206,400

**Directorate: Chief Operating Office  
Program: Waste Disposal (continued)**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Expenditure (continued)</b>					
		<b>Waste Disposal Nimbin</b>					
196,141	196,141	Waste Disposal Management Nimbin	16,264	212,405	216,900	222,100	227,400
33,776	33,776	ABC Charges	(7,700)	26,076	26,762	27,533	28,327
		<b>Other</b>					
0	613,933	Waste Planning - Landfill Development	0	0	0	0	0
0	119,400	Waste Planning - Site Access & Buildings	0	0	0	0	0
<b>12,447,489</b>	<b>13,315,891</b>	<b>Total Operating Expenditure</b>	<b>(2,004,723)</b>	<b>10,442,766</b>	<b>10,667,593</b>	<b>10,984,525</b>	<b>11,280,646</b>
<b>(95,709)</b>	<b>(946,124)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>2,213,882</b>	<b>2,118,173</b>	<b>2,174,007</b>	<b>2,177,475</b>	<b>2,209,854</b>
<b>608,691</b>	<b>(241,724)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>2,321,282</b>	<b>2,929,973</b>	<b>2,993,407</b>	<b>3,007,075</b>	<b>3,049,854</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	1,900,000	3,800,000	0
		Transfer from Reserves		4,617,333	5,687,208	3,527,796	0
		Capital Expenditure		4,617,333	7,580,774	7,298,962	493,294
		Loan Repayments		373,800	444,600	460,100	583,800
		Transfer to Reserves		1,600,000	1,786,800	1,833,700	829,300
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>956,173</b>	<b>768,441</b>	<b>742,109</b>	<b>1,143,460</b>

Directorate: Chief Operating Office  
Program: Waste Minimisation

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Waste Minimisation &amp; Farming</b>					
0	0	Waste Minimisation Charge	1,237,860	1,237,860	1,275,000	1,313,300	1,352,700
18,100	18,100	Lease Farmland	600	18,700	19,300	19,900	20,500
<b>18,100</b>	<b>18,100</b>	<b>Total Operating Revenue</b>	<b>1,238,460</b>	<b>1,256,560</b>	<b>1,294,300</b>	<b>1,333,200</b>	<b>1,373,200</b>
		<b>Operating Expenditure</b>					
		<b>Waste Minimisation &amp; Farming</b>					
151,874	151,874	Waste Minimisation Education	(44,194)	107,680	110,200	112,900	115,700
12,000	12,000	Farming Operations	(12,000)	0	0	0	0
166,100	166,100	Drop Off Centres	(129,800)	36,300	36,900	37,700	38,500
18,000	18,000	Public Place Recycling	(600)	17,400	17,700	18,000	18,400
373,500	373,500	Waste Minimisation Tip Vouchers	0	373,500	379,100	386,700	394,400
25,100	25,100	Waste Minimisation Education Staff Costs	(20,000)	5,100	5,200	5,300	5,400
15,000	15,000	Resource Recovery Community Waste Grants	0	15,000	15,000	15,000	15,000
10,000	10,000	Reusable Sanitary Items Rebate Program	0	10,000	10,000	10,000	10,000
199,132	199,132	ABC Charges	(37,181)	161,951	166,368	171,131	176,108
<b>970,706</b>	<b>970,706</b>	<b>Total Operating Expenditure</b>	<b>(243,775)</b>	<b>726,931</b>	<b>740,468</b>	<b>756,731</b>	<b>773,508</b>
<b>(952,606)</b>	<b>(952,606)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>1,482,235</b>	<b>529,629</b>	<b>553,832</b>	<b>576,469</b>	<b>599,692</b>
<b>(952,606)</b>	<b>(952,606)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,482,235</b>	<b>529,629</b>	<b>553,832</b>	<b>576,469</b>	<b>599,692</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		726,931	740,468	756,731	773,508
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		1,237,860	1,275,000	1,313,300	1,352,700
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>18,700</b>	<b>19,300</b>	<b>19,900</b>	<b>20,500</b>

Directorate: Chief Operating Office  
Program: Sewer

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
15,259,900	15,259,900	Annual Charge	1,000,600	16,260,500	16,748,300	17,250,700	17,768,200
305,800	305,800	Trade Waste	10,700	316,500	326,000	335,800	345,900
556,700	556,700	Internal Plant Hire	0	556,700	565,100	576,400	587,900
0	0	Interest on Overdue Rates & Charges	150,000	150,000	152,300	155,300	158,400
57,000	57,000	Interest Charges - Wastewater	(57,000)	0	0	0	0
1,941,700	1,941,700	Interest - Operating Funds	68,000	2,009,700	2,070,000	2,132,100	2,196,100
116,600	116,600	Pensioner Rebate Subsidy	3,500	120,100	123,700	127,400	131,200
244,900	244,900	Other Income	8,500	253,400	261,000	268,800	276,800
<b>18,482,600</b>	<b>18,482,600</b>	<b>Total Operating Revenue</b>	<b>1,184,300</b>	<b>19,666,900</b>	<b>20,246,400</b>	<b>20,846,500</b>	<b>21,464,500</b>
		<b>Operating Expenditure</b>					
		<b>Expenses</b>					
317,851	315,380	Management Administration	(150,151)	167,700	171,000	175,000	179,100
31,100	31,100	Dividends General Fund	0	31,100	31,600	32,200	32,800
1,626,500	1,626,500	Governance Charges	(6,000)	1,620,500	1,667,900	1,856,900	1,767,900
1,572,978	1,572,978	ABC Charges	259,936	1,832,914	1,882,497	1,927,766	1,993,479
425,588	425,588	Management Engineering & Support	526,264	951,852	978,600	1,006,700	1,035,700
118,900	118,900	Plant Running Costs	87,746	206,646	211,700	217,300	223,200
445,200	445,200	Sewer Mains Operations	(138,363)	306,837	313,700	321,300	329,100
454,957	454,957	Sewer Mains Maintenance	99,265	554,222	566,000	579,300	593,200
173,500	173,500	Sewer Pump Station Operations	(6,013)	167,487	171,100	175,200	179,300
230,000	230,000	Sewer Pump Station Energy	11,500	241,500	253,600	266,300	279,600
867,976	867,976	Sewer Pump Station Maintenance	(19,282)	848,694	863,900	882,900	902,400
747,300	747,300	Sewer Treatment Operations	(111,317)	635,983	648,900	663,500	678,700
432,100	432,100	Sewer Treatment Chemicals	0	432,100	438,700	447,400	456,300
518,800	518,800	Sewer Treatment Energy	26,000	544,800	572,000	600,700	630,700
100,800	100,800	Sewer Treatment Effluent Mgmt	(100,800)	0	0	0	0
289,800	289,800	Sewer Treatment Biosolids Mgmt	13,719	303,519	308,300	314,500	320,800
950,657	950,657	Sewer Treatment Maintenance	(68,789)	881,868	898,300	918,400	938,900
657,655	657,655	Sewer Other Operations	(100,140)	557,515	570,200	584,500	599,200
244,500	244,500	Sewer Other Maintenance	46,660	291,160	298,200	305,900	313,700
176,500	176,500	Depreciation Plant & Equipment	0	176,500	176,500	176,500	176,500
5,827,100	5,827,100	Depreciation System Assets	0	5,827,100	5,914,500	6,032,800	6,153,500
82,100	82,100	Depreciation Other	0	82,100	83,300	85,000	86,700
533,000	533,000	Interest Expense	(59,900)	473,100	411,400	346,800	290,900
636,700	636,700	Sewer Gain or Loss on Sale of Assets	0	636,700	646,300	659,200	672,400
<b>17,461,562</b>	<b>17,459,091</b>	<b>Total Operating Expenditure</b>	<b>310,337</b>	<b>17,771,899</b>	<b>18,078,197</b>	<b>18,576,066</b>	<b>18,834,079</b>
<b>1,021,038</b>	<b>1,023,509</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>873,963</b>	<b>1,895,001</b>	<b>2,168,203</b>	<b>2,270,434</b>	<b>2,630,421</b>
<b>7,743,438</b>	<b>7,745,909</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>873,963</b>	<b>8,617,401</b>	<b>8,988,803</b>	<b>9,223,934</b>	<b>9,719,521</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		929,100	929,100	929,100	929,100
		Asset Sales		12,000	31,500	50,500	70,000
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		25,780,781	22,858,049	19,730,718	19,524,142
		Capital Expenditure		4,711,183	7,908,000	6,609,506	6,483,863
		Loan Repayments		1,461,900	1,524,000	1,489,100	1,295,300
		Transfer to Reserves		29,166,200	23,375,452	21,835,646	22,463,600
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Directorate: Chief Operating Office  
Program: Water

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
5,263,842	5,263,842	Annual Charges - Residential	1,078,586	6,342,428	6,659,500	6,992,500	7,342,100
1,553,276	1,553,276	Annual Charges - Non-Residential	(172,175)	1,381,101	1,450,200	1,522,700	1,598,800
(220,000)	(220,000)	Abandonments	0	(220,000)	(220,000)	(220,000)	(220,000)
11,747,400	11,747,400	Consumption Charges	587,400	12,334,800	12,951,500	13,599,100	14,279,100
414,000	414,000	Internal Plant Hire Fees	0	414,000	420,200	428,600	437,200
89,200	89,200	Interest - Water	(89,200)	0	0	0	0
0	0	Interest on Overdue Rates & Charges	100,000	100,000	101,500	103,500	105,600
475,000	475,000	Interest - Operating Funds	16,600	491,600	506,300	521,500	537,100
121,000	121,000	Pensioner Rebate Subsidy	0	121,000	121,000	121,000	121,000
207,900	207,900	Other Income	7,300	215,200	221,800	228,600	235,600
<b>19,651,618</b>	<b>19,651,618</b>	<b>Total Operating Revenue</b>	<b>1,528,511</b>	<b>21,180,129</b>	<b>22,212,000</b>	<b>23,297,500</b>	<b>24,436,500</b>
		<b>Operating Expenditure</b>					
289,400	289,400	Water Management Administration	(94,444)	194,956	198,100	202,400	206,700
20,200	20,200	Dividends General Fund	0	20,200	20,500	20,900	21,300
1,626,500	1,626,500	Governance Charges	(76,500)	1,550,000	1,595,400	1,776,200	1,691,000
1,350,130	1,350,130	ABC Charges	182,909	1,533,039	1,575,904	1,617,280	1,671,685
848,457	852,378	Water Management Eng & Support	(65,174)	783,283	803,800	825,900	848,700
239,600	239,600	Plant Running Costs	12,438	252,038	257,000	263,100	269,400
18,400	18,400	Water Dams & Weirs Operations	4,066	22,466	22,900	23,300	23,700
500	500	Water Dams & Weirs Maintenance	10,707	11,207	11,500	11,900	12,300
136,700	136,700	Water Mains Operations	(6,239)	130,461	134,200	137,200	140,300
875,910	875,910	Water Mains Maintenance	2,563	878,473	895,900	916,900	938,600
10,800	10,800	Water Reservoirs Operations	11,532	22,332	22,900	23,400	23,900
81,232	81,232	Water Reservoirs Maintenance	28,499	109,731	112,100	114,600	117,200
1,400	1,400	Water Pump Station Operations	(20)	1,380	1,400	1,400	1,400
98,500	98,500	Water Pump Station Energy	4,900	103,400	108,600	114,000	119,700
63,835	63,835	Water Pump Station Maintenance	19,911	83,746	85,500	87,300	89,100
128,700	128,700	Water Treatment Operations	143,100	271,800	204,900	209,300	213,800
9,500	9,500	Water Treatment Chemical	0	9,500	9,600	9,800	10,000
73,432	73,432	Water Treatment Maintenance	9,631	83,063	84,800	86,900	89,000
132,100	132,100	Water Other Operations	5,842	137,942	140,200	143,100	146,000
851,495	851,495	Water Other Operations Services	271,471	1,122,966	1,148,800	1,177,600	1,207,000
253,684	341,770	Water Other Maintenance	82,926	336,610	346,000	355,900	366,100
7,077,500	7,077,500	Water Purchase of Water	880,900	7,958,400	8,515,500	9,111,600	9,749,400
3,447,900	3,447,900	Depreciation System Assets	0	3,447,900	3,499,600	3,569,600	3,641,000
80,300	80,300	Depreciation Plant & Equipment	0	80,300	80,300	80,300	80,300
36,100	36,100	Depreciation Other	0	36,100	36,600	37,300	38,000
333,000	333,000	Water Interest Expense	(46,100)	286,900	238,600	184,400	138,700
1,176,500	1,176,500	Gain or Loss of Sale of Assets	0	1,176,500	1,194,100	1,218,000	1,242,400
<b>19,261,775</b>	<b>19,353,782</b>	<b>Total Operating Expenditure</b>	<b>1,382,919</b>	<b>20,644,694</b>	<b>21,344,704</b>	<b>22,319,580</b>	<b>23,096,685</b>
<b>389,843</b>	<b>297,836</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>145,592</b>	<b>535,435</b>	<b>867,296</b>	<b>977,920</b>	<b>1,339,815</b>
<b>5,130,643</b>	<b>5,038,636</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>145,592</b>	<b>5,276,235</b>	<b>5,677,896</b>	<b>5,883,120</b>	<b>6,341,515</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		237,700	1,707,277	1,221,592	259,700
		Asset Sales		30,000	6,000	0	77,000
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		23,452,883	23,525,881	23,925,872	22,952,853
		Capital Expenditure		4,332,900	6,042,677	5,482,992	4,245,968
		Loan Repayments		892,700	949,100	1,028,500	611,900
		Transfer to Reserves		23,771,217	23,925,277	24,519,092	24,773,200
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
 Directorate: Flood Restoration Portfolio  
 Budget Summary



Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
21,470,623	19,647,895	<b>Operating Revenue</b> Flood Recovery	12,861,183	34,331,806	23,407,407	8,621,300	0
<b>21,470,623</b>	<b>19,647,895</b>	<b>Total Operating Revenue</b>	<b>12,861,183</b>	<b>34,331,806</b>	<b>23,407,407</b>	<b>8,621,300</b>	<b>0</b>
21,470,623	16,447,895	<b>Operating Expenditure</b> Flood Recovery	9,161,183	30,631,806	22,207,407	8,621,300	0
<b>21,470,623</b>	<b>16,447,895</b>	<b>Total Operating Expenditure</b>	<b>9,161,183</b>	<b>30,631,806</b>	<b>22,207,407</b>	<b>8,621,300</b>	<b>0</b>
0	3,200,000	<b>Operating Result - Surplus/(Deficit)</b>	<b>3,700,000</b>	<b>3,700,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>
0	3,200,000	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>3,700,000</b>	<b>3,700,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>
<b>Capital Movements</b>							
Capital Grants and Contributions				176,203,244	71,645,236	2,286,358	0
Asset Sales				0	0	0	0
Loan Borrowings				0	0	0	0
Transfer from Reserves				2,850,000	0	0	0
Capital Expenditure				179,053,244	71,645,236	2,286,358	0
Loan Repayments				0	0	0	0
Transfer to Reserves				3,700,000	1,200,000	0	0
<b>Program Cash Result - Surplus/(Deficit)</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Directorate: Flood Restoration Portfolio  
Program: Flood Restoration Portfolio

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
		<b>Flood Restoration Portfolio Management</b>					
3,989,000	7,989,000	Flood Recovery Portfolio Management	14,241,008	18,230,008	14,850,057	8,621,300	0
0	3,200,000	Interest on Advance Funding	3,700,000	3,700,000	1,200,000	0	0
		<b>Flood Restoration Water</b>					
338,500	338,500	Program Management	(338,500)	0	0	0	0
		<b>Flood Restoration Resilience</b>					
17,143,123	8,120,395	Flood Recovery Resilience	(4,741,325)	12,401,798	7,357,350	0	0
<b>21,470,623</b>	<b>19,647,895</b>	<b>Total Operating Revenue</b>	<b>12,861,183</b>	<b>34,331,806</b>	<b>23,407,407</b>	<b>8,621,300</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Flood Restoration Portfolio Management</b>					
3,989,000	7,989,000	Flood Recovery Portfolio Management	14,241,008	18,230,008	14,850,057	8,621,300	0
338,500	338,500	Program Management	(338,500)	0	0	0	0
		<b>Flood Restoration Resilience</b>					
17,143,123	8,120,395	Flood Recovery Resilience	(4,741,325)	12,401,798	7,357,350	0	0
<b>21,470,623</b>	<b>16,447,895</b>	<b>Total Operating Expenditure</b>	<b>9,161,183</b>	<b>30,631,806</b>	<b>22,207,407</b>	<b>8,621,300</b>	<b>0</b>
<b>0</b>	<b>3,200,000</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>3,700,000</b>	<b>3,700,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>3,200,000</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>3,700,000</b>	<b>3,700,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		176,203,244	71,645,236	2,286,358	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		2,850,000	0	0	0
		Capital Expenditure		179,053,244	71,645,236	2,286,358	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		3,700,000	1,200,000	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates

Directorate: General Manager

## Budget Summary



Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
4,844,277	4,844,277	General Manager's Office	(4,116,672)	727,605	749,400	771,900	795,100
0	0	Mayor and Councillors	0	0	0	0	0
0	0	Governance	0	0	0	0	0
<b>4,844,277</b>	<b>4,844,277</b>	<b>Total Operating Revenue</b>	<b>(4,116,672)</b>	<b>727,605</b>	<b>749,400</b>	<b>771,900</b>	<b>795,100</b>
		<b>Operating Expenditure</b>					
1,912,094	2,906,228	General Manager's Office	(1,478,781)	433,313	445,355	458,635	471,805
1,002,131	957,497	Mayor and Councillors	(652,876)	349,255	357,614	97,424	377,116
(131,546)	(268,237)	Governance	(86,293)	(217,839)	(222,300)	172,300	(233,100)
<b>2,782,679</b>	<b>3,595,488</b>	<b>Total Operating Expenditure</b>	<b>(2,217,949)</b>	<b>564,730</b>	<b>580,669</b>	<b>728,360</b>	<b>615,821</b>
<b>2,061,598</b>	<b>1,248,789</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,898,723)</b>	<b>162,875</b>	<b>168,731</b>	<b>43,540</b>	<b>179,279</b>
<b>2,061,598</b>	<b>1,248,789</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,898,723)</b>	<b>162,875</b>	<b>168,731</b>	<b>43,540</b>	<b>179,279</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>162,875</b>	<b>168,731</b>	<b>43,540</b>	<b>179,279</b>

**Directorate: General Manager  
Program: General Manager's Office & Support Services**

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
4,141,277	4,141,277	Capacity, Capability & Recovery Roadmap	(4,141,277)	0	0	0	0
703,000	703,000	RTRL Contribution to Executive Council	24,605	727,605	749,400	771,900	795,100
<b>4,844,277</b>	<b>4,844,277</b>	<b>Total Operating Revenue</b>	<b>(4,116,672)</b>	<b>727,605</b>	<b>749,400</b>	<b>771,900</b>	<b>795,100</b>
		<b>Operating Expenditure</b>					
		<b>General Manager's Office</b>					
628,594	826,088	General Manager's Office Staff Costs	176,641	805,235	828,600	853,000	878,200
110,600	110,600	General Manager's Office Operations	0	110,600	112,200	114,400	116,600
122,000	122,000	Print Services Expenses	0	122,000	123,800	126,300	128,800
9,400	9,400	Australasian LG Performance Excellence Program	0	9,400	9,500	9,700	9,900
10,000	10,000	General Manager Performance Review	0	10,000	10,200	10,400	10,600
207,790	207,790	ABC Charges	14,150	221,940	227,855	234,435	241,105
(51,200)	(51,200)	Dividends - Water & Sewer Funds	0	(51,200)	(52,000)	(53,000)	(54,100)
(3,253,000)	(3,253,000)	Governance Charges	2,471,900	(781,100)	(802,200)	(824,700)	(848,000)
(107,700)	(107,700)	NCP Charges	(1,700)	(109,400)	(111,100)	(113,300)	(115,600)
0	796,640	Budget Efficiency Dividend	0	0	0	0	0
		<b>Capacity, Capability &amp; Recovery Roadmap</b>					
4,141,277	4,141,277	Capacity, Capability & Recovery Roadmap	(4,141,277)	0	0	0	0
		<b>Support Services</b>					
94,333	94,333	General Manager Support Costs	1,506	95,839	98,500	101,400	104,300
<b>1,912,094</b>	<b>2,906,228</b>	<b>Total Operating Expenditure</b>	<b>(1,478,781)</b>	<b>433,313</b>	<b>445,355</b>	<b>458,635</b>	<b>471,805</b>
<b>2,932,183</b>	<b>1,938,049</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(2,637,891)</b>	<b>294,292</b>	<b>304,045</b>	<b>313,265</b>	<b>323,295</b>
<b>2,932,183</b>	<b>1,938,049</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(2,637,891)</b>	<b>294,292</b>	<b>304,045</b>	<b>313,265</b>	<b>323,295</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>294,292</b>	<b>304,045</b>	<b>313,265</b>	<b>323,295</b>

Directorate: General Manager  
Program: Mayor and Councillors

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		Operating Revenue					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		Operating Expenditure					
		Mayor and Councillor Expenses					
74,100	74,100	Mayoral Expenses	17,840	91,940	94,500	97,100	99,800
396,750	396,750	Councillor Expenses	10,150	406,900	418,000	431,700	444,400
44,900	44,900	Councillor Facilities	0	44,900	45,500	46,400	47,400
4,800	4,800	Civic Receptions	0	4,800	4,900	5,000	5,100
113,200	113,200	Council Memberships	0	113,200	114,900	117,200	119,500
105,974	61,340	Elected Officials Costs	47,199	153,173	157,300	161,600	166,000
15,000	15,000	Mayoral SCU Scholarships	0	15,000	15,000	15,000	15,000
(10,000)	(10,000)	Contr Op Mayoral SCU Scholarship	0	(10,000)	(10,000)	(10,000)	(10,000)
257,407	257,407	ABC Charges	(2,665)	254,742	260,214	266,624	273,216
0	0	Governance Charges	(725,400)	(725,400)	(742,700)	(1,033,200)	(783,300)
1,002,131	957,497	<b>Total Operating Expenditure</b>	(652,876)	349,255	357,614	97,424	377,116
(1,002,131)	(957,497)	<b>Operating Result - Surplus/(Deficit)</b>	652,876	(349,255)	(357,614)	(97,424)	(377,116)
(1,002,131)	(957,497)	<b>Operating Cash Result - Surplus/(Deficit)</b>	652,876	(349,255)	(357,614)	(97,424)	(377,116)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		(349,255)	(357,614)	(97,424)	(377,116)

Directorate: General Manager  
Program: Governance

Original Budget 2025/2026	Revised Budget 31-Dec-25	Description	Movement 2026/2027	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029	Budget 2029/2030
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Legal Services Office</b>					
270,570	133,879	Legal Services Office Expenses	(270,570)	0	0	0	0
		<b>Legal Services</b>					
515,100	515,100	Legal Services	0	515,100	522,800	533,300	544,000
		<b>Governance</b>					
399,230	399,230	Governance Staff Costs	(234,115)	165,115	169,900	174,900	180,000
0	0	Governance Operations	0	0	0	0	0
1,724,400	1,724,400	Insurance Premiums	(1,724,400)	0	0	0	0
93,900	93,900	Internal Audit Function	0	93,900	95,300	97,200	99,100
41,700	41,700	ARIC Attendance Fees	0	41,700	42,300	43,100	44,000
0	0	Election Costs	0	0	0	400,000	0
0	0	DA archiving revenue funded expenses	0	0	0	0	0
(47,890)	(47,890)	Budget Efficiency Dividend	(10)	(47,900)	(48,600)	(49,600)	(50,600)
(3,128,556)	(3,128,556)	ABC Charges	2,142,802	(985,754)	(1,004,000)	(1,026,600)	(1,049,600)
(131,546)	(268,237)	<b>Total Operating Expenditure</b>	(86,293)	(217,839)	(222,300)	172,300	(233,100)
131,546	268,237	<b>Operating Result - Surplus/(Deficit)</b>	86,293	217,839	222,300	(172,300)	233,100
131,546	268,237	<b>Operating Cash Result - Surplus/(Deficit)</b>	86,293	217,839	222,300	(172,300)	233,100
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		217,839	222,300	(172,300)	233,100

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
Capital Expenditure 2026/2027 - 2029/2030

	Budget	Budget	Budget	Budget
Capital Works Program	2026/2027	2027/2028	2028/2029	2029/2030
<b>Flood Restoration Portfolio</b>				
<b>Flood Restoration - Buildings</b>				
Lismore Regional Airport	850,000	0	0	0
City Hall	2,850,000	0	0	0
Other Buildings	208,807	0	0	0
<b>Total Flood Restoration Buildings</b>	<b>3,908,807</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Flood Restoration - Transport</b>				
Stormwater Drainage - Natural Disaster Works	351,353	0	0	0
Roads - Regional - Natural Disaster Works	12,031,413	2,035,949	0	0
Roads - Rural - Sealed - Natural Disaster Works	86,671,881	48,146,065	1,307,320	0
Roads - Rural - Unsealed - Natural Disaster Works	47,137,627	17,391,001	0	0
Roads - Urban - Natural Disaster Works	9,013,405	372,359	0	0
Bridges - Rural - Sealed - Natural Disaster Works	860,093	0	0	0
Bridges - Rural - Unsealed - Natural Disaster Works	1,751,462	68,933	0	0
<b>Total Flood Restoration Transport</b>	<b>157,817,234</b>	<b>68,014,307</b>	<b>1,307,320</b>	<b>0</b>
<b>Flood Restoration - Waste</b>				
W7a Access Road_Resurfacing_LRRC_AGRN1012_EPAR	1,612,438	0	0	0
Site Access Betterment_LRRC_IBF_BP-0066	1,662,768	0	0	0
AGRN1012 EPAR_W9_Permanent Leachate Treatment	1,517,697	0	0	0
W10 Cell 2B Sediment Basin - NSWPW Grant	1,652,712	0	0	0
<b>Total Flood Restoration Waste</b>	<b>6,445,615</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Flood Restoration - Sewer</b>				
AGRN1012_Pressure Sewer Systems	19,093	9,546	9,546	0
AGRN1012_Remote Controls and Telemetry (Sewer)_Backup power supply at Wyreema and Nimbin	158,906	158,906	0	0
AGRN1012 FRWT - LCC-00015 - South Lismore STP Resilience Upgrade - PWA	8,380,201	2,000,000	0	0
<b>Total Flood Restoration Sewer</b>	<b>8,558,200</b>	<b>2,168,452</b>	<b>9,546</b>	<b>0</b>
<b>Flood Restoration - Water</b>				
AGRN1012 - FRWT - Program Management	709,458	709,458	709,458	0
AGRN1012 - FRWT - LCC03 - Nimbin Weir	390,051	130,017	260,034	0
AGRN1012 - FRWT - LCC-00016 - Nimbin Water Treatment Plant - PWA	1,223,879	623,002	0	0
<b>Total Flood Restoration Water</b>	<b>2,323,388</b>	<b>1,462,477</b>	<b>969,492</b>	<b>0</b>
<b>Total Flood Restoration Portfolio</b>	<b>179,053,244</b>	<b>71,645,236</b>	<b>2,286,358</b>	<b>0</b>
<b>Roads &amp; Infrastructure</b>				
<b>Fleet Management</b>				
Plant Purchases	4,500,000	4,501,216	3,332,590	4,381,000
<b>Total Fleet Management</b>	<b>4,500,000</b>	<b>4,501,216</b>	<b>3,332,590</b>	<b>4,381,000</b>
<b>Quarry</b>				
Capital Renewals	80,000	80,000	80,000	80,000
<b>Total Quarry</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Roads &amp; Bridges</b>				
<b>Bridges</b>				
Robert White Bridge Wilson St Lismore Painting	471,320	0	0	0
<b>Total Bridges</b>	<b>471,320</b>	<b>0</b>	<b>0</b>	<b>0</b>

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
Capital Expenditure 2026/2027 - 2029/2030

	Budget	Budget	Budget	Budget
Capital Works Program	2026/2027	2027/2028	2028/2029	2029/2030
<b>Capital Expenditure (continued)</b>				
<b>Urban Roads</b>				
Reseal Program	735,800	745,100	780,000	819,000
DIAG Parking, Ramps, Tactiles	120,000	125,000	125,000	125,000
Local Traffic Planning & Installations	120,000	120,000	125,000	125,000
Simeoni Drive Goonellabah Roundabout	0	950,000	0	0
Keen St, Lismore - Zadoc St to Orion St	0	500,000	0	0
Magellan St - Keen St to Dawson St: median + pavement*	0	800,000	0	0
Molesworth St - Ballina Rd to Junction St Pavement Strengthen, 200m	0	400,000	0	0
Zadoc St, Lismore - Dawson St to Molesworth St, 430m	0	457,668	0	0
Cecil Street - complimentary funding DM01933, DM01932	0	45,000	0	0
Cecil Street - complimentary funding DM01932, DM01477	0	35,000	0	0
Dawson Street - Ballina Road - James St, 350m	0	0	800,000	0
Gordon Blaire Dr - roundabout + drainage	0	0	450,000	0
Bridge Street (Wyrallah) pavement rehabilitation	0	0	0	2,011,336
Ewing Street - Cathcart St to Dawson St	0	0	0	400,000
Dedications	200,000	200,000	200,000	200,000
<b>Total Urban Roads</b>	<b>1,175,800</b>	<b>4,377,768</b>	<b>2,480,000</b>	<b>3,680,336</b>
<b>Sealed Rural Roads</b>				
Rural Roads Reseal Program	1,594,300	1,614,300	1,619,100	1,625,000
Rous Road widening 744 to Alphadale Rd to BSC Boundary 2.4km	3,397,091	0	0	0
Tregeagle Rd - CH 2.5 to 3.4 900m	1,567,347	0	0	0
James Gibson Road - Bangalow Rd to Mackie Rd	808,500	0	0	0
Heavy Patching	345,000	600,000	500,000	500,000
Pavement Investigations & Designs	120,000	125,000	125,000	125,000
Tatham Road CH6.57 to CH 7.03	0	645,000	0	0
Corndale Rd Swain Bridge south 1.7km	0	0	1,861,000	0
Caniaba Road - Primary School frontage	0	0	2,011,336	0
Caniaba Road - Muldoon Rd to start of AGBS project	0	0	1,000,000	0
Caniaba Road - Caniaba Hall to 274 Caniaba Rd 1.59km	0	0	0	1,000,000
Caniaba Road - AGBS project to Fredericks Rd 1.2km	0	0	0	1,584,000
Grant Funded Works to be allocated	0	0	2,500,000	2,500,000
Dedications	500,000	500,000	500,000	500,000
<b>Total Sealed Rural Roads</b>	<b>8,332,238</b>	<b>3,484,300</b>	<b>10,116,436</b>	<b>7,834,000</b>
<b>Regional Roads</b>				
Reseal Program	260,200	266,700	273,400	280,200
Coraki Rd & Wyrallah Ferry Rd - intersection upgrade	385,000	0	0	0
Dunoon Rd - The Channon Rd to Numulgi Creek Rd, approx 955m	1,108,963	0	0	0
Rosehill Rd 1.1km less bridge approaches	220,000	0	0	0
The Channon Rd - Currie Rd to Dunoon Rd SLRIP	600,000	0	0	0
Nimbin Road - CH 20.28 to CH 21.09 pavement rehabilitation - complimentary funding LCC094 DM0214	551,785	0	0	0
Nimbin Road - CH 26.45 to CH 27.1 pavement rehabilitation - complimentary funding LCC094 DM0148	500,000	0	0	0
Union Street- drainage	307,201	0	0	0
Dunoon Rd - Whian Whian Rd to East Rd, approx 975m	0	1,250,000	0	0
Union Street - Casino St to Kyogle St (Rail Trail)	0	500,000	0	0
Union Street - from Railway line to Elliott St (Norco Roundabout)	0	0	550,000	0
Wyrallah Road - Ballina Rd to Esmonde St	0	0	0	1,625,000
<b>Total Regional Roads</b>	<b>3,933,149</b>	<b>2,016,700</b>	<b>823,400</b>	<b>1,905,200</b>
<b>Footpaths</b>				
Footpath Construction Program	297,500	297,500	297,500	297,500
North Lismore Connections Footpath - Get Active NSW	807,180	0	0	0
Lismore Boulevard - Get Active NSW	2,383,030	0	0	0
Dibbs Street Footpath - Get Active NSW	361,037	0	0	0
<b>Total Footpaths</b>	<b>3,848,747</b>	<b>297,500</b>	<b>297,500</b>	<b>297,500</b>
<b>Total Roads &amp; Bridges Capital Expenditure</b>	<b>17,761,254</b>	<b>10,176,268</b>	<b>13,717,336</b>	<b>13,717,036</b>
<b>Total Roads &amp; Infrastructure</b>	<b>22,341,254</b>	<b>14,757,484</b>	<b>17,129,926</b>	<b>18,178,036</b>
<b>Water, Waste &amp; Open Spaces</b>				

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
Capital Expenditure 2026/2027 - 2029/2030

	Budget	Budget	Budget	Budget
Capital Works Program	2026/2027	2027/2028	2028/2029	2029/2030
<b>Capital Expenditure (continued)</b>				
<b>Property Maintenance</b>				
Building Renewals - to be allocated	450,000	200,000	1,100,000	1,412,000
Terania Building Upgrade	950,000	0	0	0
Gonnellabah Community Centre Carpark Reseal and Linemarking	0	0	0	0
Goonellabah Admin Centre - Air Conditioning Upgrade	0	0	0	0
Goonellabah Admin Centre - Customer Service Upgrade	0	0	0	0
Goonellabah Admin Centre - External Window Screens	0	50,000	0	0
GSAC - Replace Roof Flashing & Whirly Birds	0	0	0	0
Brunswick St Depot - Internal Road Reseal	0	200,000	0	0
Nimbin Public Toilets Upgrade	0	300,000	0	0
Wyrallah Rd Depot - Lower Yard New Building	350,000	0	0	0
<b>Total Property Maintenance</b>	<b>1,750,000</b>	<b>750,000</b>	<b>1,100,000</b>	<b>1,412,000</b>
<b>Parks &amp; Reserves</b>				
Sun Protection Strategy	28,000	28,000	28,000	28,000
Capital Renewal - to be allocated	600,000	920,000	1,355,000	920,000
Wanda Drive Park - Lismore Upgrade	305,800	0	0	0
Wilson's Walking Track - Section 2	100,000	0	0	0
Village Sign Replacement Section 2	30,000	0	0	0
Wilson's Walking Track - Section 3	0	100,000	0	0
Windsor Court Park - Goonellabah Upgrade	0	305,800	0	0
<b>Total Parks &amp; Reserves</b>	<b>1,063,800</b>	<b>1,353,800</b>	<b>1,383,000</b>	<b>948,000</b>
<b>Urban Stormwater Drainage</b>				
<b>Urban Stormwater Drainage</b>				
Capital Renewals to be allocated	370,131	259,000	751,000	775,000
<b>Stormwater Management Services</b>				
Stormwater Management Services - works to be allocated	0	0	152,600	153,400
Trunk drainage upgrades as part of roadworks	50,000	50,000	50,000	50,000
Zadoc Street Culvert Upgrade - option investigation	0	0	0	0
Stormwater treatment device rectification works	70,000	50,000	0	0
Lismore Workers golf course detention basin/s	0	0	0	0
New stormwater treatment systems (GPTs, Swales)	30,000	50,000	0	0
<b>Total Urban Stormwater Drainage</b>	<b>520,131</b>	<b>409,000</b>	<b>953,600</b>	<b>978,400</b>

Lismore City Council Budget by Program 2026/2027 including Forward Financial Estimates  
Capital Expenditure 2026/2027 - 2029/2030

	Budget	Budget	Budget	Budget
Capital Works Program	2026/2027	2027/2028	2028/2029	2029/2030
<b>Capital Expenditure (continued)</b>				
<b>Waste Disposal</b>				
Program Management	625,396	450,608	472,296	493,294
Northern Rivers Regional Landfill Development	1,276,500	0	0	0
LRRC Resource Recovery and Circular Economy Redevelopment	85,862	0	0	0
LRRC Landfill Capping - Cell 1	446,074	5,826,666	5,826,666	0
LRRC Leachate and Stormwater Catchment Improvements	53,500	53,500	1,000,000	0
LRRC Front Entrance Improvements	133,250	1,250,000	0	0
LRRC New Operational Service Road - Delivery (co-contribution)	1,996,751	0	0	0
<b>Total Waste Disposal</b>	<b>4,617,333</b>	<b>7,580,774</b>	<b>7,298,962</b>	<b>493,294</b>
<b>Sewer</b>				
Sewer Manhole Inspection and Renewal Program	0	0	0	0
Wastewater Sewerage Reticulation Relining Program	3,540,795	3,582,700	3,633,700	3,684,700
Depot Building Works	30,000	30,000	30,000	30,000
Sewer Pump Station Renewals - to be allocated	508,700	3,512,500	2,042,700	2,073,300
Sewer Treatment Plant Renewals - to be allocated	516,100	523,800	531,700	539,700
North Lismore Plateau	0	0	0	0
Sewer Plant Purchases	115,588	259,000	371,406	156,163
<b>Total Sewer</b>	<b>4,711,183</b>	<b>7,908,000</b>	<b>6,609,506</b>	<b>6,483,863</b>
<b>Water</b>				
Water Mains - to be allocated	0	2,870,000	2,931,600	2,994,600
Leycester St (Diadam St to Hunter St) Water Main Renewal	225,000	0	0	0
Robert St (Hunter St to DE) Water Main Renewal	215,000	0	0	0
Gaggin Lane (Hunter St to DE) Water Main Renewal	184,000	0	0	0
Pound Street Watermain Renewal (Hunter to Dibbs)	321,000	0	0	0
Fowler Street Watermain Renewal	180,000	0	0	0
Hunter St & Clive St Watermain Renewal	300,000	0	0	0
Clyde Street Watermain Renewal	246,000	0	0	0
Invercauld Road Watermain Upgrade	752,000	0	0	0
Zone Metering & Pressure Reduction	128,500	130,200	132,600	135,000
Water Meter Renewals	181,400	185,000	189,300	193,700
Water Pump Station Renewals	60,000	60,000	60,000	60,000
Water Reservoir Capital Renewals to be allocated	0	1,200,000	1,200,000	533,000
Water Reservoirs Ross Street 2	589,000	0	0	0
Water Reservoirs Wyreema Concrete Reservoir	589,000	0	0	0
Water Plant Purchases	362,000	135,000	0	329,668
<b>Total Water</b>	<b>4,332,900</b>	<b>4,580,200</b>	<b>4,513,500</b>	<b>4,245,968</b>
<b>Total Water, Waste &amp; Open Spaces Office</b>	<b>16,995,347</b>	<b>22,581,774</b>	<b>21,858,568</b>	<b>14,561,525</b>
<b>Total Capital Expenditure</b>	<b>218,389,845</b>	<b>108,984,494</b>	<b>41,274,852</b>	<b>32,739,561</b>

# Draft Long Term Financial Plan 2026-2027



## Long Term Financial Plan



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## Introduction



### Long Term Financial Plan

The Long-Term Financial Plan is a 10 year rolling plan that informs decision making and demonstrates how the objectives of the Community Strategic Plan and commitments of the 4-year Delivery Program and the annual Operational Plan will be resourced and delivered over the short, medium, and long term. The Long-Term Financial Plan is developed in conjunction with Asset Management Plans and a Workforce Management Plan to best coordinate our resources, assets, and people. It is reviewed and updated annually as part of the development of the Operational Plan.

The Long-Term Financial Plan includes:

- projected income and expenditure, balance sheet and cash flow statement
- the planning assumptions used to develop the Plan
- sensitivity analysis highlighting factors/ assumptions most likely to affect the Plan
- financial modelling for different scenarios
- methods of monitoring financial performance.

The Long-Term Financial Plan highlights our progress towards long-term financial sustainability, which is essentially Council's financial capacity to deliver acceptable, affordable, and ongoing services to its community. Importantly the Plan demonstrates how we are progressing in relation to key financial benchmarks including a positive operating result, maintenance and renewal of assets at required levels, sustainable debt levels and management of cash reserves.

Council's capacity to meet the key financial benchmarks in the short-term is limited given Council's current financial position.

Therefore Council's objective is to demonstrate that the following measures are achieved over the life of the plan.

Target	Comment
Cash Surplus	That all cash operations of Council are funded, and Council provides a surplus that is placed in reserves for future strategy.
Operating Surplus - before Capital Grants	Council is moving towards to a balanced budget over the longer term. This will include the funding of depreciation.
OLG Performance measures	Council is moving towards meeting or can demonstrate an improvement in the performance ratios as set by the Office of Local Government.
Business Operations	Council moves towards self-funding business units, (waste, sewer, water, quarry, crematorium, and workshop and to ensure true cost recovery is achieved.
Assets	Increase revenue funding for all Council's assets to ensure they are maintained over the longer term in an acceptable, agreed standard.
Economic Development	Council provides more funding for economic development.
Assets Remediation	Council provides adequate funding for the remediation of assets as and when they fall due, this may require revision of funding models and charges so whole of life cost recovery is achieved over the life of the asset.

LISMORE CITY COUNCIL												
10 Year Financial Plan for the Years ending 30 June 2036												
INCOME STATEMENT - CONSOLIDATED												
Scenario: Preferred model												
	Actuals	Current Year	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	2024/25	2025/26					2030/31	2031/32	2032/33	2033/34	2034/35	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	66,953,000	69,598,702	74,977,990	77,387,200	79,871,000	82,437,500	85,089,500	87,829,900	90,465,100	93,178,500	95,973,400	98,852,100
User Charges & Fees	30,687,000	30,509,500	31,286,660	32,429,100	33,599,420	34,844,830	36,122,900	37,452,400	38,520,600	39,620,400	40,751,500	41,916,100
Other Revenues	3,959,000	3,373,800	3,811,942	4,018,600	4,043,500	4,262,100	4,389,400	4,520,700	4,655,400	4,794,100	4,936,600	5,083,600
Grants & Contributions provided for Operating Purposes	24,115,000	35,215,206	44,449,726	37,944,639	24,428,377	14,896,400	14,823,800	15,210,200	15,607,900	16,017,100	16,438,500	16,835,000
Grants & Contributions provided for Capital Purposes	137,591,000	162,848,812	187,832,640	74,805,236	7,985,758	5,740,000	7,781,500	7,824,000	7,867,900	7,912,800	7,958,700	8,005,700
Interest & Investment Revenue	9,708,000	8,272,771	9,662,100	7,446,800	6,304,300	6,466,600	6,649,200	6,837,000	7,030,000	7,228,600	7,436,700	7,650,700
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	162,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>273,175,000</b>	<b>309,818,791</b>	<b>352,021,058</b>	<b>234,031,575</b>	<b>156,232,355</b>	<b>148,647,430</b>	<b>154,856,300</b>	<b>159,674,200</b>	<b>164,146,900</b>	<b>168,751,500</b>	<b>173,495,400</b>	<b>178,343,200</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	49,208,000	55,609,518	53,068,415	54,658,703	56,281,200	49,077,100	50,535,600	52,038,600	53,585,100	55,176,900	56,816,300	58,503,700
Borrowing Costs	2,813,000	1,367,300	1,138,300	945,900	817,500	714,900	636,100	561,500	481,800	410,700	377,000	357,000
Materials & Contracts	56,842,000	59,578,092	62,677,128	54,650,781	42,084,857	43,165,039	44,557,000	46,051,000	47,557,500	48,327,300	49,536,100	50,777,500
Depreciation & Amortisation	37,388,000	36,181,900	38,741,200	39,247,900	39,972,600	40,711,700	41,465,400	42,234,100	43,018,000	43,817,500	44,633,300	45,465,300
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,188,000	4,226,042	5,860,200	6,052,700	6,256,800	6,468,800	6,682,400	6,903,900	7,133,600	7,371,700	7,618,600	7,874,800
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	3,617,000	3,265,500	3,265,500	3,292,700	3,329,500	3,367,100	3,405,300	3,444,300	3,484,200	3,524,900	3,566,400	3,608,600
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	17,900	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>154,056,000</b>	<b>160,246,252</b>	<b>164,750,743</b>	<b>158,848,684</b>	<b>148,742,457</b>	<b>143,504,639</b>	<b>147,281,800</b>	<b>151,233,400</b>	<b>155,260,200</b>	<b>158,629,000</b>	<b>162,547,700</b>	<b>166,586,900</b>
<b>Operating Result from Continuing Operations</b>	<b>119,119,000</b>	<b>149,572,539</b>	<b>187,270,315</b>	<b>75,182,891</b>	<b>7,489,898</b>	<b>5,142,791</b>	<b>7,574,500</b>	<b>8,440,800</b>	<b>8,886,700</b>	<b>10,122,500</b>	<b>10,947,700</b>	<b>11,756,300</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>119,119,000</b>	<b>149,572,539</b>	<b>187,270,315</b>	<b>75,182,891</b>	<b>7,489,898</b>	<b>5,142,791</b>	<b>7,574,500</b>	<b>8,440,800</b>	<b>8,886,700</b>	<b>10,122,500</b>	<b>10,947,700</b>	<b>11,756,300</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	(18,472,000)	(13,276,273)	(562,325)	377,655	(495,860)	(597,209)	(207,000)	616,800	1,018,800	2,209,700	2,989,000	3,750,600

LISMORE CITY COUNCIL

10 Year Financial Plan for the Years ending 30 June 2036

INCOME STATEMENT - GENERAL FUND

Scenario: Preferred model

	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	46,211,000	47,616,084	51,088,361	52,623,500	54,199,200	55,822,300	57,494,200	59,216,000	60,989,800	62,816,000	64,697,100	66,634,300
User Charges & Fees	18,149,000	18,039,000	18,203,460	18,706,600	19,206,020	19,747,430	20,286,900	20,841,400	21,411,400	21,997,800	22,600,300	23,220,300
Other Revenues	3,944,000	3,354,400	3,791,842	3,997,900	4,022,200	4,240,200	4,366,800	4,497,400	4,631,400	4,769,400	4,911,200	5,057,400
Grants & Contributions provided for Operating Purposes	22,984,000	34,860,606	44,433,126	37,927,539	24,410,777	14,878,300	14,805,200	15,191,100	15,588,300	15,997,000	16,417,800	16,813,700
Grants & Contributions provided for Capital Purposes	132,217,000	138,891,019	175,784,252	70,000,407	5,825,520	4,551,200	6,584,900	6,619,400	6,655,000	6,691,400	6,728,500	6,766,500
Interest & Investment Revenue	6,435,000	5,709,871	6,910,800	4,616,700	3,391,900	3,469,400	3,564,700	3,662,600	3,763,100	3,866,500	3,976,600	4,089,700
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	162,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>230,102,000</b>	<b>248,470,980</b>	<b>300,211,841</b>	<b>187,872,646</b>	<b>111,055,617</b>	<b>102,708,830</b>	<b>107,102,700</b>	<b>110,027,900</b>	<b>113,039,000</b>	<b>116,138,100</b>	<b>119,331,500</b>	<b>122,581,900</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	44,143,000	51,015,153	48,186,376	49,634,303	51,110,300	43,755,300	45,058,100	46,400,400	47,782,300	49,204,300	50,669,600	52,177,700
Borrowing Costs	1,876,000	501,300	378,300	295,900	286,300	285,300	273,400	264,900	255,900	250,400	253,100	287,100
Materials & Contracts	39,017,000	40,432,985	42,451,975	33,637,780	19,877,511	20,227,675	20,558,939	20,953,923	21,480,334	21,778,308	22,207,039	22,666,794
Depreciation & Amortisation	27,864,000	26,531,900	29,091,200	29,457,100	29,991,100	30,535,700	31,091,000	31,657,300	32,234,800	32,823,800	33,424,900	34,037,900
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,188,000	4,226,042	5,860,200	6,052,700	6,256,800	6,468,800	6,682,400	6,903,900	7,133,600	7,371,700	7,618,600	7,874,800
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,378,000	1,452,300	1,452,300	1,452,300	1,452,300	1,452,300	1,452,300	1,452,300	1,452,300	1,452,300	1,452,300	1,452,300
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	17,900	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>119,466,000</b>	<b>124,177,580</b>	<b>127,420,351</b>	<b>120,530,083</b>	<b>108,974,311</b>	<b>102,725,075</b>	<b>105,116,139</b>	<b>107,632,723</b>	<b>110,339,234</b>	<b>112,880,808</b>	<b>115,625,539</b>	<b>118,496,594</b>
<b>Operating Result from Continuing Operations</b>	<b>110,636,000</b>	<b>124,293,400</b>	<b>172,791,491</b>	<b>67,342,563</b>	<b>2,081,306</b>	<b>(16,245)</b>	<b>1,986,561</b>	<b>2,395,177</b>	<b>2,699,766</b>	<b>3,257,292</b>	<b>3,705,961</b>	<b>4,085,306</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>110,636,000</b>	<b>124,293,400</b>	<b>172,791,491</b>	<b>67,342,563</b>	<b>2,081,306</b>	<b>(16,245)</b>	<b>1,986,561</b>	<b>2,395,177</b>	<b>2,699,766</b>	<b>3,257,292</b>	<b>3,705,961</b>	<b>4,085,306</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	(21,581,000)	(14,597,619)	(2,992,761)	(2,657,844)	(3,744,214)	(4,567,445)	(4,598,339)	(4,224,223)	(3,955,234)	(3,434,108)	(3,022,539)	(2,681,194)

LISMORE CITY COUNCIL												
10 Year Financial Plan for the Years ending 30 June 2036												
INCOME STATEMENT - WATER FUND												
Scenario: Preferred model												
	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	5,938,000	6,691,218	7,596,829	7,982,200	8,386,900	8,811,800	9,257,900	9,726,400	10,021,100	10,324,700	10,637,400	10,959,600
User Charges & Fees	12,003,000	11,946,500	12,540,900	13,163,900	13,818,000	14,504,700	15,225,500	15,982,200	16,461,600	16,955,600	17,464,200	17,988,200
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	425,000	347,300	9,100	9,400	9,700	10,000	10,300	10,600	10,900	11,200	11,500	11,800
Grants & Contributions provided for Capital Purposes	2,789,000	973,332	2,561,088	1,707,277	1,221,592	259,700	267,500	275,500	283,800	292,300	301,100	310,100
Interest & Investment Revenue	914,000	564,200	591,600	607,800	625,000	642,700	660,900	679,700	699,000	718,800	739,200	760,200
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>22,069,000</b>	<b>20,522,550</b>	<b>23,299,517</b>	<b>23,470,577</b>	<b>24,061,192</b>	<b>24,228,900</b>	<b>25,422,100</b>	<b>26,674,400</b>	<b>27,476,400</b>	<b>28,302,600</b>	<b>29,153,400</b>	<b>30,029,900</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	2,559,000	2,028,452	2,239,555	2,305,000	2,372,200	2,441,300	2,512,800	2,586,900	2,663,000	2,741,300	2,821,400	2,903,800
Borrowing Costs	364,000	333,000	286,900	238,600	184,400	138,700	113,100	87,400	60,000	37,600	28,700	16,200
Materials & Contracts	11,737,000	12,149,129	12,935,739	13,541,804	14,399,880	15,047,685	15,878,170	16,753,120	17,367,855	17,734,890	18,255,411	18,782,991
Depreciation & Amortisation	3,475,000	3,564,300	3,564,300	3,616,500	3,687,200	3,759,300	3,832,900	3,908,000	3,984,600	4,062,700	4,142,300	4,223,500
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	997,000	1,176,500	1,176,500	1,194,100	1,218,000	1,242,400	1,267,200	1,292,500	1,318,400	1,344,800	1,371,700	1,399,100
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>19,132,000</b>	<b>19,251,381</b>	<b>20,202,994</b>	<b>20,896,004</b>	<b>21,861,680</b>	<b>22,629,385</b>	<b>23,604,170</b>	<b>24,627,920</b>	<b>25,393,855</b>	<b>25,921,290</b>	<b>26,619,511</b>	<b>27,325,591</b>
<b>Operating Result from Continuing Operations</b>	<b>2,937,000</b>	<b>1,271,169</b>	<b>3,096,523</b>	<b>2,574,573</b>	<b>2,199,512</b>	<b>1,599,516</b>	<b>1,817,930</b>	<b>2,046,480</b>	<b>2,082,545</b>	<b>2,381,310</b>	<b>2,533,889</b>	<b>2,704,309</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>2,937,000</b>	<b>1,271,169</b>	<b>3,096,523</b>	<b>2,574,573</b>	<b>2,199,512</b>	<b>1,599,516</b>	<b>1,817,930</b>	<b>2,046,480</b>	<b>2,082,545</b>	<b>2,381,310</b>	<b>2,533,889</b>	<b>2,704,309</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	148,000	297,837	535,435	867,296	977,920	1,339,816	1,550,430	1,770,980	1,798,745	2,089,010	2,232,789	2,394,209

LISMORE CITY COUNCIL												
10 Year Financial Plan for the Years ending 30 June 2036												
INCOME STATEMENT - SEWER FUND												
Scenario: Preferred model	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	14,804,000	15,291,400	16,292,800	16,781,500	17,284,900	17,803,400	18,337,400	18,887,500	19,454,200	20,037,800	20,638,900	21,258,200
User Charges & Fees	535,000	524,000	542,300	558,600	575,400	592,700	610,500	628,800	647,600	667,000	687,000	707,600
Other Revenues	15,000	19,400	20,100	20,700	21,300	21,900	22,600	23,300	24,000	24,700	25,400	26,200
Grants & Contributions provided for Operating Purposes	706,000	7,300	7,500	7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,200	9,500
Grants & Contributions provided for Capital Purposes	2,585,000	22,984,461	9,487,300	3,097,552	938,646	929,100	929,100	929,100	929,100	929,100	929,100	929,100
Interest & Investment Revenue	2,359,000	1,998,700	2,159,700	2,222,300	2,287,400	2,354,500	2,423,600	2,494,700	2,567,900	2,643,300	2,720,900	2,800,800
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>21,004,000</b>	<b>40,825,261</b>	<b>28,509,700</b>	<b>22,688,352</b>	<b>21,115,546</b>	<b>21,709,700</b>	<b>22,331,500</b>	<b>22,971,900</b>	<b>23,631,500</b>	<b>24,310,800</b>	<b>25,010,500</b>	<b>25,731,400</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	2,506,000	2,565,913	2,642,484	2,719,400	2,798,700	2,880,500	2,964,700	3,051,300	3,139,800	3,231,300	3,325,300	3,422,200
Borrowing Costs	573,000	533,000	473,100	411,400	346,800	290,900	249,600	209,200	165,900	122,700	95,200	53,700
Materials & Contracts	6,088,000	6,995,978	7,289,414	7,471,197	7,807,466	7,889,679	8,119,891	8,343,957	8,709,310	8,814,102	9,073,651	9,327,716
Depreciation & Amortisation	6,049,000	6,085,700	6,085,700	6,174,300	6,294,300	6,416,700	6,541,500	6,668,800	6,798,600	6,931,000	7,066,100	7,203,900
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	242,000	636,700	636,700	646,300	659,200	672,400	685,800	699,500	713,500	727,800	742,400	757,200
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>15,458,000</b>	<b>16,817,291</b>	<b>17,127,399</b>	<b>17,422,597</b>	<b>17,906,466</b>	<b>18,150,179</b>	<b>18,561,491</b>	<b>18,972,757</b>	<b>19,527,110</b>	<b>19,826,902</b>	<b>20,302,651</b>	<b>20,764,716</b>
<b>Operating Result from Continuing Operations</b>	<b>5,546,000</b>	<b>24,007,970</b>	<b>11,382,301</b>	<b>5,265,755</b>	<b>3,209,080</b>	<b>3,559,521</b>	<b>3,770,009</b>	<b>3,999,143</b>	<b>4,104,390</b>	<b>4,483,898</b>	<b>4,707,849</b>	<b>4,966,684</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>5,546,000</b>	<b>24,007,970</b>	<b>11,382,301</b>	<b>5,265,755</b>	<b>3,209,080</b>	<b>3,559,521</b>	<b>3,770,009</b>	<b>3,999,143</b>	<b>4,104,390</b>	<b>4,483,898</b>	<b>4,707,849</b>	<b>4,966,684</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,961,000	1,023,509	1,895,001	2,168,203	2,270,434	2,630,421	2,840,909	3,070,043	3,175,290	3,554,798	3,778,749	4,037,584

LISMORE CITY COUNCIL 10 Year Financial Plan for the Years ending 30 June 2036 BALANCE SHEET - CONSOLIDATED Scenario: Preferred model													
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>													
<b>Current Assets</b>													
Cash & Cash Equivalents	137,107,000	30,664,075	37,419,480	32,246,064	33,683,119	44,119,215	57,365,392	72,402,213	87,551,732	105,937,356	124,335,654	143,621,251	
Investments	72,796,000	81,354,298	83,998,770	84,355,172	82,058,378	84,396,581	86,981,922	89,735,162	92,213,682	95,431,857	98,831,386	102,393,598	
Receivables	14,888,915	14,888,915	16,826,490	15,611,654	14,897,654	15,485,974	16,217,853	16,966,545	17,615,335	18,311,503	19,020,839	19,763,799	
Inventories	4,031,000	2,983,077	3,135,853	2,717,427	2,063,839	2,112,579	2,176,488	2,245,078	2,318,530	2,354,755	2,413,091	2,472,976	
Contract assets and contract cost assets	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	
Other	601,000	395,809	428,187	351,774	231,626	236,609	241,438	246,902	253,603	258,354	264,342	270,688	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Current Assets</b>	<b>268,703,000</b>	<b>152,905,174</b>	<b>164,427,780</b>	<b>157,901,091</b>	<b>155,553,616</b>	<b>168,969,958</b>	<b>185,602,093</b>	<b>204,214,901</b>	<b>222,571,881</b>	<b>244,912,825</b>	<b>267,484,312</b>	<b>291,141,312</b>	
<b>Non-Current Assets</b>													
Investments	-	4,387,846	4,649,201	4,684,424	4,791,707	5,022,794	5,278,305	5,550,410	5,795,364	6,113,419	6,449,397	6,801,453	
Receivables	2,155,000	5,046,963	5,875,463	4,505,873	3,600,817	3,592,048	3,758,518	3,910,744	4,025,055	4,142,797	4,264,043	4,379,447	
Inventories	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-	
Infrastructure, Property, Plant & Equipment	2,172,305,000	2,382,789,023	2,604,618,130	2,716,763,201	2,761,183,793	2,795,330,883	2,831,053,015	2,865,545,413	2,901,003,727	2,886,160,977	2,872,110,277	2,857,683,377	
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Right of use assets	3,130,000	3,130,000	3,130,000	3,130,000	3,130,000	3,130,000	3,130,000	3,130,000	3,130,000	3,130,000	3,130,000	3,130,000	
Investments Accounted for using the equity method	1,478,000	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Non-Current Assets</b>	<b>2,179,242,000</b>	<b>2,396,970,032</b>	<b>2,619,888,994</b>	<b>2,730,699,698</b>	<b>2,774,322,517</b>	<b>2,808,691,925</b>	<b>2,844,836,039</b>	<b>2,879,752,767</b>	<b>2,915,570,346</b>	<b>2,901,163,392</b>	<b>2,887,569,916</b>	<b>2,873,610,477</b>	
<b>TOTAL ASSETS</b>	<b>2,447,945,000</b>	<b>2,549,875,206</b>	<b>2,784,316,774</b>	<b>2,888,600,789</b>	<b>2,929,876,133</b>	<b>2,977,661,882</b>	<b>3,030,438,132</b>	<b>3,083,967,668</b>	<b>3,138,142,228</b>	<b>3,146,076,217</b>	<b>3,155,054,229</b>	<b>3,164,751,789</b>	
<b>LIABILITIES</b>													
<b>Current Liabilities</b>													
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	
Payables	28,845,000	26,131,714	29,395,918	22,314,637	17,189,426	16,356,394	16,828,793	17,100,746	17,513,552	17,781,786	18,211,703	18,621,868	
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-	
Contract liabilities	103,490,000	8,687,581	11,010,869	5,396,397	1,511,815	971,475	1,069,505	1,090,525	1,112,165	1,134,420	1,157,315	1,179,010	
Lease liabilities	1,131,000	-	-	-	-	-	-	-	-	-	-	-	
Borrowings	4,422,000	4,572,200	4,679,800	3,970,100	3,020,300	2,660,900	2,735,700	2,813,600	2,262,500	1,512,000	763,800	(1,726,800)	
Employee benefit provisions	7,562,000	7,635,624	7,635,624	7,635,624	7,635,624	7,635,624	7,635,624	7,635,624	7,635,624	7,635,624	7,635,624	7,635,624	
Other provisions	65,000	269,116	269,116	269,116	269,116	269,116	269,116	269,116	269,116	269,116	269,116	269,116	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Current Liabilities</b>	<b>145,515,000</b>	<b>47,296,236</b>	<b>52,991,327</b>	<b>39,585,875</b>	<b>29,626,281</b>	<b>27,893,510</b>	<b>28,538,738</b>	<b>28,909,611</b>	<b>28,792,957</b>	<b>28,332,946</b>	<b>28,037,558</b>	<b>25,978,818</b>	
<b>Non-Current Liabilities</b>													
Payables	-	-	-	-	-	-	-	-	-	-	-	-	
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-	
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-	
Lease liabilities	2,144,000	3,275,000	3,275,000	3,275,000	3,275,000	3,275,000	3,275,000	3,275,000	3,275,000	3,275,000	3,275,000	3,275,000	
Borrowings	30,934,000	25,926,900	21,247,100	17,277,000	14,256,700	11,595,800	8,860,100	6,046,500	3,784,000	2,055,500	381,200	381,200	
Employee benefit provisions	667,000	593,376	593,376	593,376	593,376	593,376	593,376	593,376	593,376	593,376	593,376	593,376	
Other provisions	13,318,000	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Non-Current Liabilities</b>	<b>47,063,000</b>	<b>42,909,160</b>	<b>38,229,360</b>	<b>34,259,260</b>	<b>31,238,960</b>	<b>28,578,060</b>	<b>25,842,360</b>	<b>23,028,760</b>	<b>20,766,260</b>	<b>19,037,760</b>	<b>17,363,460</b>	<b>17,363,460</b>	
<b>TOTAL LIABILITIES</b>	<b>192,578,000</b>	<b>90,205,396</b>	<b>91,220,687</b>	<b>73,845,135</b>	<b>60,865,241</b>	<b>56,471,569</b>	<b>54,381,098</b>	<b>51,938,371</b>	<b>49,559,217</b>	<b>47,370,706</b>	<b>45,401,018</b>	<b>43,342,278</b>	
<b>Net Assets</b>	<b>2,255,367,000</b>	<b>2,459,669,810</b>	<b>2,693,096,087</b>	<b>2,814,755,654</b>	<b>2,869,010,892</b>	<b>2,921,190,313</b>	<b>2,976,057,034</b>	<b>3,032,029,297</b>	<b>3,088,583,011</b>	<b>3,098,705,511</b>	<b>3,109,653,211</b>	<b>3,121,409,511</b>	
<b>EQUITY</b>													
Retained Earnings	817,741,000	967,313,539	1,154,583,854	1,229,766,745	1,237,256,643	1,242,399,434	1,249,973,934	1,258,414,734	1,267,301,434	1,277,423,934	1,288,371,634	1,300,127,934	
Revaluation Reserves	1,437,626,000	1,492,356,271	1,538,512,233	1,584,988,909	1,631,754,249	1,678,790,879	1,726,083,100	1,773,614,563	1,821,281,577	1,821,281,577	1,821,281,577	1,821,281,577	
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-	
Council Equity Interest	2,255,367,000	2,459,669,810	2,693,096,087	2,814,755,654	2,869,010,892	2,921,190,313	2,976,057,034	3,032,029,297	3,088,583,011	3,098,705,511	3,109,653,211	3,121,409,511	
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Equity</b>	<b>2,255,367,000</b>	<b>2,459,669,810</b>	<b>2,693,096,087</b>	<b>2,814,755,654</b>	<b>2,869,010,892</b>	<b>2,921,190,313</b>	<b>2,976,057,034</b>	<b>3,032,029,297</b>	<b>3,088,583,011</b>	<b>3,098,705,511</b>	<b>3,109,653,211</b>	<b>3,121,409,511</b>	

LISMORE CITY COUNCIL												
10 Year Financial Plan for the Years ending 30 June 2036												
BALANCE SHEET - GENERAL FUND												
Scenario: Preferred model												
	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	115,375,000	20,884,577	27,487,082	22,222,587	23,243,590	31,957,925	43,114,105	55,790,054	68,690,434	83,850,317	98,950,138	114,750,75
Investments	33,922,000	33,450,861	33,450,861	33,450,861	29,506,417	29,506,417	29,506,417	29,506,417	29,506,417	29,506,417	29,506,417	29,506,41
Receivables	23,520,000	8,725,234	10,196,029	8,685,980	7,659,504	7,919,182	8,306,724	8,694,817	9,092,424	9,528,098	9,968,972	10,435,16
Inventories	3,159,000	2,080,107	2,183,975	1,730,522	1,022,614	1,040,629	1,057,671	1,077,991	1,105,073	1,120,402	1,142,458	1,166,11
Contract assets and contract cost assets	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,000	22,619,00
Other	601,000	395,809	428,187	351,774	231,626	236,609	241,438	246,902	253,603	258,354	264,342	270,68
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>199,196,000</b>	<b>88,155,588</b>	<b>96,365,134</b>	<b>89,060,724</b>	<b>84,282,751</b>	<b>93,279,760</b>	<b>104,845,354</b>	<b>117,935,181</b>	<b>131,266,950</b>	<b>146,882,588</b>	<b>162,451,327</b>	<b>178,748,13</b>
<b>Non-Current Assets</b>												
Investments	-	471,139	471,139	471,139	415,583	415,583	415,583	415,583	415,583	415,583	415,583	415,58
Receivables	310,000	3,043,010	3,714,648	2,245,028	1,235,183	1,116,649	1,168,152	1,199,931	1,232,662	1,266,355	1,301,050	1,327,28
Inventories	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,000	174,00
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	1,643,022,000	1,814,820,146	2,015,640,623	2,110,596,611	2,141,954,792	2,164,613,767	2,188,880,599	2,211,884,451	2,235,188,987	2,222,400,737	2,210,259,337	2,197,742,83
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	2,765,000	2,765,000	2,765,000	2,765,000	2,765,000	2,765,000	2,765,000	2,765,000	2,765,000	2,765,000	2,765,000	2,765,00
Investments Accounted for using the equity method	1,478,000	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,200	1,442,20
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>1,647,749,000</b>	<b>1,822,715,495</b>	<b>2,024,207,610</b>	<b>2,117,693,978</b>	<b>2,147,986,758</b>	<b>2,170,527,199</b>	<b>2,194,845,535</b>	<b>2,217,881,166</b>	<b>2,241,218,433</b>	<b>2,228,463,875</b>	<b>2,216,357,170</b>	<b>2,203,866,90</b>
<b>TOTAL ASSETS</b>	<b>1,846,945,000</b>	<b>1,910,871,083</b>	<b>2,120,572,744</b>	<b>2,206,754,702</b>	<b>2,232,269,510</b>	<b>2,263,806,960</b>	<b>2,299,690,888</b>	<b>2,335,816,346</b>	<b>2,372,485,383</b>	<b>2,375,346,462</b>	<b>2,378,808,497</b>	<b>2,382,615,03</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	28,279,000	25,456,692	28,693,371	21,615,915	16,490,726	15,657,317	16,124,339	16,390,828	16,801,023	17,070,955	17,498,134	17,905,77
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	103,490,000	8,687,581	11,010,869	5,396,397	1,511,815	971,475	1,069,505	1,090,525	1,112,165	1,134,420	1,157,315	1,179,01
Lease liabilities	1,018,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,300,000	2,217,600	2,206,700	1,452,500	1,113,100	842,000	850,800	860,000	471,900	(216,500)	(910,500)	(1,618,60
Employee benefit provisions	6,811,000	6,885,612	6,885,612	6,885,612	6,885,612	6,885,612	6,885,612	6,885,612	6,885,612	6,885,612	6,885,612	6,885,61
Other provisions	65,000	269,116	269,116	269,116	269,116	269,116	269,116	269,116	269,116	269,116	269,116	269,11
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>141,963,000</b>	<b>43,516,601</b>	<b>49,065,668</b>	<b>35,619,540</b>	<b>26,270,369</b>	<b>24,625,520</b>	<b>25,199,372</b>	<b>25,496,081</b>	<b>25,539,816</b>	<b>25,143,603</b>	<b>24,899,677</b>	<b>24,620,90</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	1,867,000	2,885,000	2,885,000	2,885,000	2,885,000	2,885,000	2,885,000	2,885,000	2,885,000	2,885,000	2,885,000	2,885,00
Borrowings	10,322,000	7,797,000	5,590,300	4,137,800	3,024,700	2,182,700	1,331,900	471,900	-	-	-	-
Employee benefit provisions	626,000	551,388	551,388	551,388	551,388	551,388	551,388	551,388	551,388	551,388	551,388	551,38
Other provisions	13,318,000	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,884	13,113,88
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>26,133,000</b>	<b>24,347,272</b>	<b>22,140,572</b>	<b>20,688,072</b>	<b>19,574,972</b>	<b>18,732,972</b>	<b>17,882,172</b>	<b>17,022,172</b>	<b>16,550,272</b>	<b>16,550,272</b>	<b>16,550,272</b>	<b>16,550,27</b>
<b>TOTAL LIABILITIES</b>	<b>168,096,000</b>	<b>67,863,873</b>	<b>71,206,240</b>	<b>56,307,612</b>	<b>45,845,341</b>	<b>43,358,492</b>	<b>43,081,544</b>	<b>42,518,253</b>	<b>42,090,088</b>	<b>41,693,875</b>	<b>41,449,949</b>	<b>41,171,18</b>
<b>Net Assets</b>	<b>1,678,849,000</b>	<b>1,843,007,210</b>	<b>2,049,366,504</b>	<b>2,150,447,089</b>	<b>2,186,424,169</b>	<b>2,220,448,468</b>	<b>2,256,609,344</b>	<b>2,293,298,094</b>	<b>2,330,395,295</b>	<b>2,333,652,587</b>	<b>2,337,358,548</b>	<b>2,341,443,85</b>
<b>EQUITY</b>												
Retained Earnings	703,804,000	828,097,400	1,000,888,891	1,068,231,453	1,070,312,759	1,070,296,514	1,072,283,075	1,074,678,253	1,077,378,018	1,080,635,310	1,084,341,272	1,088,426,57
Revaluation Reserves	975,045,000	1,014,909,810	1,048,477,613	1,082,215,636	1,116,111,409	1,150,151,954	1,184,326,269	1,218,619,841	1,253,017,277	1,253,017,277	1,253,017,277	1,253,017,27
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	1,678,849,000	1,843,007,210	2,049,366,504	2,150,447,089	2,186,424,169	2,220,448,468	2,256,609,344	2,293,298,094	2,330,395,295	2,333,652,587	2,337,358,548	2,341,443,85
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>1,678,849,000</b>	<b>1,843,007,210</b>	<b>2,049,366,504</b>	<b>2,150,447,089</b>	<b>2,186,424,169</b>	<b>2,220,448,468</b>	<b>2,256,609,344</b>	<b>2,293,298,094</b>	<b>2,330,395,295</b>	<b>2,333,652,587</b>	<b>2,337,358,548</b>	<b>2,341,443,85</b>

LISMORE CITY COUNCIL												
10 Year Financial Plan for the Years ending 30 June 2036												
BALANCE SHEET - WATER FUND												
Scenario: Preferred model	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	4,009,000	4,940,926	4,770,957	4,818,522	5,033,408	6,469,693	8,244,040	10,268,762	12,215,293	15,048,119	17,931,540	20,981,599
Investments	9,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000
Receivables	4,789,000	4,569,731	4,928,803	5,175,489	5,434,510	5,706,447	5,991,911	6,291,635	6,481,036	6,676,188	6,877,137	7,084,178
Inventories	872,000	483,866	515,195	539,333	573,508	599,308	632,384	667,231	691,714	706,332	727,063	748,075
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>18,943,000</b>	<b>18,267,524</b>	<b>18,487,955</b>	<b>18,806,343</b>	<b>19,314,425</b>	<b>21,048,448</b>	<b>23,141,335</b>	<b>25,500,628</b>	<b>27,661,043</b>	<b>30,703,640</b>	<b>33,808,740</b>	<b>37,086,852</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	1,759,000	1,621,227	1,753,026	1,840,824	1,933,014	2,029,801	2,131,402	2,238,081	2,305,477	2,374,920	2,446,426	2,520,100
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	192,527,000	199,145,704	205,488,893	211,191,438	216,262,617	219,938,240	223,511,601	227,027,754	230,794,298	229,642,598	228,608,898	227,558,198
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	231,000	231,000	231,000	231,000	231,000	231,000	231,000	231,000	231,000	231,000	231,000	231,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>194,517,000</b>	<b>200,997,931</b>	<b>207,472,919</b>	<b>213,263,262</b>	<b>218,426,631</b>	<b>222,199,041</b>	<b>225,874,003</b>	<b>229,496,835</b>	<b>233,330,775</b>	<b>232,248,518</b>	<b>231,286,323</b>	<b>230,309,297</b>
<b>TOTAL ASSETS</b>	<b>213,460,000</b>	<b>219,265,455</b>	<b>225,960,874</b>	<b>232,069,605</b>	<b>237,741,056</b>	<b>243,247,488</b>	<b>249,015,338</b>	<b>254,997,463</b>	<b>260,991,818</b>	<b>262,952,157</b>	<b>265,095,063</b>	<b>267,396,149</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	218,000	300,922	334,818	341,608	348,659	359,121	370,778	383,026	389,892	398,220	407,337	416,714
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	68,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	783,000	892,700	949,100	1,028,500	611,900	583,000	608,600	635,500	429,300	400,100	304,400	(108,200)
Employee benefit provisions	528,000	528,332	528,332	528,332	528,332	528,332	528,332	528,332	528,332	528,332	528,332	528,332
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>1,597,000</b>	<b>1,721,954</b>	<b>1,812,249</b>	<b>1,898,440</b>	<b>1,488,890</b>	<b>1,470,453</b>	<b>1,507,710</b>	<b>1,546,857</b>	<b>1,347,524</b>	<b>1,326,652</b>	<b>1,240,069</b>	<b>836,846</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	179,000	247,000	247,000	247,000	247,000	247,000	247,000	247,000	247,000	247,000	247,000	247,000
Borrowings	6,507,000	5,550,400	4,601,300	3,572,800	2,960,900	2,377,900	1,769,300	1,133,800	704,500	304,400	-	-
Employee benefit provisions	30,000	29,668	29,668	29,668	29,668	29,668	29,668	29,668	29,668	29,668	29,668	29,668
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>6,716,000</b>	<b>5,827,068</b>	<b>4,877,968</b>	<b>3,849,468</b>	<b>3,237,568</b>	<b>2,654,568</b>	<b>2,045,968</b>	<b>1,410,468</b>	<b>981,168</b>	<b>581,068</b>	<b>276,668</b>	<b>276,668</b>
<b>TOTAL LIABILITIES</b>	<b>8,313,000</b>	<b>7,549,022</b>	<b>6,690,218</b>	<b>5,747,908</b>	<b>4,726,459</b>	<b>4,125,021</b>	<b>3,553,678</b>	<b>2,957,326</b>	<b>2,328,692</b>	<b>1,907,720</b>	<b>1,516,737</b>	<b>1,113,514</b>
<b>Net Assets</b>	<b>205,147,000</b>	<b>211,716,433</b>	<b>219,270,656</b>	<b>226,321,697</b>	<b>233,014,597</b>	<b>239,122,467</b>	<b>245,461,660</b>	<b>252,040,137</b>	<b>258,663,126</b>	<b>261,044,437</b>	<b>263,578,326</b>	<b>266,282,635</b>
<b>EQUITY</b>												
Retained Earnings	40,020,000	41,291,169	44,387,692	46,962,265	49,161,777	50,761,293	52,579,223	54,625,702	56,708,247	59,089,557	61,623,447	64,327,756
Revaluation Reserves	165,127,000	170,425,264	174,882,965	179,359,432	183,852,820	188,361,175	192,882,437	197,414,435	201,954,879	201,954,879	201,954,879	201,954,879
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	205,147,000	211,716,433	219,270,656	226,321,697	233,014,597	239,122,467	245,461,660	252,040,137	258,663,126	261,044,437	263,578,326	266,282,635
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>205,147,000</b>	<b>211,716,433</b>	<b>219,270,656</b>	<b>226,321,697</b>	<b>233,014,597</b>	<b>239,122,467</b>	<b>245,461,660</b>	<b>252,040,137</b>	<b>258,663,126</b>	<b>261,044,437</b>	<b>263,578,326</b>	<b>266,282,635</b>

**LISMORE CITY COUNCIL**  
**10 Year Financial Plan for the Years ending 30 June 2036**  
**BALANCE SHEET - SEWER FUND**  
**Scenario: Preferred model**

	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	17,723,000	4,838,572	5,161,441	5,204,955	5,406,121	5,691,597	6,007,247	6,343,397	6,646,005	7,038,919	7,453,976	7,888,895
Investments	29,601,000	39,630,437	42,274,909	42,631,311	44,278,962	46,617,164	49,202,505	51,955,746	54,434,265	57,652,440	61,051,969	64,614,182
Receivables	3,240,000	1,593,950	1,701,657	1,750,185	1,803,640	1,860,345	1,919,218	1,980,093	2,041,874	2,107,217	2,174,730	2,244,458
Inventories	-	419,104	436,683	447,573	467,717	472,643	486,434	499,857	521,744	528,021	543,570	558,790
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>50,564,000</b>	<b>46,482,062</b>	<b>49,574,690</b>	<b>50,034,024</b>	<b>51,956,440</b>	<b>54,641,750</b>	<b>57,615,404</b>	<b>60,779,092</b>	<b>63,643,888</b>	<b>67,326,597</b>	<b>71,224,245</b>	<b>75,306,325</b>
<b>Non-Current Assets</b>												
Investments	-	3,916,707	4,178,062	4,213,285	4,376,124	4,607,210	4,862,722	5,134,827	5,379,781	5,697,835	6,033,813	6,385,870
Receivables	86,000	382,726	407,789	420,021	432,621	445,598	458,963	472,732	486,916	501,522	516,567	532,068
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	336,756,000	368,823,174	383,488,614	394,975,152	402,966,383	410,778,876	418,660,816	426,633,209	435,020,443	434,117,643	433,242,043	432,382,343
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>336,756,000</b>	<b>373,256,606</b>	<b>388,208,465</b>	<b>399,742,458</b>	<b>407,909,128</b>	<b>415,965,685</b>	<b>424,116,501</b>	<b>432,374,767</b>	<b>441,021,139</b>	<b>440,451,000</b>	<b>439,926,423</b>	<b>439,434,280</b>
<b>TOTAL ASSETS</b>	<b>387,540,000</b>	<b>419,738,669</b>	<b>437,783,156</b>	<b>449,776,482</b>	<b>459,865,568</b>	<b>470,607,434</b>	<b>481,731,905</b>	<b>493,153,859</b>	<b>504,665,027</b>	<b>507,777,598</b>	<b>511,150,668</b>	<b>514,740,604</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	348,000	374,101	367,729	357,114	350,041	339,957	333,675	326,893	322,637	312,611	306,232	299,384
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	45,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,339,000	1,461,900	1,524,000	1,489,100	1,295,300	1,235,900	1,276,300	1,318,100	1,361,300	1,328,400	1,369,900	-
Employee benefit provisions	223,000	221,680	221,680	221,680	221,680	221,680	221,680	221,680	221,680	221,680	221,680	221,680
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>1,955,000</b>	<b>2,057,681</b>	<b>2,113,409</b>	<b>2,067,895</b>	<b>1,867,021</b>	<b>1,797,537</b>	<b>1,831,655</b>	<b>1,866,673</b>	<b>1,905,618</b>	<b>1,862,691</b>	<b>1,897,812</b>	<b>521,064</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	98,000	143,000	143,000	143,000	143,000	143,000	143,000	143,000	143,000	143,000	143,000	143,000
Borrowings	14,105,000	12,579,500	11,055,500	9,566,400	8,271,100	7,035,200	5,758,900	4,440,800	3,079,500	1,751,100	381,200	381,200
Employee benefit provisions	11,000	12,320	12,320	12,320	12,320	12,320	12,320	12,320	12,320	12,320	12,320	12,320
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>14,214,000</b>	<b>12,734,820</b>	<b>11,210,820</b>	<b>9,721,720</b>	<b>8,426,420</b>	<b>7,190,520</b>	<b>5,914,220</b>	<b>4,596,120</b>	<b>3,234,820</b>	<b>1,906,420</b>	<b>536,520</b>	<b>536,520</b>
<b>TOTAL LIABILITIES</b>	<b>16,169,000</b>	<b>14,792,501</b>	<b>13,324,229</b>	<b>11,789,614</b>	<b>10,293,441</b>	<b>8,988,057</b>	<b>7,745,875</b>	<b>6,462,793</b>	<b>5,140,437</b>	<b>3,769,111</b>	<b>2,434,332</b>	<b>1,057,584</b>
<b>Net Assets</b>	<b>371,371,000</b>	<b>404,946,168</b>	<b>424,458,926</b>	<b>437,986,867</b>	<b>449,572,127</b>	<b>461,619,377</b>	<b>473,986,030</b>	<b>486,691,066</b>	<b>499,524,589</b>	<b>504,008,487</b>	<b>508,716,336</b>	<b>513,683,021</b>
<b>EQUITY</b>												
Retained Earnings	73,917,000	97,924,970	109,307,272	114,573,027	117,782,106	121,341,627	125,111,636	129,110,779	133,215,169	137,699,066	142,406,915	147,373,600
Revaluation Reserves	297,454,000	307,021,198	315,151,655	323,413,841	331,790,020	340,277,750	348,874,394	357,580,287	366,309,421	366,309,421	366,309,421	366,309,421
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	371,371,000	404,946,168	424,458,926	437,986,867	449,572,127	461,619,377	473,986,030	486,691,066	499,524,589	504,008,487	508,716,336	513,683,021
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>371,371,000</b>	<b>404,946,168</b>	<b>424,458,926</b>	<b>437,986,867</b>	<b>449,572,127</b>	<b>461,619,377</b>	<b>473,986,030</b>	<b>486,691,066</b>	<b>499,524,589</b>	<b>504,008,487</b>	<b>508,716,336</b>	<b>513,683,021</b>

LISMORE CITY COUNCIL 10 Year Financial Plan for the Years ending 30 June 2036 CASH FLOW STATEMENT - CONSOLIDATED Scenario: Preferred model												
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	\$	\$	\$	\$	\$	\$	2030/31	2031/32	2032/33	2033/34	2034/35	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	63,693,000	75,066,346	74,622,161	77,230,281	79,707,261	82,266,620	84,911,160	87,643,712	90,325,251	93,034,453	95,825,033	98,699,238
User Charges & Fees	33,979,000	30,207,301	31,084,914	32,217,637	33,377,402	34,611,746	35,878,242	37,195,557	38,357,874	39,452,718	40,578,862	41,738,235
Investment & Interest Revenue Received	9,466,000	9,626,069	9,279,987	7,550,124	6,287,639	6,268,425	6,441,249	6,610,586	6,802,274	6,966,100	7,173,683	7,376,066
Grants & Contributions	176,608,000	100,950,703	233,987,659	108,628,853	29,562,851	20,239,791	22,677,254	23,049,629	23,491,684	23,946,235	24,414,005	24,856,624
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	16,524,000	13,752,516	2,817,456	5,468,788	5,128,572	4,240,992	4,251,350	4,401,427	4,532,972	4,668,050	4,807,077	4,950,629
<b>Payments:</b>												
Employee Benefits & On-Costs	(48,436,000)	(55,766,194)	(53,299,201)	(54,584,563)	(56,210,098)	(49,520,699)	(50,475,234)	(51,976,313)	(53,520,941)	(55,110,817)	(56,748,176)	(58,433,499)
Materials & Contracts	(71,518,000)	(67,828,674)	(62,542,323)	(54,943,329)	(42,538,997)	(43,181,592)	(46,370,061)	(47,885,284)	(49,405,625)	(50,185,053)	(51,424,884)	(52,688,863)
Borrowing Costs	(2,459,000)	(1,401,852)	(1,174,314)	(982,965)	(850,334)	(740,449)	(659,175)	(585,269)	(506,290)	(433,108)	(398,856)	(379,494)
Bonds & Deposits Refunded	(1,392,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,408,000)	(4,919,980)	(5,162,876)	(6,158,094)	(6,483,946)	(6,556,302)	(6,546,376)	(6,761,741)	(6,983,426)	(7,222,692)	(7,461,235)	(7,711,443)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>175,057,000</b>	<b>99,686,235</b>	<b>229,613,464</b>	<b>114,426,732</b>	<b>47,980,349</b>	<b>47,628,531</b>	<b>50,108,409</b>	<b>51,692,305</b>	<b>53,093,772</b>	<b>55,115,884</b>	<b>56,765,508</b>	<b>58,407,492</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	1,000,000	-	-	4,000,000	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	787,000	504,600	710,000	775,500	317,500	1,550,300	1,875,778	1,361,000	1,503,000	937,000	495,000	515,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	185,000	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	(13,946,144)	(2,905,827)	(391,625)	(1,810,489)	(2,569,289)	(2,840,852)	(3,025,346)	(2,723,473)	(3,536,230)	(3,735,507)	(3,914,269)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(144,099,000)	(188,848,616)	(216,090,031)	(115,304,223)	(45,080,205)	(33,153,146)	(33,236,257)	(32,255,438)	(33,910,181)	(31,652,031)	(32,704,203)	(33,232,026)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	17,900	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(2,796,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(145,923,000)</b>	<b>(201,272,260)</b>	<b>(218,285,858)</b>	<b>(114,920,348)</b>	<b>(42,573,195)</b>	<b>(34,172,135)</b>	<b>(34,201,331)</b>	<b>(33,919,783)</b>	<b>(35,130,654)</b>	<b>(34,251,261)</b>	<b>(35,944,710)</b>	<b>(36,631,295)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	(4,803,000)	(4,856,900)	(4,572,200)	(4,679,800)	(3,970,100)	(3,020,300)	(2,660,900)	(2,735,700)	(2,813,600)	(2,479,000)	(2,422,500)	(2,490,600)
Repayment of lease liabilities (principal repayments)	(820,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(5,623,000)</b>	<b>(4,856,900)</b>	<b>(4,572,200)</b>	<b>(4,679,800)</b>	<b>(3,970,100)</b>	<b>(3,020,300)</b>	<b>(2,660,900)</b>	<b>(2,735,700)</b>	<b>(2,813,600)</b>	<b>(2,479,000)</b>	<b>(2,422,500)</b>	<b>(2,490,600)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>23,511,000</b>	<b>(106,442,925)</b>	<b>6,755,405</b>	<b>(5,173,416)</b>	<b>1,437,054</b>	<b>10,436,096</b>	<b>13,246,178</b>	<b>15,036,821</b>	<b>15,149,518</b>	<b>18,385,624</b>	<b>18,398,298</b>	<b>19,285,597</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>113,596,000</b>	<b>137,107,000</b>	<b>30,664,075</b>	<b>37,419,480</b>	<b>32,246,064</b>	<b>33,683,119</b>	<b>44,119,215</b>	<b>57,365,392</b>	<b>72,402,213</b>	<b>87,551,732</b>	<b>105,937,356</b>	<b>124,335,654</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>137,107,000</b>	<b>30,664,075</b>	<b>37,419,480</b>	<b>32,246,064</b>	<b>33,683,119</b>	<b>44,119,215</b>	<b>57,365,392</b>	<b>72,402,213</b>	<b>87,551,732</b>	<b>105,937,356</b>	<b>124,335,654</b>	<b>143,621,251</b>
Cash & Cash Equivalents - end of the year	137,107,000	30,664,075	37,419,480	32,246,064	33,683,119	44,119,215	57,365,392	72,402,213	87,551,732	105,937,356	124,335,654	143,621,251
Investments - end of the year	72,796,000	85,742,144	88,647,971	89,039,596	86,850,086	89,419,375	92,260,227	95,285,572	98,009,046	101,545,275	105,280,783	109,195,051
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>209,903,000</b>	<b>116,406,219</b>	<b>126,067,451</b>	<b>121,285,660</b>	<b>120,533,204</b>	<b>133,538,590</b>	<b>149,625,619</b>	<b>167,687,786</b>	<b>185,560,777</b>	<b>207,482,631</b>	<b>229,616,436</b>	<b>252,816,302</b>

LISMORE CITY COUNCIL 10 Year Financial Plan for the Years ending 30 June 2036 CASH FLOW STATEMENT - GENERAL FUND Scenario: Preferred model												
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	\$	\$	\$	\$	\$	\$	2030/31	2031/32	2032/33	2033/34	2034/35	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	52,360,783	51,064,639	52,613,012	54,188,435	55,811,211	57,482,778	59,204,237	60,977,682	62,803,524	64,684,249	66,621,066
User Charges & Fees	-	18,228,492	18,203,455	18,706,586	19,206,006	19,747,415	20,286,885	20,841,384	21,411,384	21,997,783	22,600,283	23,220,283
Investment & Interest Revenue Received	-	6,636,270	6,593,206	4,746,568	3,406,169	3,304,854	3,391,967	3,472,832	3,569,369	3,640,734	3,751,635	3,854,424
Grants & Contributions	-	76,638,310	221,922,671	103,806,924	27,385,013	19,032,891	21,462,054	21,825,929	22,259,184	22,704,735	23,163,105	23,596,124
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	12,499,265	2,797,506	5,448,217	5,107,400	4,219,221	4,228,900	4,378,277	4,509,121	4,643,500	4,781,826	4,924,600
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(51,021,832)	(48,435,145)	(49,564,955)	(51,043,851)	(44,203,710)	(45,002,713)	(46,343,254)	(47,723,423)	(49,143,676)	(50,607,077)	(52,113,284)
Materials & Contracts	-	(48,749,488)	(42,275,638)	(33,900,066)	(20,285,711)	(20,216,277)	(22,331,272)	(22,746,023)	(23,290,667)	(23,617,942)	(24,065,776)	(24,548,056)
Borrowing Costs	-	(512,343)	(391,355)	(308,891)	(294,851)	(291,853)	(278,357)	(269,909)	(260,963)	(254,453)	(257,186)	(291,269)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,919,980)	(5,162,876)	(6,158,094)	(6,483,946)	(6,556,302)	(6,546,376)	(6,761,741)	(6,983,426)	(7,222,692)	(7,461,235)	(7,711,443)
<b>Net Cash provided (or used in) Operating Activities</b>	-	61,159,477	204,316,465	95,389,299	31,184,665	30,847,449	32,693,865	33,601,732	34,468,261	35,551,514	36,589,824	37,552,445
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	4,000,000	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	486,400	668,000	738,000	267,000	1,403,300	1,717,778	1,252,000	1,173,000	893,000	450,000	450,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(153,546,800)	(196,164,360)	(99,185,094)	(32,978,161)	(22,423,315)	(22,413,463)	(21,326,983)	(21,880,881)	(20,596,231)	(21,246,003)	(21,493,726)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	17,900	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(153,042,500)	(195,496,360)	(98,447,094)	(28,711,161)	(21,020,015)	(20,695,685)	(20,074,983)	(20,707,881)	(19,703,231)	(20,796,003)	(21,043,726)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(2,607,400)	(2,217,600)	(2,206,700)	(1,452,500)	(1,113,100)	(842,000)	(850,800)	(860,000)	(688,400)	(694,000)	(708,100)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(2,607,400)	(2,217,600)	(2,206,700)	(1,452,500)	(1,113,100)	(842,000)	(850,800)	(860,000)	(688,400)	(694,000)	(708,100)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(94,490,423)	6,602,505	(5,264,495)	1,021,003	8,714,334	11,156,180	12,675,949	12,900,380	15,159,883	15,099,821	15,800,619
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	115,375,000	20,884,577	27,487,082	22,222,587	23,243,590	31,957,925	43,114,105	55,790,054	68,690,434	83,850,317	98,950,138
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	20,884,577	27,487,082	22,222,587	23,243,590	31,957,925	43,114,105	55,790,054	68,690,434	83,850,317	98,950,138	114,750,757
Cash & Cash Equivalents - end of the year	115,375,000	20,884,577	27,487,082	22,222,587	23,243,590	31,957,925	43,114,105	55,790,054	68,690,434	83,850,317	98,950,138	114,750,757
Investments - end of the year	33,922,000	33,922,000	33,922,000	33,922,000	29,922,000	29,922,000	29,922,000	29,922,000	29,922,000	29,922,000	29,922,000	29,922,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>149,297,000</b>	<b>54,806,577</b>	<b>61,409,082</b>	<b>56,144,587</b>	<b>53,165,590</b>	<b>61,879,925</b>	<b>73,036,105</b>	<b>85,712,054</b>	<b>98,612,434</b>	<b>113,772,317</b>	<b>128,872,138</b>	<b>144,672,757</b>

LISMORE CITY COUNCIL												
10 Year Financial Plan for the Years ending 30 June 2036												
CASH FLOW STATEMENT - WATER FUND												
Scenario: Preferred model												
	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	6,937,364	7,346,464	7,875,660	8,275,017	8,694,332	9,134,571	9,596,879	9,939,627	10,240,767	10,550,951	10,870,525
User Charges & Fees	-	11,454,808	12,339,158	12,952,451	13,595,996	14,271,631	14,980,857	15,725,373	16,298,890	16,787,934	17,291,579	17,810,352
Investment & Interest Revenue Received	-	577,425	577,961	601,996	618,905	636,301	654,181	672,644	694,562	714,228	734,490	755,347
Grants & Contributions	-	1,320,632	2,570,188	1,716,677	1,231,292	269,700	277,800	286,100	294,700	303,500	312,600	321,900
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	775,000	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(2,123,759)	(2,225,373)	(2,302,766)	(2,370,063)	(2,439,097)	(2,510,510)	(2,584,523)	(2,660,548)	(2,738,773)	(2,818,811)	(2,901,133)
Materials & Contracts	-	(11,760,868)	(12,965,764)	(13,564,938)	(14,432,633)	(15,072,412)	(15,909,870)	(16,786,518)	(17,391,320)	(17,748,900)	(18,275,279)	(18,803,129)
Borrowing Costs	-	(340,537)	(293,615)	(245,739)	(192,136)	(143,303)	(117,485)	(91,978)	(64,780)	(40,829)	(31,709)	(19,303)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	6,840,066	7,349,019	7,033,342	6,726,378	6,217,153	6,509,545	6,817,977	7,111,130	7,517,927	7,763,821	8,034,559
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	1,000,000	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	9,100	30,000	6,000	-	77,000	92,500	85,000	80,000	-	15,000	15,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(6,070,340)	(6,656,288)	(6,042,677)	(5,482,992)	(4,245,968)	(4,244,698)	(4,269,655)	(4,609,100)	(4,255,800)	(4,495,300)	(4,586,900)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(5,061,240)	(6,626,288)	(6,036,677)	(5,482,992)	(4,168,968)	(4,152,198)	(4,184,655)	(4,529,100)	(4,255,800)	(4,480,300)	(4,571,900)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(846,900)	(892,700)	(949,100)	(1,028,500)	(611,900)	(583,000)	(608,600)	(635,500)	(429,300)	(400,100)	(412,600)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(846,900)	(892,700)	(949,100)	(1,028,500)	(611,900)	(583,000)	(608,600)	(635,500)	(429,300)	(400,100)	(412,600)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	931,926	(169,969)	47,565	214,886	1,436,285	1,774,347	2,024,722	1,946,530	2,832,827	2,883,421	3,050,059
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	4,009,000	4,940,926	4,770,957	4,818,522	5,033,408	6,469,693	8,244,040	10,268,762	12,215,293	15,048,119	17,931,540
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	4,940,926	4,770,957	4,818,522	5,033,408	6,469,693	8,244,040	10,268,762	12,215,293	15,048,119	17,931,540	20,981,599
Cash & Cash Equivalents - end of the year	4,009,000	4,940,926	4,770,957	4,818,522	5,033,408	6,469,693	8,244,040	10,268,762	12,215,293	15,048,119	17,931,540	20,981,599
Investments - end of the year	9,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000	8,273,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>13,282,000</b>	<b>13,213,926</b>	<b>13,043,957</b>	<b>13,091,522</b>	<b>13,306,408</b>	<b>14,742,693</b>	<b>16,517,040</b>	<b>18,541,762</b>	<b>20,488,293</b>	<b>23,321,119</b>	<b>26,204,540</b>	<b>29,254,599</b>

LISMORE CITY COUNCIL 10 Year Financial Plan for the Years ending 30 June 2036 CASH FLOW STATEMENT - SEWER FUND Scenario: Preferred model												
	Actuals 2024/25	Current Year 2025/26	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	15,768,199	16,211,058	16,741,609	17,243,809	17,761,076	18,293,811	18,842,597	19,407,942	19,990,162	20,589,834	21,207,648
User Charges & Fees	-	524,000	542,300	558,600	575,400	592,700	610,500	628,800	647,600	667,000	687,000	707,600
Investment & Interest Revenue Received	-	2,412,374	2,108,820	2,201,560	2,262,565	2,327,270	2,395,101	2,465,110	2,538,343	2,611,138	2,687,558	2,766,294
Grants & Contributions	-	22,991,761	9,494,800	3,105,252	946,546	937,200	937,400	937,600	937,800	938,000	938,300	938,600
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	478,251	19,950	20,572	21,172	21,772	22,450	23,150	23,850	24,550	25,250	26,029
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(2,620,604)	(2,638,683)	(2,716,842)	(2,796,185)	(2,877,892)	(2,962,012)	(3,048,536)	(3,136,969)	(3,228,368)	(3,322,288)	(3,419,083)
Materials & Contracts	-	(7,318,318)	(7,300,921)	(7,478,325)	(7,820,653)	(7,892,903)	(8,128,918)	(8,352,743)	(8,723,637)	(8,818,212)	(9,083,829)	(9,337,678)
Borrowing Costs	-	(548,972)	(489,345)	(428,335)	(363,347)	(305,293)	(263,333)	(223,382)	(180,547)	(137,827)	(109,961)	(68,922)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	31,686,691	17,947,980	12,004,091	10,069,307	10,563,929	10,904,998	11,272,595	11,514,381	12,046,444	12,411,864	12,820,487
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	9,100	12,000	31,500	50,500	70,000	65,500	24,000	250,000	44,000	30,000	50,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	(13,946,144)	(2,905,827)	(391,625)	(1,810,489)	(2,569,289)	(2,840,852)	(3,025,346)	(2,723,473)	(3,536,230)	(3,735,507)	(3,914,269)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(29,231,476)	(13,269,383)	(10,076,452)	(6,619,052)	(6,483,863)	(6,578,096)	(6,658,800)	(7,420,200)	(6,800,000)	(6,962,900)	(7,151,400)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(43,168,520)	(16,163,210)	(10,436,577)	(8,379,041)	(8,983,152)	(9,353,448)	(9,660,146)	(9,893,673)	(10,292,230)	(10,668,407)	(11,015,669)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(1,402,600)	(1,461,900)	(1,524,000)	(1,489,100)	(1,295,300)	(1,235,900)	(1,276,300)	(1,318,100)	(1,361,300)	(1,328,400)	(1,369,900)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(1,402,600)	(1,461,900)	(1,524,000)	(1,489,100)	(1,295,300)	(1,235,900)	(1,276,300)	(1,318,100)	(1,361,300)	(1,328,400)	(1,369,900)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(12,884,428)	322,870	43,514	201,165	285,477	315,650	336,150	302,608	392,914	415,056	434,919
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	17,723,000	4,838,572	5,161,441	5,204,955	5,406,121	5,691,597	6,007,247	6,343,397	6,646,005	7,038,919	7,453,976
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	4,838,572	5,161,441	5,204,955	5,406,121	5,691,597	6,007,247	6,343,397	6,646,005	7,038,919	7,453,976	7,888,895
Cash & Cash Equivalents - end of the year	17,723,000	4,838,572	5,161,441	5,204,955	5,406,121	5,691,597	6,007,247	6,343,397	6,646,005	7,038,919	7,453,976	7,888,895
Investments - end of the year	29,601,000	43,547,144	46,452,971	46,844,596	48,655,086	51,224,375	54,065,227	57,090,572	59,814,046	63,350,275	67,085,783	71,000,051
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>47,324,000</b>	<b>48,385,716</b>	<b>51,614,412</b>	<b>52,049,551</b>	<b>54,061,206</b>	<b>56,915,972</b>	<b>60,072,474</b>	<b>63,433,969</b>	<b>66,460,051</b>	<b>70,389,195</b>	<b>74,539,759</b>	<b>78,888,946</b>

# Lismore City Council

Long Term Financial Plan for the Years Ending 30 June 2036

## Key Assumptions



### Comparison to Delivery Program and Operational Plan

Note: Council's Long Term Financial Plan is prepared on a consolidated basis, eliminating all internal transactions. The net operating result for the year is the same as the Delivery Program & Operational Plan when the net gain from the disposal of assets is excluded from the net operating result in the Long Term Financial Plan.

### Income from Continuing Operations

Rates & Annual Charges	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/33	2033/2034	2034/2035	2035/2036
General Rates	3.10%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewerage Annual Charges	7.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Water Annual Charges	10.00%	5.00%	5.00%	5.00%	5.00%	5.00%	3.00%	3.00%	3.00%	3.00%
User Charges and Fees	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/33	2033/2034	2034/2035	2035/2036
User Charges and Fees	3.50%-5.0%	3.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest and Investment Revenue	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/33	2033/2034	2034/2035	2035/2036
Interest and Investment Revenue	5.06%	4.75%	4.75%	4.50%	4.00%	3.50%	3.50%	3.50%	3.50%	3.50%
Income from interest and investments is largely dependent on the level of interest rates, along with the level of cash Council has available to invest.										
Other Revenues	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/33	2033/2034	2034/2035	2035/2036
Other revenues	3.50%	3.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Grants & Contributions	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/33	2033/2034	2034/2035	2035/2036
Financial Assistance Grant	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Library Grant	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Sec 7.11 Contributions	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

# Lismore City Council

Long Term Financial Plan for the Years Ending 30 June 2036

## Key Assumptions



### Comparison to Delivery Program and Operational Plan

Note: Council's Long Term Financial Plan is prepared on a consolidated basis, eliminating all internal transactions. The net operating result for the year is the same as the Delivery Program & Operational Plan when the net gain from the disposal of assets is excluded from the net operating result in the Long Term Financial Plan.

<b>Expenses from Continuing Operations</b>										
<b>Employee Benefits and Oncosts</b>	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/33	2033/2034	2034/2035	2035/2036
Salaries & Wages	4.50%	3.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Superannuation - Employer Contribution	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%
Workers Compensation	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Borrowing Costs</b>										
<b>Waste remediation/Compliance</b>	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/33	2033/2034	2034/2035	2035/2036
Amount	-	\$1,900,000	\$3,800,000	-	-	-	-	-	-	-
Rate	-	6.31%	6.00%	-	-	-	-	-	-	-
Term	-	20	20	-	-	-	-	-	-	-
<b>Costs</b>										
<b>Costs</b>	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/33	2033/2034	2034/2035	2035/2036
Materials and Contracts	0.00%	1.50%	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Insurance	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other expenses	1.50%	1.50%	1.50%	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Electricity	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%

Other expenses include a number of expenditure items such as contributions and levies paid to other levels of government, advertising, Councillor expenses, donations to other organisations, electricity, insurance, street lighting costs, telephone costs, valuer general costs and other sundry expense items.

# SENSITIVITY ANALYSIS AND RISK



## ASSESSMENT

An important component of modelling is being able to understand which factors in the model are the most sensitive to variance. By testing different variables in the LTFP, Council and the community can understand what the financial impact might be if the variables change.

The variables tested in the sensitivity analysis are based on the planning assumptions.

For example:

- what are the impacts on revenue if rate pegging is below/above the forecast level.
- what are the impacts on expenses if expenses are greater than forecast, that is inflation remains at higher levels.

The available revenue is lower or higher or the costs of service delivery is such that Council is not able to meet its obligations

Council has undertaken a basic sensitivity analysis to determine factors likely to be sensitive to variables and known major risks.

### Rate pegging

Rate pegging is independently determined by the Independent Pricing and Regulatory Tribunal.

Rates are a major part of Council's revenue and any changes to the allowable rate increase can impact the available funds for Council to deliver services to the community.

Model	2026/2027	2027 - 2036
Preferred Model	3.1%	3.0%
If IPART determination was <b>higher</b> than forecast:	3.1%	4.0%
Impact on revenue would be	\$ -	\$ 20,977,000
If IPART determination was <b>lower</b> than forecast:	3.1%	2.5%
Impact on revenue would be	\$ -	-\$ 10,077,900

# SENSITIVITY ANALYSIS AND RISK



## ASSESSMENT

An important component of modelling is being able to understand which factors in the model are the most sensitive to variance. By testing different variables in the LTFP, Council and the community can understand what the financial impact might be if the variables change.

The variables tested in the sensitivity analysis are based on the planning assumptions.

### Electricity Costs

Total electricity costs include a combination of: consumption charges, fixed charges and additional levies, with each affected by different factors and subject to Government at any time. Council will continue to review options for reducing power consumption.

Council's total electricity costs for 2026/2027 are forecast to be \$1.74 million.

A 10% reduction due to savings and minimisation strategies would result in savings of \$174,000 per annum

### Materials Cost and Other Costs

Material and contracts are a large component of Council's costs to deliver services. If inflation increases, it will impact the available levels of service Council can deliver.

Model	Var	Impact
Modelling - Increase - 1% increase on model in each year	1.0%	(\$626,800) pa 26/27 to (\$4.1 million) pa in year 10



# Draft Statement of Revenue Policy 2026-2027



## Annual Statement of Revenue Policy and Borrowings

In accordance with Section 405 of the Local Government Act 1993, Lismore City Council provides the following details of its Statement of Revenue Policy. This information outlines the basis on which rates and charges will be determined.

Rate pegging is determined by the Independent Pricing and Regulatory Tribunal (IPART) each year and sets the maximum general income Council can collect from ordinary rates.

### Ordinary Rates:

On 30 September 2025, IPART announced the percentage increase to apply in the 2026/27 financial year would be 3.1 per cent.

To meet its recurrent obligations towards works and services, Council will increase its ordinary rates by the full 3.1%. The allowable rating increase equates to an income increase of approximately \$1.12 million.

Council policy is to levy ordinary rates to all ratable properties using a combination of a base amount and land valuation.

The base amount is Council's assessment of costs that could be said to be common to all ratepayers regardless of property use or location. The base amount for 2026/27 has been increased by the 3.1% allowable rating increase (plus rounding) to \$490.00.

The balance of each rate assessment will be levied using an ad valorem rate i.e., the land valuation multiplied by a rate in the dollar. Rates will be levied on three categories of property: Business, Residential and Farmland.

**The proposed rate in the dollar and base amount for each of the rating category options for 2026/27 detailed below will apply:**

### *2026/27 Ordinary Rate Base Amount plus Ad Valorem Rate*

Rates Category	Rate in \$ (cents)	Base Amount (\$)	Yield (\$'000s)	Proportional Contribution (%)
Business – Inner CBD	8.6415	490.00	1,731	4.5
Business – Urban	1.7930	490.00	5,044	13.0
Business – Other	0.5608	490.00	187	0.5
Business – Nimbin	0.6565	490.00	117	0.3
Residential – Urban/Village	0.4077	490.00	19,973	51.6
Residential – Rural	0.3066	490.00	6,155	15.9
Farmland	0.3064	490.00	5,477	14.2
<b>Total</b>			<b>38,684</b>	<b>100.00</b>

To calculate your ordinary rates for 2026/27, you will need your land valuation as at the 1/7/2025 base date. Multiply the land value by the rate in dollar of the rating category applicable to your property and then add the base amount of \$490.00.

**For example: -**

*A Residential – Urban/Village property with a land value of \$100,000, the ordinary rates would be \$100,000 X (0.4077/100) (of a cent in the dollar, the urban/village rate) = \$407.70 plus \$490.00 (base amount) = \$897.70*

**Waste Management Charges:**

Council has reviewed the range of services that it offers with particular emphasis on landfill reduction. Options available encourage recycling and provides choice in the size of bins. Maps detailing the zones covered by these services are available on request.

**a) Waste Collection Charges**

The Domestic Waste Management Charge is an annual charge, which by virtue of Section 496 of the Local Government Act 1993, a council must make and levy for the provision of domestic waste management services for each parcel of rateable land for which the service is available.

All waste collection charges are an annual charge, either under Section 496 or 501 of the Local Government Act 1993. This in effect means that the charge will apply for the entire year regardless of the number of times the service is utilised.

If a service is no longer required and Council is notified to that effect, the charge will still apply in the rating year in which it was levied but will not be charged in future years. The exception to this is where a charge has been wrongly applied such as where the charge was for two services but only one was received.

When a service or additional service is requested during a rating year, the cost of the service will be calculated on a quarterly pro-rata basis and levied from the next rate instalment period after the service is commenced.

For Domestic Services: -

- Waste Collection – Urban Full: This charge is applicable to all urban domestic properties receiving the service within the defined collection area. The service is a weekly 240 litre organic bin and a fortnightly 360 litre recycling bin plus a fortnightly 140 litre waste bin collection service.
- Waste Collection – Urban Half: This charge is applicable to all urban domestic properties receiving the service within the defined collection area. The service is a weekly 140 litre organic bin and a fortnightly 140 litre recycling bin and a fortnightly 80 litre waste bin collection service.
- Waste Collection – Urban Waste Plus: This charge is applicable to all urban domestic properties receiving the service within the defined collection area. The service is a weekly 240 litre organic bin, a fortnightly 360 litre recycling bin and a fortnightly 240 litre waste bin collection service.
- Waste Collection – Special Needs: This service is available on application and requires approval by the Waste Delivery Manager. It is available for customers with health or mobility problems and will be assessed on a 'case by case' basis. The service is available to domestic properties only. The service consists of a fortnightly 240 litre waste bin collection service collected from and returned to the property by the waste truck driver or a variation on this needs to be assessed.
- Waste Collection – Rural Full: This charge is applicable to all domestic properties within the service areas as defined, outside the urban area of Lismore and receiving the collection service. The service is a fortnightly 240 litre waste bin and a fortnightly 360 litre recycling bin collection service.

- Waste Collection – Rural Half: This charge is applicable to all domestic properties within the service areas as defined, outside the urban area of Lismore and receiving the collection service. The service is a fortnightly 140 litre waste bin and a fortnightly 140 litre recycling bin collection service.
- Waste Collection – Village Full: This charge is applicable to all domestic properties within the rural village service areas as defined, outside the urban area of Lismore and receiving the collection service. The service is a fortnightly 240 litre organic bin and a fortnightly 360 litre recycling bin plus a fortnightly 240 litre waste bin collection service.
- Waste Collection – Village Half: This charge is applicable to all domestic properties within the rural village service areas as defined, outside the urban area of Lismore and receiving the collection service. The service is a fortnightly 140 litre organic bin and a fortnightly 140 litre recycling bin plus a fortnightly 140 litre waste bin collection service.

For Non-Domestic Services: -

- Waste Collection – Urban Business: This charge is applicable to all non-domestic properties receiving the service within the defined collection area. This service is a weekly 240 litre waste bin and a weekly 240 litre recycling bin. All bins must be presented kerbside for collection.
- Waste Collection – Village/Rural Business: This charge is applicable to all non-domestic properties within the service areas as defined, outside the urban area of Lismore and receiving the collection service. The service is a weekly 240 litre waste bin and a fortnightly 360 litre recycling bin. All bins must be presented kerbside for collection.

#### **b) Other Waste Management Charges**

In addition to collection charges, Council also levies a number of other charges, which are used to implement waste management and reduction programs.

**Waste Availability:** This charge applies to all rateable properties where the waste collection service is available, but not being utilised, excluding those properties paying the Nimbin Transfer Station charge.

**Waste Minimisation:** This charge is applicable to all rateable properties except for those rateable properties paying the Nimbin Transfer Station charge. This charge is for the provision of recycling services, waste strategy and policy development, other waste reduction programs, waste education services and an allocation of two (2) waste vouchers per rateable property (capped at 5,000 vouchers per annum). Domestic (residential) properties will be able to access one voucher in the period 1 July to 31 December 2026, and a second voucher in the period 1 January to 30 June 2027. Residents will also be able to use any residual amount of their waste voucher, up to a total of two (2) uses. A voucher with less than \$2.00 remaining will be void from use. This charge attracts GST.

QLD Levy of \$75.00 will be removed in 2026/27 as Council's waste cell has been repaired to previous operational capacity.

Council will reintroduce the \$65.00 Waste Minimisation levy in 2026/27.

A Waste Infrastructure Charge of \$125.00 will be introduced in 2026/27, generating revenue of \$1,937,500 to assist in the funding of landfill cell capping costs and other critical waste infrastructure going forward. The waste infrastructure charge will be levied on each rateable assessment where an existing waste service is provided, in accordance with section 501 of the Local Government Act 1993.

**Nimbin Transfer Station:** This charge is applicable to all rateable properties within the Nimbin and District service area map, not receiving a waste collection service, and is charged on a per dwelling basis. A copy of the map is available at Council's Corporate Centre.

A summary of all waste and resource recovery Annual Charges follows: -

Services	Annual Charge (\$)	Yield (\$'000)
<b>Waste Collection</b>		
<b>Domestic – Urban</b>		
Waste Collection - Urban Full	\$595.00	\$6,111
Waste Collection – Urban Half	\$414.00	\$175
Waste Collection – Urban Waste Plus	\$706.00	\$638
Waste Collection – Special Needs	\$485.00	\$17
<b>Rural</b>		
Waste Collection – Rural	\$584.00	\$1,341
Waste Collection – Rural Half	\$380.00	\$170
Waste Collection – Village	\$677.00	\$1,086
Waste Collection – Village Half	\$457.00	\$64
<b>Non-Domestic</b>		
Waste Collection - Urban Business	\$519.00	\$360
Waste Collection - Village/Rural Business	\$581.00	\$134
<b>Waste Management</b>		
Waste Availability	\$86.60	\$96
Waste Minimisation	\$65.00	\$1,238
Nimbin Transfer Station	\$199.50	\$64
Waste Infrastructure Charge	\$125.00	\$1,938

Additional bins are available for existing domestic and non-domestic services, upon request. **These extra bins cannot be provided independently and must be added to an active service.** The frequency of collection for these additional bins will be in line with the active service. A summary of the additional bin services and their Annual Charge follows: -

Extra Bin Services		Annual	Scheduling
<b>Domestic - Urban</b>			
Urban	Extra Bin Service - 240L Waste	\$243.00	Fortnightly
Urban	Extra Bin Service - 360L Recycling	\$95.00	Fortnightly
Urban	Extra Bin Service - 240L Organics	\$221.00	Weekly
<b>Domestic - Rural &amp; Village</b>			
Rural & Village	Extra Bin Service - 240L Waste	\$286.00	Fortnightly
Rural & Village	Extra Bin Service - 360L Recycling	\$134.00	Fortnightly
Village	Extra Bin Service - 240L Organics – Village only	\$152.00	Fortnightly
<b>Non-Domestic - Rates</b>			
Urban	Extra Bin Service - 240L Waste	\$363.00	Weekly
Urban	Extra Bin Service - 360L Recycling	\$142.00	Fortnightly
Urban	Extra Bin Service - 240L Organics	\$331.00	Weekly
Rural & Village	Extra Bin Service - 240L Waste	\$428.00	Fortnightly
Rural & Village	Extra Bin Service - 360L Recycling	\$134.00	Fortnightly

### c) Domestic and Non-Domestic Collection zones by township,

The Lismore Local Government Area is divided into townships. The following townships are zoned as Urban, Rural or Village in their entirety.

#### Urban

- Chilcotts Grass
- East Lismore
- Girards Hill
- Goonellabah
- Lismore
- Lismore Heights
- Loftville
- North Lismore
- South Lismore

#### Village


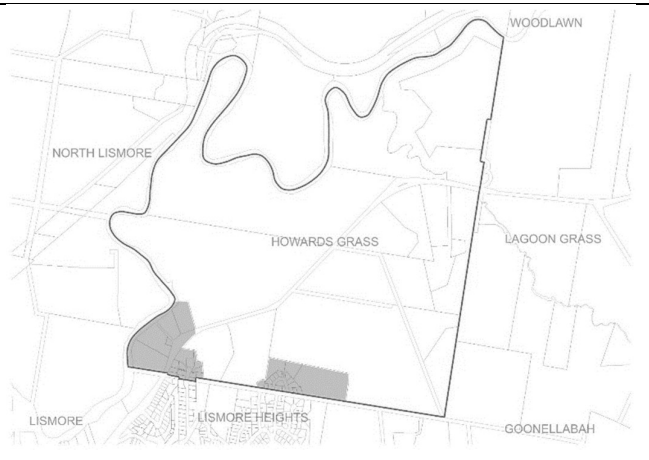
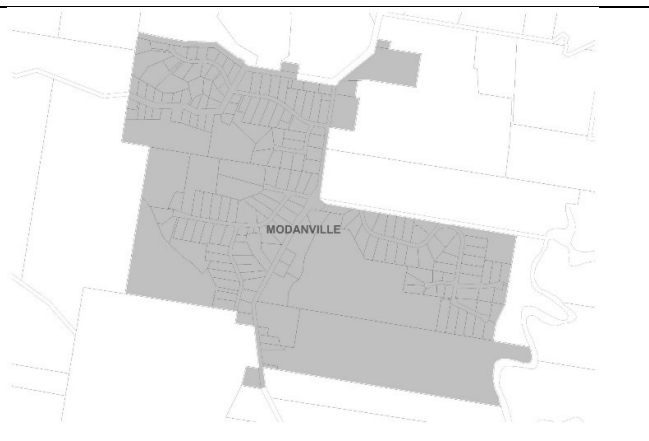
- Richmond Hill
- Tullera

**Rural**

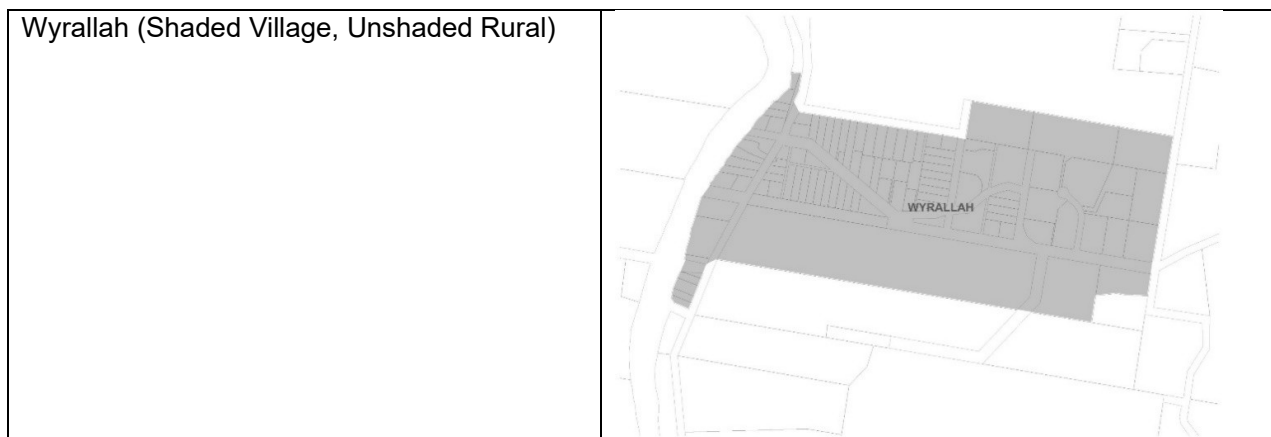
- Blakebrook
- Blue Knob
- Boat Harbour
- Booerie Creek
- Booyong
- Broadwater
- Buckendoon
- Coffee Camp
- Corndale
- Dorrroughby
- Dungarubba
- East Coraki
- Eltham
- Georgica
- Goolmangar
- Green Forest
- Jiggi
- Keerrong
- Kilgin
- Koonorigan
- Lagoon Grass
- Larnook
- Leycester
- Lindendale
- Marom Creek
- McLeans Ridges
- Monaltrie
- Numulgi
- Pearces Creek
- Repentance Creek
- Rock Valley
- Rosebank
- Ruthven
- South Gundurimba
- Stony Chute
- Terania Creek
- Tregeagle
- Tucki Tucki
- Tuckurimba
- Tuncester
- Tuntable Creek
- Whian Whian
- Woodlawn

The following township/suburbs have a combination of Urban, Rural or Village collection zones.

<p>Bexhill (Shaded Village, Unshaded Rural)</p>	 <p>A map showing the Bexhill township. A central area is shaded grey, representing the Village collection zone. The surrounding areas are unshaded, representing the Rural collection zone. Labels 'BEXHILL' and 'RICHMOND HILL' are visible on the map.</p>
<p>Caniaba (Shaded Village, Unshaded Rural)</p>	 <p>A map showing the Caniaba township. A large central area is shaded grey, representing the Village collection zone. The surrounding areas are unshaded, representing the Rural collection zone. The label 'CANIABA' is visible on the map.</p>
<p>Clunes (Shaded Village, Unshaded Rural)</p>	 <p>A map showing the Clunes township. A central area is shaded grey, representing the Village collection zone. A smaller area to the south is also shaded and labeled 'CLUNES PT2'. The surrounding areas are unshaded, representing the Rural collection zone. The label 'CLUNES' is visible on the map.</p>

<p>Dunoon (Shaded Village, Unshaded Rural)</p>	
<p>Howards Grass (Shaded Urban, Unshaded Rural)</p>	
<p>Modanville (Shaded Village, Unshaded Rural)</p>	

<p>Nimbin (Shaded Village, Unshaded Rural)</p>	 <p>A map showing the geographical layout of Nimbin. The village area is shaded in grey, while the surrounding rural areas are unshaded. Two specific regions are labeled: 'NIMBIN' in the lower-left and 'NIMBIN PT 2' in the upper-right.</p>
<p>North Woodburn (Shaded Village, Unshaded Rural)</p>	 <p>A map showing the geographical layout of North Woodburn. The village area is shaded in grey, while the surrounding rural areas are unshaded. The label 'NORTH WOODBURN' is centered within the shaded area.</p>
<p>The Channon (Shaded Village, Unshaded Rural)</p>	 <p>A map showing the geographical layout of The Channon. The village area is shaded in grey, while the surrounding rural areas are unshaded. The label 'THE CHANNON' is centered within the shaded area.</p>



### Sewerage Charges:

A copy of Council's "Wastewater Charging Policy," which sets out the methodology used to arrive at the wastewater charges, is available from Council's Corporate Centre. In summary, wastewater charges are determined by the following formula:

Annual Wastewater Charge = No. of Equivalent Tenements (ET) x Charge per Equivalent Tenement

An Equivalent Tenement refers to an assumed discharge to the wastewater system which is equivalent to that discharged by a 'standard' detached dwelling house. Under this charging regime a detached dwelling house, (having an ET value of 1.0) is charged \$1,127.00. All other forms of development are charged based on their calculated ET value, with the method of calculating ET values being specified within Council's "Wastewater Charging Policy". Under this policy, calculated ET values are rounded to the nearest one tenth of an ET and a minimum value of 1.0 ET is applied to all assessments.

For properties with multiple tenements or more than one equivalent tenement, a schedule of charges is also available from Council's Corporate Centre.

A summary of wastewater charges follows: -

Sewerage Services	Annual Charge (\$)	Yield (\$'000)
Lismore – (Includes Nimbin, Perradenya & North Woodburn)		
For single unit dwelling houses	\$1,127.00	\$12,312
For residential flats for each unit of occupancy	\$788.90	\$1,207
For non-domestic properties (excluding properties within the established strength category), per equivalent tenement or part thereof as indicated within the Wastewater Charging Policy	\$1,127.00	\$2,561
For properties not connected to a wastewater scheme and able to do so and located within 75 metres of a wastewater main	\$676.20	\$399
Sewer Rebate 1 - For occupied properties with stand-alone systems of wastewater management not connected to the sewerage system	\$338.10	\$0
Sewer Rebate 2 - For occupied properties with dry composting toilets and no toilets connected to the sewerage system	\$563.50	\$0

### Stormwater Management Services Charges:

The Stormwater Management Services charge is applied to ratable land within the Lismore urban area. There are exemptions to the charge with vacant and crown land (including Department of Housing) most prominent.

For residential lots, the charge will be \$25.00. For residential strata and company titled land, the charge will be \$12.50 per unit.

For business properties the charge will be area based with a minimum charge of \$25.00 for properties up to 350m<sup>2</sup> and an additional \$25.00 for each unit of 350m<sup>2</sup> or part thereof. For a property of 850m<sup>2</sup> the charge would be \$75.00 (850m<sup>2</sup> ÷ 350m<sup>2</sup> = 2.42 units, rounded up to 3 = 3 x \$25.00 = \$75.00).

Business properties over 4,200 m<sup>2</sup>, dependent upon the outcome of an assessment of the property to determine the proportion of the property that is impervious, will be charged a minimum \$300.00 with an additional charge of \$25.00 per 350m<sup>2</sup> or part thereof that is declared impervious. For owners of business properties over 4,200m<sup>2</sup>, an appeals process against the level of the charge is in place and a copy is available from the Council Corporate Office.

Business strata units and company titled units will be charged by determining the actual charge for the whole of the property and then dividing that charge by the total unit entitlement, either strata or company, and then multiplying that product by each strata or company title entitlement to determine the charge for each strata. The minimum charge per unit entitlement is \$5.00.

The total yield from Stormwater Management Services charges is \$400,650.

The following is a summary of stormwater management service charge related works to be provided in 2026/27. Any under expenditure of the charge's revenue will be accumulated and applied to future maintenance and major projects, and any over expenditure of the charge's revenue will be funded by accumulated or future charges revenues: -

Stormwater Management Services	No. of Services	Charge	Yield
Stormwater Residential - Urban Wilson	8,053	25.00	201,325
Stormwater Residential - Urban Strata Wilson	876	12.50	10,950
Stormwater Business - Wilson	4,903	25.00	122,575
Stormwater Business - Strata Wilson	40	25.00	1,000
Stormwater Residential - Urban Tucki	1,783	25.00	44,575
Stormwater Residential - Urban Strata Tucki	386	12.50	4,825
Stormwater Business - Tucki	616	25.00	15,400
<b>Total</b>	<b>16,657</b>		<b>400,650</b>

**Water Charges:**

Council's water charging structure is made up of two tiers, a 'consumption charge' based on actual water consumed and a 'fixed service charge' dependent on the size of the water service. In addition, a small amount of revenue is generated from fire services.

**a) Consumption Charge**

Water consumed through the meter will be charged at \$5.81 per kilolitre. The estimated income from consumption is \$12,334,800 (2,124 megalitres at \$5.81 per kilolitre).

**b) Fixed Service Charges**

A summary of the fixed service charges follows: -

Service	No. of Services	Annual Charge (\$)	Yield (\$'000)
<b>Residential</b>			
20mm service	12,407	\$428.00	\$5,310
25mm service	228	\$667.00	\$152
32mm service	93	\$1,091.00	\$102
40mm service	73	\$1,705.00	\$125
50mm service	89	\$2,664.00	\$237
65mm service	4	\$4,502.00	\$18
80mm service	3	\$6,821.00	\$20
100mm service	14	\$10,657.00	\$149
150mm service	5	\$23,979.00	\$120
<b>Total Residential</b>	<b>12,916</b>		<b>\$6,233</b>
<b>Non-Residential</b>			
20mm service	777	\$428.00	\$333
25mm service	247	\$667.00	\$165
32mm service	117	\$1,091.00	\$128
40mm service	92	\$1,705.00	\$157
50mm service	98	\$2,664.00	\$261
65mm service	2	\$4,502.00	\$9
80mm service	8	\$6,821.00	\$54
100mm service	13	\$10,657.00	\$138
150mm service	0	\$23,979.00	\$0
<b>Total Non-Residential</b>	<b>1,354</b>		<b>\$1,245</b>
<b>Other</b>			
Unconnected properties*	256	\$428.00	\$110
Fire service*	62	\$428.00	\$26
Water Rebate Services* (Occupied properties with stand-alone water supply systems not connected to the reticulated water supply)	-	\$214.00	\$0
<b>Total Other</b>	<b>318</b>		<b>\$136</b>
<b>Grand Total</b>	<b>14,588</b>		<b>\$7,614</b>
<b>Water Consumption per kilolitre</b>		<b>\$5.81</b>	

\*Conditions apply

**Pension Rebates:**

Rebates are available to eligible pensioners who are solely or jointly liable for the payment of rates and charges. The rebates are as follows: -

- 50% of combined general rates and waste management charges up to a \$250.00 maximum.
- 50% of water consumption and fixed service charges up to an \$87.50 maximum; and

c) 50% of sewer charges up to an \$87.50 maximum.

### **Pricing Policy for Goods and Services:**

A review of resources required to provide all goods and services, and the corresponding pricing category is undertaken every year. This includes the cost of delivery of the service and the impacts of inflation over 2026 and the forecast increases in 2027.

**In general Council has applied a 3.50% - 5.00% increase to its fees and charges for 2026/27\*. There were several fees and charges increased above 5.00% where a benchmarking and cost recovery exercise highlighted a further increase was required.**

*\*Excluding: - Statutory Fees & Charges, Commercial Operations and Water charges. These are all subject to external factors that cannot be absorbed by Council.*

The intent of a pricing policy is to disclose to all stakeholders the rationale behind the fee established for any Council product or service including:

- the actual cost of providing a product or service.
- the extent to which the general community benefits from the product or service, and therefore the extent that the cost of the product or service will be subsidised from rate revenue. i.e., the public-good component or community service obligation.
- the extent to which the user or person benefiting from the product or service, will be asked to contribute to the cost of its provision, i.e., the user contribution; and
- the strategies for moving the current fee to the position determined by the policy, i.e., the target cost recovery.

The underlying principle of pricing policy is that the role of property rates and general-purpose income will be to finance the public-good component of services and attendant community service obligations, and that users will be called upon to finance the cost of producing goods and services from which they derive a benefit.

Council's Pricing Policy (Policy 1.5.9 - Pricing Policy – Fees and Charges) details the above elements for every product or service supplied by Council and can be reviewed at Council's Corporate Centre or on Council's website.

### **National Competition Policy and Competitive Neutrality:**

Competitive neutrality is one of the principles of National Competition Policy which is applied to all levels of government in Australia including local government. The principle is based on the concept of a "level playing field" for competitors in a market, including both public and private sector competitors. Business operations or activities run by local government should operate without net competitive advantages over businesses because of their public ownership.

The New South Wales Policy Statement on the Application of Competitive Neutrality Principles to local government are non-prescriptive. The policy statement recognises that for competition policy to be effective, there is a need to have an effective system in place to manage relevant business activities, their pricing and costing and the handling of complaints relating to competitive neutrality.

To assist local government in implementing competitive neutrality, the New South Wales Government issued the Competitive Neutrality Guidelines for Local Government (1997). After considering the guidelines, Council has determined that the following business activities will comply with the competitive neutrality principle: -

#### Category One (Turnover > \$2 million)

1. Water Supplies Services
2. Wastewater Services
3. Northern Rivers Quarry & Asphalt

#### Category Two (Turnover < \$2 million)

1. Lismore Memorial Gardens – Crematorium.
2. Goonellabah Sports & Aquatic Centre – Gym & Swim School

#### 4. Northern Rivers Waste – Disposal

##### Category One:

As part of the application of costs attribution, Council includes all direct and indirect costs that a private sector competitor would incur. The guidelines mandate the inclusion of costs for Taxation Equivalent Regime Payments, Debt guarantee fees and a Return on capital invested.

##### Category Two:

As part of the application of costs attribution, Council includes all direct and indirect costs that a private sector competitor would incur. While the guidelines do not mandate the inclusion of Taxation Equivalent Regime Payments, Debt guarantee fees and a Return on capital invested, Council is required to abide by the broad principle and intent of competitive neutrality. As the impact of Taxation Equivalent Regime Payments, Debt guarantee fees and a Return on capital invested is not considered material, they have been excluded.

### **Borrowings**

Council is required to submit a program of new borrowings seeking approval from the Office of Local Government on an annual basis.

Council does not propose to borrow in the 2026/2027 financial year.



# Fees and Charges 2026 - 2027

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**Pricing Policy**

The intention of the Pricing Policy is to disclose to all stakeholders the rationale behind the fee established for any Council product or service including:

- the true cost of providing a product or service;
- the extent to which the user or person benefits from the product or service and therefore the extent that the cost of the product or service will be subsidised from rate revenue. i.e. the public component or community service obligation;
- the extent to which the user or person benefiting from the product or service, will be asked to contribute to the cost or its provision. i.e. the user contribution; and
- strategies for moving the current fee to the position determined by the policy, i.e. the target cost recovery.

The underlying principle of the Pricing Policy is that the role of property rates and general purpose income will be to finance the public good component of services and attend community service obligations, and the users will be called upon to finance the cost of producing goods and services from which they derive a benefit.

The Pricing Policy, details the above elements for every product or service supplied by Council, and can be viewed on Council's website.

**Goods & Services Tax (GST)**

The following schedule of fees and charges has been prepared using the most current GST information. Fees and charges with GST included are shown where appropriate.

**Y = Deemed to be taxable and fees/charges include GST**

**N = Deemed to be non-taxable and fees/charges exclude GST**

**Pricing Categories**

Council has classified the Fees and Charges in this booklet under the following categories.

**(Z) - Zero Cost Recovery**

This good/service is provided at no cost. The costs are met entirely from property rates and general purpose income.

**(M) - Minimal Cost Recovery**

The price for this good/service is set to make a small (less than 50%) contribution towards the operating costs, both direct and indirect, or providing the good/service. The remainder of the costs are met from property rates and general purpose income.

**(P) - Partial Cost Recovery**

The price for this good/service is set to make a significant (more than 50%) contribution towards the operating costs, both direct and indirect, or providing the good/service. The remainder of the costs are met from property rates and general purpose income.

**(F) - Full Cost Recovery**

The price for this good/service is set to recover the total operating costs, both direct and indirect, or providing the good/service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

**(L) - Regulatory**

The price for this good/service is a statutory charge set by government regulations. These charges may change during the year as legislation is updated. The amounts in this document are indicative of the legislation at the time of printing.

**(R) - Reference Price**

The price for this good/service is set by reference to prices charged for similar goods/services by like councils or competitors.

**Factors considered in determining fees and charges include:**

- The cost of providing the service or good;
- Local Government Regulations;
- Market conditions and prices; and
- Whether or not there is a community service obligation.

**DISCLAIMER**

a) The General Manager and Executive Directors reserve the right to alter fees and charges included in this booklet where that person is of the opinion that it is reasonable to do so.

b) While all care is taken to reflect current regulatory charges, they are subject to change by Legislation. The timing of legislative changes is outside the control of Lismore City Council.

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Lismore City Council

### People and Community

#### Sports, Events and Facilities

Usage:-

1. Half day is up to 5 hours. Full day is 5 to 10 hours.
2. External Hirers are requested to attend a site meeting 7 days prior to their event. Please contact Council's Events Office on 0266 250 500 to make a convenient time.
3. Keys must be picked up from the Council Chambers, Oliver Avenue, Goonellabah prior to the site meeting and then returned the next working day back to the Council Chambers.
4. Payment must be made at the time of booking the venue.

Note: POA process is used for complex events or when event support/management is required.

Note: All seasonal bookings will require a 10% bond of the full seasonal fee prior to use of any sporting venue.

#### Cancellation, Late Payment & Refund Administration Fees

Cancellation +15 days	R	Y		Full Refund
Cancellation 8-14 days	R	Y		50% Refund only
Cancellation 1-7 days	R	N		Nil Refund
No Show	R	N		Nil Refund; Full amount payable
Late Payment	R	N	\$0.00	\$30.00
Refund Administration Fee	R	N	\$0.00	\$31.00

#### Oakes Oval - Gordon Pavilion & Crozier Field - Function Rooms

External hirers Administration/Booking Fee – non refundable	M	Y	\$56.00	\$58.00
Casual Hirers Fee	M	Y	\$123.90	\$128.25
Permanent hirers must have their own public liability insurance				
Hire of Crockery only	M	Y	\$100.00	\$103.50
Projector hire per use	M	Y	\$50.00	\$51.75
Council staff to attend out of hours cost per hour	M	Y	\$72.00	\$74.55
Room set up and clean fee	M	Y	\$119.00	\$123.20
Carpet Cleaning	M	Y		Cost + \$53.60
Key Replacement (GST inclusive if forfeited)	M	N	\$104.00	\$107.65
Fee for attendance by Security Company to open or lock up building out of normal business hours (Security Company cost plus Council administration fee)	M	Y		Cost + \$53.60
Charged if hirer loses keys or otherwise unable to gain access				
Council staff to attend out of hours cost per hour (Saturday)		Y	\$108.00	\$112.00
Council staff to attend out of hours cost per hour (Sunday)		Y	\$130.00	\$135.00
AV Costs		Y		Cost + \$53.60
Cleaning Fee		Y		Cost + \$53.60
Room fire fees	M	Y		POA
				Min. Fee excl. GST: \$90.91
Venue Ad-Hoc Signage	F	Y		POA - dependant on Size, Material and Application
				Min. Fee excl. GST: \$45.45

#### Oakes Oval - Gordon Pavilion

Council Organised or Supported Function – Minimum Administration Fee	M	Y	\$119.00	\$123.20
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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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**Oakes Oval - Gordon Pavilion** [continued]

Function Room half day hire (up to five hours) - Commercial	M	Y	\$236.35	\$244.65
Function Room full day hire (five to ten hours or more)	M	Y	\$473.00	\$490.00
Gordon Pavilion Function Room Hourly Hire (Min. 2 Hours and Maximum of 3)	M	Y	\$91.00	\$94.00
Gordon Pavilion Function Room Half Day Hire (Up to Five Hours) – Community Group (20% Discount)	M	Y	\$291.00	\$301.00
Gordon Pavilion Function Room Half Day Hire (Up to Five Hours) – Non-for-Profit Group (30% Discount)	M	Y	\$255.00	\$264.00
Gordon Pavilion Function Room Full Day Hire (Five to 10+ Hours) – Community Group (20% Discount)	M	Y	\$370.00	\$383.00
Gordon Pavilion Function Room Full Day Hire (Five to 10+ Hours) – Non-for-Profit Group (30% Discount)	M	Y	\$318.15	\$329.29
Commercial Kitchen Hourly Hire (Min. 2 Hours and Maximum of 3)	M	Y	\$75.00	\$78.00
Commercial Kitchen - half day (Up to Five Hours) – Commercial	F	Y	\$150.30	\$155.56
Commercial Kitchen - half day (Up to Five Hours) – Community Group (20% Discount)	M	Y	\$120.00	\$124.00
Commercial Kitchen - half day (Up to Five Hours) – Non-for-Profit Group (30% Discount)	M	Y	\$105.00	\$109.00
Commercial Kitchen - full day (Five to 10+ Hours) – Commercial	F	Y	\$301.00	\$311.50
Commercial Kitchen - full day (Five to 10+ Hours) - Community Group (20% Discount)	M	Y	\$240.80	\$249.23
Commercial Kitchen - full day (Five to 10+ Hours) – Non-for-Profit Group (30% Discount)	M	Y	\$211.00	\$218.00
Weddings and parties – up to 4 hours, then every 4 hours after – Commercial	M	Y	\$450.00	\$465.75
Coaches Room Northern Hourly Hire (Min. 2 Hours and Maximum of 8)	M	Y	\$91.00	\$94.00
Media Room Northern Hourly Hire (Min. 2 Hours and Maximum of 8)	M	Y	\$91.00	\$94.00
Coaches Room Southern Hourly Hire (Min. 2 Hours and Maximum of 8)	M	Y	\$91.00	\$94.00

**Adam Gilchrist Pavilion Function Rooms**

Conference Room - full day	M	Y	\$483.00	\$500.00
Conference Room - Tidal Rooms (half day)	M	Y	\$241.25	\$249.70
Terrace Area - fully outdoor - full day	M	Y	\$483.00	\$500.00
Terrace Area - fully outdoor - half day	M	Y	\$241.00	\$249.00
Conference Room – Room Hourly Hire (Min. 2 Hours and Maximum of 3)	M	Y	\$90.90	\$94.09
Terrace Area - fully outdoor - with a sporting event	M	Y	\$241.00	\$249.00
Tidal Building including Terrace area, Conference Rooms and Commercial Kitchen - full day	M	Y	\$1,488.00	\$1,541.00
Conference Room – Room 2 Hourly Hire (Min. 2 Hours and Maximum of 3)	M	Y	\$90.90	\$94.09
Tidal Building including Terrace area, Conference Rooms x 3 and Commercial Kitchen - half day	M	Y	\$641.00	\$663.50
Commercial Kitchen - full day (Five to Ten+ Hours) - Commercial	M	Y	\$313.50	\$324.50
Commercial Kitchen - half day (Up to Five Hours) – Commercial	M	Y	\$160.00	\$166.00
Conference Rooms (half day) - Up to Five Hours – Community Group (20% Discount)	M	Y	\$291.00	\$200.00
Conference Rooms (half day) - Up to Five Hours – Non-for-Profit Group (30% Discount)	M	Y	\$255.00	\$167.00
Conference Rooms (full day) - (Five to 10+ Hours) – Community Group (20% Discount)	M	Y	\$371.00	\$384.00
Conference Rooms (full day) - (Five to 10+ Hours)– Non-for-Profit Group (30% Discount)	M	Y	\$325.00	\$336.00
Commercial Kitchen Hourly Hire (Min. 2 Hours and Maximum of 3)		Y	\$75.00	\$78.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Adam Gilchrist Pavilion Function Rooms [continued]

Commercial Kitchen - half day (Up to Five Hours) – Community Group (20% Discount)	M	Y	\$120.00	\$124.00
Commercial Kitchen - half day (Up to Five Hours) – Non-for-Profit Group (30% Discount)	M	Y	\$105.00	\$109.00
Commercial Kitchen - full day (Five to 10+ Hours) - Community Group (20% Discount)	M	Y	\$241.00	\$249.00
Commercial Kitchen - full day (Five to 10+ Hours) – Non-for-Profit Group (30% Discount)	M	Y	\$211.00	\$218.00
Weddings and parties – up to 4 hours, then every 4 hours after – Commercial	M	Y	\$550.00	\$569.25
Terrace Area - fully outdoor - Hourly Hire (Min. 2 Hours and Maximum of 3)	M	Y	\$91.00	\$94.00

### Field Signage

Fence Advertising – Per Metre (3 Metre panels)	F	Y	\$292.05	\$330.00
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### Security Deposit

Refundable upon inspection. GST Inclusive if forfeited.

Alcohol	P	N	\$710.00	\$735.00
No Alcohol	P	N	\$236.00	\$244.00

### Event Support Services

Security Deposit (GST Inclusive if forfeited)	M	N	\$188.80	\$195.45
Mowing/ground preparation/litter collection outside the normal programme may attract this fee	M	Y	\$1,190.00	\$1,232.00

### Sports Field Casual Hire

Applies to all sports fields other than Oakes Oval, Crozier Oval, Clifford Park and Albert Park

Casual Sports Ground Hire (per 2 hours)	M	Y	\$113.60	\$117.60
Season Quarter Charge 8 week competition	M	Y	\$909.00	\$941.00
Additional Sports Field Toilet Facility And Dressing Sheds Cleaning – Per Day		Y	\$130.00	\$134.55
Additional Sports Field Dressing Shed Cleaning – Per Day	M	Y	\$70.00	\$72.45
Additional Sports Field Toilet Facility Cleaning – Per Day	M	Y	\$70.00	\$72.45

### Circus and Travelling Carnivals (except Animal Circuses – per Council Resolution 53/09)

Security Deposit (held pending state of grounds) (GST inclusive if forfeited)	M	N	\$1,082.00	\$1,120.00
Ground Hire per day (including Electricity)	M	Y	\$1,190.00	\$1,232.00

### Crozier Field

Football (all types) per season – 1 day per week including Hire of Canteen and Electricity	M	Y	\$6,885.00	\$7,126.00
Sports field per day including Hire of Canteen	M	Y	\$651.00	\$674.00
Sports field per half day including Hire of Canteen	M	Y	\$360.50	\$373.50
Junior Sports field per day including Hire of Canteen	M	Y	\$360.50	\$373.50
Season Quarter Charge 8 week competition	M	Y	\$2,158.00	\$2,234.00
Use of all floodlights per hour	M	Y	\$33.55	\$34.75
Use of training only floodlights per hour (12 lights)	M	Y	\$28.15	\$29.15

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Oakes Oval – One-Off Events

As the premier sporting venue in the region Oakes Oval is governed by specific hiring conditions. Fees are calculated with regard to the specific hiring conditions and are generally not subject to concession or reduction.

Special Events Ground Hire per day (not including canteen) Note; Upper Limit Fee	F	Y	\$1,196.00	\$1,238.00
Charges for additional services such as for waste collection/removal, special ground preparation, etc	F	Y	\$1,196.00	\$1,238.00

### Perradenya – Adam Gilchrist Pavilion & Oval

For Community events organised for the benefit of, and open to all residents of Caniaba, Perradenya and Spring Grove - security deposit, key deposit, hire fees and electricity charges do not apply.

Security Deposit (GST Inclusive if forfeited)	M	N	\$328.50	\$340.00
Key Deposit (GST inclusive if forfeited)	M	N	\$50.35	\$52.15
Hire of Pavilion	M	Y	\$115.25	\$119.30
Use of Electricity (Lights) and cleaning fee for Pavilion Hire per booking	M	Y	\$113.60	\$117.60
Annual fee for Pavilion usage, power and cleaning	M	Y	\$1,920.00	\$1,988.00
Hire of Oval Fee	M	Y	\$171.45	\$177.45

### Clifford Park

Football Field Per Day	M	Y	\$350.50	\$363.00
Football Field Per Season	M	Y	\$4,651.00	\$4,814.00
Junior Field Per Day	M	Y	\$252.60	\$261.45
Junior Field Per Season	M	Y	\$4,651.00	\$4,814.00
Season Quarter Charge 8 week competition	M	Y	\$1,413.00	\$1,463.00
Canteen – Per Day	M	Y	\$122.80	\$127.10
Change and Referees Rooms	M	Y	\$39.55	\$40.95
Main Field Lights Per Hour	M	Y	\$8.15	\$8.45
Junior/Dog Training Area Lights Per Hour	M	Y	\$12.15	\$12.60
Special Events per day Note; Upper Limit Fee	F	Y	\$962.00	\$996.00

### Sport

#### Australian Rules

Mortimer Oval per season	M	Y	\$3,132.00	\$3,242.00
Mortimer Oval per day	M	Y	\$348.50	\$361.00

#### Baseball

Baxter Field per season	M	Y	\$2,834.00	\$2,934.00
Baxter Field per day	M	Y	\$248.25	\$256.95
Diamond per day	M	Y	\$230.45	\$238.55
Junior Diamond per season	M	Y	\$485.00	\$502.00
Junior Diamond per day	M	Y	\$230.45	\$238.55
Season Quarter Charge 8 week competition	M	Y	\$2,158.00	\$2,234.00

#### Cricket

Synthetic wicket per season	M	Y	\$2,716.00	\$2,812.00
Synthetic wicket per day	M	Y	\$246.65	\$255.30
Synthetic wicket per day for Schools (35% of fee)	M	Y	\$120.65	\$124.90
Turf wicket per season	M	Y	\$4,960.00	\$5,134.00

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
<b>Cricket</b> [continued]				
Turf wicket per day	M	Y	\$445.00	\$461.00
Turf wicket per day for Schools (35% of fee)	M	Y	\$153.60	\$159.00
Junior – Turf wicket weekday	M	Y	\$174.75	\$180.90
Junior – Turf Wicket Cricket Seasonal Hire (18 weeks)	M	Y	\$3,284.00	\$3,399.00
Twilight oval per season	M	Y	\$681.00	\$705.00
Winter – field per day	M	Y	\$81.70	\$84.60
(Social) – Synthetic wicket per day (no seasonal concessions apply)	M	Y	\$181.20	\$187.55
Mortimer Oval (reduced seasonal rate to exclude finals)	M	Y	\$4,159.00	\$4,305.00
<b>Hockey</b>				
Field per season	M	Y	\$2,905.00	\$3,007.00
Field per day	M	Y	\$279.10	\$288.90
<b>Netball</b>				
Grass courts per season	M	Y	\$768.50	\$795.50
Bitumen Courts per season	M	Y	\$391.00	\$405.00
Court per day	M	Y	\$82.80	\$85.70
<b>OZTAG</b>				
Field per season	M	Y	\$882.00	\$913.00
Field per day	M	Y	\$115.75	\$119.80
<b>Rugby League</b>				
Senior field per season	M	Y	\$3,056.00	\$3,163.00
Senior field per day	M	Y	\$357.50	\$370.50
Junior field per season	M	Y	\$865.50	\$896.00
Junior field per day	M	Y	\$248.25	\$256.95
<b>Soccer</b>				
Senior field per season	M	Y	\$2,753.00	\$2,850.00
Senior field per day	M	Y	\$347.50	\$360.00
Senior field training per month	M	Y	\$539.00	\$558.00
Junior field per season	M	Y	\$896.00	\$927.50
Junior field per day	M	Y	\$248.25	\$256.95
<b>Softball</b>				
Diamond per season	M	Y	\$1,440.00	\$1,491.00
Diamond per day	M	Y	\$204.50	\$211.70
Baxter Field per season	M	Y	\$1,440.00	\$1,491.00
Baxter Field per day	M	Y	\$206.10	\$213.35
<b>Tennis</b>				
Court per year	M	Y	\$355.50	\$368.00
<b>Touch Football</b>				
Field per season (Hepburn Park has 9 fields)	M	Y	\$882.00	\$913.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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**Touch Football** [continued]

Field per day (Hepburn Park has 9 fields)	M	Y	\$115.75	\$119.80
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**Riverview Park**

Little Athletics per season	M	Y	\$1,112.00	\$1,151.00
Casual Sports Ground Hire (per 2 hours)	M	Y	\$113.60	\$117.60
Season Quarter Charge 8 week competition	M	Y	\$909.00	\$941.00
School Athletic Carnival Field Preparation	M	Y	\$110.35	\$114.25
Plus contribution of \$100 to Lismore Athletic Club				
School Athletics Carnival Facility Cleaning	M	Y	\$41.15	\$42.60
Hire of Canteen	M	Y	\$41.15	\$42.60
Litter Collection Fees (Industrial Bins)	M	Y	\$156.85	\$162.35

**Hepburn Park**

Hire per day	M	Y	\$567.00	\$587.00
Casual Sports Ground Hire (per 2 hours)	M	Y	\$113.60	\$117.60
Season Quarter Charge 8 week competition	M	Y	\$909.00	\$941.00

**Balzer Park, Dunoon**

Hire per day	M	Y	\$347.50	\$360.00
Casual Sports Ground Hire (per 2 hours)	M	Y	\$113.60	\$117.60
Season Quarter Charge 8 week competition	M	Y	\$909.00	\$941.00

**Albert Park**

Baseball/Softball Storage rental per month	M	Y	\$28.70	\$29.70
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**Oakes Oval**

Cricket per season	M	Y	\$8,653.00	\$8,956.00
Practice Cricket Nets - per use	M	Y	\$113.60	\$117.60
Turf Cricket Nets - per day	M	Y	\$227.15	\$235.10
Southern Canteen (per day)	M	Y	\$159.05	\$164.65
Turf wicket per day (Senior)	M	Y	\$550.00	\$569.50
Turf wicket per day (Junior)	M	Y	\$259.60	\$268.70
Turf wicket – Seasonal Hire Junior Cricket (18 weeks)	M	Y	\$4,744.00	\$4,911.00
Soccer/Rugby field per day (Senior)	M	Y	\$550.00	\$569.50
Soccer/Rugby field per day (Junior)	M	Y	\$264.00	\$273.25
AFL per season	M	Y	\$7,129.00	\$7,379.00
Season Quarter Charge 8 week competition	M	Y	\$2,158.00	\$2,234.00
Oakes Oval Use of all floodlights per hour	F	Y	\$132.50	\$137.15
Oakes Oval Use of a specific number of lights per hour each	F	Y	\$3.60	\$3.75

**Crozier Field – One-Off Events**

Special Events Ground Hire per day (not including canteen) Note: Upper limit fee	F	Y	\$1,196.00	\$1,238.00
Charge for additional services such as waste collection/removal, special ground preparation, etc	F	Y	\$1,196.00	\$1,238.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Administration Fees

Fitness Trainer Fee (non-refundable)	M	Y	\$169.35	\$175.30
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## Customer Services

MLAK Key Issuance Fee (for eligible customers)	F	Y	\$35.00	\$37.00
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## Archive

Copy of previous rate or water notices issued less than within the current or previous financial year	Z	N		Free
Copy of previous rate or water notices issued greater than current or previous financial year	P	N	\$25.00	\$26.00
Extended search of archive – written request (per hour at a minimum of one hour) excluding request under Section 12 LGA 1993	P	N	\$72.80	\$75.50

## Printing Fees (Inkjet printers/plotters)

A4 Black/Partial Colour	F	Y	\$1.30	\$1.35
A4 Full Colour	F	Y	\$2.70	\$2.80
A3 Black/Partial Colour	F	Y	\$1.35	\$1.40
A3 Full Colour	P	Y	\$2.75	\$2.85
A2 Black/Partial Colour	P	Y	\$14.55	\$15.10
A2 Full Colour	P	Y	\$38.95	\$40.35
A1 Black/Partial Colour	P	Y	\$20.60	\$21.35
A1 Full Colour	P	Y	\$58.45	\$60.50
A0 Black/Partial Colour	P	Y	\$36.85	\$38.15
A0 Full Colour	P	Y	\$84.40	\$87.40

## Art Gallery

### Event Space Hire

- Hire includes lectern, chairs, tables and WiFi access
- Minimum 20% discount for Not-for-Profit Organisations, Community Groups, Artists, primary and high schools, and Lismore LGA businesses with a turnover under \$1 million p.a.
- All applications for venue hire are subject to assessment and must align with the Venue's objectives, values and intended use prior to approval
- All hirers must have their own public liability insurance

Hire of Event Space (Minimum 3 hours)	F	Y	\$313.00	\$350.00
Hire of Event Space (Full day rate)	F	Y	\$501.50	\$550.00
Hire of Event Space (Full week rate)		Y	\$1,925.00	\$1,992.00
Out of hours staff per hour (3 hour minimum)	F	Y	\$47.10	\$75.00
Security Deposit (GST Inclusive if forfeited)	F	N	\$591.00	\$600.00

### Artist Studio

- All applications for venue hire are subject to assessment and must align with the Venue's objectives, values and intended use prior to approval
- All hirers must have their own public liability insurance
- No discounts apply

Per day	F	Y	\$104.00	\$200.00
Per week	F	Y	\$364.00	\$500.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Workshops

Collage Club workshop with art facilitators		Y	\$500.00	\$550.00
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## Quadrangle

Notes:-

- Hire includes use of removable furniture
- Minimum 20% discount for Lismore LGA not-for-profit organisations. Artists, primary and high schools, locally owned business operating in the Lismore LGA with a turnover of less than \$1m per year.
- Responsibility of hirer to return furniture/tidy up all rubbish

## Event Charges

Quad Booking Charge	M	Y	\$57.00	\$59.00
Quad Venue Hire – half day (up to 6 hours)	M	Y	\$686.00	\$710.00
Quad Venue Hire – full day (6+ hours)	M	Y	\$1,212.00	\$1,254.00
Quad Venue Hire & Gallery Event Space - half day (up to 6 hours)	M	Y	\$811.00	\$839.00
Quad Venue Hire & Gallery Event Space - full day (6+ hours)	M	Y	\$1,560.00	\$1,615.00
Major Event (no discounts apply)	M	Y	\$5,824.00	\$6,028.00
Out of hours staff per hour (3 hour minimum call out / no discounts apply)	M	Y	\$47.10	\$75.00
Quad Venue and Stage hire - half day (up to 6 hours)	M	Y	\$1,125.00	\$1,165.00
Quad Venue and Stage hire - full day (6+ hours)		Y	\$2,095.00	\$2,169.00

## Lismore Memorial Baths

Notes:-

\*Child means 4 years to 16 years of age

\*\*\*Family – 2 adults and 2 children

- Seasonal passes may be purchased by Direct Debit option
- Discounts may be applied at Manager's Discretion up to 50% of total fee or charge
- Times of operation may vary at Council's discretion

## Entrance Fees

Casual Swimmers – Adult	M	Y	\$6.60	\$6.60
Casual Swimmers – Concession – Child*, Student, Pensioner	M	Y	\$5.80	\$5.80
Casual Swimmers – Under 4 years	Z	Y		Free
Casual Family Swim***	M	Y	\$22.75	\$23.00
Spectator	M	Y	\$4.00	\$4.00
10 visit pass - concession - Child*, Student, Pensioner	M	Y	\$54.65	\$55.00
10 Visit Pass – Adult	M	Y	\$63.90	\$64.00
Schools	M	Y	\$5.80	\$5.80

## Seasonal Pass

Seasonal Pass – Adults - Upfront	M	Y	\$260.20	\$270.00
Seasonal Pass - Adults - DD	M	Y	\$274.80	\$280.00
Seasonal Pass – Concession – Child*, Student, Pensioner - Upfront	M	Y	\$207.70	\$215.00
Seasonal Pass - Concession - Child*, Student, Pensioner - DD	M	Y	\$223.95	\$230.00
Seasonal Pass – Family*** - Upfront	M	Y	\$547.00	\$565.00
Seasonal Pass - Family*** - DD	M	Y	\$586.00	\$600.00

## Facility Hire Charges

^ Additional costs will be added to venue hire if outside normal hours or if necessary for operational requirements. An additional staff surcharge will apply on weekends and public holidays.

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Facility Hire Charges [continued]

50 Metre Pool – per hour (plus entry fees)	M	Y	\$174.75	\$180.00
Lane Hire – per hour (plus entry fee)	M	Y	\$41.15	\$42.00
Inflatable per session (plus entry fee)	M	Y	\$4.60	\$4.60
Inflatable private hire per hour (party booking including booking fee)	M	Y	\$143.35	\$145.00
School Carnival / Not for Profit Organisation – exclusive hire – up to 4 hours 50m pool plus entry	M	Y	\$319.00	\$330.00
As above plus 25m pool for 4 hours (additional fee)	M	Y	\$64.40	\$65.00
School Carnival / Not for Profit Organisation – exclusive hire – up to 8 hours 50m pool plus entry	M	Y	\$478.50	\$495.00
As above plus 25m pool for 8 hours (additional fee)	M	Y	\$95.75	\$100.00
Corporate / Commercial Organisation – exclusive hire – up to 4 hours 50m pool plus entry, plus staff costs, if applicable^	M	Y	\$703.50	\$700.00
Corporate / Commercial Organisation – exclusive hire – up to 8 hours 50m pool plus entry, plus staff costs, if applicable^	M	Y	\$1,298.00	\$1,345.00
School Carnival / Not for Profit Organisation – exclusive hire – up to 4 hours 25m pool plus entry	M	Y	\$101.70	\$105.00
School Carnival / Not for Profit Organisation – exclusive hire – up to 8 hours 25m pool plus entry	M	Y	\$190.90	\$200.00
Corporate / Commercial Organisation – exclusive hire – up to 4 hours 25m pool plus entry, plus staff costs, if applicable^	M	Y	\$254.75	\$255.00
Corporate / Commercial Organisation – exclusive hire – up to 8 hours 25m pool plus entry, plus staff costs, if applicable^	M	Y	\$380.50	\$390.00
Special Events/Festivals exclusive use full day (Weekends/Public Holidays) plus staff costs, if applicable^	M	Y	\$9,365.00+ additional costs	
Special Events/Festivals exclusive use full day (Week days) plus staff costs, if applicable^	M	Y	\$4,700.00+ additional costs	

### Booking Fees

Admin Booking Fee	M	Y	\$37.90	\$40.00
Booking Cleaning Fee 11-25 pax	M	Y	\$37.90	\$39.25
Booking Cleaning Fee 26-50 pax	M	Y	\$62.20	\$64.40
Booking Cleaning Fee 51-100 pax	M	Y	\$93.05	\$96.30
Booking Cleaning Fee 101+ pax	M	Y	\$123.35	\$127.70
Additional Staff per hour per person – M-F	M	Y	\$59.50	\$61.60
Additional Staff per hour per person – Sat	M	Y	\$71.95	\$74.50
Additional Staff per hour per person – Sun	M	Y	\$87.10	\$90.15
Additional Staff per hour per person – Public Holidays		Y	\$87.10	\$95.00
Tea & Coffee set up fee 1-10 pax	M	Y	\$15.20	\$15.75
Tea & Coffee set up fee 11-25 pax	M	Y	\$24.35	\$25.25
Tea & Coffee set up fee 26-50 pax	M	Y	\$42.20	\$43.70
Tea & Coffee set up fee 51-100 pax	M	Y	\$58.45	\$60.50
Tea & Coffee set up fee 101+ pax	M	Y	\$71.95	\$74.50
Expo Fee A - Meeting Room per hour	M	Y	\$68.70	\$45.00
Birthday Parties Booking Fee		Y	\$38.45	\$40.00
Birthday Party – Pack A per person	F	Y	\$11.95	\$12.00
Hire All-Terrain Wheelchair - Off-site (24 hours)	M	N		Free
Bond All-Terrain Wheelchair - Off-site (>24 hours)	M	N	\$0.00	\$100.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Programs

### Swimsations (per lesson)

1 Infant - Learn to Swim	F	N	\$18.00	\$20.00
1 Student – Learn to Swim	M	N	\$0.00	\$22.00
Learn to Swim - as above (subsequent lessons 2-3)	M	N	\$0.00	\$19.80
Learn to Swim - as above (subsequent lessons 4+)	M	N	\$0.00	\$11.00
Intensive Learn to Swim (5 sessions per child)	M	N	\$0.00	\$100.00
1 Private Lesson (Any Student)	M	Y	\$0.00	\$50.00
Aquathon - Single Entry - Under 12 years + Accompanying Adult	M	Y	\$22.75	\$23.55
Aquathon - Single Entry - Child (over 12 years)	M	Y	\$15.00	\$15.50
Aquathon - Single Entry - Adult	M	Y	\$18.45	\$19.10

### Fitness Squad

Junior Level	M	Y	\$0.00	\$18.50
As above (subsequent lessons 2-3)	M	Y	\$0.00	\$16.65
As above (subsequent lessons 4+)	M	Y	\$0.00	\$9.25

### Other Programs

Swim Programs	M	Y	\$0.00	\$15.00
Aqua Aerobics	M	Y	\$0.00	\$20.00
Aqua Aerobics – Concession - Student, Senior, Child*	M	Y	\$0.00	\$17.00
Swim Club - lane fee per hour	M	Y	\$0.00	\$35.20
Swim Club - per member	M	Y	\$12.60	\$13.05

## Goonellabah Sports & Aquatic Centre

Notes:-

\*Child – 4 years to 16 years of age (Pool)

\*\*Family – 2 adults and 2 children (Aquatics/Stadium)

1. Direct Debit – Available on request
2. Discounts may be applied at Manager's Discretion up to 50% of total fee or charge
3. Times of operation may vary at Council's discretion

## Casual Use

### Aquatic Area & Gym (Health & Fitness Centre)

Space Hire including instructor – 1 Hour	M	Y	\$147.70	\$152.90
Space Hire including instructor – 1.5 Hours	M	Y	\$203.90	\$211.05
Space Hire including instructor – 1 Hour Not for Profit Groups	M	Y	\$101.15	\$104.70
Space Hire including instructor – 1.5 Hours Not for Profit Groups	M	Y	\$146.60	\$151.75

### Aquatic Area

Adult	M	Y	\$6.60	\$6.60
Child*, Student, Pensioner	M	Y	\$5.80	\$5.80
Family**	M	Y	\$22.75	\$23.00
10 Visit Single Entry Pass	M	Y	\$63.90	\$60.00
10 Visit single entry pass - concession	M	Y	\$54.65	\$53.00
Spectator	M	Y	\$4.00	\$4.00
Under 4 years	Z	Y		Free
School Visits	M	Y	\$5.80	\$5.80

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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**Aquatic Area** [continued]

Birthday Parties Booking Fee	M	Y	\$38.45	\$40.00
Birthday Party – Pack A per person	M	Y	\$11.95	\$11.95

**Gym (Health & Fitness Centre)**

Adult Gym Casual	M	Y	\$0.00	\$20.00
Concession Gym Casual	M	Y	\$0.00	\$17.00
Classes per person	M	Y	\$0.00	\$20.00
Classes per person - concession	M	Y	\$0.00	\$17.00
10 visit fitness pass	M	Y	\$0.00	\$180.00
10 visit fitness pass concession	M	Y	\$0.00	\$150.00
InBody Scan (per scan)	M	Y	\$0.00	\$30.00
Sauna - 10 Pack		Y	\$0.00	\$150.00
Sauna – Per Visit (Gym Only Member) 30 min Sauna (1 Hr Room use)	M	Y	\$0.00	\$15.00
Sauna – Per Visit (Non Member) 30 min Sauna (1 Hr Room use)	M	Y	\$0.00	\$30.00
Sauna - Per Visit (Premium Member) 30 min Sauna (1 Hr Room use) - FREE		Y		Free

**Personal Trainer Sessions**

Kickstart Personal Training Pack	M	Y	\$0.00	\$185.00
Single Private Session 45 mins	M	Y	\$0.00	\$60.00
10 visit Private Session 45 mins	M	Y	\$0.00	\$540.00
Single Private Session 60 Mins	M	Y	\$0.00	\$70.00
10 visit Private Session 60 mins	M	Y	\$0.00	\$630.00

**Access Tags & Booking Fees**

24/7 Access Tag	M	Y	\$0.00	\$55.00
Admin Booking Fee	M	Y	\$37.90	\$40.00
Booking Cleaning Fee 11-25 pax	M	Y	\$37.90	\$39.25
Booking Cleaning Fee 26-50 pax	M	Y	\$62.20	\$64.40
Booking Cleaning Fee 51-100 pax	M	Y	\$93.05	\$96.35
Booking Cleaning Fee 101+ pax	M	Y	\$123.35	\$127.70
Additional Staff per hour per person – M-F	M	Y	\$59.50	\$61.60
Additional Staff per hour per person – Sat	M	Y	\$71.95	\$74.50
Additional Staff per hour per person – Sun	M	Y	\$87.10	\$90.15
Tea & Coffee set up fee 1-10 pax	M	Y	\$15.20	\$15.75
Tea & Coffee set up fee 11-25 pax	M	Y	\$24.35	\$25.25
Tea & Coffee set up fee 26-50 pax	M	Y	\$42.20	\$43.70
Tea & Coffee set up fee 51-100 pax	M	Y	\$58.45	\$60.50
Tea & Coffee set up fee 101+ pax	M	Y	\$71.95	\$74.50
Expo Fee A - Meeting Room per hour	M	Y	\$68.70	\$45.00

**Passes – Aquatic Area**

3 Month – Adult Pass - Upfront	M	Y	\$174.15	\$175.00
3 Month – Concession - Child*, Student, Pensioner Pass - Upfront	M	Y	\$141.70	\$145.00
6 Month – Adult Pass - Upfront	M	Y	\$254.75	\$255.00
6 Month - Adult Pass - DD	M	Y	\$274.80	\$275.00
6 Month – Concession - Child*, Student, Pensioner Pass - Upfront	M	Y	\$223.95	\$225.00

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Passes – Aquatic Area [continued]

6 Month - Concession - Child*, Student, Pensioner Pass - DD	M	Y	\$240.15	\$240.00
12 Month – Adult Pass - Upfront	M	Y	\$454.50	\$455.00
12 Month Adult Pass - DD	M	Y	\$487.00	\$485.00
12 Month – Concession - Child*, Student, Pensioner Pass - Upfront	M	Y	\$408.50	\$410.00
12 month - Concession - Child*, Student, Concession Pass - DD	M	Y	\$440.50	\$440.00
Family Pass – 3 months - Upfront	M	Y	\$322.00	\$325.00
Family Pass – 6 months - Upfront	M	Y	\$570.50	\$570.00
Family Pass - 6 months - DD	M	Y	\$608.00	\$610.00
Family Pass – 12 months - Upfront	M	Y	\$1,063.00	\$1,065.00
Family Pass - 12 months - DD	M	Y	\$1,142.00	\$1,145.00

### Swimsations (per lesson)

1 Infants - Learn to Swim	F	N	\$19.80	\$20.00
1 Student – Learn to Swim	M	N	\$0.00	\$22.00
Learn to Swim - as above (subsequent lessons 2-3)	M	N	\$0.00	\$19.80
Learn to Swim - as above (subsequent lessons 4+)	M	N	\$0.00	\$11.00
Intensive Learn to Swim (5 sessions per child)	M	N	\$0.00	\$100.00
Intensive Learn to Swim - Early Bird (5 sessions per child)	F	N	\$75.00	\$75.00
1 Private Lesson (Any Student)	M	Y	\$0.00	\$50.00
Teen Social Swim (Casual)	F	Y	\$12.00	\$12.40
Carnival Clinic - JAN	F	Y	\$95.00	\$95.00
Carnival Clinic Early Bird - JAN	F	Y	\$75.00	\$75.00
Schools Week Intensives 30min Session	F	Y	\$15.00	\$15.00
Schools Week Intensives 45 min session	F	Y	\$22.50	\$22.50
Schools Week Intensives Waterslide per hour	F	Y	\$49.95	\$50.00
Fitness Squad – Junior Level	M	Y	\$0.00	\$18.50
Fitness Squad – as above (subsequent lessons 2-3)	M	Y	\$0.00	\$16.65
Fitness Squad – as above (subsequent lessons 4+)	M	Y	\$0.00	\$9.25

### Other Programs

Swim Programs	M	Y	\$0.00	\$15.00
Aqua Aerobics	M	Y	\$0.00	\$20.00
Aqua Aerobics – Concession	M	Y	\$0.00	\$17.00

### Passes – Gym (Health & Fitness Centre)

#### Corporate memberships - 6 or 12 months duration.

- 10% discount on 5 or more members
- 20% discount on 10 or more members
- No further discounts apply

Gym Only – Adult 3 month – Upfront Only	M	Y	\$0.00	\$225.00
Gym Only – Adult 6 month – Upfront	M	Y	\$0.00	\$400.00
Gym Only – Adult 6 month – DD (per week)	M	Y	\$0.00	\$17.00
Gym Only – Adult 12 month – Upfront	M	Y	\$0.00	\$750.00
Gym Only – Adult 12 month – DD (per week)	M	Y	\$0.00	\$16.00
Gym Only - Adult No Lock-in Contract - DD Only (Per Week) Joining Fee \$55.00	M	Y	\$0.00	\$25.00
Gym Only – Concession 3 month – Upfront Only		Y	\$0.00	\$200.00
Gym Only – Concession 6 month – Upfront		Y	\$0.00	\$325.00

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Passes – Gym (Health & Fitness Centre) [continued]

Gym Only – Concession 6 month – DD (per week)	M	Y	\$0.00	\$15.00
Gym Only – Concession 12 month – Upfront		Y	\$0.00	\$655.00
Gym Only – Concession 12 month – DD (per week)	M	Y	\$0.00	\$14.00
Gym Only - Concession No Lock-in Contract - DD Only (Per Week) Joining Fee \$55.00	M	Y	\$0.00	\$22.00
Premium Gym membership – Adult - 3 Months - Upfront Only	M	Y	\$0.00	\$365.00
Premium Gym membership – Adult – 6 months - Upfront	M	Y	\$0.00	\$605.00
Premium Gym membership – Adult – 6 months - DD (Per Week)	M	Y	\$0.00	\$28.00
Premium Gym membership – Adult – 12 months - Upfront	M	Y	\$0.00	\$1,170.00
Premium Gym membership – Adult – 12 months - DD (per week)	M	Y	\$0.00	\$25.00
Premium Gym Membership - Adult No Lockin Contract - DD Only (per week) Joining Fee \$55.00	M	Y	\$0.00	\$35.00
Premium Gym membership – Concession – 3 Months - Upfront Only	M	Y	\$0.00	\$320.00
Premium Gym membership – Concession – 6 Months - Upfront	M	Y	\$0.00	\$540.00
Premium Gym membership – Concession – 6 Months - DD (Per Week)	M	Y	\$0.00	\$25.00
Premium Gym membership – Concession – 12 Months - Upfront	M	Y	\$0.00	\$985.00
Premium Gym membership – Concession – 12 Months - DD (Per Week)	M	Y	\$0.00	\$21.00
Premium Gym Membership - Concession No Lockin Contract - DD Only (per week) Joining Fee \$55.00	M	Y	\$0.00	\$27.00
Off Peak Gym Membership - 3 months - Upfront Only	M	Y	\$0.00	\$190.00
Off Peak Gym Membership - 6 months - Upfront	M	Y	\$0.00	\$325.00
Off Peak Gym Membership - 6 months - DD (Per Week)	M	Y	\$0.00	\$15.00
Off Peak Gym Membership - 12 months - Upfront	M	Y	\$0.00	\$560.00
Off Peak Gym Membership - 12 months - DD (Per Week)	M	Y	\$0.00	\$12.00
Off Peak Membership - No Lock-in Contract - DD Only (per week) Joining Fee \$55.00	M	Y	\$0.00	\$20.00
Corporate Premium Gym Membership - 6 months - 5+ Members - Upfront Only	M	Y	\$0.00	\$545.00
Corporate Premium Gym Membership - 6 months - 10+ Members - Upfront Only	M	Y	\$0.00	\$485.00
Corporate Premium Gym Membership - 12 months - 5+ Members - Upfront Only	M	Y	\$0.00	\$1,055.00
Corporate Premium Gym Membership - 12 months - 10+ Members - Upfront Only	M	Y	\$0.00	\$935.00

### Sports Medicine Room Hire

Sports Medicine Room Hire – per day	M	Y	\$195.30	\$195.30
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### Community Based Programs and Activities

Term Based Programs – Netball (per team/term)	M	Y	\$0.00	\$840.00
Term Based Programs - Netball Forfeit Fee (per term)	M	Y	\$0.00	\$68.00

### Meeting Rooms

Goonellabah Room – Normal Hire – per hour	M	Y	\$50.85	\$55.00
Goonellabah Room – per day	M	Y	\$288.80	\$300.00
Office 1 – per week	M	Y	\$246.65	\$255.30
Office 1 – annual bond (10%)	M	N	\$1,283.00	\$1,328.00
Office 2 – per week	M	Y	\$170.35	\$176.35
Office 2 – annual bond (10%)	M	N	\$890.50	\$922.00
Office 3 – per week	M	Y	\$152.00	\$157.35
Office 3 – annual bond (10%)	M	N	\$788.00	\$816.00

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Meeting Rooms [continued]

Administration Charge – Booking Fee (in addition to Room Hire)	M	Y	\$37.90	\$40.00
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## Youth Centre

Multi Purpose Rooms A&B – Per Hour	M	Y	\$126.60	\$131.05
Multi Purpose A&B – Full Day	M	Y	\$614.00	\$635.50
Multi Purpose A or B per hour	M	Y	\$63.30	\$65.55

## Court Space

^ Additional costs will be added to venue hire if outside normal hours or if necessary for operational requirements. An additional staff surcharge will apply on weekends and public holidays.

Stadium - per person (20-50 pax) in addition to court hire fee	M	Y	\$3.90	\$4.00
Stadium - per person (51+ pax) in addition to court hire fee	M	Y	\$3.50	\$3.65
Single Court – Per Hour	M	Y	\$82.25	\$85.15
Stadium – Full Day	M	Y	\$777.00	\$804.50
Stadium Casual Use – Adult	M	Y	\$6.60	\$7.00
Stadium Casual Use – Child/Concession	M	Y	\$5.80	\$6.00
Stadium Casual Use – Family	M	Y	\$22.75	\$23.00
Special Events/Festivals exclusive use stadium full day (weekends/public holidays) plus staff costs, if applicable^	M	Y	\$4,544.80+	additional costs
Special Events/Festivals exclusive use stadium full day (week days) plus staff costs, if applicable^	M	Y	\$2,737.50+	additional costs

## Aquatic Centre Hire Charges

^ Additional costs will be added to venue hire if outside normal hours or if necessary for operational requirements. An additional staff surcharge will apply on weekends and public holidays.

Lane Hire – Per Hour	M	Y	\$41.15	\$42.60
25 Metre Pool – per hour (Plus entry fee)	M	Y	\$174.75	\$180.90
Waterslide per session (plus pool entry)	M	Y	\$4.60	\$4.60
Waterslide Private hire per hour (party booking including booking fee)	M	Y	\$103.85	\$105.00
Inflatable per session (plus pool entry)	M	Y	\$4.60	\$4.60
Inflatable Private hire per hour (party booking including booking fee)	M	Y	\$142.30	\$145.00
School Carnival/Not for Profit Organisation – exclusive hire – up to 4 hours 25 m pool plus entry	M	Y	\$254.75	\$263.70
School Carnival/Not for Profit Organisation – exclusive hire – up to 8 hours 25 m pool plus entry	M	Y	\$381.50	\$395.00
Corporate/Commercial Organisation – exclusive hire – up to 4 hours 25m pool plus entry, plus staff costs, if applicable^	M	Y	\$509.00	\$527.00
Corporate/Commercial Organisation – exclusive hire – up to 8 hours 25m pool plus entry, plus staff costs, if applicable^	M	Y	\$891.50	\$923.00
Space Hire Allied Health, Personal Trainer/Coach (non staff) per hour	M	Y	\$24.35	\$25.25

## Kidzone

Creche Occasional Care Registration Fee	M	Y	\$19.95	\$20.00
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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Vacation Care

Vacation care per child per day	M	Y	\$12.60	\$13.00
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## Advertising Packs

Pack A – 1 year	M	Y	\$1,861.00	\$1,927.00
Pack A – 3 years (price per year)	M	Y	\$1,494.00	\$1,547.00
Pack B – 1 year	M	Y	\$1,244.00	\$1,288.00
Pack B – 3 years (price per year)	M	Y	\$993.50	\$1,029.00
Pack C – 1 Year	M	Y	\$993.50	\$1,029.00
Pack C – 3 Years (price per year)	M	Y	\$746.00	\$772.50

## Media Packs

Gold – 1 year	M	Y	\$1,494.00	\$1,547.00
Gold – 3 years (price per year)	M	Y	\$1,244.00	\$1,288.00
Silver – 1 year	M	Y	\$993.50	\$1,029.00
Silver – 3 years (price per year)	M	Y	\$746.00	\$772.50
Bronze – 1 year	M	Y	\$746.00	\$772.50
Bronze – 3 years (price per year)	M	Y	\$497.00	\$514.50

## Richmond Tweed Regional Library

### General

Visitor's Membership Fee (non-refundable)	P	N	\$41.90	\$42.00
Book Club per item	P	Y	\$2.00	\$2.00
Reservations on Adult Richmond-Tweed Regional Library Items	P	Y	\$2.00	\$2.00
Inter-Library Loan Administration Fee (Items not held by Richmond Tweed)	P	Y	\$10.00	\$10.00
Non Public Library Inter-Library Loans - Electronic Items	F	Y	\$21.25	\$22.00
Non Public Library Inter-Library Loans - Physical Items	F	Y		\$34.60+

Non-public libraries charge different amounts. the actual fee payable will be 100% of the amount charged.

Lost or Damaged Items – Borrowed Item – Cost plus Processing Fee (excluding periodicals) Non-Refundable	F	N		\$11.00+
Lost or Damaged Items – Library Membership Cards	F	N	\$4.50	\$4.50
Printing/Photocopying B&W A4	P	Y	\$0.60	\$0.60
Printing/Photocopying Colour A4	P	Y	\$1.10	\$1.10
Printing/Photocopying B&W A3	P	Y	\$1.10	\$1.10
Printing/Photocopying Colour A3	P	Y	\$2.10	\$2.10
Staff Patron Support scanning Documents to email per page	P	Y	\$0.55	\$0.60
Photo Quality Prints (Ballina Local History Photos)	F	Y	\$5.00	\$5.00
USB Memory Stick	F	Y	\$9.70	\$10.00
Pens	F	Y	\$0.75	\$1.00
Plastic Sleeves	F	Y	\$0.55	\$1.00
Scanning library local history photos by staff (per photo)	F	Y	\$4.60	\$4.60
PC use (15 minutes) – Non RTRL Members	F	Y	\$2.10	\$2.10
Headphones – per set	F	Y	\$4.00	\$5.00
Promotional Sales – Library Bags (Basic, Blue non woven)	F	Y	\$5.00	\$5.50
Promotional Sales – Library Bags (Small, Calico)	F	Y	\$10.00	\$10.50
Promotional Sales – Library Bags (Large, Jute)	F	Y	\$15.00	\$15.50

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### General [continued]

Talking Book Replacements (CDs)	F	N	\$22.90	\$25.00
Research for Patrons - per hour (First hour free)	F	N		\$101.20+
Lismore 150 Years Book	M	Y	\$29.45	\$30.00

### Byron/Tweed/Ballina LGA Library Room Hire

Commercial Hirer per hour	F	Y	\$40.00	\$42.00
Community Hirer per hour	P	Y	\$26.45	\$27.00

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Roads and Infrastructure

### Northern Rivers Quarry & Asphalt

#### Blakebrook – All maximum prices ex bins per tonne

5,7,7/10 BLEND, 10, 20MM Aggregate	R	Y		POA
14, 63, 100mm Aggregate	R	Y		POA
20mm Road Base – No 1	R	Y		POA
20mm Road Base – No 2	R	Y		POA
40, 55, 90 mm Crushed Gravel	R	Y		POA
Metal Dust – Coarse	R	Y		POA
Metal Dust – Fine	R	Y		POA
Spalls	R	Y		POA
Overburden	R	Y		POA
Belt Waste	R	Y		POA
Raw Feed	R	Y		POA
Large Rock	R	Y		POA
Specialty Products (available on request)	R	Y		POA
Delivery – Prices available on request. Minimum charge applies.	R	Y		POA

#### Gravel Quarries – All maximum prices ex bins

##### Stripping and Fillings (er cubic metre)

Bulk fill pushed up	R	Y		POA
Approved contractors to win and load themselves from designated areas	R	Y		POA

##### Gravel (per cubic metre)

Uncrushed – all commercial pits	R	Y		POA
Crushed – all commercial pits unless otherwise nominated	R	Y		POA

### Lismore Regional Airport

#### Landing Fees

General Aviation - per 1000kg of maximum take off weight pro rata (minimum charge 1000kg MTOW)	R	Y	\$14.10	\$14.60
Helicopter – per 1000kg of maximum take off weight pro rata (minimum charge 1000kg MTOW)	R	Y	\$9.70	\$10.05
Touch and Go (including missed approach) per 1000kg of maximum take off weight	R	Y	\$2.00	\$2.20

#### Unlimited (Annual) Landing Fees

Resident fixed wing aircraft per annum (pro rata) per 1000kg maximum take off weight (minimum 1000kg) – Commercial	R	Y	\$0.00	\$759.20
Resident rotary wing aircraft per annum (pro rata) per 1000kg maximum take off weight (minimum 1000kg) – Commercial	R	Y	\$0.00	\$522.60
Resident aircraft per annum (pro rata) per 1000kg maximum take off weight (minimum 1000kg) – Private	R	Y	\$0.00	\$379.60
Resident aircraft per annum (pro rata) – Private ultralight	R	Y	\$274.20	\$283.80

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Landing Fees Exemptions

Bona fide aeromedical charity flight landing fees	R	N		Fee free
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## Airline Fees and Charges

Negotiated by the General Manager

Airline Passenger and Landing Fee	R	Y		As per individual agreement
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## Military Fees and Charges

Military fixed and rotary wing landing and parking fees	R	Y		As per agreement negotiated by the Australian Airports Association
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## Terminal Charges

Per inbound/outbound person transiting the terminal via private/charter flight during operational hours (approved via prior permission)	R	N	\$0.00	\$11.00
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## Aircraft Parking

Daytime parking on the Southern Apron (first 4 hours no charge)	R	Y	\$57.90	\$59.95
Overnight Parking on the Southern Apron	R	Y	\$74.70	\$77.35
Daytime parking on the GA Apron, Hangar Apron and Northern Apron (first 4 hours no charge)	R	Y	\$0.00	\$11.00
Overnight Parking on the GA Apron	R	Y	\$90.90	\$49.50
Overnight parking on the Northern Apron and Hangar Apron	R	Y	\$0.00	\$15.00
Daytime parking on the grass apron (first 4 hours no charge)	R	Y	\$8.50	\$8.80
Overnight Parking on Grass Apron	R	Y	\$0.00	\$11.00
Maintenance rate for aircraft certified as undergoing maintenance (first two days no charge) – per 1000kg maximum take off weight	R	Y	\$7.50	\$7.80

## Airside Activities Cost Recovery

Requirement for Airport Reporting Officer to be in attendance for escort, induction or other – within working hours – per hour	F	Y	\$88.20	\$91.30
Requirement for Airport Reporting Officer to be in attendance for escort, induction or other - outside working hours - per hour (minimum 4 hours)	R	Y	\$166.65	\$172.50
Clean-up charge - per person (labour only – materials and waste disposal not included) (minimum 4 hours for after hours response)	R	N	\$0.00	\$172.50

## Skydiving Landing Fee

Per Canopy	R	Y	\$3.20	\$3.35
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## Sewer

If connected to sewer direct – 100% non domestic charge	P	N	\$1,115.00	\$1,155.00
If connected for septic tank effluent – 50% non domestic charge	P	N	\$555.50	\$575.00

## Waste

If service provided – 100% Commercial/Industrial Integrated – Urban	P	N	\$493.50	\$511.00
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## Other

Lis Aerodrome Surface Damage	F	Y		Full Cost Recovery
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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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**Other** [continued]

Pavement Concession administration fee (per application)	F	Y	\$172.55	\$178.60
Overdue Payment Fee	R	Y		8%

**Private Works****Plant Hire Charges (Plant & Operator) Per Hour**

Excavator	R	Y		POA
Grader	R	Y		POA
Loader – Large	R	Y		POA
Backhoe/Loader	R	Y		POA
Roller – self-propelled Large	R	Y		POA
Roller – self-propelled Medium	R	Y		POA
Roller – 3 point	R	Y		POA
Tractor & Slasher	R	Y		POA
Float Hire	R	Y		POA
Garbage Truck	R	Y		POA
Truck – Single Axle Tipping	R	Y		POA
Truck – Bogey Axle Tipping	R	Y		POA
Truck – with Dog Trailer	R	Y		POA
Water Tanker	R	Y		POA
Events Trailer	R	Y		POA
Utility	R	Y		POA
Labourer (not operating plant)	R	Y		POA
Ganger (not operating plant)	R	Y		POA

**Directional Signage**

Manufacture/Erection of sign on Existing Pole	R	Y	\$411.50	\$426.00
Manufacture/Erection of sign on New Pole	R	Y	\$686.00	\$710.50

For work outside normal working hours, add \$23.00 per hour to the above rates

For any other hire charges not specified above, the following formula should be used to calculate the total charge:

Labour – Actual wages and oncosts plus 50%

Plant – Actual plant hire costs plus 25%

Materials – Actual material costs plus 20%

GST must be added to the total at 10%

Note: For clients that do not have a sundry debtor account, payment for private works must be paid in advance when a receipt/tax invoice will be issued. If client requests a sundry debtor account, the amount of private works must exceed \$300 and the account be approved by Finance.

**Supply & Delivery Charge per Cubic Metre Ex Rural Gravel Quarries – Kilometres One Way**

1-5	F	Y		POA
6-10	F	Y		POA
11-15	F	Y		POA
16-20	F	Y		POA
21-25	F	Y		POA

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Supply & Delivery Charge per Cubic Metre Ex Rural Gravel Quarries – Kilometres One Way [continued]

26-30	F	Y		POA
Note: For clients that do not have a sundry debtor account, payment for private works must be paid in advance when a receipt/tax invoice will be issued. If client requests a sundry debtor account, the amount of private works must exceed \$300 and the account be approved by Finance.				

## Roads

### Public Gate Applications

Fee for public gate application	F	N	\$432.00	\$447.50
If application refused, \$45.00 will be refunded to applicant				

### Temporary Road Closure Advertising Charge

Fee	F	N	\$208.25	\$215.55
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### Urban Flood Information

General Enquiry	F	N	\$123.90	\$128.25
Urgent Enquiry (subject to confirmation that the service is available)	F	N	\$185.55	\$192.05

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Economy, Planning and Environment

### Economy, Planning and Environment

The fees and charges for the Economy, Planning and Environment applications are composed of statutory fees, or fees that are charged in an effort to recover the cost of providing the actual service. Where the cost of processing an individual application significantly exceeds the original application fee paid, Council reserves the right to recover the additional costs incurred by Council (including additional inspections that have been required) through the issue of a further invoice for the extra work at the adopted rate below for professional services.

#### Professional Service Fee

(e.g confirming compliance with approved plans or conditions or consent, Section 7.11 Levy quotes, compliance cost recovery/notices) (requiring search of records, analysis of information, written response): e.g zoning or consent history, permissible uses explanation, purchase information, review and signing of 88b instruments, recertification of subdivision certificates, fire safety, food safety and health premises, on-site sewage, contaminated land, review of vegetation management plans and reports, access reports and advice and the like

\$355.00 base rate (initial minimum charge) then additional \$355.00 per hour plus any costs incurred for full cost recovery per hour	F	Y		\$355.00+
Note: any fees for services not specifically identified in these Fees and Charges will be charged consistent with the Professional Service Fee and may be subject to quote or invoice. Where a service is required urgently an urgency fee will apply of \$487.00 will apply				

#### Sundry Debtor Invoice Fee

Sundry Debtor Invoice Fee (Revenue NSW)	F	Y	\$37.00	\$177.50
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#### Inspection Fees

Note: Inspections fees also apply to all applications lodged for assessment including, but not limited to, Subdivision Works Certificates, Subdivision Certificates, Section 68 Applications, Section 138 Applications, Certificate of Compliance (S307), Certificate of Compliance/ Practical Completion Certificates, Caravan Parks and Camping Grounds, Building Information Certificates, fire safety, food and health premises, onsite sewage management and all certification inspections (where available) including drainage inspections and site inspections.

Inspection Fee – Urban (base inspection fee) – Within a radius of 10km from Council's Corporate Centre, Goonellabah	F	Y	\$362.00	\$375.00
Inspection Fee (Urban - within a radius of 10km from Council's Corporate Centre, Goonellabah) - Urgent	F	Y	\$521.00	\$539.00
Inspection Fee – Remote Rural (base inspection fee) – Greater than a radius of 10 km from Council's Corporate Centre, Goonellabah	F	Y	\$419.00	\$434.00
Inspection Fee (Rural - greater than a radius of 10km from Council's Corporate Centre, Goonellabah) - Urgent	F	Y	\$574.00	\$594.00

#### Sewer Mains and Sewer Drainage Diagrams

Residential/Commercial/Industrial Lot (10 working days)	R	N	\$116.00	\$177.50
Urgent Fee (Subject to confirmation of service availability)	P	N	\$471.00	\$487.00

#### Outstanding Orders

Per residential/commercial/industrial lot (10 working days)	R	N	\$116.00	\$177.50
Urgent Fee (subject to confirmation of service Availability)	P	N	\$471.00	\$487.00

#### Section 10.7 Certificates

Planning Certificate Section 10.7 (10 working days)	L	N	\$71.00	\$71.00
Urgency Fee for Section 10.7 Certificates	M	N	\$471.00	\$487.00
Subject to confirmation that service is available				

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Construction Certificates

Note: Service is only subject to availability

## Development Services

### DA Pre-Lodgement Meetings

**Please Note:** Fees are based on the Professional Service Fee per hour. A quote will be issued for payment prior to the booking of the meeting.

DA Pre-Lodgement Meeting Fee	P	Y		POA
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### Development Application (Lodgement Fee) (Excluding Dwellings)

Estimated cost of development - fixed by Schedule 4 Part 2 Item 2.1 of the EP & A Regulations

Up to \$5,000	L	N	\$147.00	\$147.00
\$5,001-\$50,000	L	N		\$226.00+
\$226 plus an additional \$3 for each \$1,000 (or part of \$1,000) by which the estimated amount exceeds \$5,000				
\$50,001-\$250,000	L	N		\$469.00+
\$469 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000				
\$250,001-\$500,000	L	N		\$1,544.00+
\$1,544 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000				
\$500,001-\$1,000,000	L	N		\$2,325.00+
\$2,325 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000				
\$1,000,001-\$10,000,000	L	N		\$3,485.00+
\$3,485 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000				
More than \$10,000,000	L	N		\$21,146.00+
\$21,146 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000				
Amended Plan Fee – due to change of design or non-compliance with development controls subject to agreement of assessing officer. (i.e. amendment triggers renotification beyond submitters)	P	N		Based on 30% of Original DA Fee

### Development Application (Dwelling)

Value \$100,000 or under	L	N	\$606.00	\$606.00
Note – For value \$100,000 or over use table above				

### Development Application (Lodgement Fee) – Subdivisions

New Road involved (EPA Reg Schedule 4 Part 2 Item 2.4) – \$885 plus \$65 per additional lot	L	N		\$885.00+
No New Road (EPA Reg Schedule 4 Part 2 Item 2.5) – \$440 plus \$53 per additional lot	L	N		\$440.00+
Strata (EPA Regs Schedule 4 Part 2 Item 2.6) – \$440 plus \$65 per additional lot	L	N		\$440.00+
Note – If two or more fees are applicable to a single development application (such as to subdivide land and to carryout work and/or erect a building on one or more lots created by the subdivision), the maximum fee payable for the development is the sum of those fees.				

## Subdivision Certificates

Subdivision Certificate and Final Linen Plan Release (plus inspection fee/s based on Urban/Rural Inspection rates)	F	N		POA
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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Integrated Development

Integrated Development Fee - Processing fee additional to DA fee + \$426 for payment to each approval body (Schedule 4 Part 3 Item 3.1 of the Regs)	L	N		\$187.00+
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### Designated Development

Designated Development Fee (additional to DA fee)	L	N	\$1,226.00	\$1,226.00
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### Developments Requiring Concurrence

Unless concurrence may be assumed (Section 55 EP&A Regs) – DA Fee + \$187 processing fee + \$426 for payment to each concurrence authority	L	N		\$187.00+
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### Development Application (Lodgement Fee)

Not involving the erection of a building, the carrying out of a work, the subdivision of land, or the demolition of a building or work	L	N	\$440.00	\$440.00
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### Section 68 Applications

Note: Inspection fees based on the rural/urban inspection rate apply to any Section 68 Application and will be charged accordingly.

Section 68 (LG Act) eg. Water/Sewer/Stormwater/OSSM – Urban	F	N	\$551.00	\$570.50
Section 68 (LG Act) eg. Water/Sewer/Stormwater/OSSM – Rural	F	N	\$577.00	\$597.50
Section 68 (LG Act) OSSM Applications Urban and Rural exceeding 10EP	F	N	\$997.50	\$1,033.00
Section 68 Application - Minor Class 1 and 10 buildings only - Stormwater only fee (Note inspection fees may also apply)	F	N		\$355.00+
Section 68 (LG Act) Minor Alteration/Upgrade/Re-assessment of an existing OSSM – Urban and Rural (base rate as per professional fees)	F	N		\$355.00+
Install a manufactured home, moveable dwelling or associated structure – Urban (per site)	F	N	\$551.00	\$570.50
Install a manufactured home, moveable dwelling or associated structure – Rural (per site)	F	N	\$577.00	\$597.50
Event Application (Section 68/Section 138 approval for activity under the Local Government Act 1993/ Roads Act 1993)	P	N	\$551.00	\$570.50
Event Application Urgency Fee – When application is lodged <10 working days before event or <2 days before minor event (subject to confirmation that service is available)	F	N	\$471.00	\$487.00
Certificate of Compliance/Practical Completion for commercial and industrial developments	F	N	\$343.00	\$355.00
Review of Determination under the Local Government Act (Section 100) (base rate as per professional service fee)	F	N		\$355.00+
Amended Section 68 Application Fee under the Local Government Act (Section 106)	F	N	50% of the original fee	

### Water Management Act Certificate of Compliance (Section 305-307)

Compliance Certificate	P	N		\$355.00+
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### Section 138 Applications

Section 138 (Roads Act) Application – Urban	F	N		\$570.50+
Section 138 (Roads Act) Application – Urban/Village (hoardings and skip bins) (plus \$5.50 per lineal metre of hoarding/fencing per week (minimum charge weekly)	F	N		\$570.50+
Section 138 (Roads Act) Application – Rural	F	N		\$597.50+
Section 138 (Roads Act) Application - minor works (e.g. gravel placement, minor driveway widening)		N	\$0.00	\$355.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Section 138 Applications [continued]

Certificate of Compliance/Practical Completion for commercial, industrial and subdivision developments	F	N	\$343.00	\$355.00
Amended Section 138 Application Fee	F	N	50% of the original fee	

## Bonds

### 1. Charges for Roads (per m2)

GST inclusive if forfeited

Concrete or concrete based roads – bond	F	N	\$640.00	\$662.50
Tar and bituminous surfaces on all classes or base except stabilised base – bond	F	N	\$272.50	\$282.00
Stabilised base covered with sealed surface – bond	F	N	\$322.50	\$334.00
Earth or gravel – bond	F	N	\$157.00	\$163.00

Note – permits will require the payment of a minimum charge being at least 1 square metre based on the works affected

### 2. Paths, Driveways, Kerb and Gutter Works

The following formula will be used to calculate fees and bonds:

\*Labour – Actual wages and oncosts plus 50%

\*Plant – Actual plant hire costs plus 25%

\*Materials – Actual material costs plus 20%

\*GST must be added to the total at 10%

### Development Works Bonding Fee

Administration & Acceptance Fee (term deposit, bank guarantees, mortgages, charges, etc relating to development consent) – Base rate as per professional fees	F	N		\$355.00+
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### Advertising of DAs - Prescribed Fees (Additional to DA Fees)

Giving of Notice under Schedule 4 Part 3 of the Environmental Planning and Assessment Regulation 2021

Giving of Notice for Designated Development (Schedule 4 of the EP & A Regs)	L	N	\$3,996.00	\$3,996.00
Giving of Notice Prohibited Development (Schedule 4 of the EP & A Regs)	L	N	\$1,472.00	\$1,472.00
Giving of Notice for other development for which a Community Participation Plan requires notice to be given	L	N	\$1,472.00	\$1,472.00

### Advertising & Notification Fees for DA's/Modifications (Additional to DA Fees) - Community Engagement Strategy

Community Engagement Strategy - Expected Applications	F	N	\$353.00	\$365.00
Community Engagement Strategy - Moderate Applications		N	\$519.00	\$537.00
Community Engagement Strategy - Significant Applications	F	N	\$1,289.00	\$1,334.00
Community Engagement Strategy - Designated Development	F	N	\$0.00	\$1,334.00
Community Engagement Strategy - Nominated Integrated Development		N	\$0.00	\$537.00
Amended Plans – Re-Notification due to amended plans or information being lodged prior to determination or application – as per original application under the Community Engagement Strategy	F	N	In accordance with the Community Engagement Strategy (see above).	

### Information & Technology Service Charge

Development Applications and Complying Development Certificate Applications	P	N	0.1% of estimated cost	
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### Archiving Fee

Where combined DA/Construction Certificate. One archive fee is applicable

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Archiving Fee [continued]

Up to \$199,999	P	N	\$75.00	\$78.00
\$200,000 to \$1m	P	N	\$112.00	\$116.00
Over \$1m	P	N	\$155.00	\$160.00
Scanning of documentation to electronic format	P	N	\$184.00	\$190.00
Amended/Additional plans if not provided in acceptable electronic format	P	N	\$81.00	\$84.00

### Amendment/Modification to Consents

Item 4.1 of Schedule 4 of the EP & A Regs	L	N	\$95.00	\$95.00
The maximum fee for an application under Section 4.55(1) of the Act				
Item 4.2 of Schedule 4 of the EP & A Regs		N		-
Modification application				
(a) Under the Act, Section 4.55 (1A)	L	N	\$859.00	\$859.00
(b) Under the Act, Section 4.56 (1) that involves, in the consent authority's opinion, minimal environmental impact	L	N	50% of the original DA Fee	
Item 4.3 of Schedule 4 of the EP & A Regs	L	N	50% of the original DA fee	
Modification application under the Act, Section 4.55(2) or 4.56(1) that does not, in the consent authority's opinion, involve minimal environmental impact, if the fee for the original application was				
(a) Less than \$100, or				
(b) \$100 or more and the original development application did not involve the erection of a building, the carrying out of work or the demolition of a work or building				
Item 4.4 of Schedule 4 of the EP & A Regs	L	N	\$253.00	\$253.00
Modification application under the Act, Section 4.55(2) or 4.56(1) that does not, in the consent authority's opinion, involve minimal environmental impact, if				
(a) the fee for the original development application was 1 fee unit or more, and				
(b) the original development application involved the erection of a dwelling house with an estimated cost of \$100,000 or less				
Item 4.5 of Schedule 4 of the EP & A Regs	L	N		as per table below
Modification application under the Act, Section 4.55(2) or 4.56(1) that does not, in the consent authority's opinion, involve minimal environmental impact, if the fee for the original application was 1 fee unit or more and the application relates to an original development application, other than an original development application specified in Item 4.3 or 4.4, with an estimated cost of development of:-				
Up to \$5,000	L	N	\$73.00	\$73.00
\$5,001-\$250,000	L	N		\$113.00+
\$113 plus an additional \$1.50 for each \$1,000, or part \$1,000 by which the estimated costs exceeds \$5,000				
\$250,001-\$500,000	L	N		\$666.00+
\$666 plus an additional \$0.85 for each \$1,000, or part \$1,000 by which the estimated costs exceeds \$250,000				
\$500,001-\$1,000,000	L	N		\$949.00+
\$949 plus an additional \$0.50 for each \$1,000, or part \$1,000 by which estimated costs exceeds \$500,000				
\$1,000,001-\$10,000,000	L	N		\$1,314.00+
\$1,314 plus an additional \$0.40 for each \$1,000, or part of \$1,000 by which the estimated costs exceeds \$1,000,000				
More than \$10,000,000	L	N		\$6,310.00+
\$6,310 plus an additional \$0.27 for each \$1,000, or part of \$1,000 by which the estimated costs exceeds \$10,000,000				
Item 4.6 of Schedule 4 of the EP & A Regs.	L	N	\$886.00	\$886.00
Additional fee for modification application if notice of application is required to be given under the Act, Section 4.55 (2) pr 4.56(1)				
Item 4.7 of Schedule 4 of the EP & A Regs	L	N	\$1,013.00	\$1,013.00
Additional fee for modification application that is accompanied by statement of qualified designer				

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Amendment/Modification to Consents [continued]

Item 4.8 of Schedule 4 of the EP & A Regs	L	N	\$3,996.00	\$3,996.00
Additional fee for modification application that is referred to design review panel for advice				

## Review of Determination (Division 8.2 Reviews of the EP&A Act)

The maximum fee for a request of review of a decision under the EP&A Act is:

Item 7.1 of Schedule 4 of the EP & A Regs	L	N	50% of the original DA fee	
Application for review under the Act, section 8.3 that relates to a development application not involving the erection of a building, the carrying out of a work or the demolition of a work or building				
Item 7.2 of Schedule 4 of the EP & A Regs	L	N	\$253.00	\$253.00
Application for review under the Act, section 8.3 that relates to a development application involving the erection of a dwelling house with an estimated cost of \$100,000 or less				
Item 7.3 and 7.3A of Schedule 4 of the EP & A Regs		N		-
Application for review under the Act, section 8.3 that relates to a development application, not referred to in item 7.1 and 7.2 for development with an estimated cost of				
Up to \$5,000	L	N	\$73.00	\$73.00
\$5,001-\$250,000	L	N		\$114.00+
\$114 plus an additional \$1.50 for each \$1,000, or part of \$1,000 by which the estimated costs exceeds \$5,000				
\$250,001-\$500,000	L	N		\$666.00+
\$666 plus an additional \$0.85 for each \$1,000, or part of \$1,000 by which the estimated costs exceeds \$250,000				
\$500,001-\$1,000,000	L	N		\$949.00+
\$949 plus an additional \$0.50 for each \$1,000, or part \$1,000 by which the estimated costs exceeds \$500,000				
\$1,000,001-\$10,000,000	L	N		\$1,314.00+
\$1,314 plus an additional \$0.40 for each \$1,000, or part \$1,000 by which the estimated costs exceeds \$1,000,000				
More than \$10,000,000	L	N		\$6,310.00+
\$6,310 plus an additional \$0.27 for each \$1,000, or part \$1,000 by which the estimated costs exceeds \$10,000,000				
Item 7.4 of Schedule 4 of the EP & A Regs	L	N		-
Application for review of decision to reject and not determine a development application under the Act, section 8.2(1)(c) if the estimated cost of development is:-				
a) less than \$100,000	L	N	\$73.00	\$73.00
b) \$100,000 - \$1,000,000	L	N	\$199.00	\$199.00
c) More than \$1,000,000	L	N	\$333.00	\$333.00
Item 7.7 of Schedule 4 of the EP & A Regs	L	N	\$826.00	\$826.00
Notice of application for review of a determination under the Act, Section 8.3				

## Subdivision Works Certificate

Subdivision Works Certificate \$741.00 per lot (Note: excludes ecology assessment/ review)	F	N		\$741.00+
Subdivision Works Certificate (Civil Works) including bulk earthworks/tree clearing/ other	F	N		\$355.00+
Certificate of Compliance/Practical Completion for commercial, industrial and subdivision developments	F	N	\$343.00	\$355.00
Amended plan fee (prior to determination of the subdivision works certificate) due to change of design or non-compliance with specifications - base rate as per professional services fees	F	N		\$355.00+
Request for generally in accordance determination (in relation to approved drawings/conditions)	F	N		\$355.00+

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Subdivision Works Certificate [continued]

Application to amend an approved subdivision works certificate - 50% of the original fee	F	N	50% of the original fee	
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### Dwelling Entitlement Search

Fee per property (10 working days)	F	N	\$343.00	\$355.00
Urgency Fee	F	N	\$471.00	\$487.00

### Flood Planning levels advice/maps

Flood Planning levels advice/maps fee	F	N	\$343.00	\$355.00
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### LEP Amendments

Planning Proposals - Privately Initiated

Stage 1 - Lodgement on portal and receipt by Council

Stage 2 - Planning proposal prepared, considered by Council, Gateway requested

Stage 3 - Submission and review of Gateway reports, consultation and report to Council

Stage 4 - Plan making

Note: An hourly rate equal to the Economy, Planning and Environment Professional Service Fee will apply for planning proposals that have commenced in a previous financial year until that planning proposal is at Stages 3 and 4. The below fees will then apply.

Pre-Lodgement Meeting	F	N	\$766.00	\$1,066.00
Basic	F	N	\$7,950.00	\$8,229.00
Considered suitable for annual housekeeping amendment 50% refundable pre-gateway if not supported by Council. No refund post gateway. Stages 1,2,3 & 4. Payable at lodgement.				
Standard - Stages 1 & 2	F	N	\$13,629.00	\$14,107.00
Minor rezoning consistent with strategic planning framework using existing infrastructure, Schedule 1 or minor alteration of development standard. Payable at lodgement.				
Standard - Stages 3 & 4	F	N	\$9,086.00	\$9,405.00
Fee payable prior to commencement of Stage 3.				
Complex - Stages 1 & 2	F	N	\$17,036.00	\$18,000.00
Medium to large scale rezoning requiring increased demand for infrastructure. Payable at lodgement.				
Complex - Stages 3 & 4	F	N	\$17,036.00	\$18,000.00
Payable prior to commencement of Stage 3				

### Voluntary Planning Agreements (VPA's) and Works in Kind (WiK's)

(Please Note: the fees quoted below are the initial minimum charge then an additional \$355.00 per hour plus any costs incurred for full cost recovery. All Council's Solicitors fees associated with the process are to be paid by the applicant, direct to the engaged solicitor.

Low Complexity VPA's or WiK's	N	\$0.00	\$3,000.00
Complex VPA's or WiK's	N	\$0.00	\$5,000.00

### Filming Applications

Application Fee plus category fee below (Note: this fee does not apply to ultra low impact applications)	L	N	\$355.00+
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### Filming Permit Fee - Public Land

Late application/urgency fee	P	N	\$343.00	\$355.00
(When an application is lodged <14 days before the filming commences and subject to confirmation of service availability)				

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Filming Permit Fee - Public Land [continued]

Category 1 - Ultra Low Impact No more than 10 crew, includes still photography where no disruption to stakeholders, retailers or motorists or other events in the vicinity of the activities. Activities are contained to footways or public open space areas only. Public safety is not impacted on. Vehicles associated with filming area legally parked at all times.	L	N		Nil
Category 2 - Low Impact 11-25 crew. No more than 4 trucks or vans. No construction, minimal equipment/lighting. Usually 1-2 locations.	L	N	\$150.00	\$150.00
Category 3 - Medium Impact 25-30 crew. Some construction. Equipment required, unit base required. No more than 4 locations.	L	N	\$300.00	\$300.00
Category 4 -High Impact More than 50 crew. Significant construction, extensive equipment, large unit base required. more than 4 locations. Multiple/high impact on the amenity of the area/location/community.	L	N	\$500.00	\$500.00

### Section 138 Approval

Section 138 Approval Where approval is required for works/activities on a public road. footpaths, parking areas, closure of roads, equipment in the road reserve.	F	N	\$551.00	\$570.50
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### Assessment of Traffic Control Plans for Filming Applications

Stop/go Traffic control on a local or Council managed road	L	N	\$100.00	\$100.00
Medium stop/go traffic control on a multi lane or state road Police consultation. Transport NSW Consultation.	L	N	\$300.00	\$300.00
High road closures Police Consultation. Transport NSW consultation.	L	N	\$465.00	\$465.00

### Filming Permit Fee - Private Land

(non refundable)

When a production is filming on private land or areas not controlled/owned by Council, Council may impose an application fee for the approval of parking plans or unit based plans

Approval of parking plans or unit base plans	L	N	\$150.00	\$150.00
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### Major Revision of Application

Major Revision of Application Major revision of the filming application will incur an additional 75% of the original application fee	L	N		75% of the original application fee
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### Late Application/Urgency Fee

Late application/urgency fee (When an application is lodged <14 days before the filming commences and subject to confirmation of service availability)	P	N	\$343.00	\$487.00
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### Venue/Facility Hire Fees

Venue/Facility Hire Fee Cost recovery for the hire of Council's facilities including ancillary associated costings	F	N		at cost + \$355.00
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### Bonds

(GST inclusive if forfeited)

Bond to be set at a reasonable level to be negotiated between Council and filmmaker depending on risk assessment.

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Bonds [continued]

Category 1 - lightweight vehicles, low traffic volume and minimal infrastructure on reserve	F	N		\$2,000.00+
Category 2 - Medium weight vehicles, medium traffic volume and medium infrastructure on reserve	F	N		\$5,000.00+
Category 3 - heavy weight vehicles, heavy traffic volume and heavy infrastructure on reserve	F	N		\$10,000.00+
Category 4 - significant disturbance to reserves with major infrastructure requirements and long term occupation	F	N		\$10,000.00+

## Development Standards

### Compliance Cost Notices/Administration Fees

Compliance Cost Notices/servicing fee for investigation - amounts that may be required to be paid under a compliance cost notice in respect of costs or expenses incurred by Council relating to an investigation that leads to the giving of an order.	L	N	\$1,000.00	\$1,000.00
Review an Order – base rate as per professional fees	L	N		\$343.00+
POEO Administration Fee (statutory - Part 4 POEO General Regulations)	L	N	\$821.00	\$821.00
Food Act Notice Administration Fee (statutory)	L	N	\$330.00	\$565.00
Public Health Act Notice (unregulated)	L	N	\$302.00	\$302.00
Public Health Act Notice (regulated)	L	N	\$650.00	\$650.00
Council fees for services when exercising its regulatory functions under Section 608 of the LGA – base rate as per professional fees	L	N		\$343.00+
Cost of Serving a Notice under the Public Spaces (Unattended Property) Act 2021 – Base rate as per professional fees		N		\$343.00+

### Certification Services

Note: Service is subject to availability

Construction Certificates	F	Y		POA
Complying Development Certificates	F	Y		POA
PCA, Critical Stage Inspections and Occupation Certificates	F	Y		POA

### Building Information Certificate Applications – EP & A Act Regulations

Single dwellings, duplexes, dual occupancies and Class 10 Buildings (plus an Inspection Fee based on Urban/Rural Inspection Fees)	L	N	\$686.00	\$710.00
Class 2-9 floor area of building – Not exceeding 200 square metres (plus an Inspection Fee based on Urban/Rural Inspection Fees)	L	N	\$686.00	\$710.00
Class 2-9 floor area of building – Exceeding 200 square metres but not exceeding 2,000 square metres (\$710.00 plus an additional \$0.50 per square metre for each square metre over 200 square metres) (plus an Inspection Fee based on Urban/Rural Inspection Fees)	L	N		\$710.00+
Class 2-9 floor area of building – Exceeding 2,000 square metres (\$1,420.00 plus an additional \$0.075 per square metres over 2,000 square metres) (plus an Inspection Fee based on Urban/Rural Inspection Fees)	L	N		\$1,420.00+
Urgency Fee for Building Information Certificates	F	N	\$471.00	\$487.00
Subject to confirmation that service is available				
Copy of Building Certificate	L	N	\$15.00	\$15.00
Additional fee	L	N	As per DA/CDC/CC fees	

An additional fee may be charged for an application for a building certificate in relation to a building where a development consent, complying development certificate or construction certificate was required for the construction of the building and no such consent or certificate was obtained, or where a penalty notice or order was issued in accordance with Clause 608 of the Local Government Act which will be equated to the development application and/or construction certification fee that would have been applicable.

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Annual Fire Safety Statements

Registration of Annual Fire Safety Statements (per building/certificate)	P	Y	\$174.00	\$180.00
Requests and Research relating to Fire Safety (base rate as per professional services fee)	F	Y		\$355.00+
Request for an extension for the lodgement of an Annual Fire Safety Statement	F	N	\$0.00	\$355.00

### Swimming Pool Act 1998

Swimming Pool Compliance Certificate (10 business days)	L	Y	\$250.00	\$250.00
Urgency Fee (subject to confirmation that service is available)	F	Y	\$471.00	\$487.00
Swimming Pool Registration Information (section 30B(2)(b) of the Act)	L	Y	\$10.00	\$10.00
Application for an exemption under Section 22 of the Swimming Pools Act	L	N		\$250.00
Swimming Pool Inspection Fee for non compliant pool barriers (based on the urban / rural inspection fees)		Y		POA

### Swimming Pool Resuscitation Charts

Fee	F	Y	\$37.00	\$38.50
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### Public Swimming Pools and Spas

Public Swimming Pool and Spa Registration	L	N	\$105.00	\$105.00
Public Swimming Pool and Spa Inspection Fee (based on the urban/rural inspection rate)	P	N		POA

### Caravan Park and Camping Grounds

Five (5) year Registration Fee	F	N	\$760.00	\$787.00
Annual Inspection Fee (based on urban/rural inspection fees)	F	Y		POA

### Food and Health Premises Annual Registration

1. No application fee is applicable if associated with a lodged Development Application or Change of owner (if there is a current registration)
2. Low risk – do not require routine inspection - businesses that only handle packaged foods (such as service stations, newsagents, bars and liquor stores), businesses that only handle non potentially hazardous foods (such as confectionary stores, coffee only vending, childcare (including family day care) not preparing potentially hazardous food.
3. The home jurisdiction council is responsible inspecting mobile food vehicles and risk based inspections of temporary food businesses based in its area. For mobile vehicles and businesses preparing food off site, the home jurisdiction is the Council where the vehicle is originally garaged or where the fixed preparation premise is located
4. Please Note: Market Food Stalls, mobile vendors and fixed premises fees are all considered as a food business i.e. small, medium etc.

### Annual Registration Fee

Please Note: New applications incur an administrative assessment fee of \$355.00 plus the Annual Fee

Low Risk Food Businesses - no inspection (Home and Non-Home Jurisdiction) (e.g. pre-packaged goods only, coffee only)	F	N	\$0.00	\$177.50
Small Food Business (1-5 food handlers)	F	N	\$0.00	\$607.50
Medium Food Business (6-50 food handlers)	F	N	\$0.00	\$1,032.50
Large Food Business (50+ food handlers)	F	N	\$0.00	\$1,500.00
Non-Home Jurisdiction Food Business (no inspection cost included - where required an inspection fee will apply)	F	N	\$0.00	\$177.50
Charities or Not for Profit (registered Australian Charities and Not for Profit Commission)	F	N	\$0.00	\$409.50
School and Sport Canteens - no inspection (1-2 days per week operation)	F	N	\$0.00	\$177.50

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Annual Registration Fee [continued]

High Risk Health Premises (skin penetration, tattooists, mortuaries and beauty salons)	F	N	\$0.00	\$414.00
Health Premises - no inspection (undertakers, hairdresser, barber, ear and nose piercing only and nails only)	F	N	\$0.00	\$177.50

### Microbial Control

Microbial control registration	L	N	\$120.00	\$120.00
Microbial control inspection fee (based on the urban/rural inspection fee)	F	N		POA
Microbial control - approved forms for cooling water systems consultancy base rate	F	N	\$0.00	\$355.00

### Underground Petroleum Storage Systems (UPSS)

Underground Petroleum Storage Systems (UPSS)	F	N	\$0.00	\$177.50
Inspection Fee for Underground Petroleum Storage Systems (based on the Urban / Rural Inspection Fees)		Y		POA

### Reinspection Fees or Subsequent Inspections Fees

Re-inspection or Subsequent Inspection Fee (based on the urban/rural inspection fee)	F	N		POA
To be paid where premises are not being maintained in accordance with Council's requirements or further inspection necessary per hour				

### Private Cemeteries on Rural Land

Cemetery Application Fee	F	N	\$576.00	\$596.00
Permit for Burial	F	N	\$576.00	\$596.00
Private Cemetery Inspection Fee (based on the urban/rural inspection fee)	F	N		POA

### Exhumation of Human Remains

Attendance by Environmental Health Officer (base rate as per professional services fee)	F	Y		\$355.00+
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### On Site Sewage Management Systems

Annual Licence Fee to Operate System (Annual Charge – Rates Notice)	M	N	\$54.10	\$100.00
Application for re-issue of Licence to Operate (due to change in property ownership, etc)	M	N	\$101.00	\$177.50

### Control of Burning Application

Protection of the Environment Operations (Clean Air) Regulation 2021	L	N	\$185.00	\$177.50
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### Firework Notification Assessment

Fireworks Notification Assessment		N	\$0.00	\$177.50
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Name	Code GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## How a Refund will be Determined

The Director of Economy, Planning and Environment hereunder may vary the requirements where in that person's opinion a variation is warranted due to the special circumstances of the case.

**Please Note:** No refunds will apply where any application has been determined.

### Refunds of Development Applications

- a) where an application is withdrawn after the notification and assessment processes have commenced a refund of 25% may be given
- b) where an application is withdrawn prior to the notification and assessment processes have commenced a refund of 75% may be given

### Complying Development Certificates and Construction Certificates

- a) where no assessment has commenced 100% refund may be given, less \$50.00 administrative/registration costs
- b) where a site inspection has been undertaken and/or assessment has commenced and not finalised a refund of 50% may be given

### Any other Applications including Section 68, Section 138, Building Certificates and the like

- a) where an application is withdrawn prior to the site inspection, and/or prior to assessment of the application commencing 100% refund may be given, less \$50.00 administration/registration costs
- b) where a site inspection has been undertaken and/or the matter has been assessed no refund shall apply

### Applications for On-Site Sewage Management Applications, Food and Health Applications

A Where an application is withdrawn or cancelled prior to site inspection, or prior to the matter being investigated, Council retains an administration refund fee of \$50.00 to cover its administrative costs in the matter.

B Where a site inspection has been carried out or the matter has been investigated then no refund shall apply.

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Reduced Application Fees

### Requests for reduced applications fees by community based non-profit making organisations associated with Sections A., B., C. and D.

To apply for reduced application fees, the application must be submitted and paid then a written request stating the exemption that applies to your application and accompanied by evidence to satisfy the criteria of "community based non-profit making organisation" comprising a certificate of Incorporation or other documentation accepted at the sole discretion of Council is to be submitted.

#### A. Reduced application fees for development on Council-owned Land

In respect of development provided by community based non-profit making organisations on Council-owned land, the following concessions apply for all development applications, complying development certificates, construction certificates and any ancillary approval fees:

- Where the facility is for the exclusive use of the community based non-profit organisation – 40% concession.
- Where the facility is available for general public use – 80% concession.

#### B. Reduced application fees for development by Community Based Non-Profit Organisations

In respect of development provided by community based non-profit making organisations on private land, the following concessions apply for all development application, complying development certificates, construction certificates and any ancillary approval fees:

- Where the facility is for the exclusive use of the community based non-profit organisation – 40% concession.
- Where the facility is a Council Bush Fire shed – 80% concession.

#### C. Reduced application fees for improving accessibility to buildings

The General Manager may agree in writing to waive or refund development application, complying development certificates, construction certificates and any ancillary approval fees following a written request, where he/she is satisfied that the proposal is being made for the primary purpose of improving accessibility to, and within, buildings.

Note 1. The above concession will not apply to access improvements that are triggered by compliance with the Building Code of Australia for other works.

Note 2. Any request for a fee to be reduced or waived in accordance with the above provisions must be received within 12 months of the date of lodgement of the application.

#### D. Reduced application fees for events on Council land

Council Policy 8.11.3 "APPROVALS AND USE OF LAND OWNED OR MANAGED BY COUNCIL" states: Fees in accordance with Council's adopted fees and charges will apply as referred to in the relevant guidelines. Exemptions from these lease/hire/licence fees will apply in the following circumstances only:

- where the applicant is a registered charity or a non-profit organisation; or
- where the footpath trading is conducted as part of a Council sponsored event relating to the promotion of the area in general;
- At the discretion of the General Manager (or their delegate)

Note 1. Application fees associated with the cost incurred by Council of assessing statutory requirements under the Local Government Act and Roads Act are not covered by the above exemptions, and adopted fees and charges unless waived in accordance with delegated authority.

Note 2. At the Council meeting on 13/12/16 it was resolved that application fees for minor events currently charged for local not for profit charities to conduct fundraising activities on Council land be waived. "Minor events" are not defined, but would include footpath trading/fundraising or other small scale/low impact activity that does not involve more than a few people at any one time and is deemed low risk in relation to s.68 and s.138 approvals and assessment required.

#### Buy Back Properties - NSW Reconstruction Authority

#### Reduced Application Fees for Buy Back Properties identified within the NSW Reconstruction Authorities Residential Homes Program

In respect of Development Applications and any ancillary applications/Certificates for the relocation of houses and the raising of houses affected by the February 2022 flood event, application fees will be waived, with the exception to any fee that is applicable from another Government Agency.

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Strategic Services

### Professional Services

#### DCP Amendments

Minor Amendment to DCP	F	N	\$4,543.00	\$4,703.00
Site specific master plan and associated minor provisions. Proponent to provide maps to a standard required by Council.				
Medium to Large Scale Amendment to DCP	F	N	\$9,086.00	\$10,000.00
Inclusion of a new chapter or multiple provisions of an existing chapter				

### Purchase of Indian Mynah Cages

For residents within Lismore LGA	F	Y	\$19.55	\$20.25
For residents/others outside Lismore LGA	F	Y	\$35.75	\$37.00

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Corporate Sustainability

### Financial Services

#### Dishonoured Cheque

Inward Bank Dishonour Fee plus Council Administration Charge Bank Fee \$2.50	F	N	\$22.20	\$23.00
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#### Replacement Cheque

Council Administration Charge Only To be applied in situations where the payee is at fault	F	N	\$31.95	\$33.10
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#### Replacement EFT

Council Administration Charge Only To be applied in situations where the payee is at fault	F	N	\$13.65	\$14.15
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#### Certificate – Rates & Charges

Section 603 Certificates	L	N	\$100.00	\$100.00
Urgency Fee for S603 Certificate	R	N	\$100.00	\$100.00
Subject to confirmation that service is available				
Section 603 Certificates – Refund Administration Fee	F	N	\$16.05	\$31.00
Interest Payable on Overdue Rates and Charges	L	N		10.5%

#### General Refund Administration Fee

General Refund Administration Fee	F	N	\$0.00	\$31.00
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#### Rates Administration/Refund

Rate Administration/Refund Fee	F	N	\$25.00	\$31.00
Fee covers costs for council staff to process refunds or transfer of balances between Rates/Water accounts, due to an error or request from the ratepayer or payee.				

#### Financial Instruments Offered as Security

Financial Instruments Offered As Security (Term deposits, bank guarantees, mortgage charge etc).

For works or services associated with an application/action initiated by a third party.

#### Administration & Acceptance Fee

Administration & Acceptance Fee	F	N	\$44.40	\$45.95
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#### Business Papers

Mail Out (per copy)	M	N	\$30.35	\$31.45
Mail Out (per annum subscription)	M	N	\$355.50	\$368.00
Council Meeting – Audio Copy	M	N	\$30.85	\$31.95

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Dishonoured Direct Debit

Inward Bank Dishonour Fee plus Council Administration Charge	F	N	\$22.20	\$23.00
Bank Fee \$2.50				

## Governance & Risk

### Fee

Casual Hirers Fee	F	Y	\$123.90	\$128.25
Permanent hirers must have their own public liability insurance				

## Government Information Public Access

Formal Application Fee	L	N	\$30.00	\$30.00
Processing Fee (per hour)	L	N	\$30.00	\$30.00
Internal Review Fee	L	N	\$40.00	\$40.00

## Open Access Information – GIPA Regulation

Processing Fee (per hour at a minimum of one hour)	P	N	\$40.00	\$41.40
This processing fee is for providing electronic access of open access documents. Hard copy files and microfilm will still be available to inspect for free.				

## Technology & Innovation

### GIS Printing Fees (Application on Geographic Information form required)

A4 Size	M	N	\$29.75	\$30.80
A3 Size	M	N	\$30.35	\$31.45
A2 Size	M	N	\$53.60	\$55.50
A1 Size	M	N	\$60.60	\$62.75
AO Size	M	N	\$91.95	\$95.20

### Consultancy fees for Creation of Specialised Maps

Minimum Charge 1 hour plus GIS printing fee	M	N		93.00+
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### Information and Technology Service Charge (Other)

Information and Technology Service Charge (Other)	M	Y	\$8.05	\$22.50
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## Property Services

### Goonellabah Community Centre

Note – Payment must be made at the time of making the booking.

#### Casual Hire Charges – Meeting

Includes overhead projector and whiteboard where installed.

#### Tenants – confirmed bookings only

First 2 hours – Single Room	Z	Y		No Charge
Single room per hour thereafter	P	Y	\$68.70	\$71.10
First 2 hours – Double Room	Z	Y		No Charge

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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**Tenants – confirmed bookings only** [continued]

Double room per hour thereafter	P	Y	\$99.55	\$103.05
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**All Others**

Single Room per hour (Minimum Hire 2 Hours)	P	Y	\$68.70	\$71.10
Double Room per hour (Minimum Hire 2 Hours)	P	Y	\$99.55	\$103.05
Single Room – Full Day	P	Y	\$156.85	\$162.35
Double Room – Full Day	P	Y	\$300.50	\$311.50

**Rate for Private Functions**

Fee - per hour	P	Y	\$283.95	\$293.90
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**Use of Kitchen**

Fee - per use	P	Y	\$204.50	\$211.70
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**Fee**

Casual Hirers Fee	P	Y	\$123.90	\$128.25
Permanent hirers must have their own public liability insurance				

**Security Deposit**

Refundable upon inspection. GST Inclusive if forfeited.

No alcohol	P	N	\$236.35	\$244.65
Alcohol	P	N	\$710.00	\$735.00

**Out of Hours Access**

Fee for attendance by Security Company to open or lock up building out of normal business hours. Security Company Costs plus Council Administration Fee	P	Y		Cost + \$36.50
Charged if hirer loses keys or otherwise unable to gain access				

**Key Deposit**

Key Deposit (GST Inclusive if forfeited)	P	N	\$295.35	\$306.00
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**Certificate**

Classification of Public Land Certificate (Section 54 – LGA 1993)	F	N	\$43.30	\$45.50
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**General**

Hire of Council Chambers (Admin Building) – External User & no Council Involvement – Daily Charge	P	Y		POA Min. Fee excl. GST: \$154.55
Hire of Lismore Room (Admin Building) – External User & no Council Involvement – Daily Charge	P	Y		POA Min. Fee excl. GST: \$154.55
Fender System – Daily Charge	M	Y		POA Min. Fee excl. GST: \$54.55

**Licence/Lease Agreements**

Great Eastland Archery Club – Arthur Park Reserve per annum	M	Y	\$1,131.00	\$1,171.00
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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Casual Hire of Vacant Council Buildings

Occasional Hirers – Hall hire (per hour)	P	Y	\$53.60	\$56.30
Occasional Hirers – Kitchen (additional to above rates) (per use)	P	Y	\$84.40	\$88.65
Occasional Hirers – Lock up/ Unlock Fee as provided by Security Provider	F	Y	\$84.40	\$88.65
Casual Hirers Fee	P	Y	\$123.90	\$130.10

Permanent hirers must have their own public liability insurance

External Hirers Administration/Booking Fee (in addition to Room Hire)	P	Y	\$37.90	\$39.80
Security Bond – Where no alcohol consumed (refundable if left clean) (GST inclusive if bond forfeited)	P	N	\$710.00	\$745.50
Security Bond - Where alcohol consumed (refundable if left clean) (GST inclusive if bond forfeited)	P	N	\$2,131.00	\$2,238.00

Note: If Centre is used Friday Night Saturday or Sunday any time (am/pm) then a cleaning charge will apply. Such charge will be "invoice cost" (inclusive of GST) from contractor and deducted from bond.

## Public Property Management

Property Management Minimum Annual Licence/Lease Fee		Y	\$673.50	\$707.50
Property Professional Services Fee	F	Y		\$104.00+

Hourly rate for registration of land dealings, or research and advice on street addressing, native title, aboriginal land claims, land/road status, tenure, dealings and history. Base rate per hour plus any third party searches/agency/registration fees at cost.

Obtain copy of a Title Search, Plan or Dealing, per Search + Cost of search	F	Y	\$36.25	\$38.10
Request for Easement over Council property (including release)	F	Y	\$613.00	\$644.00

Note: Applicant will be required to pay all of Council's costs including legal, valuation and survey fees.

Commercial Users – Request for owner's consent to lodge a development application over public land	F	Y	\$92.50	\$97.15
Commercial Users – Lease or Licence Application/Renewal Administration Fee (non-refundable)	F	Y	\$396.50	\$416.50

Commercial Users Fees - excludes not-for-profit organisations, and outdoor dining licences (Subject to Reatil Leases Act 1994)

Annual rent or licence fee will be negotiated on application.

Applicant will be required to pay all of Council's costs including legal, valuation and survey fees.

Commercial Users Fees - excludes not-for-profit organisations, and outdoor dining licences

Annual rent or licence fee will be negotiated on application.

Applicant will be required to pay all of Council's costs including legal, valuation and survey fees Subject to Reatil Leases Act 1994.

Not-for-profit – Request for owner's consent to lodge a development application over public land	M	Y	\$39.55	\$41.55
Not-for-profit – Lease or Licence Application/Renewal Administration Fee (non-refundable)	M	Y	\$118.50	\$124.45

Not - for Profit - Annual rent or licence fee will be negotiated on application.

Crown Land Note: The minimum annual rent for crown land is set by legislation, Actual rent will be negotiated on application.

Lease of Public Road – Lease or Licence Application/Renewal Administration Fee (non-refundable)	F	Y	\$408.50	\$429.00
Statutory Advertising	F	Y		At cost

Road Note: A proposal to lease a public road must be advertised for 28 days and if approved, the granting of the lease must be advertised again. Cost of each advertisement is estimated to be \$250.00.

## Security System Key Cutting

Security System Key Cutting, per key	F	Y		Cost + \$200.00
Replacement swipe card		Y	\$50.00	\$52.50

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Replacement of Compromised Locks and Padlocks

Fee per lock	F	Y	Cost + \$220.00	
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## Outdoor Dining Licence Fees

See Outdoor Dining Policy for further detail

Tier 1 – Nimbin and LGA outlining Villages per square metre	M	N	Subject to NSW Outdoor Dining Policy	
Tier 2 – Lismore CBD (temporary use of footpath) per square metre	M	N	Subject to NSW Outdoor Dining Policy	
Tier 3 – Lismore CBD (modest Capital Improvements on Footpath or Road Reserve per square metre – permanent structures including furniture, barriers and blisters over 16 sqm - e.g. 143 Keen St & 74 Molesworth St). Fee is \$/sqm pa.	M	N	\$81.15	\$85.25
Tier 4 – Lismore CBD (Significant Capital Improvements and/or impact on Footpath or Road Reserve, e.g. 24 & 36 Carrington Street). Fee is \$/sqm pa.	M	N	\$108.20	\$113.65

## Road Closing/Transfer

Note: This is not to be used for Crown road closure as Councils cannot close non-Council roads. Applications to close Crown roads are to be lodged directly with the NSW Department of Industry – Land & Water.

Stage 1 – Council public road closure application: undertake preliminary investigations (non-refundable)	F	N	\$491.50	\$516.50
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Note: Site investigation may be required by various Council officers at hourly rate or listed inspection fee.

Stage 2 – Council public road closure application: statutory advertising, dealing with submissions and report to Council (non-refundable)	F	N	\$975.00	\$1,024.00
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Note: There is no guarantee road closures will be approved.

Stage 3 – Council public road closure application: finalising survey, legal documents and preparing road closure notice for Government Gazette	F	N	\$367.50	\$386.00
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Note: Applicant will be required to pay all of Council's costs including Council, legal, valuation, survey and statutory advertising fees in order to have the Council public road closed.

Note: Applicant will be required to pay all of Council's costs including Council, legal, valuation, survey and statutory advertising fees in order to have the Council public road closed.

Note: When an unconstructed Council public road is closed, it becomes vested in the Crown as Crown land. Council's dealing with the now Crown land ends as Councils are not able to facilitate the sale of Crown land. In this scenario, the Applicant should discuss compensation matters directly with the NSW Crown Land.

Note: When a constructed Council public road is closed, it remains vested in Council as Council land. The Applicant will be required to pay all of Council's costs including legal and valuation costs as well as the agreed compensation. The Applicant will also be required to pay survey costs to consolidate the closed road with their own land upon transfer.

Crown Road transfer to Council administration	F	N	\$438.50	\$460.50
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## Road Naming/Locality Boundary Changes/Address Changes

Application / Assessment / Administration Fee	P	N	\$721.00	\$757.50
Street Sign (sign, bracket and post) and Installation	F	N	\$450.00 + labour costs	

## Statutory Advertising General

Notice published in newspaper (Local Matters/Northern Star) or NSW Government Gazette	F	N	At cost	
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As required under the Roads Act 1993, Crown Land Management Act 2016 or Local Government Act 1993

## Northern Rivers Rail Trail: Licence fees for occupation of land

Licence Fee: Adjoining landowners: Residential - No fixed structures (e.g. gardens or fencing - fences are considered moveable). Price per square metre per annum (minimum \$500 per annum)		Y	\$1.10	\$1.20
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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Northern Rivers Rail Trail: Licence fees for occupation of land [continued]

Licence Fee: Adjoining landowners: Residential - Fixed structures (e.g. sheds, retaining walls, water tanks) Price per square metre per annum (minimum \$500 per annum)	F	Y	\$4.35	\$4.60
Licence Fee: Adjoining landowners: Commercial - No fixed structures (e.g. planting crops, grazing cattle - fences are considered moveable) Price per square metre per annum (minimum \$500 per annum)	F	Y	\$0.10	\$0.10
Licence Fee: Adjoining landowners: Commercial - Fixed structures (e.g. depot, sheds, retaining walls) Price per square metre per annum (minimum \$500 per annum)	F	Y	\$5.45	\$5.75
Licence Fee: Adjoining landowners: Commercial - Access (e.g. private level crossing for movement of livestock, vehicular access to cross rail corridor where adjoining property split by rail corridor, railway land for emergency vehicle access, including fire exits) Price per square metre per annum (minimum \$500 per annum)		Y	\$4.35	\$4.60
Licence Fee: Non-adjoining landowner	F	Y	Competitive process (EOI/tender)	
Licence Fee: Non-adjoining landowner Competitive process (EOI/tender) Competitive process (EOI/tender) Competitive process (EOI/tender)				

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Water, Waste and Open Spaces

### Liquid Trade Waste Application Fee

Classification A – Urban	P	N	\$311.50	\$322.50
Classification B & 2S – Urban	P	N	\$464.50	\$481.00
Classification C – Urban	P	N	\$551.00	\$570.50

### Miscellaneous

Key Deposit (GST inclusive if forfeited)	M	N	\$45.45	\$47.05
Supply of electricity from parks per day	M	Y	\$107.15	\$110.90
Casual Hirers Fee	P	Y	\$123.90	\$128.25
Permanent hirers must have their own public liability insurance				
Manufacture of Street Bin Sign – per Bin	F	Y	\$522.00	\$540.50
Provision of Artwork for Street Bin Sign – per bin	F	Y	\$374.50	\$388.00
Street Bin Advertising – per bin	F	Y	\$207.20	\$214.45
Excess Cleaning Fee	F	Y	\$435.50	\$451.00
Cleaning Fee – School Special Events	F	Y	\$84.40	\$87.40
Magellan Street Community Space - Hire per day	M	Y	\$66.00	\$68.35
Magellan Street Community Space - Use of Power per day	M	Y	\$48.15	\$49.85

### Lismore Memorial Gardens

Please Note: the listed fees and charges for the Lismore Memorial Gardens are the maximum amount for the prescribed service or product. Management reserves the right to reduce the maximum value from time to time without notice.

#### Burial – Lismore Memorial Gardens

Burial - Interment Services Levy - Cemeteries & Crematoria NSW	L	Y	\$171.60	\$171.60
New Grave (9.30am – 2.30pm standard cost) (including plot, standard plaque (380x230mm), maintenance, excavation)	R	Y	\$6,902.00	\$7,144.00
Pre Need Reservation Fee (includes plot only)	R	Y	\$4,591.50	\$4,752.00
Pre Need – Works & Services Balance (includes standard plaque (380x230mm))	R	Y	\$2,310.00	\$2,391.00
Pre Need Package – Memorial Balance	R	Y		POA
Pre Need – Bushland Cemetery – Reservation Fee (includes plot)	R	Y	\$3,938.00	\$4,076.00
Bushland Cemetery - No Memorial - Works & Services Balance	R	Y	\$831.00	\$831.00
Bushland Cemetery - Plaque and Rock - Pre Need - Works & Services Balance (includes standard plaque (380x230mm))	R	Y	\$2,135.00	\$2,135.00
Bushland Cemetery – (9.30am – 2.30pm standard cost) (includes plot, standard plaque (up to 380mmx230mm), rock and excavation)	R	Y	\$6,247.00	\$6,466.00
Bushland Cemetery - No Memorial (9.30am - 2.30pm standard cost) (includes plot and excavation)	R	Y	\$4,835.00	\$5,005.00
Renewable Tenure - New Grave (Including plot, standard plaque (380x230mm), 25 year maintenance, burial)	R	Y	\$5,669.00	\$5,868.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Burial – Lismore Memorial Gardens [continued]

Renewable Tenure - Pre Need Reservation (includes plot only)	R	Y	\$3,360.00	\$3,478.00
Renewable Tenure - Works and Services Balance (includes standard plaque (380x230mm))	R	Y	\$2,310.00	\$2,391.00
Re-Open Grave (9.30 am to 2.30 pm standard cost) (includes plaque second inscription/name plate, maintenance and excavation)	R	Y	\$6,123.00	\$6,338.00
Children's Interment – Lawn Cemetery portion (9.30am – 2.30pm standard cost) (includes plot, standard plaque (230x160mm), maintenance and excavation)	R	Y	\$2,894.00	\$2,996.00
Family Arranged Funeral – Compulsory Support Fee	R	Y	\$441.50	\$457.00
Right of Burial Licence Fee, Transfer and Licence Document supply	R	N	\$156.85	\$162.35
Burial Surcharge on Saturday	R	Y	\$760.00	\$787.00
Burial Surcharge on weekdays, one/hour from after 2.30pm	R	Y	\$460.00	\$476.50
Fee to secure an additional 1 hour for burial service	R	Y	\$220.65	\$228.40
Hire of Service Equipment Above Standard Level/ Late Notice Change	R	Y	\$74.10	\$76.70
Shallow Burial Surcharge	R	Y	\$1,401.00	\$1,451.00
Exhumation Works	R	Y	\$2,910.00	\$3,012.00

### East Lismore Cemetery and Rural Cemeteries – Dunoon, Nimbin, Alphadale, Tucki, Bexhill

Initial Interment Fee	R	Y	\$4,268.00	\$4,418.00
Additional Interment Fee	R	Y	\$3,056.00	\$3,163.00
Pre Need Reservation Fee	R	Y	\$4,268.00	\$4,418.00
Children's Interment (up to 12 years)	R	Y	\$1,142.00	\$1,182.00
Shallow Burial Surcharge	R	Y	\$1,435.00	\$1,486.00
Application for Licence to work in Lismore City Council Cemeteries	R	N	\$175.25	\$181.40

### Cremation Service

Cremation - Interment Services Levy - Cemeteries & Crematoria NSW	L	Y	\$45.10	\$45.10
Adult (Monday to Friday) 8.00am – 3.00pm	R	Y	\$1,348.00	\$1,396.00
Child (Aged 4 weeks to 12 years)	R	Y	\$741.00	\$767.00
Child (Under 4 weeks) or non-viable Foetus	R	Y	\$242.35	\$250.85
Surcharge (Saturdays/Public Holidays)	R	Y	\$472.00	\$489.00
Surcharge weekdays one/hour from after 3.00pm	R	Y	\$181.75	\$188.15
Fee to secure an additional hour for service	R	Y	\$183.35	\$189.80

### No Service

Delivery only or collection. Collection incurs additional fee

Adult cremation – no service (Monday to Friday) 8.00am – 3.00pm	R	Y	\$1,215.00	\$1,258.00
Child's cremation – no service (age 4 weeks to 12 years)	R	Y	\$667.00	\$690.50
Child's cremation – no service (stillborn, less than 4 weeks or non-viable foetus)	R	Y	\$167.15	\$173.00
Cremation Surcharge (Saturdays/public holidays)	R	Y	\$472.00	\$489.00
Cremation Surcharge weekdays one/hour from after 3.00pm	R	Y	\$181.75	\$188.15
Fee to secure an additional hour for cremation service	R	Y	\$183.35	\$189.80

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Memorial Development

Ash Interment - Interment Services Levy - Cemeteries & Crematoria NSW	L	Y	\$69.30	\$69.30
Niche Wall - Single Niche (including Plaque)	R	Y	\$1,818.00	\$1,882.00
Niche Wall or Garden	R	Y		POA
Niche Wall - Double Niche (including Plaque)	R	Y	\$2,608.00	\$2,700.00
Niche Wall - War Service Single Niche (PUBLIC CLIENT) (including Plaque)	R	Y	\$1,770.00	\$1,832.00
Niche Wall - War Service Single Niche (VETERANS AFFAIRS CLIENT) (including Plaque)		Y	\$1,775.00	\$1,838.00
Memorial Allotment - Garden Edge - Single Interment Allotment (including plaque)	R	Y	\$1,618.00	\$1,675.00
Memorial Allotment - Garden Edge - Double Interment Allotment (including plaque on first allotment)	R	Y	\$1,861.00	\$1,927.00
Memorial Allotment - Garden - Single Interment Allotment (including concrete plinth or rock and plaque)	R	Y	\$1,878.00	\$1,944.00
Memorial Allotment - Garden - Double Interment Allotment (including concrete plinth or rock and plaque on first allotment)	R	Y	\$2,500.00	\$2,588.00
Memorial Allotment - Lawn Beam - Single Ashes Interment Allotment (including plaque)	R	Y	\$2,704.00	\$2,799.00
Memorial Allotment - Lawn Beam - Double Ashes Interment Allotment (including plaque - first name plate)	R	Y	\$3,353.00	\$3,471.00
Memorial Allotment - Additional Interment of Remains where space available - (plaque to be arranged separately)	R	Y	\$653.00	\$676.00
Brushbox Garden - Plaque Only Memorial (including plaque)	R	Y	\$1,694.00	\$1,754.00
Perpetual Maintenance Contribution (applicable to all memorial allotments)	R	Y	\$883.00	\$914.00
Fit externally sourced plaque - Cremation Memorial (administration and Labour Costs)	F	Y	\$375.50	\$389.00
Fit externally sourced plaque - Lawn Cemetery	F	Y	\$626.00	\$648.00

## Additional Services and Products

Service Charges (per hour)	R	Y	\$184.45	\$190.90
Ceramic Photograph & Frame	R	Y		POA
Postage	R	Y		POA
Flower Vases (various types, sizes and materials)	R	Y		POA
Plaque Re-Conditioning	R	Y		POA

## Miscellaneous

Hire of Crematorium Chapel	R	Y	\$275.30	\$284.95
Hire of Gummifera Garden (other than cremation service)	R	Y	\$275.30	\$284.95
Memorial Development Application Fee – New – Other Cemeteries	R	N	\$454.50	\$470.50
Memorial Development Application Fee – Modification – Other Cemeteries	R	N	\$129.80	\$134.35
Registration of Externally Sourced Remains	R	N	\$174.75	\$180.90
Research Fee - per hour or part thereof	R	N	\$180.65	\$187.00
Transfer of Ashes within Crematorium Grounds	R	Y	\$788.00	\$816.00
Removal of Ashes - Extraction, Processing and packaging	R	Y	\$804.00	\$832.50

## Casket Collection Fees

Pickup – Maclean	R	Y	\$317.50	\$329.00
Pickup – Casino	R	Y	\$317.50	\$329.00
Pickup – Ballina	R	Y	\$317.50	\$329.00
Pickup – Kyogle	R	Y	\$317.50	\$329.00

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Casket Collection Fees [continued]

Pickup – Lismore	R	Y	\$317.50	\$329.00
Pickup – Yamba	R	Y	\$317.50	\$329.00
Pickup Second Casket (in same trip)	R	Y	\$120.65	\$124.90
Pickup – North of Lismore to Border	R	Y	\$360.50	\$373.50

### Enforcement – Rangers

For other 'penalties' not listed, refer to the Local Government Council Penalty Handbook

### Companion Animals Act 1998

#### Dog/Cat Registrations

Dog - Registration fee (by 12 weeks or when sold if earlier than 12 weeks)	L	N	\$80.00	\$80.00
Registration Fee for a dog desexed by six months of age				
Dog - Additional Fee (dog not desexed by 6 months)	L	N	\$189.00	\$189.00
Dog - Registration (by eligible pensioner)	L	N	\$35.00	\$35.00
Dog - Desexed (sold/transferred from pound/shelter or rehoming Organisation)	L	N	\$0.00	\$0.00
Desexed dog sold by an eligible pound or shelter				
Dog - Registration (desexing not recommended)	L	N	\$80.00	\$80.00
Dog - Registration (desexing not recommended eligible pensioner)	L	N	\$35.00	\$35.00
Dog - Registration (recognised Breeder)	L	N	\$80.00	\$80.00
Dogs not desexed and kept by a recognised breeder for breeding purposes.				
Dog - Working	L	N	\$0.00	\$0.00
Dog - Service of the State	L	N	\$0.00	\$0.00
Assistance Animal	L	N	\$0.00	\$0.00
Cat - Registration fee (by 12 weeks or when sold if earlier than 12 weeks)	L	N	\$70.00	\$70.00
Cat - Registration (eligible pensioner)	L	N	\$35.00	\$35.00
Cat - Desexed (sold/transferred from pound/shelter or rehoming Organisation)	L	N	\$0.00	\$0.00
Cat - Registration (desexing not recommended)	L	N	\$70.00	\$72.45
Cat with written notification from a vet that it should not be desexed				
Cat - Registration (desexing not recommended - eligible pensioner)		N	\$35.00	\$35.00
Cat - Registration (recognised breeder)	L	N	\$70.00	\$70.00
Registration late fee	L	N	\$23.00	\$23.00

#### Dog/Cat Annual Fee

Cat (not desexed by four months of age)	L	N	\$99.00	\$99.00
Dangerous Dog	L	N	\$236.00	\$236.00
Restricted Dog	L	N	\$236.00	\$236.00
Permit late fee	L	N	\$23.00	\$23.00

#### Companion Animal

Maintenance of Companion Animal per day or any part thereof. Commencing second day of stay.	M	N	\$23.00	\$24.00
Release Fee for Companion Animals	M	N	\$56.00	\$58.00
Micro-chipping Fee (on release of impounded animal, if required)	M	N	\$51.00	\$53.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Surrender fee

For residents wishing to surrender an unwanted pet	M	N	\$250.00	\$300.00
Charges include cost of putting animal down and maintenance of animal for 3 days before euthanasia				

### Adoption Packages

Male Dog	F	Y	\$374.50	\$387.50
Female Dog	F	Y	\$426.50	\$441.50
Female Cat	F	Y	\$312.00	\$323.00
Male Cat	F	Y	\$239.00	\$247.00

### Stock Release Fee

Cattle/Stock Cattle are always considered impounded, not agisted. All fees must be paid prior to release.

First beast	F	N	\$126.00	\$130.00
Each beast thereafter	F	N	\$64.00	\$66.00
Maintenance per beast per day	F	N	\$64.00	\$66.00
Transportation of animals to Pound	F	N		\$644.00+
Advertisement	F	N	\$187.00	\$194.00

### Articles taken into Possession

All fees must be paid prior to release.

Impounding shopping trolleys	P	N	\$96.00	\$99.50
Unauthorised Signage	F	N	\$100.00	\$104.00
Towing Base Fee (Minimum fee)	F	N	\$160.00	\$185.00
Vehicle Storage (per day)	F	N	\$42.00	\$43.50
Impounding Fee (vehicles)	F	N	\$108.00	\$112.00

### Busking Permit

Busking Permit (2 year permit)	P	N	\$61.00	\$63.00
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### Rowing Club Car Park

Full Day Fee (longer than four hours)	M	Y	\$3.00	\$3.00
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### Barney Shearman Car Park

Half Day Fee (first four hours)	M	Y	\$2.00	\$2.00
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### Hospital Paid Parking (Parts of Uralba and Hunter Streets)

1 Hour Fee	M	Y	\$3.00	\$3.00
2 Hour Fee	M	Y	\$6.00	\$6.00

### Lismore Base Hospital Precinct

Paid Parking Dalziell Street – Full Day Fee	M	Y	\$2.00	\$2.00
Paid Parking Hunter Street (Laurel Ave to Orion St) – Full Day Fee	M	Y	\$2.00	\$2.00
Resident Parking Permit (initial)	Z	N		Free
Resident Parking Permit (replacement)	M	N	\$20.00	\$20.00
Resident Visitor Parking Permit	Z	N		Free

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Parking Fee for Tradespeople or the like

Temporary Parking Permit (vehicle per day)	Z	N		Free
Temporary Parking Permit (vehicle per week)	Z	N		Free

### Northern Rivers Waste - Lismore Recycling & Recovery Centre

Please Note: the listed fees and charges for Northern Rivers Waste are the **maximum amount** for the prescribed service or product. Management reserves the right to **reduce** the maximum value from time to time without notice.

#### Mixed Waste

Unsorted waste – per tonne	F	Y	\$387.00	\$410.00
Minimum charge \$15 plus waste levy per kilogram. Unsorted mixed waste can be mixed waste, contaminated builders waste, veterinary waste				
Self-sort – per tonne	P	Y	\$275.00	\$300.00
Minimum charge \$10 plus waste levy per kilogram.				
Self-sort conditions:-				
<ul style="list-style-type: none"> <li>• Customers must sort their own waste in Resource Recovery Facility into the bins provided.</li> <li>• Self-sort loads must be 50% recoverable and recyclable for the self-sort fee to apply.</li> <li>• The weighbridge Officers decision is final.</li> </ul>				

#### Green Waste

Green Waste - per Tonne	F	Y	\$97.95	\$120.00
Minimum charge \$10				
FOGO Waste - per Tonne	F	Y	\$283.95	\$293.90
Minimum charge \$10				

#### Recycling Waste

Comingled Recycling - Commercial Operators - per tonne	F	Y	\$244.45	\$285.00
Comingled Recycling - Household Quantities (no minimum charge)	P	Y		\$285 per tonne

#### Other Fees

Clean soil/fill (VENM/ENM) – per tonne (with EPA VENM Certificate)	F	Y	\$119.00	\$119.00
Prior to commencing works involving large volumes of soil please contact the Council Waste Department to discuss disposal options.				
Scrap Metal Only – per tonne	F	Y	\$49.25	\$25.00
Gyprock - per Tonne	P	Y	\$280.00	\$290.00
Tree Stumps (large) – per tonne	F	Y	\$162.00	\$168.00
Builders rubble (concrete, bricks, blocks, pavers, tiles only) NO ASBESTOS – per tonne	F	Y	\$228.80	\$237.00
Drillers Slurry - per tonne	F	Y	\$248.25	\$257.00
Whitegoods gassed (no certificate) – per item	F	Y	\$49.95	\$52.00
Commercial whitegoods degassed (with certificate) – per item	F	Y	\$94.05	\$98.00
Whitegoods degassed (with certificate) – per item	F	Y	\$29.70	\$31.00
Commercial whitegoods gassed (no certificate) – per item	F	Y	\$120.65	\$125.00
Mattresses - All sizes	P	Y	\$36.90	\$39.00
Printers/Copiers/MFDs - Maximum 50kg per day	Z	N		Free

#### Specific Waste

Paint or Oil per litre (from domestic sources – maximum quantity 20 litres)	Z	Y		No Charge
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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Specific Waste [continued]

Paint & Oil – Handling fee per 100 litres	F	Y	\$43.30	\$45.00
Vehicle & household batteries, embedded Batteries (up to 5kg), electronic waste, printer cartridges	Z	Y		No Charge
Asbestos or any load contaminated with asbestos – per tonne (In Shire)	P	Y	\$595.00	\$616.00
Asbestos – minimum charge \$60 plus waste levy per kilogram				
Asbestos or any load contaminated with asbestos – per tonne (Out of Shire)	P	Y	\$631.00	\$653.50
Asbestos clean up in Resource Recovery Facility – plus asbestos fee per tonne of material containing asbestos	P	Y	\$624.00	\$646.00
Household Asbestos Disposal (HAD) Kits - price per kit - includes free asbestos drop-off for up to 100kg	P	Y	\$0.00	\$110.00
Clean up fee in Resource Recovery Facility - chemicals/paint/oil	P	Y	\$0.00	\$100.00
Oil Filters – less than 5	Z	Y		No Charge
Oil Filters – per IBC	F	Y	\$262.00	\$271.00
Polystyrene Commercial		Y		POA

### Tyres

Car	F	Y	\$11.50	\$12.00
Motorbike Tyre	F	Y	\$0.00	\$5.30
4x4	F	Y	\$16.05	\$17.00
Trucks	F	Y	\$46.55	\$48.50
Super Single	F	Y	\$84.95	\$88.00
Tractor	F	Y	\$273.70	\$290.00
Car with Rim	F	Y	\$16.05	\$20.00
Motorbike Tyre with Rim	F	Y	\$0.00	\$13.20
4x4 with Rim	F	Y	\$26.00	\$29.00
Trucks with Rim	F	Y	\$59.00	\$66.00
Super Single with Rim	F	Y	\$97.95	\$105.00
Machinery Tyre – Heavy Earthmoving	F	Y	\$935.00	\$968.00

### Commercial Resource Recovery Collection

1,100 Litre Resource Recovery – 1 bin per week	F	N		POA
1,100 Litre Resource Recovery – 1 bin per fortnight	F	N		POA
240 Litre Resource Recovery – 1 bin per week	F	N		POA
240 Litre Resource Recovery – 1 bin per fortnight	F	N		POA

### Commercial Bulk Waste Collection

240 Litre Bulk Waste – 1 bin per week	F	N		POA
1,100 Litre Bulk Waste – 1 bin per week	F	N		POA
1,100 Litre Bulk Waste – 1 bin per fortnight	F	N		POA

### Fluorescent Tube Recycling

Residential Service – less than 15 tubes	Z	Y		No Charge
Commercial Quantities – delivered to waste facility (per kilogram)	F	Y		POA

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Waste Collection

Return wheelie bin collection	F	N	\$120.00	\$125.00
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## Sale of Mobile Garbage Bins, Parts & Other Bins

240 Litre – picked up (proof of payment required)	F	N	\$143.90	\$149.00
80 Litre/140 Litre – picked up (proof of payment required)	F	N	\$126.05	\$130.50
360 Litre Recycling Bin Swap Fee	F	N	\$73.05	\$76.00
360 Litre Recycling Bin (proof of payment required)	F	N	\$169.85	\$176.00
Delivery Charge, if required	F	N	\$59.50	\$62.00
80L/140L/240L/360L Lids	F	N	\$21.45	\$25.00
Pins, axles & Wheels	Z	N		No Charge
Second hand bin - 80L	F	N	\$25.00	\$36.00
Second hand bin - 140L		N	\$35.00	\$36.00
Second hand bin - 240L		N	\$45.00	\$56.00
Second hand bin - 360L	F	N	\$55.00	\$67.00
Second hand bin - 660L	F	N	\$200.00	\$210.00
Second hand bin - 1100L	F	N	\$250.00	\$260.00

## Environment Education Centre

Cleaning Fee	F	Y	\$170.35	\$176.35
Room hire full day (external user and no council involvement)	F	Y	\$412.50	\$427.00
Room hire half day (external user and no council involvement)	F	Y	\$206.10	\$213.35

## Nimbin Transfer Station

### Rubbish – Mixed General Waste

Fee – Minimum Charge – \$10.40	P	Y	\$10.40	\$11.00
Per 50/60 litre bin/tub	P	Y	\$10.40	\$11.00
Per Wheelie Bin	P	Y	\$39.00	\$44.00
Per Load – cars/station wagons/small utilities loads (Guide <100kg)	P	Y	\$51.00	\$55.00
Per Load – utilities/trailers (Guide 100kg-300 kg)	P	Y	\$125.85	\$140.00

## Recycling

Minimum charge		Y	\$5.00	\$5.00
Per 50/60L bin or tub		Y	\$5.00	\$5.00
Per wheelie bin		Y	\$9.00	\$10.00
Per load - car/station wagon/small utility	P	Y	\$12.50	\$15.00
Per load - utility/trailer (guide 100-300kg)	P	Y	\$25.00	\$30.00
Polystyrene	Z	Y		Free
Must be clean, white polystyrene				

## Community Recycling Station (CRS) Material - up to 20kg or 20L

Mobile phones & accessories		Y		Free
Household batteries <5kg		Y		Free
Ink cartridges		Y		Free
X-rays		Y		Free

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Other Fees

Whitegoods degassed (with certificate) – per item	P	Y	\$30.20	\$31.00
Commercial whitegoods degassed (with certificate) – per item	P	Y	\$91.55	\$98.00
Whitegoods gassed (no certificate) – per item	P	Y	\$0.00	\$52.00
Commercial whitegoods gassed (no certificate) – per item	P	Y	\$0.00	\$125.00
Mattresses - All sizes	P	Y	\$32.00	\$42.00

## Lismore Water & Wastewater

### General Charges

Testing of water meter	F	N	\$425.50	\$440.50
Mains pressure inquiry	F	N	\$532.50	\$551.50
Special meter reading (including costs for re-reads)	F	N	\$144.40	\$149.45
Urgency Fee – Special meter reading	F	N	\$85.50	\$85.50
Disconnection Fee (20mm)	F	N	\$497.00	\$514.50
Disconnection Fee (in excess of 20mm)	F	N	\$497.00	\$514.50
Service Location – Water	F	N	\$247.75	\$256.45
Service Location – Wastewater	F	N	\$247.75	\$256.45
Confined Space Inspection (one manhole)	F	N	\$266.10	\$275.45
Confined Space Inspection per additional manhole	F	N	\$49.25	\$51.00
Smoke Testing Unit per hour (minimum 2 hours)	F	N	\$318.50	\$330.00
Copy of Water Statements	F	N	\$38.95	\$40.35
Bond for metered standpipe	F	N	\$2,603.00	\$2,603.00
Rental for metered standpipes (per week)	F	N	\$119.55	\$123.75
Cost per kilolitre of water ex standpipe	F	N	\$6.05	\$6.30
Call out fee to Discharge Septic Waste after hours at East Lismore Treatment Plant	F	N	\$341.50	\$353.50
North Woodburn – Connection of new dwelling to pressure sewerage scheme	F	N		POA
Repair Damage to Water, Sewer or Stormwater Assets as a Result of a Utility Strike		N		POA

### Professional Services

Fee for Service – Based on per hour charge. Minimum one hour charge.	F	N		POA
Note: Any services provided are at the absolute discretion of the Director.				

### Minor Works

Inspection of water or wastewater minor works	F	N	\$347.50	\$360.00
Manhole alterations	F	N		POA
Water interruption fee	F	N	\$692.00	\$716.50

### Debt Recovery

Notice of Entry (Letter & Delivery)	F	N	\$153.65	\$159.05
Reconnection Fee (20mm water service)	F	N	\$165.55	\$171.35
Reconnection Fee (in excess of 20mm)	F	N	\$164.95	\$170.75
Flow Restriction Fee (20mm water service)	F	N	\$236.35	\$244.65
Flow Restriction Fee (in excess of 20 mm)	F	N		POA

### Water Service Connection

Repair Damaged Water Service Meter (minimum \$200)		N		POA
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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Water Service Connection [continued]

Meter supply and installation – 20mm	F	N	\$651.00	\$674.00
Meter supply and installation – 25mm	F	N	\$739.00	\$765.00
Meter supply only – 32mm and greater	F	N		POA
Connections – Service to main (service to be installed by other)	F	N	\$993.50	\$1,029.00
Connections – Fire Service to main (service to be installed by others)	F	N	\$1,030.00	\$1,067.00
Connections of subdivision to main	F	N	\$1,030.00	\$1,067.00

### Liquid Trade Waste – Annual Fee

Discharge < 20kL/day	P	N	\$129.80	\$134.35
Discharge > 20kL/day	P	N	\$129.80	\$134.35
Liquid Trade Waste Approval Renewal Fee	P	N	\$104.95	\$108.65

### Liquid Trade Waste – Re-inspection Fee

Re-inspection Fee for Non-Compliance (per hour)	P	N	\$147.70	\$152.90
Sampling and testing charges (minimum)	P	N		POA
Liquid Trade Waste Non Compliance Administration Charge	P	N	\$104.95	\$108.65
Liquid Trade Waste Non Compliance Penalty Charge	P	N		\$15.60/kL

### Category 3 Excess Mass Charges – per Kilogram

Repair Damaged Water Service Meter		N		POA
Aluminium	F	N	\$1.15	\$1.20
Ammonia (as N)	F	N	\$3.00	\$3.15
Arsenic	F	N	\$98.45	\$101.90
Barium	F	N	\$49.80	\$51.55
Biological Oxygen Demand (BOD)	F	N	\$1.15	\$1.20
Boron	F	N	\$1.15	\$1.20
Bromine	F	N	\$19.75	\$20.45
Cadmium	F	N	\$448.24	\$463.93
Chloride	F	N		No Charge
Chlorinated Hydrocarbons	F	N	\$49.80	\$51.55
Chlorinated Phenolics	F	N	\$1,947.00	\$2,016.00
Chlorine	F	N	\$2.15	\$2.25
Chromium	F	N	\$33.05	\$34.25
Cobalt	F	N	\$20.15	\$20.90
Copper	F	N	\$20.15	\$20.90
Cyanide	F	N	\$96.30	\$99.70
Fluoride	F	N	\$5.00	\$5.20
Formaldehyde	F	N	\$2.15	\$2.25
Herbicides/Defoliant	F	N	\$970.50	\$1,005.00
Iron	F	N	\$2.15	\$2.25
Lead	F	N	\$49.80	\$51.55
Lithium	F	N	\$10.10	\$10.45
Manganese	F	N	\$10.10	\$10.45
Mercaptans	F	N	\$98.45	\$101.90
Mercury	F	N	\$3,230.00	\$3,344.00
Methylene Blue Active Substances	F	N	\$1.15	\$1.20

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Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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### Category 3 Excess Mass Charges – per Kilogram [continued]

Molybdenum	F	N	\$1.15	\$1.20
Nickel	F	N	\$33.05	\$34.25
Nitrogen (Total Kjeldahl Nitrogen)	F	N	\$0.40	\$0.45
Oils and Grease	F	N	\$1.80	\$1.90
Organourseic Compounds (Organoarsenic compounds)	F	N	\$972.50	\$1,007.00
Pesticides General (excludes organochlorines and organophosphates)	F	N	\$972.50	\$1,007.00
Petroleum Hydrocarbons (non-flammable)	F	N	\$3.40	\$3.55
pH – calculated as per Council Policy	F	N	\$0.00	\$0.00
Phenolic Compounds (non-chlorinated)	F	N	\$10.10	\$10.45
Phosphorous (Total P)	F	N	\$2.15	\$2.25
Polyphorus aromatic hydrocarbons (Polycyclic aromatic hydrocarbons (PAH))	F	N	\$20.15	\$20.90
Selenium	F	N	\$68.70	\$71.10
Silver	F	N	\$2.05	\$2.15
Sulphate (SO4)	F	N	\$0.35	\$0.40
Sulphide	F	N	\$2.15	\$2.25
Sulphite	F	N	\$2.30	\$2.40
Suspended Solids (SS)	F	N	\$1.50	\$1.55
Thiosulphate	F	N	\$0.50	\$0.55
Tin	F	N	\$10.10	\$10.45
Total Dissolved solids (TDS)	F	N	\$0.25	\$0.30
Volume Charge	F	N	\$1.60	\$1.70
Uranium	F	N	\$10.10	\$10.45
Zinc	F	N	\$20.15	\$20.90

### Charges for Tankered Waste

Septic Waste Disposal Charge – from within Lismore City Council LGA	P	N	\$108.20	\$108.20
Septic Waste Disposal Charge – from outside Lismore City Council LGA	P	N		\$221.5/kL
Septic Waste Disposal Charge – Mixed loads or portable toilet waste	P	N		\$221.50/kL

### Open Spaces

#### Lighting Fees

Nesbitt Park – Light per hour (per light per hour)	F	Y	\$2.50	\$2.60
Riverview Park (17 lights) per one off use x lights per hour	F	Y	\$29.75	\$44.20
Hepburn Park (33 lights) per one off use x lights per hour	F	Y	\$28.70	\$85.80
Mortimer Oval (16 lights) per one off use x lights per hour	F	Y	\$43.30	\$41.60
Clifford Park (20 lights) per one off use x lights per hour	F	Y	\$35.75	\$52.00

#### Coronation Park

The Channon Craft Market per day	M	Y	\$639.00	\$661.50
The Channon Craft Market use of electricity per day	M	Y	\$106.05	\$109.80
Coronation Park – Pony Club per annum	M	Y	\$726.00	\$751.50
"The Shed"	M	Y	\$69.80	\$72.25
Daily events other than the Markets	M	Y	\$180.65	\$187.00

Name	Code	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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## Tree Preservation Orders

Tree Preservation Orders – Application Fee	F	N	\$113.60	\$117.60
Tree Preservation Orders – re-assessment following appeal (second inspection)	F	N	\$729.00	\$755.00

## Centra Tourist Park

Notes:

- \*No weekly unpowered discount
- \* No monthly discount
- \* No child fee under 13 years

Powered site (2 occupants)	R	Y	\$0.00	\$45.00
Additional person (13+ years)	R	Y	\$0.00	\$10.00
Powered site weekly (2 occupants) (7 nights, pay for 6)	R	Y	\$0.00	\$270.00
Unpowered site (2 occupants)	R	Y	\$0.00	\$35.00

## Heritage Park

Booking Fee per day (includes cleaning)		Y	\$120.00	\$124.20
Security Deposit (refundable upon inspection)		N	\$200.00	\$207.00
Key Deposit (refundable)		N	\$40.00	\$41.40

## Banners

Fee includes banner design, production, installation and administration costs

Keen and Bounty Street Banners		Y	Individual Designed Drop Banner Min. Fee excl. GST: \$454.55	
Single Drop Banner - CBD - 4 weeks	F	Y	\$833.50	\$863.00
8 Drop Banners - CBD - 4 weeks	F	Y	\$4,516.00	\$4,675.00
8 Banners at 4 sites around CBD Block				
Single Drop Banner - Wider CBD - 4 weeks	F	Y	\$939.50	\$972.50
Various locations				
10 Individually Designed Drop Banners - Wider CBD - 4 weeks	F	Y	\$6,409.00	\$6,634.00
Various Locations				
10 Identical Drop Banners - Wider CBD - 4 weeks	F	Y	\$4,874.00	\$5,045.00
Various Locations				
1 Individual Canvas 10mx1m Overhead Banner Design		Y	Min. Fee excl. GST: \$1,500.00	
Canvas Overhead Community Banner		Y	\$801.00	\$829.03

## Dog Kennel Club

Clifford Park seasonal fee	M	Y	\$205.55	\$212.75
Dog Show Special Events	M	Y	\$200.10	\$207.10